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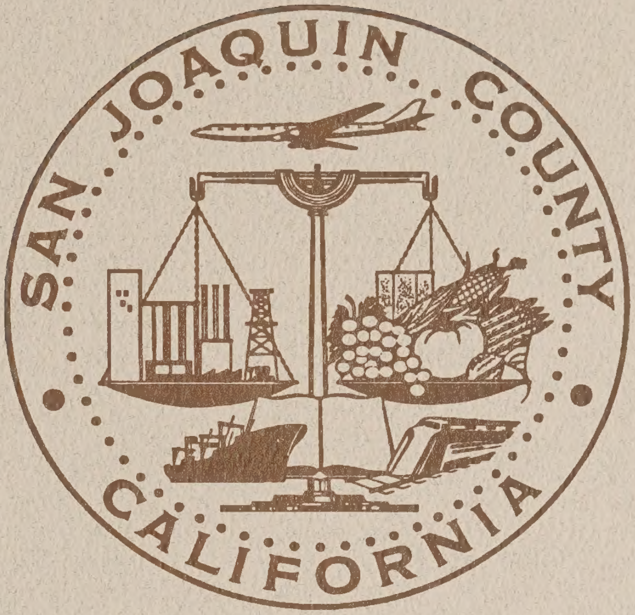

County of San Joaquin

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1995–96 Proposed Budget

1995–96
Proposed
Budget

Prepared by the

Office of the
County Administrator

June 19, 1995

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Budget Message

County Administrator

County of San Joaquin
Courthouse, Room 707
222 East Weber Avenue
Stockton, California 95202-2778
(209) 468-3211

Office of the County Administrator

June 19, 1995

Board of Supervisors
Courthouse
Stockton, CA 95202

Dear Board Members:

1995–96 Proposed Budget

San Joaquin County sails on a sea of fiscal uncertainty. From the crow's nest looking aft, the choppy wake of past yearly voyages reflects a rolling route. Under a threatening sky, the ship of County government braces itself for yet another harsh fiscal gale.

Since 1990–91, San Joaquin County, once a proud mainstay of the California fleet, has been set adrift in fiscal doldrums. Adverse State budget actions repeatedly sap resources that once provided the ballast for a balance of community services. Now, with sails furled, the County flounders to starboard towards *mandated programs* and required *maintenance of efforts* rather than tacking in community–desired service directions.

With the Board of Supervisors at the helm, standing watch over a listing vessel, management leadership scampers to the bowsprit, straining to scan the hazy horizon of a new fiscal year. No longer able to navigate by the stars of fiscal certainty, the County is reduced to relying upon dead reckoning.

Slightly seasick, but undaunted by the challenge of providing services hampered by dwindling resources, County employees embrace the opportunity of running before the wind, trying to do better and more, with less and less.

While the ship's structure above the water line is still sound, damage control below decks continues at a frantic pace. With the weather decks cleared for heavy seas, the crew and the public it serves brace themselves for yet another round of State cost–shifting broadsides at County coffers.

This is the panorama of the 1995–96 Proposed Budget. It's the uneasy course track plotted in Sacramento for County government. Past State funding actions have taken the wind out of the County's sails while impairing service delivery and guaranteeing service complaints in the future. The State's relentless fiscal pounding over the past five years reveals these direct hits:

Revenue Losses From State Actions

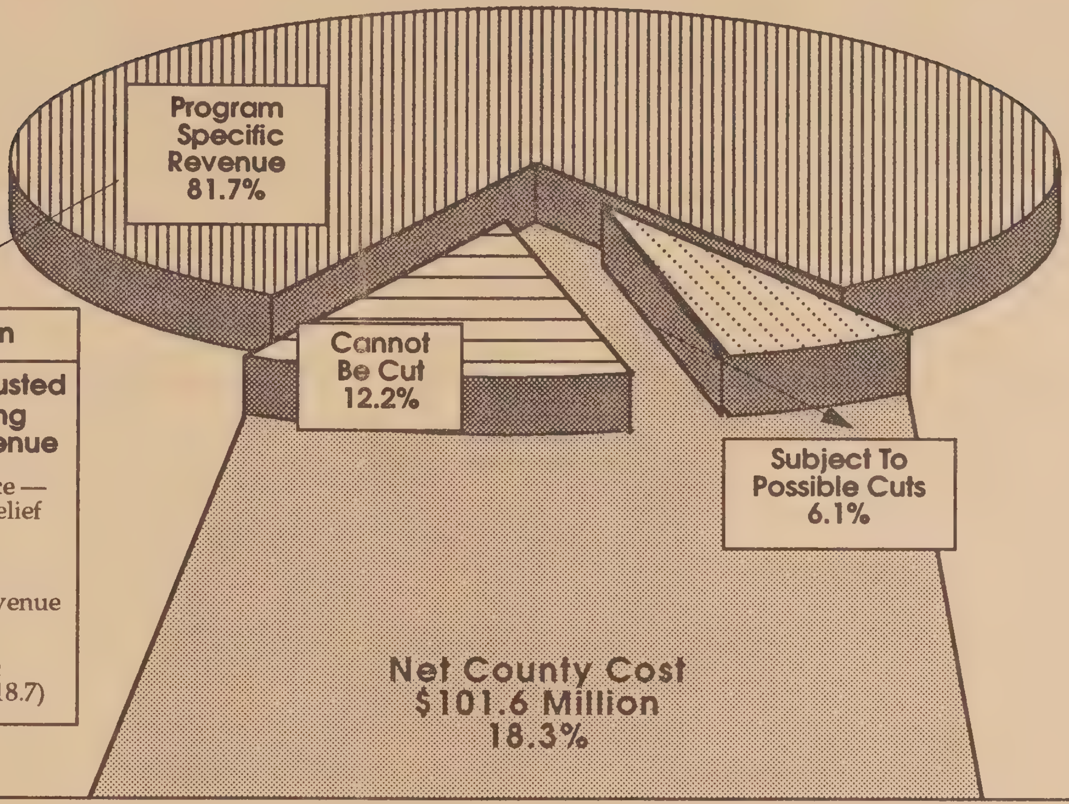
San Joaquin County	1990–91	1991–92	1992–93	1993–94	1994–95
Annual Losses	$3.1 M	$3.4 M	$14.2 M	$36.3 M	$34.9 M
Cumulative Losses	$3.1 M	$6.5 M	$20.7 M	$57.0 M	$91.9 M

For 1995–96, State action impacting the County budget is unknown. There are far–ranging discussions regarding restructuring of the State–County fiscal relationship. These appear to arise from the State's objective of shifting costs to County government to solve State budget problems. Sadly, many State officials appear to be oblivious to the severe curtailment of County services necessitated by perennial reductions.

Departmental budgets have been squeezed and slashed by funding cutbacks of unprecedented proportions over the past three years. Financial and staff reductions translate directly into public service cuts. The rub is that while cuts are made in locally controlled and funded programs, the population served and work load demand increases. The discretionary portion of County funding which your Board influences is shrinking. Moreover, it is dedicated to programs which are virtually all mandated.

The following graphic illustrates the challenging puzzle of formulating a balanced 1995–96 budget. It is based on the 1994–95 Approved Budget of $556.2 million. It excludes the County's four Enterprise Funds (Airport, Hospital, Solid Waste, Solid Waste Closure).

1994–95 San Joaquin County Budget
$556.2 Million



$454.6Million

Cannot Be Adjusted Without Losing Offsetting Revenue

- Public Assistance — Non–General Relief ($232.1)
- Costs Offset By Subvention/Revenue ($203.8)
- Prop. 172 Public Safety Funds ($18.7)

Cannot Be Cut
$67.6 Million

Required Match

- Health Services Match ($4.2)
- Human Services Match ($12.4)

Fixed Obligations

- Debt Service ($3.9)

Public Safety Programs

- Jail Operations ($17.9)
- Sheriff (Non–Jail) ($13.5)
- District Attorney ($4.7)
- Indigent Defense ($5.6)
- Probation–Juvenile Detention ($2.7)
- Probation (Non–Detention) ($2.7)

Subject To Possible Cuts
$34.0 Million

Virtually All Mandated

- Courts (Including Security) ($6.5)
- Children's Shelter ($1.3)
- General Relief ($3.7)
- Public Health ($2.3)
- Other Health Programs ($.1)
- Planning & Environmental Review ($.8)
- Agricultural Commissioner ($1.1)
- Property Tax & Fiscal Systems ($5.8)
- Board of Supervisors ($1.0)
- Administrative/Support ($2.9)
- Building Maintenance & Utilities ($3.1)
- Education ($.3)
- Elections ($.7)
- Parks & Recreation ($1.1)
- Other Countywide Services ($.1)
- Contingencies ($3.2)

The graphic highlights several key points:

- Revenue–specific programs account for $454.6 million, or 81.7%, of the County's budget. These areas cannot be adjusted without losing offsetting revenues.
- Only $101.6 million, or 18.3%, of the County budget is funded by General Purpose Revenue.
- Mandated matches, contractual debt services and Public Safety Programs of $67.6 million, funded by General Purpose Revenue, cannot be reduced.
- Only $34 million, or 6.1%, of the budget must absorb any State budget cuts, recessionary impacts, and local cost increases.
- The areas subject to possible cuts are virtually all mandated and controlled by law and State regulations.
- The Courts, Property Tax and Fiscal Systems, and General Relief comprise $16 million, or 47.1%, of the areas subject to possible cuts.
- Many of the non–Law and Justice areas provide direct support or revenues to Law and Justice (Administration/Support and Property Tax and Fiscal Systems).

In most instances, the Board of Supervisors does not determine which government functions the County performs. As a political subdivision of the State, the County's role is to deliver the services mandated by the State and federal governments. Health, welfare, criminal justice, elections, recording of documents, weights and measures, and agricultural enforcement are some examples of these State–prescribed and County–administered functions. Many of these programs mandate performance standards and require County funding participation from our local revenue base. Devastating cuts in County General Purpose Revenue by the State have caused severe cutbacks in services and near collapse of some programs due to the County's inability to maintain local funding levels or to meet program standards. Some discretionary funding areas have been eliminated in the past, and more are recommended to be eliminated in 1995–96, as resources are shifted to keep mandated programs operating.

Local County Funding Issues

In early February, we developed known Net County Cost increases and projected General Purpose Revenue growth to determine the fiscal outlook for 1995–96. This forecast was based solely on local cost issues. It did not include factors or a contingency for as yet unknown State budget actions.

Based on our preliminary February estimates, we projected a $10.5 million shortfall independent of any adverse State actions. This projected funding shortfall was primarily due to 1) moderate growth in our General Purpose Revenue as a result of slow recovery in the local economy, 2) increased costs resulted from jail overcrowding, negotiated salary adjustments with SJPEA, welfare case load growth, and funding of the self–insurance programs, and 3) projected revenue shortfalls in realignment for social services programs and Registrar of Voters election reimbursements. The factors contributing to the $10.5 million deficit are summarized below:

1995–96 Known Net County Cost Increases

Negotiated Salary & Benefit Increases	$2.1 M
HSA Welfare Costs	2.3 M
Self–Insurance Programs	.7 M
Cost Allocation Plan A–87 Adjustment	.7 M
Elections Revenue at Lowest Point of 4–year Cycle	.6 M
Sunset of Mental Health MOE Suspension	.3 M
Full–year Funding of 20 Juvenile Hall Beds Restored in 1994–95	.1 M
Deferral of Service Payment of General Hospital in 1994–95	1.9 M
Scheduled First–Year Deferred Service Payment to Hospital	.5 M
Increase in Data Processing Charges	.1 M
Double–bunking/Overtime Reduction/Honor Farm	2.9 M
New Booking Fee Revenue	(.2) M
1995–96 Known NCC Increases	**$12.0 M**

The known cost increases were only minimally offset by projected General Purpose Revenue growth as follows:

Projected 1995–96 General Purpose Revenue Growth

General Fund Year–end Balance (compared to 1993–94)	$(2.2) M
Property Tax Growth	1.0 M
Proposition 172 Sales Tax Growth	1.6 M
Motor Vehicle License Fees	1.1 M
Projected 1995–96 GPR Growth	**$1.5 M**
Projected 1995–96 Shortfall	**$10.5 M**

In March 1995, we recommended, and your Board approved, the 1995–96 budget approach to offset $6 million of the projected $10.5 million deficit in the General Fund. The approach involved the following:

- A 1994–95 transfer of $1,579,178 from the Realignment Mental Health and Health Trusts, the maximum allowed under law, to the Social Services Trust to offset expenditure overruns in Foster Care and revenue shortfalls in In Home Supportive Services.

- A 1994–95 transfer of $1,575,000 from the Hospital Trust to the General Fund Public Health budget to offset costs that may be paid from Disproportionate Share Hospital Funds and to reduce local support of Health Care Services to the mandated minimum maintenance–of–effort.
- A continuing 1995–96 transfer of Realignment funds from the Mental Health and Health Trusts to the Social Services Trust ($1,579,178) and to Public Health Services ($737,361, now being transferred).
- Maintaining local support of Health Care Services at the mandated minimum maintenance–of–effort, saving $1,300,000 of Net County Cost in 1995–96.

In order to minimize the impact of the realignment transfers from Health Care Services, SB 855 disproportionate share revenue would be used to mitigate the impact of the transfers. In the past, SB 855 revenues had been designated for equipment and reserve requirements for the new hospital replacement project.

State Budget Status

While San Joaquin County continues to cope with the financial impact of the State's redirecting the County's property tax revenue to schools, we are hampered by further annual State intrusions into County finances. This year is no exception. The State Budget proposes to transfer the non–federal costs of foster care, child welfare services, and adoptions assistance to the County, along with a transfer of State sales tax dollars to offset the shift. In addition, the State Budget proposes a Trial Court/AFDC alignment that would increase funding to the trial courts, in return for increasing County costs of the AFDC program to 50% of the non–federal share. The most optimistic analysis of this alignment would cost San Joaquin County approximately $2 million. If welfare reform measures proposed by the Governor are not adopted, this cost could increase to more than $9 million for our County in 1995–96.

Since these proposals have not yet been implemented by the State, they are not included in this proposed budget. Any major program changes that shift additional costs to the County will require a revision to the County budget and will be brought to your Board for consideration.

Major Fiscal Considerations

In developing the County's proposed budget, all departmental budgets were reviewed and most were reduced on a Net County Cost basis. Noteworthy exceptions to general Net County Cost reductions include stabilization of the Jail while reducing overtime costs, lesser reductions for 24–hour institutions (Juvenile Hall and Mary Graham Children's Shelter), lesser reductions to the fiscal and property tax system departments (Auditor–Controller, Assessor, Treasurer–Tax Collector, and Revenue and Recovery), and maintaining the net County support to the Cooperative Extension at the 1994–95 level.

Comparisons of budgets between years are confusing because of the variety and complexity of funding changes. Examples of such changes are one–time prior year staff reduction costs, Work Force Reduction Incentive Program payments, major changes in State and federal revenues for a particular program, such as Family Support, the addition of Proposition 172 revenue to public safety budgets, and cost allocation accounting changes.

Several major fiscal considerations are summarized below to provide perspective to the overall 1995–96 budget plan.

Salary & Benefit Increases

General salary increases have been minimal over the past several years as the County addressed Jail costs, State budget reductions, and adverse recessionary impacts.

Incorporated in this budget is $4.7 million for negotiated salary and benefit increases. In recognition of severe County financial problems, the San Joaquin Public Employees Association (SJPEA), representing four out of five employees, agreed to the County's initiative to re–package an existing contract which would have granted a 4.5% increase in July 1993. Under the terms of the renegotiated agreement, no salary increase was granted for SJPEA in 1993–94. As part of that re–packaging agreement, a 2% increase was provided in 1994–95 and the remaining 2.5% increase is included in the 1995–96 budget. SJPEA's contract expires in December 1996.

The Deputy Sheriff's Association (DSA) received a 6% salary increase in July 1993, plus POST incentive pay increases for qualifying employees which equate to another 1%. It also received a 6% salary increase in July 1994, plus POST incentive pay increases for qualifying employees which equate to another 4% salary increase. The DSA's contract expired in December 1994. Currently the Association and County are in negotiation. However, no DSA funding adjustments are programmed into the 1995–96 Proposed Budget.

Consistent with past practice, unrepresented employees' salary increases parallel the SJPEA.

General Services/ Purchasing, Government Buildings, & Parks and Recreation

The General Services Division, like other discretionary and support services, has been severely impacted by budget reductions in the past several years. As shown in the table below the three core operating units, General Services/Purchasing, Government Buildings, and Parks and Recreation, have received substantial reductions in total appropriations, Net County Cost, allocated positions, and total full–time equivalent (FTE) staff:

	Approved				1995–96	Five Year
	1991–92	1992–93	1993–94	1994–95	Rec.	Change
Appropriations	$10.2 M	$9.6 M	$8.0 M	$8.0 M	$8.2 M	(19.4%)
Net County Cost	$7.8 M	$6.8 M	$4.8 M	$4.8 M	$4.7 M	(39.5%)
Allocated Positions	155.0	129.0	97.0	90.0	86.0	(44.5%)
Total FTE Staff	183.9	151.2	109.7	102.0	99.3	(46.0%)

During this time the Division has absorbed an 11.5% increase in salaries and salary–related benefits, a 33% increase in health–related benefits, and a tripling in its expense for Workers' Compensation and Casualty insurances ($157,395 vs. $459,475). Additionally, demands for service have increased due to additional buildings (new jail, Human Services Agency, East Annex) and growth in criminal justice and non–General Fund departments.

The reduction in resources and growth in demand has directly resulted in reduced levels of service. Along with the more publicized closure of parks and elimination of direct program services to the public, the Division has responded by consolidating functions and reducing services to County departments. Some of the actions taken have included:

- Closure of one Courthouse door and 50% reduction in security screening services at the remaining door,
- Reduction or elimination of grounds maintenance at County buildings,
- Reduction in hours of operation of heating and cooling systems,
- 50% reduction in janitorial services,
- 50% reduction in courier and mail services,
- Elimination of all property and equipment delivery and redistribution services,
- Elimination of pest control,
- Elimination of cosmetic painting and window washing, and
- Elimination of maintenance on walkways and parking lots.

The reduction in service levels has resulted in complaints regarding order and invoice processing, response times on service requests, inability to retrieve or store files at central records, and the appearance of County–owned property. The 1995–96 Proposed Budget contains further reductions to these operations, but there are requests for supplemental funding for both Government Buildings and Parks and Recreation. Funding the supplemental request for Government Buildings would avoid *further* reductions at both the jail and downtown buildings. The supplemental request for Parks and Recreation would allow it to begin replacing capital equipment that has outlived its useful life. Both of these supplemental requests are justified; however, the public, the Board of Supervisors, and County departments need to recognize that funding these requests will not eliminate current service deficiencies nor the corresponding complaints.

Information Systems: Year 2000 Date Problem

Many computer systems throughout the world face a serious problem as we near the turn of the century. The problem involves how a computer calculates the time difference between two dates. Since the advent of computing, this calculation has been a simple two digit arithmetical operation. That will change when we move into a new century in four and a half years. Any calculation involving the year 2000 and beyond (does *00 minus 98* equal *2 or 98*?) may be incorrect until program changes are made. The problem can affect computers of all sizes, from mainframes to PCs. San Joaquin County's susceptibility is not unique; computer systems everywhere face the same situation.

The County has recently completed an assessment of the scope of the Year 2000 problem for our Unisys mainframe systems. (The problem does not exist on the CJIS/IBM platform because it is a relatively new system.) The analysis was conducted by an outside firm using software which reviewed every line of program code (some 2.9 million lines in all) in over 3,000 programs running on the Unisys computer. The results of this effort identified a remedial project which would consume nine staff persons' total time for a period of three years. Given the fact that there are 11 Information Systems Division staff assigned to the Unisys platform, an in–house effort would mean little, if any, systems and programming support for Unisys users for a period of three years. If outside help were used, the cost of the fix is estimated at $1.3 to $2.5 million.

We are currently evaluating available options to address the problem. Timing is critical; we must make a major decision in the near future. One possibility involves transitioning away from the Unisys platform over the next four years to a more cost–effective, less labor intensive computing environment rather than sinking huge amounts of money/resources into a project which yields nothing beyond correct date calculations. Under this alternative, we would no longer use or develop custom software in–house. Commercially–available software would become the standard. Obviously, the implications of such a change are substantial, and all Unisys users, including this office, would be directly affected.

Included in the 1995–96 budget is $830,000 in one–time funds earmarked to cover a portion of the remedial project or alternatives. We will continue to seek input from County departments and to keep your Board advised as the County moves toward a solution. It is not too early for each department to begin assessing how its own internal computer systems may be affected by the Year 2000 problem.

Property Tax Administration

The County has continued to give preferential treatment to the Property Tax Administration System since it generates such significant General Purpose Revenue. Vigilance is critical in preserving our ability to administer the system on behalf of the many agencies receiving property tax revenue. The County will need to examine opportunities to enhance other jurisdictional participation in this costly system.

Self–Insurance Funds

As previously reported to your Board, recent actuarial evaluation of the County's Workers' Compensation and Casualty Self–Insurance programs revealed a $12.1 million shortfall in reserve funding for these programs. A strategy was initiated to address the shortfall over a five–year period by utilizing one–time retirement credits and other revenue sources to reduce the impact on operating departments.

By the end of 1995–96, $5.6 million will have been added to our self–insurance reserves, thereby improving the actuarial integrity of the program.

Use of One–Time "Teeter Plan" Funds

In May 1995, the legislature passed, and the Governor signed, SB 97 which allows counties using the "Teeter Plan" property tax distribution method to lower the Tax Loss Reserve Fund requirement from 3% to 2%. San Joaquin County switched to the Teeter Plan method in 1993–94. This 1% reduction provides a one–time $2.6 million benefit to San Joaquin County. It is recommended that the $2.6 million one–time gain be earmarked to 1) fund the $1.9 million deferred service payment to the General Hospital, and 2) provide $.7 million toward the Year 2000 Date Project which is estimated at $1.3 to $2.5 million.

Fee Issues & Cost Recovery

In many public service areas, the State has distinguished between *general* public services and *special* public services. Examples of general public services would be the Jail, welfare, and certain health programs. Examples of special (or user beneficial) public services would be those related to property development, conducting a business, or animal ownership. The distinction between the two is who benefits (general public or private party) or whose activity imposes the cost for assuring the public's welfare. General public services are funded from general revenues (i.e. sales and property taxes). Special public services are funded by special revenues (i.e. user fees, license fees, and penalty assessments).

County government is prohibited from charging more than actual, verifiable costs. Failure to increase special revenue rates to keep pace with increased costs deprives the County of resources required to cover service costs. Such shortages can be resolved by several techniques:

- Reducing special service delivery costs.
- Reducing special service delivery levels.
- Increasing special service revenue consistent with cost (user fees).
- Reducing *general* service levels to subsidize inadequately funded *special* public services.

During the Final Budget Hearings, some modest fee increases will be recommended to keep pace with costs and avoid shifting the costs of special services to the general taxpayer.

Manager for Development

The County Administrator's Office has become increasingly involved in the financial and fiscal oversight of development projects. The focus of these efforts has been on large–scale development projects, particularly the proposed new community of Mountain House.

During 1995–96, the County will need to look at its own organizational structure as well as that proposed for the Mountain House–Community Services District. The County Administrator will evaluate staffing requirements to support Mountain House and other projects. Alternatives may include the assignment of existing senior staff to the development function, addition of subordinate staff in the near term to support ongoing administrative functions, and utilization of contractual services. Any staffing enhancement would be offset by revenues from development projects.

Public Improvements

Public Improvements funded for 1995–96 primarily are previously–committed projects with dedicated revenue. These include Sheriff's firing range, park improvements, General Hospital's project, Community Development Block Grant projects, Courthouse/Canlis improvements, relocation of District Attorney's Office to the fourth and fifth floors of the Courthouse, underground fuel tanks, Solid Waste improvements, a provision for significant maintenance projects, and re–roofing of the County structures including: Canlis Building, Manteca Public Health, Honor Farm, Records Management, Rangemaster Office, and Garden Acres Community Center. Most projects are funded by earmarked revenues. Reflecting our overall budget constraints, 14 requested projects totaling over $1.9 million are not recommended to be funded.

Video Arraignment

In early 1995, the Board of Supervisors approved a selected vendor to design and install a Video Arrangement System for the MRET Judicial District. The pilot project, with the cooperative efforts of the MRET courts, Marshal, Sheriff, District Attorney, Public Defender, and Probation Pretrial Services, should be operational near the close of 1994–95.

"Three Strikes & You're Out"

In the past year, the County's tightly stretched criminal justice system has begun to experience added new pressures from the "Three Strikes and You're Out" legislation which became California law just over a year ago. It is now clear that the ultimate impact on the system will be dramatic. The serious consequences of convictions in Strikes cases have substantially altered the normal criminal justice process.

The Law and Justice departments recently assessed the effects of Three Strikes on their respective areas of the justice system.Their collective findings included these key impacts:

- To date, more than 500 Strikes cases have been filed in San Joaquin County. About half have been resolved at the Municipal Court level, with the balance proceeding to Superior Court.
- A growing backlog of jury trials is occurring in the Superior Court and is affecting the entire system.
- The length of preliminary hearings in Strikes cases has increased significantly.
- More jury trials are being held, and are taking longer to complete. About 18% of all Third Strike cases and 7% to 8% of all Second Strike cases are proceeding to jury trial. This compares to a normal average of 2% to 3% of felony cases which proceed to trial.

- More jurors are being called and dismissed because of the increased number of jury selection challenges by both sides in Strikes cases.
- Prior convictions in Strikes cases are now, in effect, being re–litigated along with new Strikes charges.
- Court staff are having difficulty meeting time requirements in processing court documents.
- Significant cost increases are being incurred by the courts for transcripts and court reporting in Strikes cases.
- Double–bunking in the pretrial jail is increasing—the average length of stay for pretrial Strikes felons is 141 days compared to 17 days for non–Strikes felons. Double–bunking is dangerously close to overflowing into General Population housing. The recommended budget does not include funding for this extremely costly contingency.
- Assaults on officers by Strikes offenders are increasing across the State both in local detention facilities and on the streets due to the severe consequences of strikes convictions for prior offenders.

Up to now, the criminal justice system has relied on existing resources to cope with the growing burden of Three Strikes cases. This stop–gap approach, however, cannot continue indefinitely. As the full impact of Three Strikes takes hold, the system will bog down without a sufficient infusion of new resources to meet the increased demands. The recommended budget makes no provisions for this eventuality.

Sheriff's Budget Reductions

In comparison to other recommended 1995–96 Law and Justice budgets, it may appear that the Sheriff's Department has been disproportionately cut. Such is not the case. The apparent disparity is attributable to a number of factors which converge in the Law and Justice area:

1. Most County budgets were generally cut by 5% to 10% from 1995–96 projected status quo funding levels. All Law and Justice budgets, with the exception of the Sheriff's Custody budget (which was *increased* by $1.2 million over the prior year) and the Juvenile Hall budget, were reduced 3% from status quo.
2. The Sheriff's Department is by far the County's single largest Net County Cost budget. On an absolute dollar basis, its share of the budget reductions is larger than other departments.
3. Some of the Law and Justice departments (District Attorney, Probation) identified/developed new or increased revenues to offset their required cuts. Therefore, no reductions were necessary for

those departments. The Sheriff's limited sources of outside revenue did not provide a similar opportunity to mitigate cuts through revenue solutions.

4. Other Law and Justice budgets (Public Defender, Superior Court, Court Assigned Counsel) had their recommended funding adjusted to maintain the somewhat fragile relative balance of the justice system. There is, for example, a direct relationship between the number of judges/courts and the number of prosecutors in the District Attorney's Office, defense attorneys in the Public Defender's Office, and the number of cases defended by court–assigned private attorneys who are paid by the County.

5. The Custody budget has been substantially increased as part of a continuing effort to properly staff the new pretrial jail facility. The goal is to reduce the continuing heavy reliance on overtime as a means of staffing the facility.

6. The Sheriff has elected to partially restore some of his Department's internal support capabilities to reduce high overtime costs and provide more adequate levels of support to field forces. The Department has lost 67 civilian support positions over the past two budgets. The result has been serious disruptions, hardships, and budget overruns in providing field forces with barely adequate levels of support services. Further reductions in the support functions were judged not acceptable based on the continuing effects of deep cuts from prior years.

7. Therefore, the budget reductions required in the Sheriff's Department have been concentrated in just two areas—Patrol and Boating Safety—rather than being spread proportionately across all of the Sheriff's divisional budgets.

8. In terms of positions, the Sheriff's combined budgets show a net reduction of one position. However, within that net figure are the addition of nine Correctional Officers in Custody, the addition of four civilian support positions in Operations, the addition of one Deputy Sheriff in Court Services and two in Background Investigations, and the deletion of 16 Deputy Sheriff and one Sergeant in Patrol and Boating Safety.

Sheriff's Overtime Mitigation

The recommended budget for the Sheriff's Department attempts to address the serious problems resulting from the continuing reliance on costly overtime for ongoing operations. Three factors have contributed heavily to the Department's high overtime usage: 1) Understaffing in the Custody Division, which has continued since the conversion to a new 12–hour staffing schedule and the opening of the new jail in December 1992; 2) Understaffing in the 24-hour support functions of the Department, resulting from severe staffing reductions over the past several years; and 3) The return of near normal levels of officer attrition during the past year and the inability to rapidly fill vacancies and newly created sworn positions.

To address these deficiencies, recommended staffing has been increased in several areas, most notably the Custody Division, where overtime usage reached crisis levels during the past year. A total of nine new sworn Custody positions are recommended to help reduce overtime usage and the effects of officer attrition on overtime costs. Combined with eight new sworn positions added in mid–1993–94 and 18 new sworn positions added in the 1994–95 budget, this brings to 35 the total number of sworn positions added to the Custody Division over the past 18 months.

In addition, several key Operations support positions are recommended for restoration to bolster currently less–than–adequate levels of support services provided to the Department's field forces. As a consequence of these recommended increases, reductions are recommended in two divisions which provide services directly to the public—the Patrol Division and the Boating Safety program. These recommended actions are discussed in more detail below.

Reductions in Sheriff's Patrol & Boating Safety Programs

To meet the Department's overall recommended Net County Cost for 1995–96, Sheriff's management evaluated all areas of the Department's operations for potential reductions. It was determined that further *increases*, not reductions, were required in the resources dedicated to the County's adult detention facilities. It was also determined that further reductions in the Sheriff's support functions, such as Detectives, Communications, and Records/Evidence, would be counterproductive, as prior cuts had rendered those units nearly dysfunctional. Continuing high overtime usage had been required to marginally offset heavy staffing reductions in these areas.

With reductions deemed not feasible in Custody or in support services, the only remaining alternative was to reduce the budgets of field forces. Thus, the necessary reductions were made in two areas: Patrol field forces and the Boat Patrol program. The Patrol reduction requires the deletion of 12 deputy positions. To minimize the service impacts of such reductions, the County Administrator's Office, Personnel, and the Sheriff's Department are reviewing Patrol staff scheduling options. The goal is to explore a more efficient Patrol staffing schedule which would mitigate the recommended reductions. We will report during Final Budget Hearings on progress in this effort.

Recommended reductions in the optional Boating Safety program will reduce it to emergency–response–only status. One Sergeant and four deputy positions will be deleted. In addition to the loss of a law enforcement presence on the County's portion of the Delta, the reduction in funding will mean the loss of approximately $300,000 in State funding for the program.

Jail Double Bunking

In November 1994, double–bunking of the new jail became a reality. Additional inmates beyond design capacity were housed for the first time in both Intake and General Population housing units. Since normal staffing in the two Intake units consists of two officers per unit per shift and all cells are "wet," these units were the preferred overflow areas. A third officer was called in on overtime during peak activity periods for added security. During the period December through February, overcrowding often spilled over to General Population housing, which normally operates with one officer per unit. For added security, overcrowded General Population units were staffed around–the–clock with a second officer on overtime, a very expensive means of housing inmates above design capacity. To stop overcrowding in General Population units, in March 1995, Sheriff's management revised Intake unit operating policies to accommodate a total of 66 double–bunked inmates (50% above design capacity), with a minimum of overtime required for added security. At the same time, Sheriff's management worked constructively with the Superior Court and other criminal justice departments to expand the court–ordered jail population cap criteria for pretrial releases.

With these important changes, it is hoped that overcrowding can be essentially confined to the Intake units during 1995–96. ***If overcrowding exceeds the capacity of the Intake units and spills over to General Population housing, expenditures will exceed the recommended budget.*** At $25,000 per unit per month ($300,000 a year) for each increment of up to 16 additional inmates, costs will escalate dramatically if double–bunking becomes necessary in General Population housing. In addition, General Population units in the new jail which house inmates above design capacity will require remodeling to meet current State regulations. Costs for the needed changes are presently being determined.

In the absence of new/expanded lower cost alternatives to incarceration, as the inmate population continues to increase in future years, added jail capacity will be required. This will substantially increase the cost of operating the County's adult detention facilities. This is a key issue being addressed in the *Institute for Law and Policy Planning (ILPP)* evaluation of the criminal justice system which is now near completion.

Restoration of Sentenced Inmate Beds

Following the 1993–94 closure of 210 beds for sentenced inmates at the Honor Farm as a budget reduction measure, a phased restoration was approved in the 1994–95 budget. Beginning at midyear, three barracks housing 70 inmates each were reopened on a staggered basis over a period of several months. All 210 beds are once again available for use. The restoration of capacity means that inmates will serve out their sentences without the necessity of early releases due to Honor Farm overcrowding.

Jail Booking Fees

In last year's budget, the Board of Supervisors approved an interim increase in the Jail Booking Fee for 1994–95. The increase, the first since the fee became effective in January 1991, raised the initial $87 fee paid by local police agencies to $101 for each booking at the County Jail. During the past year, all allowable costs related to the booking process were analyzed, and based on the most recent revision to the Booking Fee legislation, a new rate of $125 was approved by the Board. At the same time, a new mechanism was established by which the fee will be adjusted automatically every other year based on the consumer price index. In the intervening years, actual prior–year costs will be analyzed and the rate adjusted accordingly.

The new $125 rate becomes effective July 1, 1995 and is projected to generate an additional $237,000 in revenues to the Sheriff's Custody budget. The projection for 1995–96 Booking Fee collections from local agencies totals just over $1 million. As substantial as that amount may appear, it funds only about 4% of the overall annual cost of operating the County Jail.

Use of Jail Inmate Welfare Fund Revenue

The recommended budget for Correctional Health Services is balanced using $220,000 in supplemental funding from the Inmate Welfare Fund. The Sheriff has agreed to utilize this source of dedicated funding, which must be utilized for the benefit of inmates, to provide enhanced drug/alcohol treatment services to inmates and to provide health risk screening for inmates entering County detention facilities. Inmate Welfare Fund revenue, which is generated through the Jail Commissary and from telephones located in the jail housing units, pays for a number of inmate programs. The funds recommended for Correctional Health Services programs, however, were derived from a surplus which built up in the Fund over a number of years. Once the surplus is depleted, there will be no source of funds to provide the present enhanced levels of health services to inmates. At the present rate of use, the surplus will be exhausted by the end of the 1996–97 fiscal year. At that time, a decision will be made as to reduced service levels.

District Attorney: Family Support Program

San Joaquin County, the State's fifteenth largest county in population, ranks tenth in the number of child support cases. The Family Support Division (FSD) of the District Attorney's Office continues to experience staggering growth in the child support enforcement program. In the past year, the number of active cases and collections increased 16% and 14% respectively. Since 1992–93, the number of paternity, child support, and medical court orders established have tripled. More than 650 new cases entered the system each month during 1994–95, bringing the total number of Family Support cases to 60,000. Child support collections during the current year will total more than $24 million.

To help meet the continuing high rate of growth, the Board has approved major staffing increases over the past several years. Again in the 1995–96 budget, the addition of a substantial number of new positions (20) is recommended to maintain acceptable levels of service to the public. Fortunately, the Family Support program is 100% self–supporting. Its incentive earnings, which are based on collections performance, can only be used for child support enforcement programs.

To accommodate the continuing dramatic growth in this program, a facility expansion project was approved by the Board in early 1994. Funding for the project will come entirely from dedicated FSD revenues. Construction started in April 1995, and is planned for completion in December. The expanded facility will accommodate projected staffing requirements for the program for the next five–to–six years.

In cooperation with the Superior Court, FSD will fund a new Family Law Commissioner program in the coming year. The initial phase of the program will include the creation of a Family Law Commissioner position on the Superior Court bench, along with support staff, to hear Family Support cases. The program will expedite the processing of child support cases. At the same time, it will free–up one Superior Court Judge position (which currently handles child support cases) for reassignment to other Superior Court criminal or civil cases. The first–year cost of the new program, which is fully funded from FSD dedicated revenues, is $204,329. The Superior Court budget reflects a reimbursement revenue in this amount from FSD.

Probation: Juvenile Hall Bed Capacity

During the past year, bed capacity at the Juvenile Hall detention facility was restored to the 130–bed level from the prior year capacity of 110 beds. Even with this increase, there continues to be a shortage of bed capacity at the facility for the growing number of juvenile offenders committing serious and violent crimes.

Security and life–safety improvements at the facility are near completion as part of a major renovation project financed primarily by Proposition 86 funds. However, we are concerned that one of the two older units in the facility which were not renovated remains in use at this time. These units were designated for closure under the facilities needs assessment/preliminary master plan study completed for the Department in January 1994. There are no plans or available funding for the renovation of these units. The Chief Probation Officer has requested supplemental funding to open an additional 30 beds in these older units due to the severe bed shortage. Aside from the significant costs involved, this is a policy matter which requires careful review and consideration.

Probation: Supervised Release Program as a New Alternative to Incarceration

The Chief Probation Officer has requested $436,000 in supplemental funding to initiate a 100 inmate Adult Supervised Release program. A demonstration project to test the concept has been operating since March with a limited number of selected inmates. The program utilizes electronic home detention and close supervision by a Probation Officer as an alternative to incarceration. The cost to maintain an inmate on this program is significantly lower than a high–cost jail bed. However, to the extent that the jail remains full under the Superior Court jail population cap, the Supervised Release program would represent a new, additional cost to the County.

In concert with the recommendations on alternatives to detention in the *ILPP* evaluation of the criminal justice system, this proposal will be brought before the system's key policy makers for further evaluation and review. It represents one option in a needed continuum of alternatives to incarceration in this County.

Justice System Coordinator

The Criminal Justice Task Force Consultant recommended that a senior person in the County Administrator's staff "be designated as the full–time and exclusive justice system coordinator and expert, preferably with a small staff. That person would not dictate operations to the departments but would be responsible for monitoring the balance of resources among them and, in cooperation with the Task Force, for calling and convening both policy–level and working meetings to improve system coordination."

Current staffing in the County Administrator's Office is insufficient to provide the enhanced coordination, system analysis, and system innovation recommended. Should the Law and Justice departments and the Board of Supervisors support additional staff for this purpose, an evaluation will be made as to the requirements and possible funding sources.

Criminal Justice Facilities Trust

In 1994–95, $800,000 in the Criminal Justice Facilities Construction Fund (CJFCF) was applied to the Jail lease–purchase obligation. The temporary use of this revenue for lease payments offsets shortfalls in economy–sensitive revenue, minimizes reduction in public service levels, and minimizes employee reductions. Again in 1995–96, $800,000 in CJFCF funds will be applied to the Jail lease–purchase obligation.

Trial Court Issues

The 1995–96 Proposed Budget recommends funding to maintain current service levels in the courts. The budget recommends additional appropriations to cover significant growth in Services and Supplies expenditures in the Superior Court, stemming from the increase in number and length of jury trials related to Three Strikes cases.

A significant issue for the municipal courts is the decline in traffic fine collections. While the one–time amnesty effort produced an estimated $700,000 in 1994–95 collections, for the second consecutive year the County has failed to meet the State's maintenance–of–effort requirement for ongoing traffic fine collections. Under this provision, the State requires the County to remit the same amount of traffic fines each year that was remitted to the State in 1992–93. Unfortunately, San Joaquin County's traffic fine collections peaked that year and in 1993–94, fines collected for the State were $275,000 below the required level. The County was required to make up this shortfall from other General Fund sources.

For 1994–95, the shortfall in collections is estimated at $367,000, which must be paid to the State in September 1995. Research into the reasons for this shortfall has found that the primary cause is a drop in the dollar value of traffic citations written by the California Highway Patrol, the primary issuer of traffic tickets in unincorporated San Joaquin County. The drop reflects both reduced enforcement efforts and a reduction in the State–mandated bail schedule. Unfortunately, the County is being held responsible for making the State whole for shortfalls resulting from State actions. The County is pursuing legislative action to eliminate the maintenance–of–effort requirement.

Code Enforcement

In December 1994, your Board authorized a number of enhancements to code enforcement programs. Although this action did not provide additional staff, it did provide new tools that will help Community Development and Environmental Health to remedy violations of State and local codes. Those codes primarily deal with housing, building, health, solid waste, and zoning.

An ordinance was adopted to expand the County's authority to bill violators for the costs of enforcement. A total of $50,000 was allocated to a trust fund to fund the abatement of substandard structures and public nuisances. Approximately $20,000 in CDBG funds were reprogrammed to expand neighborhood clean–up efforts. Staff was directed to draft an abandoned vehicle program which will be presented to the Board and City Councils in the coming weeks.

An Enforcement Coordination Team has been assembled from representatives of the County Administrator, County Counsel, Community Development, Environmental Health, District Attorney, and Sheriff. The team will work on additional program improvements and will establish priorities for the abatement of public nuisances. As of this writing, the team is reviewing alternatives for abatement and enforcement relative to graffiti.

Vehicle Purchases

During the past year, the process of purchasing new or replacement vehicles has been reviewed. One result of this review was the clarification of Board policies. Specifically, it was directed *that all vehicle purchases require specific review and approval of the Board of Supervisors.*

Vehicles recommended for purchase in 1995–96 are predominately replacement vehicles. Those purchases are detailed in the discussion of the Motor Pool Internal Service Fund (A–55). Departmental budgets also contain appropriations for the purchase of vehicles. Those vehicles appear in the Equipment Budget Detail.

Recommended 1995–96 vehicle purchase for Motor Pool and departmental budgets are summarized below. If additional purchases are proposed during the year, they will be presented to the Board for specific review and approval.

Budget	Vehicles	No.	Avg. Cost	Total Cost
Motor Pool ISF				
Sheriff Patrol	*Patrol Cars*	21	$19,000	$399,000
Departments	*Sedans, Pickups, Vans*	19	15,005	285,100
Downtown Fleet	*Sedans, Wagons*	5	15,740	78,700
Subtotal		45		$762,800
Department Budgets				
Public Transportation (#395)	*Bus (18 passenger)*	1	$64,350	$64,350
Public Health (#410)	*Utility*	1	18,000	18,000
Human Services (#50101)	*Sedans*	4	15,480	61,920
Subtotal		6		$144,270
Total		51		$907,070

Financial Analysis

Appropriations

The 1995–96 Proposed County Budget (excluding Special Districts) totals $672.5 million, which is $19.3 million or 3% greater than the 1994–95 Approved Budget.

Budget totals for Special Districts governed by the Board of Supervisors have been added to the County budget figures to show the total scope of the Board of Supervisors' responsibility. The grand total of all budget elements, including Special Districts, is $681.9 million. The recommended appropriations by function are as follows:

Appropriations

	1994–95* Approved	1995–96* Recommended	Increase/(Decrease) Amount*	Increase/(Decrease) Percent
General Government	$41.3 M	$46.2 M	$4.9 M	11.9%
Capital Maintenance	5.9 M	5.8 M	(.1) M	(1.7%)
Environmental Protection	10.3 M	9.5 M	(.8) M	(7.8%)
Law & Justice	109.1 M	116.9 M	7.8 M	7.1%
Roads & Facilities	48.2 M	40.3 M	(7.9) M	(16.4%)
Health Services	178.7 M	188.0 M	9.3 M	5.2%
Human Services	251.1 M	257.0 M	5.9 M	2.3%
Education	3.0 M	2.6 M	(.4) M	(13.3%)
Parks & Recreation	2.4 M	2.6 M	.2 M	8.3%
Contingencies	3.2 M	3.6 M	.4 M	12.5%
Total County	$653.2 M	$672.5 M	$19.3 M	3.0%
Special Districts	9.4 M	9.4 M	.0 M	.0%
Total County & Spec Dist	$662.6 M	$681.9 M	$19.3 M	2.9%

**Totals include Enterprise Funds.*

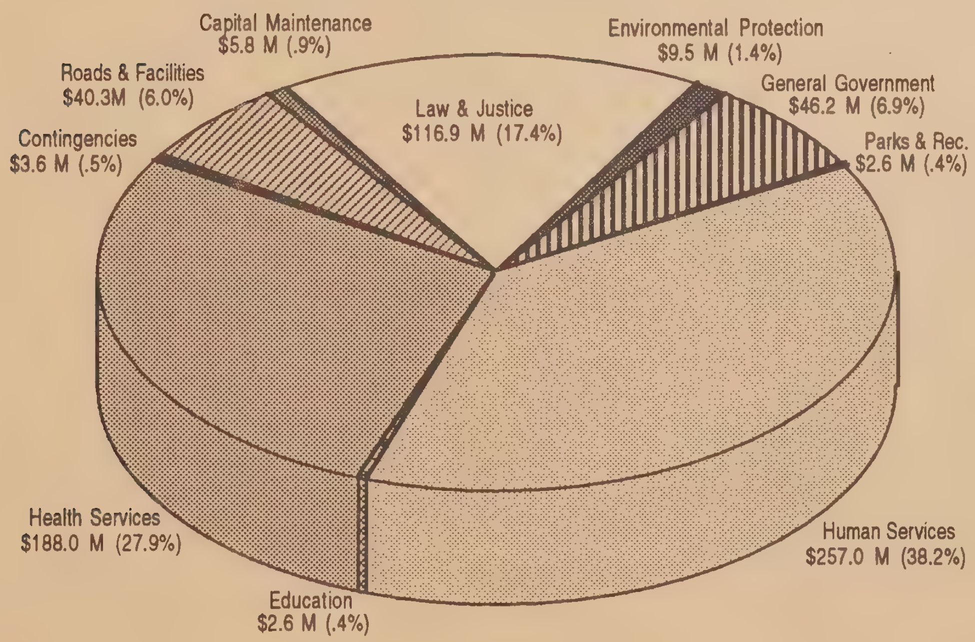
Notable changes in the 1995–96 appropriations include the following:

- Negotiated salary and benefit adjustments of $4.7 million and an increase of $3.8 million in the self–insurance programs are budgeted in all program areas.
- General Government is recommended for a $4.9 million, or 11.9% increase consisting of $1.9 million deferred services payment to the General Hospital, $2.6 million in interest expense on the short–term notes issued in 1994–95, $.7 million earmarked for the Year 2000 Millennium Date Project. The increases are offset by a $.5 million reduction in federal allocation to the Employment and Economic Development Department programs.
- Environmental Protection is reduced by $.8 million, or 7.8%, largely due to reductions in the federal Home Partnership Investment Program ($391,000) and development–related costs mostly due to the completion of environmental and other studies for new communities ($510,000).

- Law and Justice is recommended for a $7.8 million, or 7.1%, increase. Included are increases of $1.6 million for Jail–related costs, $3 million for court operations and accounting/budgeting changes required by Trial Court Funding, $.5 million for three new federally–funded District Attorney prosecution programs, $.4 million for the staffing and supplies costs of the restored beds at Juvenile Hall, and $1.8 million for Family Support Division program expansion.
- The Roads and Facilities function is reduced by $7.9 million, or 16.4%, in federal and State funds for public road and bridge construction/rehabilitation projects.
- Health Services programs are increased by $9.3 million, or 5.2%, largely due to a $2.6 million SB 855 disproportionate share hospital program expansion, a $1.7 million increase in Mental Health and Substance Abuse Services programs, a $3.2 million increase in General Hospital operating costs, and a $1.6 million increase in Solid Waste activities.
- Human Services programs are increased by $5.9 million, or 2.3% for case load growth in AFDC and public assistance programs.

The relative sizes of the appropriations by function are shown below:

1995–96 Appropriations



Recommendations for each of the budgets and summaries by functional area follow this transmittal letter.

Available Funds

The 1995–96 County Proposed Budget is financed with the following estimates of available revenues from all sources:

Available Funds

	1994–95 Approved	1995–96 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
Aid from Other Gov'ts	$451.1 M	$444.1 M	($7.0) M	(1.6%)
Charges for Services	76.5 M	79.2 M	2.7 M	3.5%
Current Property Taxes	54.0 M	55.1 M	1.1 M	2.0%
Other Revenues	53.4 M	62.6 M	9.2 M	17.2%
Other Taxes	18.1 M	19.1 M	1.0 M	5.5%
Fund Balances	.1 M	12.4 M	12.3 M	12300.0%
Total Available Funds	$653.2 M	$672.5 M	$19.3 M	3.0%

Notable changes in 1995–96 available funds include the following:

- Aid from Other Governmental Agencies is projected to decrease $7 million, or 1.6%. This reflects increases of $5.4 million in AFDC and public assistance programs, $1.4 million in Mental Health and Public Health programs, $1.6 million in Proposition 172 sales tax revenue, $1.3 million in Motor Vehicle License Fees, and $1.1 million in Medi–Cal/Medicare reimbursements for Hospital services; offset by decreases in federal/State funding of $11.9 million for highway bridge replacement, $2.9 million in public transportation programs, and $3.1 million in capital project reimbursements.

- The $2.7 million, or 3.5%, increase in Charges for Services primarily represents gate fees collected for refuse disposal and patient revenues for General Hospital services.

- Current Property Taxes are projected to increase $1.1 million, or 2%, reflecting an estimated 3% growth in assessed value on the current estimates.

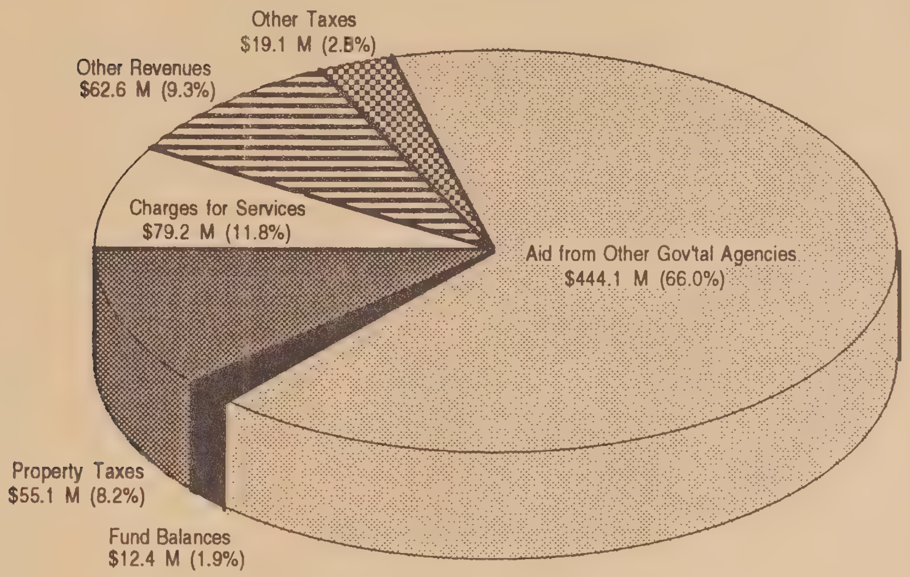
- The $9.2 million, or 17.2%, increase in Other Revenues reflects a $1.9 million revenue reclassification of penalties and costs on delinquent property taxes from Other Taxes, a $2.6 million increase in SB 855 disproportionate hospital reimbursement program, a $3.5 million in interest earnings resulted from the short–term borrowing program, offset by reductions of $2.2 million in capital project reimbursements.

- Other Taxes are projected to increase $1 million, or 5.5%, largely attributable to a $2.6 million one–time freed–up fund as a result of SB 97 which allows counties using "Teeter Plan" property tax distribution method to reduce the Tax Loss Reserve requirement from 3% to 2%. This one–time benefit is partially offset by a $1.2 million reclassification of penalties and costs on delinquent property taxes to Other Revenues.

- Fund balances are estimated to increase by $12.3 million. The increase is primarily in Capital Outlay, Mental Health, Transportation Coordination, and Family Support funds. The General Fund year–end balance is projected to be approximately the same as in the prior year.

The mix of available funds is depicted below:

1995–96 Available Funds



Net County Cost

Our County budget presentation is developed to show the "Net County Cost" for each departmental budget. Net County Cost is computed by subtracting program–generated revenue, offsetting grants, or cost sharing by other levels of government from the appropriation requirements for each budget. The remaining Net County Cost is funded by General Purpose Revenue.

The recommended 1995–96 Net County Cost for the various program areas, compared to the prior year Approved amounts, is shown below:

Net County Cost

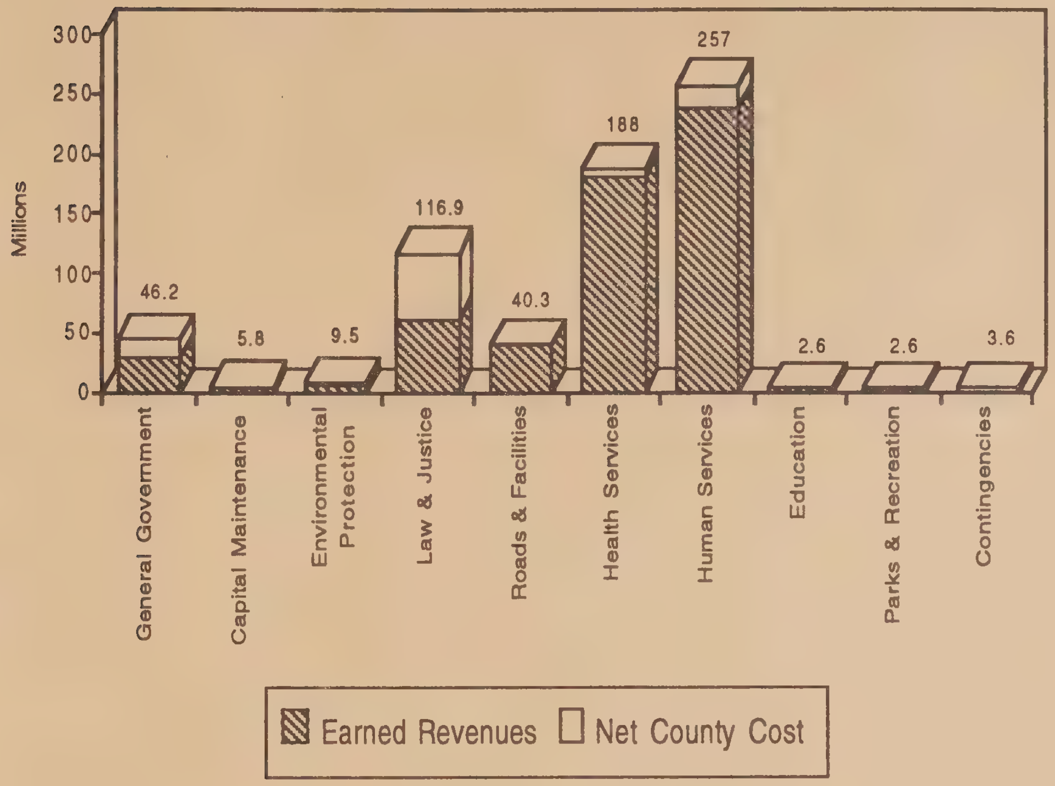
	1994–95 Approved	1995–96 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
General Government	$13.8 M	$16.7 M	$2.9 M	21.0%
Capital Maintenance	3.3 M	3.0 M	(.3) M	(9.1%)
Environmental Protection	1.8 M	1.9 M	.1 M	5.6%
Law & Justice	53.6 M	55.8 M	2.2 M	4.1%
Roads & Facilities	.2 M	.2 M	.0 M	.0%
Health Services	6.6 M	6.3 M	(.3) M	(4.5%)
Human Services	17.7 M	18.3 M	.6 M	3.4%
Education	.3 M	.3 M	.0 M	.0%
Parks & Recreation	1.1 M	1.3 M	.2 M	18.2%
Contingencies	3.2 M	3.6 M	.4 M	12.5%
Total Net County Cost	$101.6 M	$107.4 M	$5.8 M	5.7%

The more significant changes in Net County Cost are:

- General Government has increased $2.9 million, or 21%, reflecting a $1.9 million deferred service payment to General Hospital, a $.7 million appropriation earmarked for the Year 2000 Millennium Date Project, a $.3 million increase for Elections as a result of revenue loss.
- Law and Justice has increased $2.2 million, or 4.1%. The increase is largely due to an additional $1.9 million General Fund support for trial courts as a result of maintenance–of–effort requirement in traffic fine revenues transferred to the State and accounting/ budgeting changes prescribed by the State.
- Health Services has decreased by $.3 million, or 4.5% reflecting an additional $.7 million transfer from the Mental Health Realignment Trust to Public Health Services. The savings is offset by an increased required match of $.3 million to Mental Health Services programs.
- Human Services has increased $.6 million, or 3.4%, consisting of a $2.1 million increase in County support for social services programs as a result of case load growth and a decrease in Social Services Realignment revenue. This increase is largely offset by a $1.6 million transfer from the Mental Health and Health Realignment Trusts to Social Services Trust as approved by the Board in March 1995.

The relationship of Net County Cost to Earned Revenues for each function in millions of dollars is as follows:

1995–96 Program Expenditures



General Purpose Revenue

Changes in the General Purpose Revenue sources, which support the recommended $107.4 million Net County Cost include:

General Purpose Revenue

	1994–95 Approved	1995–96 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
Current Property Taxes	$48.9 M	$49.9 M	$1.0 M	2.0%
State Shared Revenues	27.0 M	28.8 M	1.8 M	6.7%
Sales Taxes	6.4 M	7.3 M	.9 M	14.1%
Other Taxes	7.5 M	7.2 M	(.3) M	(4.0%)
Fund Balance	5.5 M	6.4 M	.9 M	16.4%
Interest Income	.6 M	1.9 M	1.3 M	216.7%
Other	5.7 M	5.9 M	.2 M	3.5%
Total GPR	$101.6 M	$107.4 M	$5.8 M	5.7%

General Reserve and Contingencies

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. The current General Reserve is $4.7 million with no recommended change for 1995–96.

The Reserve for Contingencies covers day–to–day unforeseen budgetary needs and has been used by your Board very sparingly in the past. The Contingency Fund is recommended to be set at $3.6 million in 1995–96, which is $400,000 higher than the 1994–95 budget of $3.2 million.

Staffing

The County workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra–help, and contract capacities. The following table illustrates the recommended changes in overall staffing for 1995–96:

	1994–95* Approved	1995–96 Recommended	Increase/(Decrease) Amount	Percent
General Government	501.5	496.6	(4.9)	(1.0%)
Capital Maintenance	37.8	36.1	(1.7)	(4.5%)
Environmental Protection	142.8	137.1	(5.7)	(4.0%)
Law & Justice	1,544.3	1,589.9	45.6	3.0%
Roads & Facilities	236.7	233.2	(3.5)	(1.5%)
Health Services	2,129.7	2,185.0	55.3	2.6%
Human Services	868.9	872.4	3.5	.4%
Education	6.0	3.0	(3.0)	(50.0%)
Parks & Recreation	42.6	41.6	(1.0)	(2.3%)
Total Staffing	5,510.3	5,594.9	84.6	1.5%

**Totals include midyear changes approved by the Board of Supervisors.*

Several points should be noted:

- There is an overall increase of 84.6 full–time equivalent (FTE) positions, or 1.5%.
- An increase of 45.6 FTE positions in the Law and Justice function reflects 13.1 FTE positions added for Jail operations and Correction Health Services, 15.2 FTE added for restored beds at Juvenile Hall, and 25.0 FTE positions added for the expansion of the federal/State funded Family Support program. These increases are offset by a reduction of 16 FTE positions in the Sheriff's Boating Safety and Patrol programs.
- A total of 55.3 FTE positions will be added to Health Services reflecting staffing requirement for the new hospital and revenue offset program increases in Substance Abuse.

Layoff

The 1995 budget time table calls for Board authorization of layoff notices to be provided to employees affected by recommended budget actions on June 19, 1995. The Board reserves final judgment on all budget decisions until the public hearing scheduled from July 5 through July 7. On July 7, the Board will be asked to confirm layoff notices with final separation on that day. Should the Budget Hearing go beyond July 7, layoffs can be implemented as originally scheduled. Later, should Board direction alter staffing requirements, additional layoffs may proceed consistent with labor agreements and/or those laid off may be reemployed.

The Board has previously approved several mitigation strategies that have been developed in recent years as the County cuts expenses, curtails programs, and downsizes to balance its budget. County staff continues to use these layoff mitigation strategies.

In the Sheriff's Department, we anticipate having sufficient Correctional Officer positions to place employees laid off from implementation of a less labor intensive schedule in Patrol. Discussions with appropriate labor representatives have been requested to mitigate the impact on public safety and employees affected by such change.

Supplemental Requests

Department Heads submitted $2.8 million in requests for supplemental funding. Proposed budget development has been an arduous task, focusing on dividing inadequate financing capabilities among already constrained County operations. Some existing service needs will go unmet. Other critical services levels will be expanded based on their critical nature or special revenue sources. Some service levels will be reduced. And some new needs will go unaddressed.

As a result of the difficult funding recommendations which comprise the Proposed Budget, the Board will hear requests by several departments, special interest groups, community–based organizations, and the general public to add/restore funding during the budget hearings. In providing policy guidance on desired budget adjustments, the Board also will need to provide policy guidance as to which areas of the County budget should be reduced to offset any added costs. Supplemental requests are outlined in Attachment A and detailed in individual budget narratives.

Alternative Policy Options

While developing the recommended budget, the County Administrator's Office worked to identify alternative policy options for the Board's consideration. The alternative policy options identified in

Attachment B total $1.1 million. The options, listed in order of least impact to County operations and the economy, would free funds for the Board to finance supplemental requests and/or make other adjustments in the budget.

Major Future Issues

State Budget Action & Economy

State budget actions in the future will continue to imperil County services to the extent that State financial problems are shifted to the County. Additionally, a continuing weak economy impairs our ability to maintain existing services with increased demand and population growth.

State budget actions and economic trends will require close monitoring in the coming months.

Limited Criminal Justice Options

The bulk of General Purpose Revenue continues to be devoted to public safety and the criminal justice system. Despite the Board's commitment to this area as the County's first priority, there are system deficiencies and future needs which will be extremely difficult to address.

The Integrated Criminal Justice System Task Force has become acquainted with the tough reality that we have limited options for the future of the criminal justice system. Those options include:

- *Less criminal justice*—No one wants less criminal justice. However, we will have less criminal justice to the extent that funding is unavailable to meet justifiable needs.
- *More and/or new revenue*—No one wants to increase taxes or user fees. However, without a dramatically improving economy and/or new revenue sources, which may include taxes and user fees, there will be less criminal justice simply because the current financial structure cannot support anticipated growth.
- *More economies*—More economies and efficiencies are needed throughout County government, particularly the criminal justice system, to save and shift resources to maintain critical criminal justice system priorities.
- *More dismantling of other vital County services*—In recent years, the County has made dramatic service reductions in virtually all non–criminal justice areas. Services that provide community balance may require further cuts to feed the higher priority criminal justice system needs.

In the absence of more and/or new revenue, more economies, and more dismantling of other vital County services, there will inevitably be less criminal justice.

The County, other jurisdictions, business, and the community must continue to strive for an economical and efficient criminal justice system as a top priority.

Criminal Justice System Evaluation

In the latter half of 1994–95, the Integrated Criminal Justice System Task Force worked with a consultant on a criminal system evaluation. The evaluation has included a series of reports regarding demand and assessment of the system, system improvements, and an action plan. As the Proposed Budget document was shipped to the printer, the action plan was under discussion. Little in the Proposed Budget touches upon subjects covered by this effort. Presentation of the action plan and discussion with the Board of Supervisors is projected for July 1995. Throughout 1995–96, much attention will be given to the many recommendations regarding issues and opportunities in the criminal justice system.

Library Funding Task Force

In March 1994, a Library Funding Task Force was established to address the operational alternatives, service levels, and funding requirements for the City/County Library System. The Task Force is comprised of representatives from the County and each city within the County. The goals of the Task Force are: 1) to examine current library operation and explore alternatives in providing services in the most cost–effective manner; 2) to determine the desired library service levels; and 3) to develop long–term funding mechanisms to support the desired service levels.

In April 1995, study sessions were held with the Board of Supervisors and City Councils to apprise them of the Task Force's progress and its preliminary recommendations. The Task Force has developed three potential funding options to restore and stabilize Countywide library services to the 1990–91 level. All three options require two–thirds voter approval:

- A one–eighth cent sales tax increase for ten years.
- A $21 parcel tax for five years or longer.
- A $31 parcel tax for ten years.

It is anticipated that the Task Force will finalize its recommendations in late June 1995. Once the final action plan is formulated, the Director of Library Services will return to the local governing boards seeking support and approval.

Medi–Cal AFDC Managed Care Program

In early 1993, the State announced its plan to shift Medi–Cal to a Managed Care approach. Counties were given a choice to participate in the Managed Care Program or to allow the program to develop in the private sector. San Joaquin County, being one of the thirteen priority areas in the State designated for the conversion, elected to manage the development of the new system — the "Local Initiative Program".

In December 1994, your Board, by ordinance, established the Health Plan of San Joaquin and the San Joaquin County Health Commission and appointed eleven persons to the Health Commission. Additionally, your Board also appointed a 23–member advisory Planning and Development Board to amplify public participation in the design and development of the plan.

The conversion of the Medi–Cal AFDC program to a managed care modality will have both immediate and long–term fiscal impact on the General Hospital and other health care providers in the community. It is anticipated that the AFDC Managed Care initiative will be in place by September 1, 1995. The General Hospital continues to be active in the development of this Local Initiative Program for San Joaquin County and will be a major player with the State and community providers in the development of the Local Initiative. There is very limited funding from the State to begin the conversion of the Medi–Cal AFDC program to the Local Initiative process, thus the majority of front end cost will be absorbed by the General Hospital until a long–term repayment plan from the Local Initiative is implemented.

Appreciation

With the Board of Supervisors' leadership and policy guidance, San Joaquin County is stronger financially than some comparable counties. However, because of the combined influence of a recession and repeated State budget reductions, a balanced 1995–96 budget results in some severe program impacts.

State law requires that nonconcurrence by department heads with Proposed Budget recommendations be acknowledged. It is safe to say that all Department Heads are disturbed by the lack of available funding to provide needed public services and do not concur with many reduction recommendations. Many departments are expected to explain their concerns about reduced service levels and make appeals for supplemental budget requests during the Final Budget Hearings. Despite these concerns, we have received excellent cooperation and are grateful to Department Heads and their management staff.

Appreciation is also extended to the Auditor–Controller and his staff, Information Systems for computer support, and the Central Services Division for the production of the document. Additionally, the

Analysts and Secretaries of my staff are recognized for an outstanding job and the long hours they contributed to the preparation of this Proposed Budget.

Need For Further Cost Reductions

The end to the State's financial trouble is not in sight. Sluggish to moderate economic recovery and State budget cost shifts prevent the County from restoring previous levels of public services. We do not know if the State budget proposals will be enacted or what the full impact on County government may be in 1995–96. Between the prospect of further cost shifts or revenue loss to the State and modest General Purpose Revenue growth, County government lacks the financial wherewithal to reinstate previously enjoyed public services. Counties will continue to be in a financial pinch for the foreseeable future.

In looking ahead to State budget adoption and the turbulent fiscal weather ahead, we recommend that the Board endorse continuing efforts to contain and reduce County costs through the following measures:

- Continuation of the Productivity Investment Fund.
- Organizational restructuring.
- Selective hiring freeze.
- Quarterly financial reports.
- Aggressive State legislation monitoring.
- Implementation of criminal justice system improvements.
- Continued evaluation of space utilization.

Final Budget Hearings

Significant individual budget unit recommendations will be reviewed and public service impacts identified. Department Heads and members of the public will have an opportunity to comment. Additionally, several community–based organizations may desire to make presentations on the variety of programs impacted by our limited resources. Supplemental budget requests will be reviewed as well as alternative policy options for Board consideration.

We recommend the Board be prepared to reopen budget considerations after the 1995–96 Final Budget is adopted, should funding relief be provided by the State and/or additional funding reductions be necessary based upon the adopted State budget.

Recommendations

It is recommended that your Board:

1. Approve the Proposed County and Special Districts budgets for 1995–96. (This action does not constitute final approval of any of the proposals prior to the Final Budget Hearings.)
2. Set Wednesday, July 5, 1995, at 9:00 a.m. as the time to begin the Final Budget Hearings on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.

Very truly yours,

David L. Baker
County Administrator

Attachment A

Supplemental Budget Requests

Department	Net County Cost	Supplemental Items	Page #
➤ Assessor	$91,690	➤ Restore two positions.	A–23
➤ Government Buildings	$190,378	➤ Restore three positions for Custody facilities ($115,060). ➤ Restore an Office Building Engineer position and maintenance funding to address the infrastructure of the County buildings ($75,318).	B–6
➤ Animal Control	$42,121	➤ Restore a Deputy Animal Control Officer position to reactivate a full–time Humane Enforcement Program, including kennel inspections. The position cost ($47,121) would be partially offset by $5,000 in increased license revenue.	C–18
➤ District Attorney	$76,447	➤ Staffing to resume prosecution of Driving with Suspended License cases as misdemeanors (Vehicle Code §14601).	D–8
➤ Public Defender	$136,614	➤ Restore two Investigator positions to meet the continuing growth in case loads and case complexity ($88,222). ➤ One attorney to restore the Juvenile Unit to former strength ($48,392).	D–33
➤ Grand Jury	$7,618	➤ Funding for impaneling criminal grand juries.	D–39

Supplemental Budget Requests

Department	Net County Cost	Supplemental Items	Page #
➤ Sheriff–Boating Safety	$195,373	➤ Restore Boating Safety Program to full operational staffing and capability effective July 1, 1995. Total program cost of $536,897 is anticipated to be partially offset with a $341,524 State grant.	D–48
➤ Sheriff–Patrol	$683,292	➤ Restore 12 Patrol positions and funding for additional officer training.	D–52
➤ Sheriff–Records/ Evidence	$45,014	➤ Restore two Evidence Technician positions to support field investigation and evidence collection work loads.	D–60
➤ Probation–Pretrial Services	$436,055	➤ Staffing and supplies to establish a fully operational Supervised Release/Electronic Monitoring Program.	D–88
➤ Probation–Juvenile Hall	$322,855	➤ Staffing and supplies to restore an additional 30 beds at the Juvenile Hall. Total restoration cost of $346,782 would be partially offset by $23,927 in meal reimbursements.	D–104
➤ Superior Court	$83,184	➤ Services and Supplies funding for "Three Strikes" cases.	D–111
➤ Public Health	$100,000	➤ Restore funding for diagnosis, treatment and therapy for Children's Services— 50% of the $200,000 requested funding restoration would be reimbursed by the State.	F–25

Supplemental Budget Requests

Department	Net County Cost	Supplemental Items	Page #
➤ Center for Positive Prevention Alternatives	$25,625	➤ Restore an Interviewer position in the Alternative Services Volunteer Program.	G–12
➤ Cooperative Extension	$59,640	➤ Restore staffing ($49,847). ➤ Increase funding for contract services related to field research, laboratory analysis, and equipment maintenance ($9,847).	H–6
➤ Parks & Recreation	$361,100	➤ Replace worn or broken capital equipment.	I–4

Attachment B

Alternative Policy Options
Cost Savings

Program Name	1995–96 Cost Savings	Service Impacts
➤ San Joaquin Arts Council	$4,500	➤ Arts Council could lose an equal amount in State funding, unless required match was made up through additional fund–raising.
➤ Historical Society – County Museum	$134,397 (Alt. A) $34,397 (Alt. B)	➤ County Museum closes, limited impact on Micke Grove Park revenues. ➤ Valley Days school program is eliminated. ➤ County historical records returned to General Services. ➤ County assumes responsibility for preserving and securing the museum collections and facility. ➤ Alternative B enacts first year of three–year phase out plan.
➤ Women's Center DAWN/Sexual Assault & STEP	$57,798	➤ Loss of all State Victim/Witness and rape counseling grant support. ➤ Closure of DAWN House for abused and battered women. ➤ County support would drop to $43,513 in fee revenue required to be given to domestic violence centers.
➤ Child Care/ Children's Services Coordinator Project	$13,891	➤ Loss of County support will impair the child care coordinating activities and effort.

Alternative Policy Options
Cost Savings

Program Name	**1995–96 Cost Savings**	**Service Impacts**
➤ Center for Positive Prevention Alternatives (CPPA) – Alternative Service Volunteer Program & Safe House	$143,730	➤ Termination of ASVP, a sentencing alternative for individuals who cannot afford to pay court fines, resulting in potential increased demand for jail space. ➤ Loss of the Safe House program would place in jeopardy other CPPA programs whose loss would impact census at Mary Graham Children's Shelter.
➤ Community Services/ Aging	$145,482	➤ Eliminate five extra–help at the Community Centers and layoff one Specialist Clerk. ➤ The seven community centers would continue to operate at a very reduced level. ➤ Eliminate administrative support for the Commodity Program and Retired Senior Volunteer Program.
➤ Public Information Office	$42,618	➤ Layoff the Public Information Officer. ➤ Severe curtailment of public information activities, publicity, and staff support for County event.

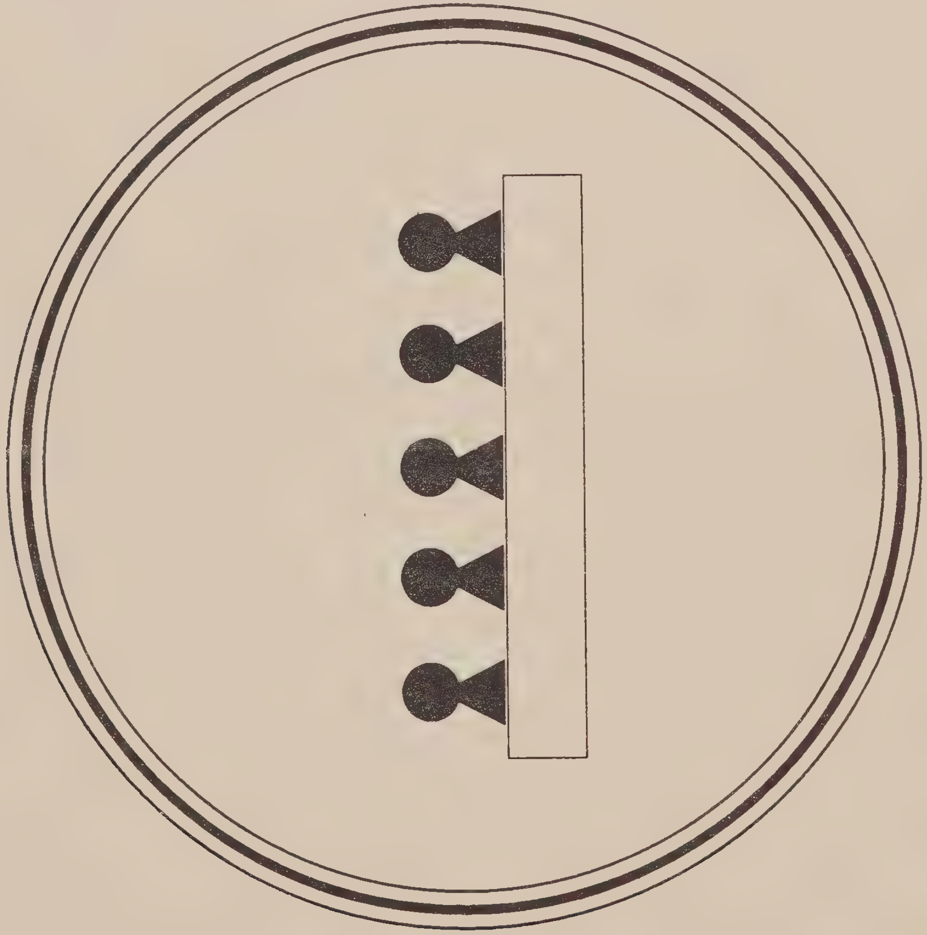
Alternative Policy Options
Cost Savings

Program Name	1995–96 Cost Savings	Service Impacts
➤ Parks and Recreation	Dependent upon Board Reduction Action	➤ In previous budgets closing the parks has been considered an option. Following Board direction in the 1994–95 Budget Hearings, Parks and Recreation attempted to negotiate closure of Durham Ferry Park with the State. The State's position was that, if the County permanently closed a unit, the County would be required to repay all State and federal capital improvement grants made on that unit. Closure of the parks system Countywide would require repayment of grants totalling nearly $7 million. The only parks that could be closed without incurring this liability are Kennedy, Gianone, and Stillman–McGee. ➤ The recommended Parks and Recreation budget has a Net County Cost of $1.136 million. The Board of Supervisors could choose to make reductions in this amount. If such actions were taken, corresponding reductions in service levels would result. Identification of specific impacts require detailed review. However, at a minimum, these reductions would require partial closure of units during non–peak revenue generating periods and partial year layoff of park staff.

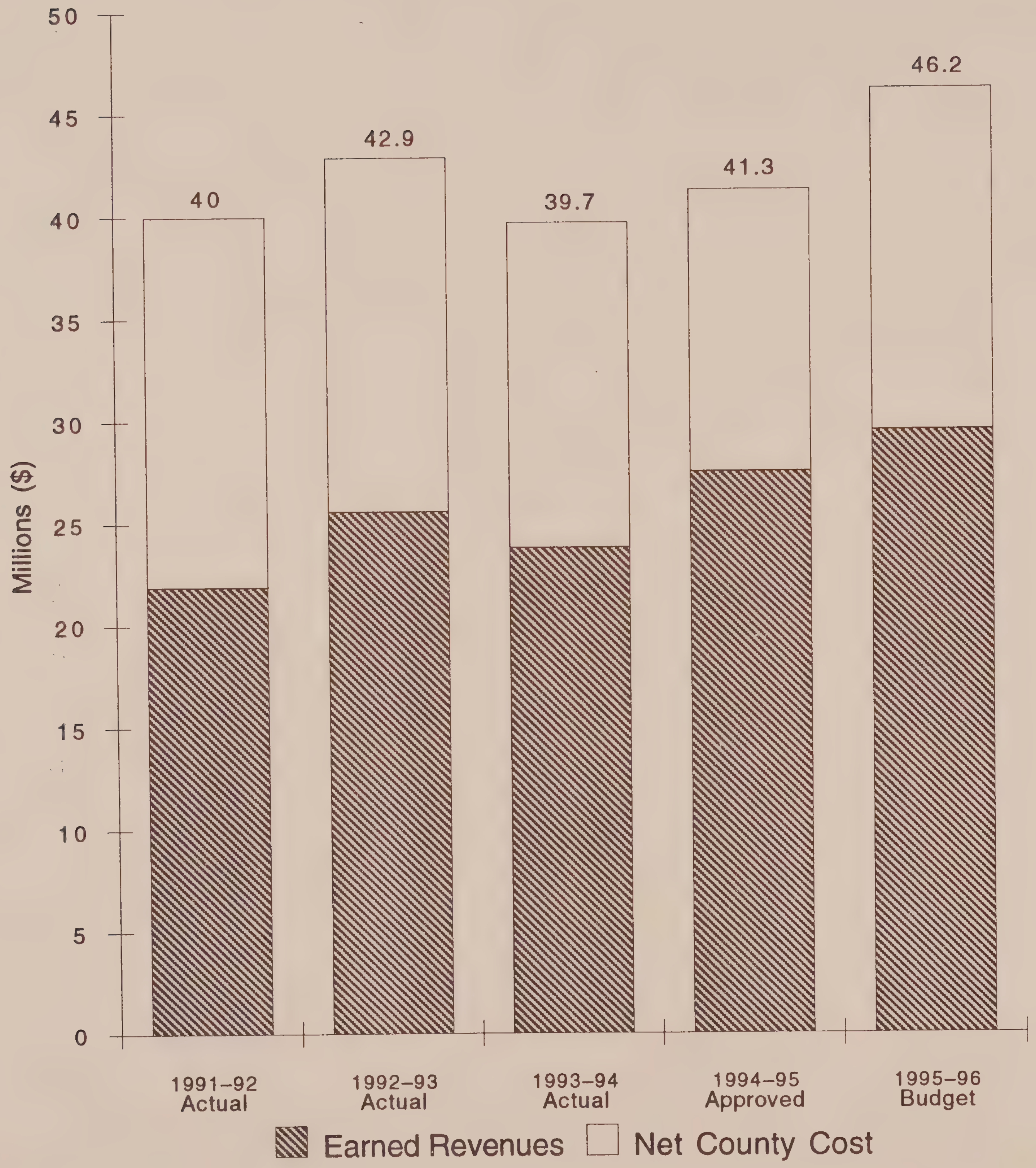
Alternative Policy Options
Cost Savings

Program Name	1995–96 Cost Savings	Service Impacts
➤ Airport Contribution	$167,100	➤ Layoff two remaining Airport Operations officers providing fire and security services. ➤ Limit the Stockton Metropolitan Airport to operate as general aviation airport only.
➤ Veterans Service Office	$142,857	➤ Layoff four remaining staff: Veterans Service Officer, two Veterans Service Representatives, and a Specialist Clerk. ➤ Veterans would no longer receive assistance in filing claims and maintaining benefits. They would have to communicate directly with the regional office of the Veterans Administration in Oakland.
➤ Cooperative Extension	$208,570	➤ Layoff three remaining County–funded support staff: Lead Clerk, and two Clerk Typists II. ➤ Reduction or elimination of publications, research and educational programs, office hours, and other activities dependent on support staff. ➤ Combined with University of California reductions may lead to loss of Cooperative Extension Office in the County.

General Government



General Government
Change In Program Expenditures



General Government Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
10100 Board of Supervisors	A–2	$1,011,114	$1,016,457	$1,016,457	$5,343
10200 County Administrator	A–4	754,333	937,265	937,265	182,932
10305 Employment & Economic Development	A–7	13,701,452	13,222,187	13,222,187	(479,265)
10800 Auditor–Controller	A–11	1,479,270	1,549,254	1,549,254	69,984
10804 Operating Transfers	A–13	705,834	965,503	965,503	259,669
10900 Information Systems	A–14	1,357,834	2,007,287	2,007,287	649,453
11000 Treasurer–Tax Collector	A–19	1,606,717	1,823,293	1,823,293	216,576
11100 Assessor	A–21	4,220,125	4,248,547	4,156,858	(63,267)
11200 General Services	A–25	1,982,948	1,952,436	1,952,436	(30,512)
11600 Revenue & Recovery	A–32	1,411,003	1,386,110	1,386,110	(24,893)
11800 County Counsel	A–34	1,319,435	1,362,808	1,362,808	43,373
12400 Personnel	A–36	1,365,737	1,348,187	1,348,187	(17,550)
13000 Registrar of Voters	A–39	1,196,840	1,165,547	1,165,547	(31,293)
15400 Advertising County Resources	A–41	81,700	81,700	81,700	0
16000 Surveyor	A–42	308,071	228,200	228,200	(79,871)
16200 Retirement Administration	A–44	122,479	(110,998)	(110,998)	(233,477)
16500 Rebates/Refunds & Damages	A–45	42,500	42,500	42,500	0
18000 Equip Use & Debt Service	A–46	7,585,342	11,958,083	11,958,083	4,372,741
25900 Recorder–County Clerk	A–50	708,332	660,745	660,745	(47,587)
25901 Recorder–Equip/Automation	A–52	364,482	427,020	427,020	62,538
Total — General Government		**$41,325,548**	**$46,272,131**	**$46,180,442**	**$4,854,894**

101—Board of Supervisors/Clerk of the Board

General Government

George L. Barber, *Chairman*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$870,187	$893,036	$916,599	$916,599	$23,563
Services & Supplies	99,576	118,078	99,858	99,858	(18,220)
Total Appropriations	$969,763	$1,011,114	$1,016,457	$1,016,457	$5,343
Earned Revenues By Source					
Miscellaneous Revenues	$6,701	$3,350	$2,480	$2,480	($870)
Total Revenues	$6,701	$3,350	$2,480	$2,480	($870)
Net County Cost					
Mandated	$963,062	$1,007,764	$1,013,977	$1,013,977	$6,213
Allocated Positions	16.0	16.0	16.0	16.0	0.0

Purpose

The Board of Supervisors is mandated by law and is responsible for insuring the public trust through representative government. As the governing body of the County, the Board of Supervisors:

- Sets County and public policy.
- Adopts ordinances/resolutions.
- Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/federal governments.
- Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

The Clerk of the Board clerks all meetings of the Board of Supervisors and Assessment Appeals Board; processes and retains all resultant documents; prepares and posts agendas of those meetings; prepares minutes of those meetings; maintains Local Appointments' List of County's Boards, Commissions and Committees; acts as secretary for the City Selection Committee; and provides support to all County departments.

Major Budget Changes

Salaries & Employee Benefits

➤ $23,563	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($2,380)	Decrease in telephone charges.
➤ ($4,214)	Delete one–time start up costs of replacing/upgrading the Office's word processing/automation equipment.
➤ ($12,780)	Decrease in data processing and motor pool charges.
➤ $1,380	Increase in allocated Casualty and Workers' Compensation charges.

Program Discussion

The 1995–96 Board of Supervisors/Clerk of the Board proposed budget reflects a Net County Cost increase of $6,213. This increase is primarily due to negotiated salary and benefit adjustments of $23,563 which is largely offset by reductions in various Services and Supplies accounts totaling $18,220.

101—Board of Supervisors/Clerk of the Board

General Government

The Board's efforts for 1995–96 will focus on serving the people of San Joaquin County, maintaining good fiscal health for the County, working with County departments to improve programs and services and ongoing responsiveness to constituents.

In 1994–95, this Office completed the first phase of upgrading its word processing/automation equipment. Four personal computers and related software and hardware have been installed. Staff training is slated to begin in July 1995. This Office, in conjunction with the Records Management Division of General Services and Information System Division, will continue to explore alternative methods/technologies to index, file, and retrieve Board documents in a more efficient and timely manner.

1994–95 Accomplishments

1. Continued to meet the challenge of providing adequate services to the public with less financial resources from the State of California.
2. Worked with the City of Stockton on the sale of the Hotel Stockton as a means to revitalize downtown.
3. Commissioned the Institute of Law and Policy Planning (ILPP) to evaluate the integrated criminal justice system and develop an action plan in improving operation efficiency.
4. Replaced and upgraded the Office's automation system to maintain clerical support with reduced staff.

1995–96 Objectives

1. To continue to meet the challenge created by the State of California of not providing the County with adequate financial resources.
2. To continue working with the City of Stockton to resolve issues regarding the development at the Airport Industrial Park.
3. To continue working with the San Joaquin County Health Commission on its plan to adequately provide future health care services in San Joaquin County.
4. To continue working with the City of Stockton and Federal Emergency Management Agency on appropriate flood plain guidelines and mitigation plan for the Stockton Metropolitan Area.
5. To consider the recommendations from the study of the County criminal justice system by ILPP.
6. To consider the recommendations from the Intergovernmental Library Funding Task Force to provide ongoing, long–term financing support for library services.
7. To continue working with the appropriate agencies on Countywide water issues.

102—County Administrator

General Government

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$728,904	$734,761	$766,754	$766,754	$31,993
Services & Supplies	180,878	139,274	256,572	256,572	117,298
Total Expenditures	$909,782	$874,035	$1,023,326	$1,023,326	$149,291
Intrafund Transfers	(112,418)	(119,702)	(86,061)	(86,061)	33,641
Total Appropriations	$797,364	$754,333	$937,265	$937,265	$182,932
Earned Revenues By Source					
Aid from Other Governments	$6,720	$0	$0	$0	$0
Charges for Services	177,492	244,856	317,046	317,046	72,190
Miscellaneous Revenues	42,231	21,800	22,000	22,000	200
Total Revenues	$266,443	$266,656	$339,046	$339,046	$72,390
Net County Cost					
Support	$570,921	$487,677	$598,219	$598,219	$110,542
Allocated Positions	9.0	9.0	9.0	9.0	0.0

Purpose

The County Administrator serves as the chief administrative officer of County operations; directly controls some departments and programs and coordinates and advises others; acts to enforce ordinances, policies, and rules and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board of Supervisors on a vast number of subjects; supervises the preparation of the annual County budget and monitors departmental and agency expenditures throughout the fiscal year.

Major Budget Changes

Salaries & Employee Benefits

➤ $31,993	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($6,025)	Decrease in office automation equipment upgrades and lease payments.
➤ $7,869	Increase in centrally budgeted data processing, Casualty, and Workers Compensation charges.
➤ $15,000	Funding of Grant Procurement Project approved by the Board of Supervisors in November 1994.
➤ $100,000	Projected costs for professional services relating to the new town projects; costs are fully offset by revenues.

Intrafund Transfers

➤ ($29,041)	Cost Allocation Plan adjustment.

Revenues

➤ $123,435	Reimbursement for County costs relating to the new town projects.
➤ ($62,040)	Cost Allocation Plan adjustment.

Program Discussion

The County Administrator's 1995–96 budget reflects a Net County Cost increase of $110,542, or 23%. The increase is primarily due to:

- Increase in negotiated salary and benefit adjustments ($31,993).
- Second year funding of the Grant Procurement Project ($15,000).
- Decrease in Cost Allocation Plan reimbursement ($91,081).

The 1995–96 recommended budget of $937,265 provides funding for:

- Continuing the Public Information Office (PIO) function with a Net County Cost of $42,618. The Public Information Officer position ($68,368) will be maintained and the public information/publicity activities ($7,000) will be continued. Again, in 1995–96 it is anticipated that $32,750 will be reimbursed for PIO services from other County departments/public agencies.
- Administering the Grant Procurement Project with a Net County Cost of $15,000. This project and the funding level were approved by the Board of Supervisors in November 1994 (Board Order B–94–1444).
- Coordinating the development of public financing plan and project implementation of Mountain House, one of the three new communities included in the General Plan. Costs for 1995–96 are estimated at $100,000 and are fully offset by revenues.

To minimize the Net County Cost requirement, this office will continue to allocate staffing resources on various activities or projects funded by dedicated revenue sources. These activities include:

- Administering various capital improvement projects and providing direction in solving capital–related issues.
- Coordinating the development and implementation of short– and long–term financing plans.
- Coordinating public financing of infrastructure needs for the new communities that have been included in the General Plan.

Justice System Coordinator

A recommendation arising from the Criminal Justice Task Force consultant is that a single senior person on the County Administrator's staff "*be designated as the full–time and exclusive justice system coordinator and expert, preferably with a small staff. That person would not dictate operations to the departments but would be responsible for monitoring the balance of resources among them and, in cooperation with the Task Force, for calling and convening both policy–level and working meetings to improve system coordination.*"

Current staffing is insufficient to provide the enhanced coordination, system analysis, and system innovation recommended. Should the Law and Justice departments and the Board of Supervisors support additional staff for this purpose, an evaluation will be made as to the funding requirements.

Manager for Development

The County Administrator's Office has become increasingly involved in the finanical and fiscal oversight of development projects. The focus of these efforts has been on large–scale development projects and most particularly the proposed new community of Mountain House.

In the coming weeks, a proposal to form the Mountain House–Community Services District (CSD) will begin to take shape. In response, the County will need to look at its

Work Load Data

	Actual 1991–92	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Appropriation Transfers Processed	1,215	572	623	600	600
CAO Board Letters/Reports	84	100	95	75	75

own organizational structure as well as that proposed for the CSD.

The County Administrator will evaluate staffing requirements to support Mountain House and other projects. Alternatives may include the assignment of existing senior staff to the development function, addition of subordinate staff in the near–term to support ongoing administrative functions, and utilization of contractual services. The special assignment of a senior staff position, including transportation and equipment, represents approximately $91,000 in annual costs. Any staffing recommendations could be implemented in phases and would be offset by revenues from development projects.

1994–95 Accomplishments

1. Coordinated the issuance of $17.7 million certificates of participation to finance the Solid Waste Expansion Project. Lease payments are fully funded with revenues generated by the Solid Waste Enterprise operations.
2. Coordinated the issuance of $54 million Tax and Revenue Anticipation Notes to fund the County's cash flow needs.
3. Completed the actuarial studies of the County's self–insurance programs; developed and implemented a five–year plan to re–build and stabilize the self–insurance reserve funds to actuarial levels.
4. Participated in the Integrated Criminal Justice Task Force; administered the consulting services contract for an evaluation of the justice system and the development of an action plan; and acted as a liaison between the consultant and the Task Force. Recommendations are being formulated and will be presented to the Board of Supervisors in June 1995.
5. Coordinated the development of the County Infrastructure Finance Policies which establish consistent procedures to process financing proposals for public facilities required by new development.

1995–96 Objectives

1. To participate, jointly with the City of Stockton, in the development of a financing plan for flood control improvements in the Stockton metropolitan area.
2. To coordinate the implementation of any State/County restructuring plan adopted in the 1995–96 State Budget.
3. To continue to administer and monitor the Grant Procurement Pilot Project.
4. To coordinate, if approved by the Board of Supervisors, the implementation of the Integrated Criminal Justice Task Force's action plan to address the system's current and long–range critical needs.
5. To complete major studies in two program areas to be identified during budget process.

10305—Employment & Economic Development

General Government

Marcelo Lopez, *EEDD Director*

JTPA Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,395,483	$5,437,149	$5,499,751	$5,499,751	$62,602
Services & Supplies	5,769,186	8,264,303	7,722,436	7,722,436	(541,867)
Fixed Assets	575,806	0	0	0	0
Total Appropriations	$10,740,475	$13,701,452	$13,222,187	$13,222,187	($479,265)
Earned Revenues By Source					
Aid from Other Governments	$9,771,637	$12,841,851	$12,046,914	$12,046,914	($794,937)
Charges for Services	0	300	0	0	(300)
Miscellaneous Revenues	130,753	225,150	170,400	170,400	(54,750)
Operating Transfers In	966,693	1,004,873	1,004,873	1,004,873	0
Fund Balance	(128,608)	(370,722)	0	0	370,722
Total Revenues	$10,740,475	$13,701,452	$13,222,187	$13,222,187	($479,265)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	113.0	114.0	115.0	115.0	1.0
Temporary (Full–Time Equivalent)	27.8	26.8	26.8	26.8	0.0
Total Staffing	140.8	140.8	141.8	141.8	1.0

Purpose

No mandate exists for the Employment and Economic Development Department (EEDD). However, once a jurisdiction has received designation as a Service Delivery Area (SDA), levels of service must conform to standards established by law.

EEDD provides employment, training, education, and economic development services Countywide. It serves as staff to the Private Industry Council (PIC), the San Joaquin County Economic Development Association (EDA), the Tracy/San Joaquin Certified Development Corporation (T/SJCDC), and the Revolving Loan Fund (RLF). Employment and training services for the Greater Avenues for Independence (GAIN) program is also provided under a cooperative agreement with the Human Services Agency (HSA).

Major Budget Changes

Salaries & Employee Benefits

➤ $153,477	Negotiated salary and benefit adjustments.
➤ ($172,754)	Deleted salary and benefit costs for an additional pay period in 1994–95.
➤ $57,014	Full–year cost of a new Business Loan Manager position.
➤ $24,865	Increase in contract/extra help costs.

Services & Supplies

➤ ($612,528)	Decrease in Job Training Partnership Act (JTPA) program costs for work experience wages and training contracts.
➤ $30,735	Increase in communications charges.

➤ $9,423	Increase in allocated Workers' Compensation and Casualty Insurance charges.

Revenues

➤ ($794,937)	Decreased federal and State funding.
➤ $370,722	Eliminate negative fund balance from 1994–95.

Program Discussion

The recommended 1995–96 EEDD budget totals $13,222,187, which is $479,265 less than the 1994–95 funding level. The reduction primarily reflects: 1) the 1995–96 federal and State allocation of JTPA funds, and 2) projected year–end fund balance. Major funding adjustments are made in the following programs:

- A 14% reduction in the Title IIB Summer Youth Employment and Training Program (SYETP).
- A 23% reduction in the Title IIC Year Round Youth Program.
- A 30% increase in Title III Economic Dislocated Workers (EDWAA).

Possible Funding Rescission

Although funds have already been appropriated for JTPA programs, legislative proposals in Congress are recommending a rescission of federal JTPA funding. The legislative proposal, passed by the House on March 16, 1995, recommends a rescission in excess of $4 billion nationwide; San Joaquin County's share is estimated at $5.2 million. The proposal also recommends:

- Reducing Title IIA Adult Program by 31%.
- Eliminating Title IIB SYETP.
- Reducing Title IIC Year Round Youth Program by 52%.
- Reducing Title III EDWAA by 7.6%.

The Senate Appropriations Committee's proposal, however, proposes:

- Restoring the 1994–95 funding for Title IIB SYETP.
- Further reducing Title IIC Year Round Youth Program by an additional $531,176.
- Partially restoring Title III EDWAA by $135,369.

The following table compares the legislative proposals from the House and Senate Appropriations Committee:

Congressional Rescission Proposals
(Projected Funding Reduction in San Joaquin County)

	House		Senate	
Program	1994–95	1995–96	1994–95	1995–96
Title IIA		$108,047		$108,047
Title IIB	$3,531,321	3,531,321	(Restored)	3,531,321
Title IIC		1,016,446		1,547,622
Title III		211,078		75,709
Total	$3,531,321	$4,866,892	$0	$5,262,699

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Job Training Partnership Act					
Participants Enrolled	2,779	2,162	1,480	2,516	1,157
Participants Placed	979	672	546	376	625
Summer Youth Employment & Training					
Participants Enrolled	2,420	1,496	2,172	2,172	1,800
Greater Avenues for Independence					
Job Services, Assessment, PREP	2,038	1,068	1,532	3,272	3,380

The congressional climate is set on cutting appropriations. Youth programs, which includes the summer jobs program (Title IIB SYETP) and year round youth (Title IIC), may suffer severe cuts and are highly at risk of being phased out by the end of 1995–96. The current legislative proposals suggest that there will be no funding for the summer program in 1996–97. It appears that the JTPA service delivery areas will become predominately an adult employment and training program.

1995–96 EEDD Programs

JTPA funding represents over 88% of EEDD's revenues. The Department has made significant program changes to comply with the new JTPA amendments which became effective on July 1, 1993. Final regulations will be in full effect July 1, 1995.

Proposed legislation continues to push SDAs toward one–stop career centers where clients can receive comprehensive employment and training services. EEDD has established a one–stop center and will continue to move forward with modifications to its delivery system in anticipation of legislative changes to the current JTPA system. This includes a partnership with the State Employment Development Department to provide County services in Manteca.

The EEDD portion of the GAIN/JOBS program is in a state of transition. The Governor has proposed to maintain the GAIN allocation in 1995–96. EEDD currently functions as a subcontractor to the Human Services Agency (HSA) for Pre–Employment Preparation (work experience), Job Search, and Assessment functions under GAIN. Both EEDD and HSA will work together to introduce performance objectives to the GAIN program and make adjustments to the delivery system to more effectively and efficiently serve the target population avoiding any duplication of effort. In agreement with HSA, EEDD has budgeted the same funding level for GAIN as in 1994–95. The County's share of the GAIN program costs is 15%, or $150,731, which is included in the HSA budget #50101.

EEDD will continue to focus on business retention, expansion, and the Enterprise Zone through the EDA, in cooperation with the City of Stockton and use of the Economic Development Center. The EEDD Reemployment Center will continue to assist laid off individuals to return to work and serve as a centerpiece of economic recovery.

EEDD will continue to operate the Economic Development Center, which includes the Small Business Development Center of San Joaquin Delta College, the Business Retention and Expansion program, the Revolving Loan Fund (RLF) and Small Business Loan Packaging programs, and the Economic Development Association program. Both the RLF and the Small Business Loan Packaging programs continue to expand to assist business and create jobs. The amount budgeted for RLF represents the administrative portion of this fund. It supports approximately $9.4 million in funds which are placed in trust with the Bank of Stockton.

The following chart summarizes the 1995–96 funding of EEDD programs:

Program	1995–96 Funding	% of Budget
JTPA (not including SYETP)	$5,857,000	44.30%
JTPA Summer Youth Program	3,346,000	25.30%
Economic Dislocated Workers	2,500,000	18.91%
GAIN	1,004,873	7.60%
Revolving Loan Fund	192,000	1.45%
EDA	100,000	.76%
Rapid Response–EDWAA	100,000	.76%
Tracy Certified Dev'l Corp	55,000	.41%
Labor Market Information	48,414	.37%
Delta–SBDC	6,000	.04%
Miscellaneous Revenue	12,900	.10%
Total	$13,222,187	100.00%

There may be changes in funding levels and/or program elements. As such occurs, recommendations for adjustments will be presented to the Board of Supervisors during the fiscal year.

1994–95 Accomplishments

1. Assisted 222 people to find employment (through February 1995); maintained an adult entered employment rate of 64%; and increased the average hourly wage at placement from $7.56 to $8.79.
2. Provided summer employment opportunities to 2,172 disadvantaged youth, ages 14 to 21, at over 590 private nonprofit and public worksites Countywide. Over 900 of the participants also participated in the educational components of the SYETP.
3. Received two Awards for Excellence from the National Association of Counties in 1994 for the educational components of the SYETP, Summer Readiness Program and Migrant Education Project.

4. Initiated a cooperative effort with Delta/ROPC programs to encourage placement of women into non–traditional occupations. In partnership with Delta College and the County Office of Education, EEDD held the County's First Non–Traditional Occupation Summit bringing employers, staff, and educators together for the first time to focus on this issue.
5. Provided $3.7 million RLF and Tracy/SJCDC loans to small businesses and local projects; over $1.3 million were invested within the Enterprise Zone and 141 jobs were created or saved.
6. Chaired the Business Retention Committee and, through the efforts of the Committee, retained 11 companies and 973 jobs in the County. Co–sponsored the Small and Minority Business Conference attended by 350 local business persons. Completed 380 Enterprise Zone hiring tax credit vouchers.
7. Exceeded the JTPA core performance standards for the 12th consecutive year and earned a $395,998 bonus for 1993–94 performance.

1995–96 Objectives

1. To implement programs under the JTPA Amendments and pending legislation, while still meeting established JTPA performance standards and increasing the average wage at placement for participants.
2. To continue the development of the one–stop career center and establish the necessary linkages with services organization that will enable EEDD to serve eligible County residents more effectively.
3. To continue to work with business through EDA, RLF, Tracy/SJCDC, Delta College SBDC, and the San Joaquin Partnership to create and retain jobs.
4. To implement an expanded Title III JTPA program to serve dislocated workers through the establishment of one–stop centers or career centers located throughout the County.
5. To continue to expand the Job Specific Skills Competency program, to finalize curricula with public education, and to establish a better working relationship with the Delta/ROPC programs to provide longer, higher skilled training programs at less cost to JTPA.

108—Auditor–Controller

General Government

Adrian Van Houten, *Auditor–Controller*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,200,887	$1,223,879	$1,197,406	$1,197,406	($26,473)
Services & Supplies	523,470	451,681	527,111	527,111	75,430
Fixed Assets	6,027	0	0	0	0
Total Expenditures	$1,730,384	$1,675,560	$1,724,517	$1,724,517	$48,957
Intrafund Transfers	(153,863)	(196,290)	(175,263)	(175,263)	21,027
Total Appropriations	$1,576,521	$1,479,270	$1,549,254	$1,549,254	$69,984
Earned Revenues By Source					
Aid from Other Governments	$79,903	$57,787	$14,600	$14,600	($43,187)
Charges for Services	589,293	609,950	630,949	630,949	20,999
Miscellaneous Revenues	(113,917)	40,500	40,800	40,800	300
Total Revenues	$555,279	$708,237	$686,349	$686,349	($21,888)
Net County Cost					
Support	$1,021,242	$771,033	$862,905	$862,905	$91,872
Allocated Positions	25.0	25.0	25.0	24.0	(1.0)

Purpose

Functions of the Auditor–Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Major Budget Changes

Salaries & Employee Benefits

➤ $19,140	Negotiated salary and benefit adjustments.
➤ ($34,823)	Delete the Clerk Typist III position.
➤ ($10,790)	Fill the vacant Accountant–Auditor III position with an Accountant–Auditor II.

Services & Supplies

➤ ($8,750)	Decrease in professional services.
➤ $61,099	Increase in centrally budgeted data processing charges.
➤ $24,264	Increase in general office supplies and postage expenses to reflect actual experience.

Intrafund Transfers

➤ ($16,035)	Cost Allocation Plan adjustment.

Revenues

➤ ($39,787)	Delete one–time State reimbursement for unitary tax processing cost.
➤ ($46,764)	Cost Allocation Plan adjustment.
➤ ($27,164)	Reduced reimbursement from JTPA for the Summer Youth payroll processing cost.
➤ $45,635	Increased charges to special districts for accounting and payroll services.

108—Auditor–Controller

General Government

Program Discussion

The Auditor's 1995–96 budget is partially balanced with a $45,635 charge to the special districts for accounting services. The Auditor's Office has always provided payroll, accounts payable, and accounting services to the special districts governed by the Board of Supervisors and local boards for free. However, as accounting issues become more complex and service demands from these districts become greater, the Office can no longer provide *free* services. Most of these special districts either have designated funding sources or are allowed to impose special assessments. In accordance with OMB A–87, counties are allowed to recover costs of the services provided to these districts.

If the proposed charges to the special districts are not approved, the Auditor–Controller will have to delete one or two more positions in order to meet its allocated Net County Cost. The recommended budget eliminates the Clerk Typist III position for a savings of $34,823.

1994–95 Accomplishments

1. Modified, partially, the supplemental property tax appropriation system in order to fully implement the Teeter Plan. More computer system modifications are required to generate needed information for projection purposes.
2. Implemented Governmental Accounting Standard Board (GASB) Statement #14, concerning the financial statement presentation.
3. Implemented the GASB standard for accounting for municipal solid waste landfill closure and post closure costs for 1993–94 County financial statement presentation purposes.
4. Completed the biennial audit of municipal courts, which covers 1992–93 and 1993–94.
5. Enhanced the Auditor's Financial System to provide the annual transaction information of all agency funds by type.

1995–96 Objectives

1. To continue the modification of the supplemental property tax appropriation system in order to provide needed management information for the Teeter Plan.
2. To research and assess the financial accounting systems available from outside vendors in order to prepare for the Year 2000.
3. To coordinate the implementation of GASB Statements 25, 26, and 27 relating to the retirement fund.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Treasury Deposit Receipts	11,698	12,937	13,200	13,400	13,500
Disbursements					
Warrants Issued	1,016,808	801,729	1,051,925	1,060,800	1,069,710
Purchase Orders & Claims	267,600	285,450	295,779	300,000	300,000
1099 Issued	N/A	N/A	1,822	2,059	2,265
Journal Entries	625	806	790	800	800
Property Taxes					
Changes to Tax Roll	10,382	10,570	11,342	15,858	16,000
Auditor's Tax Refunds	914	1,115	1,300	2,640	2,700
Property Tax Clearances	150	208	208	200	200
Tax Redemptions	4,596	5,495	5,800	5,300	5,500

10804—Operating Transfers

General Government

David L. Baker, County Administrator

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$3,536,863	$705,834	$965,503	$965,503	$259,669
Total Appropriations	$3,536,863	$705,834	$565,503	$565,503	$259,669
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$3,536,863	$705,834	$965,503	$965,503	$259,669

Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

Major Budget Changes

Operating Transfers

➤ ($5,461)	Reduce contribution to the Animal Control budget.
➤ $265,130	Increase in projected replenishment to the Reserve for Contingencies.

Program Discussion

The State Controller requires that transfers between funds of end–of–the–year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Two such required Operating Transfers Out are reflected in this budget for 1995–96 as follows:

- *Rabies Treatment Fund* – $300,373 will be provided as a source of funding for the Animal Control budget #263 not covered by license fees or other revenues.
- *Contingency Fund* – $665,130 will be transferred to the Reserve for Contingencies to bring it to the recommended level of $3.6 million. The exact amount required will be known in August and a midyear change will adjust this initial estimate.

109—Information Systems

General Government

Steven A. Steinbrecher, *Information Systems Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,545,650	$2,702,895	$2,766,348	$2,766,348	$63,453
Services & Supplies	2,535,553	2,210,678	2,989,372	2,989,372	778,694
Fixed Assets	21,193	11,002	11,042	11,042	40
Operating Transfers Out	59,397	0	0	0	0
Total Expenditures	$5,161,793	$4,924,575	$5,766,762	$5,766,762	$842,187
Intrafund Transfers	(3,865,436)	(3,566,741)	(3,759,475)	(3,759,475)	(192,734)
Total Appropriations	$1,296,357	$1,357,834	$2,007,287	$2,007,287	$649,453
Earned Revenues By Source					
Interest/Rents	$21,840	$0	$0	$0	$0
Aid from Other Governments	6,666	0	0	0	0
Charges for Services	1,573,990	1,521,608	1,535,484	1,535,484	13,876
Operating Transfers In	8,798	50,000	45,000	45,000	(5,000)
Total Revenues	$1,611,294	$1,571,608	$1,580,484	$1,580,484	$8,876
Net County Cost					
Support	($314,937)	($213,774)	$426,803	$426,803	$640,577
Allocated Positions	50.0	50.0	50.0	49.0	(1.0)
Temporary (Full–Time Equivalent)	0.0	0.0	0.5	0.5	0.5
Total Staffing	50.0	50.0	50.5	49.5	(0.5)

Purpose

The San Joaquin County Information Systems Division (ISD) provides information processing service, support, and coordination to County departments.

Major Budget Changes

Salaries & Employee Benefits

➤ $83,156	Negotiated salary and benefit adjustments.
➤ ($27,939)	Delete a vacant Clerk II position.
➤ $10,000	Add a .5 FTE extra–help position.

Services & Supplies

➤ $700,000	Partial funding for Year 2000 Date Project.
➤ $55,921	Increased cost of computer paper.
➤ $24,000	Cost of voice mail system.
➤ $19,191	Increase in automation equipment lease payments.
➤ ($17,000)	Decrease in staffing training.

Fixed Assets

➤ $1,000	Backup batteries.
➤ $2,542	Computer equipment and software upgrades.
➤ $7,500	Computer network software.

Intrafund Transfers

➤ $219,158	Increase in services/equipment charges to General Fund departments.

➤ ($26,424)	Cost Allocation Plan adjustment.

Revenues

➤ $16,803	Increase in services/equipment charges to outside agencies.
➤ $86,113	Increase in services/equipment charges to non–General Fund departments.
➤ ($89,040)	Cost Allocation Plan adjustment.

Program Discussion

The Information Systems Division (ISD) continued its policy of maximizing present resources through cost–effective change during the past fiscal year. The Criminal Justice Information System (CJIS) mainframe computer was upgraded in 1994–95 at no increase in Net County Cost. This upgrade allows the County to meet the CJIS processing requirements through 1997–98.

The ISD, working in conjunction with the County's Information Technology Advisory Committee (ITAC), has completed the basic components of an 18–month tactical information processing implementation plan. The plan, developed based on the Countywide Information Survey and Needs Assessment, allows the County to prioritize its resources in maintaining the Countywide information technology infrastructure in the most cost–effective manner.

During 1994–95, the ISD has concentrated on reducing cost, wherever possible, by renegotiating contracts for maintenance, special services, and supplies. The cost savings allow the Division to continue with necessary system upgrades in addressing user departments' processing requirements without impacting the Net County Cost. While some savings are achieved as a result of the ongoing cost containment efforts, the constantly escalating equipment and software maintenance cost, and most recently, a 65% increase in the cost of paper will continue to have a negative effect on the ISD budget.

Public/Private Partnership

A partnership with the State was established resulting in San Joaquin County becoming a telecommunications hub between the State data center and 32 different counties. The agreement resulted in the County receiving major pieces of new telecommunications hardware, software, and local training in the use and maintenance of the equipment at no cost to the County. In addition, by utilizing the existing equipment and software, the ISD has completed the pilot local area network. This network will serve as a pilot for the County's future Wide Area Network and ties together both the centralized mainframes and the broad base of desktop equipment.

A new automated computer system was completed for the County Employees' Retirement Association in January 1995 resulting in an additional $100,000 operating revenue over the next two years. Unfortunately, the ISD's attempts at building partnerships with other public agencies have not fared well. Many partnership efforts require up–front monies to employ bridging of technologies necessary to establish a communications link or staff. This is prohibitive due to severe budgetary issues.

Mainframe Relicensing and Statewide Systems

Payment of the five–year license fee for the Unisys mainframe has been accelerated to 18 months. Beginning in December 1995, the only financial obligation to Unisys will be the monthly maintenance cost. This action was

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Computer Production Hours	33,767	36,467	35,319	36,755	34,795
Teleprocessing Transactions:					
Unisys mainframe	12,232,794	12,874,496	15,617,457	15,440,450	16,982,730
IBM mainframe	21,342,672	35,294,825	39,801,716	42,390,000	43,658,000
Systems & Programming Hours Charged	N/A	30,360	20,268	16,308	20,074

taken for two reasons: 1) to minimize a potential $1.3 million revenue loss during 1995–96 when the State implemented the Welfare and Child Support Collection Systems, and 2) to allow the ISD to seek alternative methods of providing processing service using a more cost–effective and flexible base.

Because of project delays, it is anticipated that the Interim Statewide Automated Welfare System (ISAWS) and Statewide Automated Child Support System (SACSS) will not be completed on time. This delay, coupled with the accelerated payment plan, is expected to mitigate any potential losses in 1995–96. The ISD will continue to explore shifting to newer technology methods, to the extent possible, at no additional cost to the County.

Year 2000 Date Project

Most of the software and applications developed in the 1960's and 1970's are incapable to calculate a proper date involving the year 2000 and beyond. This problem can affect both mainframe and personal computers. Exclusive of CJIS, which was developed in the late 1980's, much of the County's application software will be affected by this.

The ISD began exploring options and solutions to the Year 2000 Millennium date issue some 18 months ago. An outside firm was hired to assess the scope of this problem for the County's Unisys mainframe system. The results of the study, presented to the ITAC in March 1995, indicated that approximately 2.9 million lines of computer code will have to be analyzed, corrected, and tested by December 31, 1998. The cost for this remedial project is estimated at $1.3 to $2.5 million.

In May 1995, the legislature passed, and the Governor signed, SB 97 which allows counties using the "Teeter Plan" property tax distribution method to lower the Tax Loss Reserve Fund requirement from 3% to 2%. This 1% reduction provides a one–time $2.6 million "free up" fund to San Joaquin County. It is recommended that $700,000 of this $2.6 million one–time gain be earmarked for the Year 2000 Date Project. However, depending on the final State Budget impact to the County, the County Administrator may return to the Board of Supervisors recommending alternative use of this fund.

Also included in the 1995–96 ISD budget is approximately $130,000 salary savings anticipated from three vacant positions. It is recommended that these salary savings be used to fund a portion of the remedial project. The remaining funding requirement will have to be addressed separately.

It must also be stressed that this project will address problems in the Unisys mainframe system only. During 1994, the ISD notified each department head that this issue must be analyzed, budgeted for, and dealt with for any departmental computer systems on a department–by–department basis. Consequently, there will most likely be further cost implications for resolution of this issue from other County departments beginning this year.

In 1995–96 the ISD, in conjunction with the County Administrator's Office, will develop and present to the Board of Supervisors an action plan to address the Year 2000 issue.

1994–95 Accomplishments

1. Initiated development of a short–term (12 to 18 months) tactical plan based on the Countywide Information Survey and Needs Assessment. ITAC has completed the components of the plan which will be finalized by July 1, 1995.
2. Upgraded the CJIS processor in accordance with the ISD's tactical growth plan.
3. Began reviewing the cost analysis with ITAC for the replacement of the Unisys mainframe platform or migration of software applications.
4. Initiated the analysis and design to resolve the Year 2000 automated date problem on various County computer platforms.
5. Continued staff training program in the area of change and change management, as well as, Total Quality Management.

1995–96 Objectives

1. To develop a public/private partnership to provide basic Internet facilities and services to County citizens through the library system.
2. To continue staff training program in the area of change and change management, Total Quality Management, and distributed information technology.
3. To develop a plan, at minimal cost, with ITAC for the migration of application modules off the Unisys mainframe by the turn–of–the–century.
4. To develop an action plan, including a funding strategy, for the Year 2000 Date Project.

Office Automation Internal Service Fund

General Government

Steven A. Steinbrecher, *Information Systems Director*

Office Automation ISF	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Lease Payments	$288,292	$355,839	$296,794	$296,794	($59,045)
Casualty Insurance	68	73	73	73	0
Cost Allocation Plan	506	650	650	650	0
Fixed Assets	481	0	0	0	0
Total Expenditures	$289,347	$356,562	$297,517	$297,517	($59,045)
Earned Revenues By Source					
Rental Income	$292,493	$355,163	$245,711	$245,711	($109,452)
Total Revenues	$292,493	$355,163	$245,711	$245,711	($109,452)
Revenues Over/Under Expenses	$3,146	($1,399)	($51,806)	($51,806)	($50,407)

Purpose

The Office Automation Internal Service Fund (ISF) was created to manage the ongoing replacement of the County's older personal computer (PC) systems. The intent of the program is to maintain all County PCs within an acceptable range of computer technology and compatibility.

Major Budget Changes

Services & Supplies

➤ ($110,128)	Reduction in leased office automation equipment due to departments' election not to replace older system.
➤ $51,083	Increase in lease payment as a result of switching from a four–year to a three–year financing.

Revenues

➤ ($109,452)	Decease in rental income due to reduction in the number of replacement systems requested by departments.

Program Discussion

The ongoing updating of personal computer systems is accomplished through the annual replacement of the oldest portion of the County's installed base. The new systems are leased by the ISF and then "rented" to the user departments. This program was originally created with a finance and replacement cycle of four years which was determined to be the average useful life of personal computer systems. At this time, financing is only available for three years instead of four as planned. However, based on State guidelines, rental (depreciation) charges to the user departments will remain at four years. After four years, the leased equipment becomes due for replacement.

In addition to the ongoing *replacement* of existing PCs, new *additions* to the installed base also come under the program. As a department receives approval for additional PC acquisitions, these units are leased by the ISF and in turn rented to the department for a four–year period.

The program, now entering in its sixth year, is on track with 100% of the County's originally installed PCs for the participating departments now replaced. Additional new system acquisitions for departments continue, with greater emphasis towards networked workstations and file servers than stand–alone systems. During this sixth year, 178 units are scheduled for replacement.

1994–95 Accomplishments

1. Leased and installed approximately 110 replacement personal computer systems.
2. Installed components to link additional networks into Countywide local area network.
3. Continued integrating mainframe and local area network technologies.

1995–96 Objectives

1. To continue to replace aging personal computer equipment per the established schedule.
2. To continue the integration for mainframe and local area networks.
3. To link local mainframes and networks into the Statewide network installed to support the Statewide Automated Welfare System (SAWS).

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Installation of Replacements	35	30	39	110	178
Installation of New Systems	85	5	0	0	0
Total	120	35	39	110	178

110—Treasurer–Tax Collector

General Government

Thomas R. Russell, *Treasurer–Tax Collector*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$928,072	$1,030,752	$1,052,158	$1,052,158	$21,406
Services & Supplies	699,797	644,119	640,510	640,510	(3,609)
Fixed Assets	0	2,465	189,300	189,300	186,835
Operating Transfers	0	0	10,000	10,000	10,000
Total Expenditures	$1,627,869	$1,677,336	$1,891,968	$1,891,968	$214,632
Intrafund Transfers	(22,088)	(70,619)	(68,675)	(68,675)	1,944
Total Appropriations	$1,605,781	$1,606,717	$1,823,293	$1,823,293	$216,576
Earned Revenues By Source					
Taxes	$218,060	$198,000	$209,000	$209,000	$11,000
Licenses/Permits/Franchises	47,962	59,000	69,000	69,000	10,000
Aid from Other Governments	46,059	0	0	0	0
Charges for Services	351,308	376,499	566,302	566,302	189,803
Miscellaneous Revenues	158,867	108,206	114,855	114,855	6,649
Total Revenues	$822,256	$741,705	$959,157	$959,157	$217,452
Net County Cost					
Mandated	$783,525	$865,012	$864,136	$864,136	($876)
Allocated Positions	23.0	23.0	23.0	23.0	0.0
Temporary (Full–Time Equivalent)	1.3	1.1	1.1	1.1	0.0
Total Staffing	24.3	24.1	24.1	24.1	0.0

Purpose

Functions of the Treasurer–Tax Collector are mandated while service levels are discretionary. Duties include payment processing, investing, and keeping safe monies and securities of the County and other public entities. Property tax laws are also administered.

Major Budget Changes

Salaries & Employee Benefits

➤ $24,030	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $5,000	Increase in postage.
➤ ($17,000)	Decrease in maintenance contracts of old equipment.
➤ ($8,000)	Decrease in outside contractor programming costs for old equipment.
➤ ($35,126)	Decrease in data processing charges.

Fixed Assets

➤ $185,500	Replacement equipment for remittance processing equipment.

Operating Transfers

➤ $10,000	Reserve for capital equipment replacement.

Revenues

➤ $11,000	Increase in penalties and costs on delinquent taxes.
➤ $10,000	Increase in collection of business licenses.
➤ $170,000	Increased charges for Treasurer–Tax Collector services.

Program Discussion

The Treasurer–Tax Collector's 1995–96 Proposed Budget is a status quo budget with a slight decrease in Net County Cost.

The Treasurer–Tax Collector's operation is a critical component of the property tax system. The investments generate substantial interest earnings to the County and agencies depositing monies with the Treasury. This generates a major portion of the County's general purpose revenue along with the collection of property taxes.

The Treasurer–Tax Collector will be able to purchase replacement remittance processing equipment which will expedite the collection and depositing of property taxes. In addition, the equipment will enable the encoding of all checks deposited, further reducing bank charges.

A new account has been included this year to establish reserves for replacement of property tax processing equipment as well as updating the main software for the property tax system.

1994–95 Accomplishments

1. Studied the replacement of the remittance processing equipment and issued an RFP for their replacement.
2. Studied check and coding equipment used by Treasury. The office determined it is more cost efficient and effective to use remittance processing equipment.

1995–96 Objectives

1. To purchase and install new remittance processing equipment prior to collection of first installment of property taxes.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Properties Tax Defaulted	5,000	5,197	5,901	5,300	5,200
Redemptions (Secured)	4,220	5,609	7,582	7,650	7,500
Duplicate Payments	2,200	2,579	3,326	3,300	3,250
Checks Returned	475	295	392	400	400
Business Licenses	1,800	2,200	2,465	2,500	2,600
Warrants Processed	944,000	959,261	1,006,944	1,008,000	1,010,000
Unsecured Tax Bills	25,000	26,303	28,269	29,000	29,500
Secured Tax Bills	149,139	144,595	166,362	167,000	168,000
SB 813 Bills	26,300	18,479	21,750	22,000	22,500

111—Assessor

General Government

Gary Freeman, *Assessor*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,703,411	$3,760,778	$3,796,549	$3,704,860	($55,918)
Services & Supplies	429,040	455,847	448,498	448,498	(7,349)
Fixed Assets	54,404	3,500	3,500	3,500	0
Total Expenditures	$4,186,855	$4,220,125	$4,248,547	$4,156,858	($63,267)
Intrafund Transfers	(378)	0	0	0	0
Total Appropriations	$4,186,477	$4,220,125	$4,248,547	$4,156,858	($63,267)
Earned Revenues By Source					
Aid from Other Governments	($133)	$0	$0	$0	$0
Charges for Services	9,455	28,000	28,000	28,000	0
Miscellaneous Revenues	222	0	0	0	0
Operating Transfers In	68,300	0	0	0	0
Total Revenues	$77,844	$28,000	$28,000	$28,000	$0
Net County Cost					
Mandated	$4,108,633	$4,192,125	$4,220,547	$4,128,858	($63,267)
Allocated Positions	81.0	78.0	78.0	76.0	(2.0)
Temporary (Full–Time Equivalent)	1.4	2.7	2.5	2.5	(0.2)
Total Staffing	82.4	80.7	80.5	78.5	(2.2)

Purpose

The County Assessor is a mandated function responsible for producing annual property assessment rolls, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also investigates and values all new construction; determines status and reappraises all properties with a change of ownership; monitors the planting/pulling of all commercial trees and vines, and administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually and reduces to Proposition 13 values where appropriate; establishes a system for mapping, identifying, and appraising mobile homes; administers various tax exemption programs; and maintains Countywide ownership data and property maps.

Major Budget Changes

Salaries & Employee Benefits

➤ $96,988	Negotiated salary and benefit adjustments.
➤ ($91,690)	Eliminate two positions.
➤ ($61,217)	Delete one–time Work Force Reduction Incentive costs.

Services & Supplies

➤ $9,000	Increase office expense for cost of property statements and comp. sale costs.
➤ $7,500	Increase maintenance for new computer equipment.
➤ ($2,645)	Reduce usage of Central Data Processing.

➤ ($30,434)	Reduce cost of Workers' Compensation Insurance.
➤ $1,136	Increase cost of Casualty Insurance.

Program Discussion

Property taxes are the local public agencies major source of General Purpose Revenue. The Assessor's property tax assessment rolls establish the property tax base for all local government agencies in the County, including cities, special districts, and school districts. Currently, the County collects over $220 million for these agencies. Maximum revenue is achieved only through an active, fair, and complete assessment program.

Over the past three years, staffing has been reduced from 89 to 78 positions. The Office has implemented a number of changes to help handle the work load with a reduced staff. The audit program has already suffered the loss of two positions, resulting in fewer audits being performed and the loss of revenue.

To operate at the recommended funding level, two positions must be deleted. This Office has reached a point where any reduction in staff levels will have an immediate negative impact on property tax revenues. The Assessor has identified two positions which will have the least negative impact. The positions are as follows:

	Position/Item	Amount
1	*Auditor–Appraiser II*	$56,867
1	*Specialist Clerk*	34,823
2	*Total*	$91,690

The elimination of these two positions will result in fewer business accounts being set–up. Fewer audits will be performed on business accounts. This will result in a decrease in property tax revenue and an increase in the number of tax bills requiring corrections.

These changes will have a negative impact on the taxpayer. An increase in the error rate results in inconvenience to the taxpayer and a reduction in the confidence of the property tax system. A viable property tax system requires the taxpayer feeling everyone is being treated fairly and equitably.

The Assessor's Office maintains a huge database which is utilized by many County departments, as well as cities and special districts. This database contains parcel numbers, use codes, fire district footage, ownership, and many other items which are used by various agencies on a daily basis. The database is used by many agencies to help calculate special assessments. The ability to maintain this data base in an accurate manner is put in jeopardy by these continued personnel reductions.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Total Roll Values (000)	$19,679,651	$20,973,391	$22,084,544	$22,685,442	$23,366,006
Property Transfers	21,200	20,397	22,647	20,008	21,000
New Subdivision Lots	3,135	1,139	1,716	1,900	1,900
Total Permits Received	16,600	16,500	15,500	15,000	15,000
Enrolled Supplement Value (000)	$1,492,000	$1,200,000	$1,000,000	$950,000	$950,000
Boats	12,176	12,284	10,727	10,847	10,900
Aircraft	462	462	451	434	435
Audits–Mandatory	227	195	200	(E) 220	175
Property Statements	18,237	18,568	18,446	19,888	20,000

Supplemental Request

The Assessor has requested $91,690 in supplemental funding to restore the two positions proposed to be deleted in 1995–96.

Auditor–Appraiser II – $56,867

This position is needed to allow the Office to stay current with the mandatory audit program. The Revenue and Taxation Code requires that the Assessor audit the books and records of taxpayers with $300,000 or more of personal property. The loss of this position would severely impact the ability of the Assessor to perform this mandate and would result in a reduction in mandatory audits from approximately 225 per year to an estimated 140 per year. This loss of production will result in lost taxable value to the County of $13,600,000 (average audit escape--$160,000 x 85 fewer audits = $13,600,000).

The State Board of Equalization has just completed a survey of this Office in which they state: “The Assessor must maintain a sufficient number of Auditor–Appraisers to complete all mandatory audits and to audit at least a portion of those accounts that are below the mandatory limit. If this position cannot be retained, the Assessor’s Office will not be able to comply.

Specialist Clerk – $34,823

This position is needed to allow the personal property section to continue to process business licenses. The loss of this position would not allow the section to process all of the business licenses assigned Countywide. It is estimated that 50% of the applicants could be processed. The direct effect of this will be property escaping taxation. Service type businesses, such as doctors and lawyers who do not collect sales tax, would most likely be missed. The loss of this position will also cause more clerical duties to be performed by professional class employees.

1994–95 Accomplishments

1. Created 486 maps with a computer aided drafting system; all new maps are being drawn using AutoCad.
2. Completed on–line access to local multiple listing services.
3. Maintained viable assessment operation with resources available; 30,000 + adjusted parcels reviewed.
4. Geographic Information System (G.I.S.) still in planning stages.

1995–96 Objectives

1. To continue to use computer to save time and improve efficiency.
2. To maintain current level of service with fewer resources.

	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,361,896	$4,203,793	$4,360,730	$4,190,352	($13,441)
Services & Supplies	4,495,579	4,578,187	4,900,492	4,880,492	302,305
Other Charges	2,470	2,500	2,475	2,475	(25)
Fixed Assets	12,423	0	361,100	0	0
Total Expenditures	$8,872,368	$8,784,480	$9,624,797	$9,073,319	$288,839
Intrafund Transfers	(854,628)	(745,516)	(875,914)	(875,914)	(130,398)
Total Appropriations	$8,017,740	$8,038,964	$8,748,883	$8,197,405	$158,441
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$1,666	$12,000	$12,000	$12,000	$0
Interest/Rents	130,254	168,155	177,035	177,035	8,880
Aid from Other Governments	0	0	51,880	51,880	51,880
Charges for Services	3,192,581	3,066,192	3,215,368	3,215,368	149,176
Miscellaneous Revenues	36,547	26,245	42,370	42,370	16,125
Total Revenues	$3,361,048	$3,272,592	$3,498,653	$3,498,653	$226,061
Net County Cost					
Support	$3,546,401	$3,817,906	$3,752,864	$3,562,486	($255,420)
Discretionary	1,110,291	948,466	1,497,366	1,136,266	187,800
Total Net County Cost	$4,656,692	$4,766,372	$5,250,230	$4,698,752	($67,620)
Allocated Positions	105.0	98.0	98.0	94.0	(4.0)
Temporary (Full-Time Equivalent)	12.7	12.0	13.3	13.3	1.3
Total Staffing	117.7	110.0	111.3	107.3	(2.7)

This is a summary of the five budget units which make up General Services. These include:

112	General Services/Purchasing
142	Government Buildings
703	Parks & Recreation
	Radio Internal Service Fund
	Telephone Internal Service Fund

112—General Services/Purchasing

General Government

James Leonard, *General Services Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$961,723	$982,821	$1,001,828	$1,001,828	$19,007
Services & Supplies	1,635,355	1,707,700	1,667,556	1,667,556	(40,144)
Fixed Assets	12,423	0	0	0	0
Total Expenditures	$2,609,501	$2,690,521	$2,669,384	$2,669,384	($21,137)
Intrafund Transfers	(683,799)	(707,573)	(716,948)	(716,948)	(9,375)
Total Appropriations	$1,925,702	$1,982,948	$1,952,436	$1,952,436	($30,512)
Earned Revenues By Source					
Interest/Rents	$130,254	$168,155	$177,035	$177,035	$8,880
Charges for Services	1,104,726	1,088,305	978,482	978,482	(109,823)
Miscellaneous Revenues	30,834	25,500	41,500	41,500	16,000
Total Revenues	$1,265,814	$1,281,960	$1,197,017	$1,197,017	($84,943)
Net County Cost					
Support	$659,888	$700,988	$755,419	$755,419	$54,431
Allocated Positions	20.0	20.0	20.0	20.0	0.0
Temporary (Full–Time Equivalent)	5.4	5.4	5.4	5.4	0.0
Total Staffing	25.4	25.4	25.4	25.4	0.0

Purpose

The purpose of General Services/Purchasing is to provide overall management support to ensure efficient and effective service delivery from the four divisions in this budget and three departments which comprise the organization (Government Buildings, Communications, and Parks and Recreation). It also oversees the management of the Radio and Telephone Internal Service Fund budgets and the Recreation budget. This budget discusses only the four divisions within General Services/Purchasing.

The Property Management Division maintains the County real property inventory, contracts for janitorial services, negotiates the acquisition and disposal of County buildings and land subject to Board of Supervisors' approval, and administers the Courthouse weapons screening and security services.

The Records Management Division administers the County's Records Management Program including records storage, retrieval, retention, destruction, and paper recycling.

The Purchasing Division manages the County's procurement of materials, supplies, and services considering cost reduction, fiscal control, standardization, and conformance with applicable State and local statutes. This Division is also responsible for maintenance of the fixed assets inventory and for surplus furniture and fixtures.

The Central Services Division provides mail, messenger, printing, duplicating, and central receiving services.

Major Budget Changes

Salaries & Employee Benefits

➤ $18,984	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($5,000)	Reduced duplicating supplies due to replacement of copier with an automated press.
➤ ($4,757)	Reduced maintenance costs for Courthouse security equipment.
➤ ($12,674)	Reduced lease costs for automated press, compared to copier lease costs.
➤ ($4,000)	Reduced Courthouse Weapons Screening program costs.
➤ ($4,280)	Reduced downtown parking structure costs.
➤ ($12,880)	Reduced motor pool costs.
➤ ($11,166)	Reduced centrally budgeted data processing, Casualty, and Workers' Compensation charges.
➤ $2,915	Increased janitorial expenses due to Environmental Health move, offset by revenue.

Intrafund Transfers

➤ $12,103	Cost Allocation Plan adjustment.
➤ ($22,228)	Increased charges for Environmental Health lease.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Property Management					
Real property leases negotiated	26	26	25	25	26
Janitorial agreements negotiated	N/A	24	22	20	20
Easement agreements processed	N/A	5	5	5	5
Real property disposals/acquisitions	2	2	3	3	3
Courthouse weapons screenings	N/A	N/A	1,605,000	1,378,000	1,447,000
Hours of security/fire guard service	10,200	10,100	9,800	9,480	9,080
Hours volunteer Courthouse ground maintenance	0	0	0	840	2,268
Central Services					
Print jobs	5,620	4,000	3,600	3,157	3,160
Printing impressions	11,100,000	10,442,000	9,435,545	9,178,921	9,178,950
Outgoing U.S. mail	2,350,000	2,100,827	2,043,528	1,894,360	1,894,360
Postal presort	2,232,500	1,985,000	1,825,331	1,645,425	1,645,425
Records Management					
Records in off-site storage (cubic feet)	29,500	32,753	34,385	34,385	34,385
Records requests processed	15,700	15,885	18,288	21,074	21,074
Records destroyed (cubic feet)	1,660	1,675	1,519	1,146	1,146
Paper recycled (tons)	125	204	204	221	225
Purchasing					
Purchase requisitions received	17,211	16,300	15,600	15,000	14,800
Purchase orders issued	15,096	14,600	14,200	14,000	14,000
Dollar value of purchase orders	$43,000,000	$41,500,000	$40,000,000	$39,500,000	$39,000,000
Invoices processed	N/A	97,250	98,600	97,500	91,250

Revenues

➤ ($7,720)	Eliminated KJOY and barber shop rent due to sale of Hotel Stockton.
➤ $15,000	Increased downtown parking structure revenue.
➤ $17,500	Increased purchasing services revenue.
➤ ($129,344)	Cost Allocation Plan adjustment.
➤ $15,000	Increased reimbursement from recycling revenue.

Program Discussion

Since 1992–93, General Services/Purchasing's Net County Cost allocation has been reduced by over 39% and eight full–time positions have been eliminated. At the same time, major expenses such as the rent for Public Defender and the Courthouse weapons screening program (amounting to over $120,000 for 1995–96) have been added into General Service's budget. Functions such as fixed assets inventory, security, weapons screening, surplus furniture, grounds maintenance, and goods receiving and deliveries have been added to the remaining staffs' responsibilities and detract from their primary job functions. The result has been declining service. Purchasing's invoice processing section has been especially negatively impacted, which affects all County departments' budgets. Some invoices are not being processed in a timely manner and payment discounts of 1% to 3% percent are being lost and/or late penalties are being assessed, resulting in increased costs to departments.

For 1995–96, the Net County Cost has increased. However, severe decreases in Cost Allocation Plan revenues and intrafund transfers coupled with increased salary and benefit adjustments, mean that General Services/Purchasing's allocation has been reduced by over 13.5%.

To meet this year's Net County Cost allocation, General Services/Purchasing has taken the following actions:

- Duplicating replaced an expensive copy machine with a faster, more reliable automated press. The result has been less down time, faster production, and $5,000 less in supplies cost.
- The expenses for the Courthouse Weapons Screening program operated by General Services for the courts continued to decrease. Funding to maintain the screening equipment has been further reduced by $10,000. Operational costs of the program decreased by $4,000. These reductions were the result of deferring equipment maintenance and changing guard schedules for maximum efficiency.
- The downtown parking structure's operational changes have resulted in reduced expenditures and increased revenue. The juror and Grand Jury parking have been moved to this facility.
- The County's office recycling program will again receive revenue for the paper and other items it recycles. The Records Center Supervisor will be coordinating this effort and this budget will be reimbursed for part of his salary.
- General Services was successful in negotiating the anticipated move of Environmental Health into a County–owned building. The result is a savings of over $100,000 per year to the County.

1994–95 Accomplishments

1. Continued program of renegotiating janitorial contracts to reduce expenditures.
2. Replaced expensive, unreliable copier with more efficient automated press, resulting in faster turnaround, more production, and decreased supplies and maintenance costs.
3. Continued planning for barcode use in the mailroom; conducted survey of all departments mail processing practices to determine best method for barcoding.
4. Used volunteers, Alternative Work Program prisoners, and General Relief recipients at the Courthouse, Canlis Building, Office of Revenue and Recovery, and the Hotel Stockton for litter and graffiti removal and grounds maintenance.
5. Negotiated the anticipated move of Environmental Health from leased space to a County–owned building for an annual savings of $100,000.

1995–96 Objectives

1. To continue with the plan to barcode mail processed by the mailroom to reduce postal costs for most County departments.
2. To increase downtown area County buildings grounds maintenance through greater use of available free labor.
3. To develop on–line processing of purchase orders for County departments.

Radio Internal Service Fund

General Government

James Leonard, *General Services Director*

Radio ISF	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$272,550	$293,694	$308,631	$308,631	$14,937
Depreciation	109,278	108,731	127,857	127,857	19,126
Total Expenses	$381,828	$402,425	$436,488	$436,488	$34,063
Earned Revenues By Source					
Charges for Services	$381,828	$402,425	$436,488	$436,488	$34,063
Total Revenues	$381,828	$402,425	$436,488	$436,488	$34,063
Revenues Over/Under Expenses	$0	$0	$0	$0	$0

Purpose

This fund exists for the purpose of centralizing the administrative and operating cost of providing and maintaining the County's Radio Communications Program.

Major Budget Changes

Services & Supplies

➤ $9,015	Increase in radio maintenance contract.
➤ $2,376	Increase in pager lease and administrative charges.
➤ $1,615	Increase in replacementreserve fund.
➤ $2,295	Increase in parts and accessories charges.

Depreciation

➤ $19,126	Increase in depreciation expense.

Revenues

➤ $34,063	Increase in radio communications billings.

Program Discussion

The Radio Internal Service Fund (ISF) budget for 1995–96 contains all expenditures for the support and operation of the Countywide Radio Communications System.

The radio antenna system on the Courthouse will be replaced and consolidated on three communications towers during the new fiscal year. All other towers will be removed and discarded.

The fire radio communications system will be optimized to improve radio coverage by installing voting receiver equipment at four locations throughout the County. The radio communications sites located on Bear Mountain and Mt. Oso require new electrical poles for PG&E power and building modifications to insure a stable environment for the emergency radio system equipment installed at the sites. This work will be done during the summer of 1995.

The Fund Balance for Replacement which results from depreciation expenses accumulates each year to offset foreseeable replacement expenses of outdated equipment. The 1995–96 Budget reflects the purchase of equipment from reserve funds for the following departments:

Department	Equipment	Costs
Radio ISF	*Fire Voting System*	$18,400
Radio ISF	*Antenna System*	38,295
Radio ISF	*Radio Site Upgrades*	12,750
Sheriff	*Portable Radio Repeater*	12,415
Parks & Rec.	*12 Portable Radios*	18,265
Total		$100,125

In addition, department requests for new communications equipment are as follows:

Department	Equipment	Costs
Sheriff–Patrol	*24 Portable Radios*	$89,000
Sheriff	*6 Portable Radios*	6,750
Sheriff	*Portable Accessories*	1,680
Public Defender	*2 pagers*	180
Sheriff–Custody	*16 Portable Radios*	14,566
Public Works	*2 Cellular Phones*	450
Mental Health	*3 Pagers*	270
Env. Health	*3 Pagers*	270
Hth. Care Serv.	*50 Pagers*	19,600
Solid Waste	*12 Portable Radios*	13,200
Solid Waste	*3 Mobile Radios*	5,600
Solid Waste	*3 Portable Radios*	3,200
Total		$154,766

New radio equipment requests are funded through individual department budgets. Departments budget for the equipment in account 0452–0000 (Radio Equipment) for the fixed asset purchase. The ongoing costs for maintenance is included in the centrally budgeted account 0211–0001 starting with the fiscal year following the purchase.

1994–95 Accomplishments

1. Completed the installation of the State of California OASIS satellite system for the Office of Emergency Services.
2. Replaced the radio paging system at San Joaquin General Hospital and increased radio communications coverage for the Hospital.
3. Created a data base for bar code tracking and inventory control of the radio equipment within the County.
4. Installed a radio system repeater at French Camp to improve car–to–car communications for fire districts.

1995–96 Objectives

1. To install the fire radio system voting equipment to improve the portable radio coverage throughout the County.
2. To replace the radio communications towers on the Courthouse and consolidate the antennas to meet earthquake standards.
3. To upgrade the support and electrical systems at the emergency communications sites on Mt. Oso and Bear Mountain.

Telephone Internal Service Fund

General Government

James Leonard, *General Services Director*

Telephone ISF	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$373,323	$448,294	$444,893	$444,893	($3,401)
Services & Supplies	1,149,955	1,205,985	1,126,003	1,126,003	(79,982)
Other Charges	1,029,564	984,073	1,335,385	1,335,385	351,312
Total Expenses	$2,552,842	$2,638,352	$2,906,281	$2,906,281	$267,929
Earned Revenues By Source					
Charges for Services	$2,323,255	$2,638,352	$2,906,281	$2,906,281	$267,929
Total Revenues	$2,323,255	$2,638,352	$2,906,281	$2,906,281	$267,929
Revenues Over/Under Expenses	($229,587)	$0	$0	$0	$0
Allocated Positions	8.0	8.0	8.0	8.0	0.0

Purpose

The Telephone Internal Service Fund (ISF) was created to centralize the cost of operating and maintaining the County's Central Telephone System. The ISF supports approximately 5,000 lines.

Major Budget Changes

Salaries & Employee Benefits

➤ ($3,401)	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($150,400)	Decrease in Pacific Bell charges.
➤ $50,524	Increased costs to cover additional cable installation.
➤ $29,256	Increase for additional Voice Mail services added to the system.

Other Charges

➤ $415,733	Increase based on new contract financing payments.

Revenues

➤ $267,929	Increase in charges for services.

Program Discussion

The recommended budget for the Telephone Internal Service Fund for 1995–96 totals $2,906,281. These billings are based on recovery of expenses in three categories: operating expense, line rate, and departmental specific charges. The billing structure reflects the recovery of the $2,906,281 total expenses in the following manner:

- *Operating Expense – $862,296*
  Salaries and benefits for one Specialist Clerk, two Senior Office Systems Analysts, four Telephone Technicians, and the Communications Officer. Maintenance of equipment charges and overhead required to support the telephone system are also included in this category.
- *Line Rate – $1,335,385*
  Specific charges to the operation of the DMS 100 Digital Centrex contract telephone system.
- *Departmental Specific Expense – $708,600*
  Charges based on prior year history, generated by actual usage by County employees for long distance, toll, and local and AT&T SDN calls. In addition, estimated overtime charges ($12,244) are requested to complete capital project telephone requirements and to support callbacks for repairs on equipment for departments that operate on a 24–hour basis.

Using this data, a base rate per line has been established that will recover all maintenance and administrative costs. The base rate billed to a department consists of the costs specific to the system (line rate) and the costs to support the system (operating expense).

For 1995–96 this base rate is $32.70 per month, per line as shown below:

Monthly Cost Per Line	
Line Rate	$19.87
Operating Expense	12.83
Total	$32.70

The Board of Supervisors approved a ten–year contract extension with Pacific Bell. This Master Agreement provides the County with Digital Centrex, Enhanced Services, and Voice Mail services through February 2005. The contract costs of $8,477,445 were financed with loan payments spread over ten years which allowed the telephone billings to departments to remain the same as the prior fiscal year charges.

The contract financing includes $1,034,000 for new equipment for the Hospital, Mental Health, Public Works (all divisions), Stockton Municipal Court, District Attorney, and other departments that were not included in equipment upgrades during our initial contract with Pacific Bell. The Mental Health Department's 12–year old telephone switch will be replaced with 250 Digital Centrex lines and equipment.

Department	# of Lines	Amount
Substance Abuse	25	$35,825
EEDD/AFLP/CAL/LEARN	6	8,598
Public Health (TB)	3	4,299
Superior Court	6	8,598
Stockton Muni. Court	9	12,897
Public Defender	1	1,433
Total	50	$71,650

The County currently has 1,600 Voice Mailboxes and 9 Call Routers in service. These services are funded by individual department's net cost allocations. New requests for 1995–96 are as follows:

Department	Quantity	Cost
Probation	3	$279
Public Health	3	279
Pub. Defender	2	186
SJGH	50	4,650
Mental Health	50	4,650
Total	108	$10,044

1994–95 Accomplishments

1. Implemented a ten–year contract extension with Pacific Bell for Digital Centrex, Enhanced Services, and Voice Mail Services through February 2005.
2. Acquired Integrated Services Digital Network (ISDN) as one of the features provided to the County through the extended Pacific Bell contract. ISDN will be offered to departments based on their specific application needs.
3. Developed wiring standard that was adopted for Countywide data wiring.

1995–96 Objectives

1. To convert the outdated telephone switch at Mental Health Services to Digital Centrex technology.
2. To schedule and begin installation of equipment replacements for those County departments that were not upgraded during the initial contract with Pacific Bell.
3. To install 250 new lines and equipment at the new San Joaquin General Hospital Complex in January 1996.

Work Load Data

	Actual 1991–92	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Repairs (Trouble reports)	6,250	4,680	3,620	3,800	4,300
Telephone Service Remodel, Moves & Changes (no. of station equip/sets)	2,100	2,200	1,732	1,850	1,950

116—Office of Revenue & Recovery

General Government

Pauline Toy, *Revenue & Recovery Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$862,830	$955,196	$857,678	$857,678	($97,518)
Services & Supplies	498,448	456,582	521,414	521,414	64,832
Fixed Assets	0	0	8,218	8,218	8,218
Total Expenditures	$1,361,278	$1,411,778	$1,387,310	$1,387,310	($24,468)
Intrafund Transfers	(862)	(775)	(1,200)	(1,200)	(425)
Total Appropriations	$1,360,416	$1,411,003	$1,386,110	$1,386,110	($24,893)
Earned Revenues By Source					
Interest/Rents	$123,069	$117,000	$120,000	$120,000	$3,000
Aid from Other Governments	371,015	0	0	0	0
Charges for Services	763,783	835,410	760,820	760,820	(74,590)
Total Revenues	$1,257,867	$952,410	$880,820	$880,820	($71,590)
Net County Cost					
Support	$102,549	$458,593	$505,290	$505,290	$46,697
Allocated Positions	24.0	24.0	22.0	22.0	(2.0)
Temporary (Full–Time Equivalent)	0.5	0.7	0.7	0.7	0.0
Total Staffing	24.5	24.7	22.7	22.7	(2.0)

Purpose

The Office of Revenue and Recovery collects monies owed to the County and takes appropriate legal action to secure such accounts. The Office is not mandated and the level of service is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ ($66,570)	Delete vacant Specialist Clerk and Collections Clerk II positions.
➤ ($38,399)	Salary savings from holding a position vacant.
➤ $7,451	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $18,100	Increase in postage and in the number of statement and letter mailings.
➤ $38,153	Increase in data processing costs.
➤ $9,000	Increase in process service costs and the number of credit files requested.

Fixed Assets

➤ $8,218	Fourteen replacement printers.

Revenues

➤ $3,000	Increase in interest.
➤ ($60,000)	Decrease in Court fees and costs.
➤ ($25,300)	Decrease in Hospital pre–Enterprise collections.

- $5,000 Increase in reimbursement for process serving fees from San Joaquin General Hospital.

Program Discussion

During 1994–95, 1,270 small claims actions were filed in small claims court. Legislation, which became effective January 1, 1995, allows public entities to file in small claims courts on claims exceeding $2,500 and up to $5,000. Previously, small claims court only allowed filings of up to $2,500. This change allowed this Office to file a total of 73 civil actions in small claims court that previously would have been filed in the municipal court. This change saved approximately $11,000 during the first four months of 1995 and provided a quicker resolution of the accounts. The savings is due to reduced filing fees for the defendants and elimination of the need for County Counsel representation in the municipal courts.

To absorb cost increases and meet the Net County Cost for this budget, two vacant positions are recommended to be deleted. A third position will continue to be held vacant as salary savings.

The purchase of 14 replacement printers is recommended, as the purchase price is less than the ongoing maintenance cost of the printers being replaced. This purchase will save $3,353 during the first year.

1994–95 Accomplishments

1. Selected outside collection agencies to receive referrals of certain accounts.
2. Maintained revenue and service levels.

1995–96 Objectives

1. To maintain the same level of revenue with reduced staff.
2. To evaluate the statement mailing process to reduce the cost of mailers and postage.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Dollars Collected	$7,382,503	$7,484,922	$7,124,142	$7,034,945	$7,000,000
Referrals Processed	45,000	33,771	27,887	29,521	29,000
Receipts Issued	111,617	112,335	106,979	104,004	105,000
Statements Mailed	346,404	379,362	402,884	412,932	417,000

118—County Counsel

General Government

Terrence R. Dermody, *County Counsel*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,208,387	$1,276,626	$1,327,245	$1,327,245	$50,619
Services & Supplies	63,950	79,807	84,064	84,064	4,257
Total Expenditures	$1,272,337	$1,356,433	$1,411,309	$1,411,309	$54,876
Intrafund Transfers	(45,487)	(36,998)	(48,501)	(48,501)	(11,503)
Total Appropriations	$1,226,850	$1,319,435	$1,362,808	$1,362,808	$43,373
Earned Revenues By Source					
Charges for Services	$963,057	$944,547	$1,000,193	$1,000,193	$55,646
Total Revenues	$963,057	$944,547	$1,000,193	$1,000,193	$55,646
Net County Cost					
Support	$263,793	$374,888	$362,615	$362,615	($12,273)
Allocated Positions	15.0	15.0	15.0	15.0	0.0
Temporary (Full–Time Equivalent)	1.5	1.0	1.0	1.0	0.0
Total Staffing	16.5	16.0	16.0	16.0	0.0

Purpose

The County Counsel's Office provides a variety of legal services to the Board of Supervisors, County departments, and special districts. This office also acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

Major Budget Changes

Salaries and Employee Benefits

➤ $50,059	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $973	Increase in centrally budgeted Workers' Compensation and Casualty Insurance charges.
➤ $4,000	Increase in subscription costs.

Intrafund Transfers

➤ $8,702	Increased reimbursement from General Fund–supported departments based on 1994–95 experience.
➤ $2,801	Cost Allocation Plan adjustment.

Revenues

➤ $10,800	Increased caseload and services to Enterprise Fund departments.
➤ $21,253	Increased caseload and services to Health Commission and Mental Health.
➤ $8,345	Increased charges to Casualty Insurance Trust.
➤ $16,618	Cost Allocation Plan adjustment.

Program Discussion

The County Counsel's 1995–96 budget reflects a $12,273 Net County Cost reduction. The reduction is primarily due to:

- Negotiated salary and benefit increases ($50,059).
- Offsetting with Cost Allocation Plan credit ($19,419) and charges to other departments ($39,028).

The increase in projected revenues reflects the success of the ongoing objective of the County Counsel's Office to reallocate professional staff and increase office efficiencies in order to reduce reliance on the General Fund. This objective has been accomplished without serious cutbacks in services to General Fund clients.

1994–95 Accomplishments

1. Reallocated professional staff to reduce reliance on General Fund support.
2. Installed research automation system.
3. Completed implementation of voice mail to extent budget allowed.

1995–96 Objectives

1. To upgrade and improve automation system.
2. To continue to explore alternatives to further reduce reliance on General Fund support.
3. To improve time tracking and billing systems.

Work Load Data

	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Litigation				
Self–Insurance Trust Fund Cases	130	154	176	181
Collections	121	140	155	170
Conservatorship	130	140	287	388
Welfare & Institutions Code §6500	155	155	260	100
Other	550	650	700	750
Administrative Hearings	63	72	65	80
Contract Review & Compliance	1,465	1,500	1,450	1,400
Opinion Letters & Memoranda	340	340	300	300
Advice Letters & Memoranda	725	725	500	500
Client Conferences				
Telephonic	13,000	13,000	15,000	16,000
Non–telephonic	1,925	2,000	1,500	1,400
Research (% of time)	20%	20%	20%	20%
Continuing Education & Training (% of time)	2%	1%	1%	1%

124—Personnel

General Government

Trish Huarte–Pechan, *Manager of Personnel & Employee Relations*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,062,037	$1,137,052	$1,098,816	$1,098,816	($38,236)
Services & Supplies	409,430	361,059	354,142	354,142	(6,917)
Fixed Assets	10,885	4,000	0	0	(4,000)
Total Expenditures	$1,482,352	$1,502,111	$1,452,958	$1,452,958	($49,153)
Intrafund Transfers	(156,423)	(136,374)	(104,771)	(104,771)	31,603
Total Appropriations	$1,325,929	$1,365,737	$1,348,187	$1,348,187	($17,550)
Earned Revenues By Source					
Charges for Services	$1,184,396	$1,101,926	$1,048,851	$1,048,851	($53,075)
Miscellaneous Revenues	146	0	40	40	40
Total Revenues	$1,184,542	$1,101,926	$1,048,891	$1,048,891	($53,035)
Net County Cost					
Support	$141,387	$263,811	$299,296	$299,296	$35,485
Allocated Positions	20.0	20.0	19.0	19.0	(1.0)
Temporary (Full–Time Equivalent)	0.7	0.5	0.2	0.2	(0.3)
Total Staffing	20.7	20.5	19.2	19.2	(1.3)

Purpose

The Personnel Division provides centralized personnel services for all County departments including: recruitment; exam development; Affirmative Action coordination; administration of County health, dental, workers' compensation, unemployment, casualty, and life insurance programs; administration of training and deferred compensation programs; functions as chief labor negotiator; and staffs the Civil Service Commission.

Major Budget Changes

Salaries & Employee Benefits

➤ $12,597	Negotiated salary and benefits adjustment.
➤ ($42,449)	Delete a vacant Personnel Analyst position.
➤ ($8,384)	Reduce .3 extra–help position.

Services & Supplies

➤ ($19,000)	Reduction in arbitrator, Commission attorney, and other professional service fees.
➤ ($15,000)	Reduction in County Training Program.
➤ ($5,000)	Reduction in personnel travel and training.
➤ ($5,000)	Reduction in recruitment advertising.
➤ $27,983	Increase in centrally budgeted data processing, Casualty and Workers' Compensation charges.
➤ $8,880	Increased postage and communications costs, based on 1994–95 estimated/actuals.

Intrafund Transfers

➤ ($31,603)	Cost Allocation Plan adjustment.

Revenues

➤ ($18,847)	Decreased administrative charges to the self insurance program.
➤ ($30,253)	Cost Allocation Plan adjustment.

Program Discussion

The Personnel Division's 1995–96 budget reflects a $35,485 Net County Cost increase. The increase is caused by a combination of salary and benefits increases approved for 1995–96; significant allocated cost increases, and a significant decrease in cost allocation/trust fund revenues. To meet this allocation, it was necessary to further reduce staff (1.3 FTEs) and further reduce services and supplies, as well as fixed assets.

These reduced cost and staffing requirements will result in further reduced staff and expertise to assist departments in their ongoing personnel needs; some potential cost–shifting to departments for advertising and arbitration services; and reduced training opportunities for County employees. These service reductions and cost shifts continue a multiyear pattern necessitated by repeated revenue reductions.

More staff and resources will be dedicated to revenue–offsetting programs (benefit areas) and less to general personnel functions. The Division's 1995–96 program goals reflect this focus.

1994–95 Accomplishments

1. Initiated the mentoring networking among current managers through the Parzivals Institute (established as a result of the Developing Leadership program). The second tier of mentorship for diversity goals has been outlined; the entire program will be in place by July 1, 1995.

2. Met with 90% of client departments and developed service plans with those departments which could identify long–term needs.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Recruiting & Testing					
Recruitments	198	128	73	137	125
Applications Processed	7,554	4,200	2,469*	6,318	6,000
Lists Established	213	89	51	107	125
Certification					
Vacancies	848	472	299	471	450
Names Certified	3,401	2,004	936*	1,588	1,600
Training					
Number of Employee/Days	4,687	7,000	3,400	2,067	2,000
Classification					
Classification Studies	59	14	17	16	10
Number of Positions Studied	335	28	1,150**	94	200
New Classes Established and Amended Specifications	77	50	25	59	50

** Does not include referrals of laid–off employees.*
*** Includes positions impacted but not audited.*

3. Placed the majority of laid–off employees.
4. Developed and tested a streamlined system on the Countywide clerical study with mixed results.
5. Continued negotiations with employees associations.
6. Participated on the task force which recommended several staffing/procedural changes in the Custody Division; participation continues.

1995–96 Objectives

1. To revamp the County's health insurance offerings.
2. To establish a system/process to control risk management costs.
3. To ensure that critical recruitments and classification studies are completed in a timely fashion.

130—Registrar of Voters

General Government

Larry Tunison, *Registrar of Voters*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$487,917	$494,336	$456,842	$456,842	($37,494)
Services & Supplies	637,634	695,754	708,705	708,705	12,951
Fixed Assets	21,822	6,750	0	0	(6,750)
Total Appropriations	$1,147,373	$1,196,840	$1,165,547	$1,165,547	($31,293)
Earned Revenues By Source					
Aid from Other Governments	$150,172	$29,600	$120,775	$120,775	$91,175
Charges for Services	84,422	437,500	63,246	63,246	(374,254)
Total Revenues	$234,594	$467,100	$184,021	$184,021	($283,079)
Net County Cost					
Mandated	$912,779	$729,740	$981,526	$981,526	$251,786
Allocated Positions	10.0	10.0	10.0	10.0	0.0
Temporary (Full–Time Equivalent)	1.3	1.3	2.4	2.4	1.1
Total Staffing	11.3	11.3	12.4	12.4	1.1

Purpose

The Registrar of Voters registers all voters and maintains registration records; conducts federal, state, county, city, school, and special district elections; maintains street and precinct indices for elections; collects filing fees and certifies candidates' filing papers.

Major Budget Changes

Salaries & Employee Benefits

➤ ($69,955)	Decrease due to delayed hiring of Assistant Registrar of Voters, Elections Technician I, and step differential of Registrar of Voters' salary.
➤ $17,181	Increase in extra–help funding reflecting projected expenditures for processing absentee ballots.
➤ $5,000	Increase in overtime needed to process absentee ballots.
➤ $10,280	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $6,761	Increase reflects full–year postage rate increase.
➤ $21,920	Increase due to reinstating computer maintenance.
➤ ($68,347)	Reduced equipment rents and leases for 1989–90 system upgrade.
➤ $43,550	Increases in costs of ballots and sample ballot pamphlets due to expiration of multiyear contract.

Revenues

➤ $100,000	Increase in State revenue from mandatory processing of absentee ballots.
➤ ($218,000)	Deleted one–time reimbursement of costs to conduct November 1993 Statewide Special Election.
➤ ($335,254)	Reduced election services revenue because most cities and districts do not participate in Presidential Primary Election.

Program Discussion

The 1995–96 recommended budget continues most service reductions sustained since 1993–94. In spite of these savings, the recommended Net County Cost has increased significantly because the Department will be at the low point in its revenue cycle. Historically, revenues are highest every even numbered year in which a General Election occurs because cities and special districts combine their elections with the General Election. Revenues are lowest every fiscal year in which a Primary Election occurs.

For 1995–96 estimated revenue from elections services has decreased by $374,254 because special districts and cities, except the City of Stockton, do not combine with the Primary Election; and because 1994–95 revenues included $218,000 of State reimbursement for conducting the special Public Safety Sales Tax election in November 1993.

In the 1994–95 Proposed Budget, the Registrar submitted a supplemental request for funds to meet work load demands of the National Voter Rights Act of 1993 (the so–called "Motor Voter" Act). The State of California has contested the legality of "Motor Voter" and implementation will be delayed until the legal process has resolved the issue. The County Administrator recommends that the impact of "Motor Voter" on work load be assessed during 1995–96 and that necessary appropriations be requested in the 1996–97 budget.

At this time no funding is being recommended to conduct the 17th Assembly District Recall Election that may be proclaimed by the Governor. This election, although not Countywide, would include approximately 180,000 voters and involve close to 350 precincts. Earlier cost estimates ranged from $300,000 to $600,000 to conduct the election. Upon careful review, the Department now estimates the County cost to be $267,448.

This election will be called by the Governor if the Secretary of State certifies that the recall petition contains sufficient signatures. Though no signatures have been filed to date, activities are under way and a sufficient number of signatures may be filed by the July 1995 deadline. If this election is called, the County Administrator will return to the Board of Supervisors and recommend additional appropriations for the Registrar of Voters.

1994–95 Accomplishments

1. Conducted a successful November 1994 General Election.
2. Prepared for implementation of federally mandated "Motor Voter" registration program.

1995–96 Objectives

1. To seek or recommend support of legislation which reduces elections cost, protects voting integrity, and promotes voter participation.
2. To successfully conduct the March 1996 Primary Election in compliance with statute.
3. To implement camera–ready ballot and sample ballot copy procedures to reduce printing costs.
4. To determine the feasibility of video training programs for election functions.
5. To review all revenue generating services for parity and recommend changes where applicable.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Registered Voters	204,182	230,832	222,240	232,739	240,000
Countywide Elections	3	1	2	1	1
Ballots Cast	229,405	172,909	268,732	131,343	210,000
Other Elections	7	3	6	2	4
Ballots Cast–Other	198,301	13,219	11,125	1,323	53,750
Absentee Ballots Processed	72,240	42,610	45,617	50,250	74,000
Registration from DMV "Motor Voter"	N/A	N/A	N/A	500	60,000

154—Advertising County Resources

General Government

David L. Baker, County Administrator

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$94,700	$81,700	$81,700	$81,700	$0
Total Appropriations	$94,700	$81,700	$81,700	$81,700	$0
Earned Revenues By Source					
Operating Transfers In	$81,700	$81,700	$81,700	$81,700	$0
Total Revenues	$81,700	$81,700	$81,700	$81,700	$0
Net County Cost					
Discretionary	$13,000	$0	$0	$0	$0

Purpose

This budget provides funding for various agencies which promote and advertise the resources of San Joaquin County.

Program Discussion

The County provides funds to two agencies through this budget to promote and advertise the resources of San Joaquin County. These agencies are San Joaquin Economic Development Association and San Joaquin Partnership. For 1995–96 the County Administrator recommends to fund these two agencies at the current levels and are as follows:

Agency	1995–96 Funding
SJ Economic Development Association	$6,700
San Joaquin Partnership	75,000
Total	$81,700

Funding for these two agencies will be provided from the Capital Improvement Fund.

SJ Economic Development Association

The San Joaquin Economic Development Association (EDA), in conjunction with the County's Employment and Economic Development Department (EEDD), provides a combination of economic development and employment and training that is unique, viable, and valuable to the County. Additionally, EDA/EEDD serves as the lead agency for the County in promoting and processing the joint City/County Enterprise Zone application.

The recommended 1995–96 contribution to EDA of $6,700 will be used for Enterprise Zone and business retention and expansion activities. At this level, EDA will continue funding the promotional and marketing activities, operational luncheon meetings, travel expenses, and subscriptions.

San Joaquin Partnership

In 1991–92 the Board of Supervisors approved a five–year funding commitment with an annual appropriation of $75,000 to the San Joaquin Partnership to promote economic development in the County. Again $75,000 is included in this budget. This represents the fifth and final year of the County's financial commitment to the San Joaquin Partnership.

160—Surveyor

General Government

Henry M. Hirata, *Public Works Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$238,941	$247,097	$180,673	$180,673	($66,424)
Services & Supplies	52,206	56,174	47,527	47,527	(8,647)
Fixed Assets	0	4,800	0	0	(4,800)
Total Appropriations	$291,147	$308,071	$228,200	$228,200	($79,871)
Earned Revenues By Source					
Charges for Services	$136,710	$192,941	$128,000	$128,000	($64,941)
Total Revenues	$136,710	$192,941	$128,000	$128,000	($64,941)
Net County Cost					
Mandated	$154,437	$115,130	$100,200	$100,200	($14,930)
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

The Surveyor Division of the Department of Public Works processes maps and legal descriptions for subdivisions, annexations and County acquisitions, and abandonments. The Division also ensures that mandated functions, such as review of final maps, parcel maps, records of surveys, corner records, certificates of correction and legal descriptions, are in conformance with State and local ordinances.

Major Budget Changes

Salaries & Employee Benefits

➤ $5,124	Normal salary and benefit adjustments.
➤ ($61,941)	Salary savings.
➤ ($9,607)	Decrease in overtime.

Services & Supplies

➤ ($6,900)	Decrease in departmental charges.
➤ ($1,538)	Decrease in professional services and publication costs.

Revenues

➤ ($3,000)	Decrease in map submittals, Registrar services, and legal descriptions.
➤ ($61,941)	Decreased departmental services.

Program Discussion

The duties of the Surveyor Division include providing services to the public and various governmental agencies. This involves the preparation, review, and maintenance of legal descriptions and records related to over 200 agencies and special districts.

Examples of services provided by the Surveyor include legal descriptions for LAFCo, dedications, abandonments, and land acquisitions. Additionally, the Division reviews final maps, parcel maps, and records of survey for compliance with State and local ordinances. The review of all final maps for each of the seven cities is a significant source of revenue for the Division. Without revenue from city maps, further loss of staff and significant service reductions would result.

Service Reductions

General Fund support for Surveyor services in 1992–93 was $277,913. The recommended Net County Cost allocation for 1995–96 is $100,200. This represents a reduction of $177,713 or 64%, over a three–year period. Surveyor revenues have also been impacted by the downturn in the development economy. In response to these trends, reductions in expenditures have included the deletion of four positions over the past three years.

Current reductions have been primarily accomplished by the resignation of the Licensed Land Surveyor and by eliminating all overtime, except that paid for by the Registrar's Office. Therefore, during peak work load periods, map reviews will exceed State mandated time frames.

The reductions in General Fund support, combined with insufficient fee revenues, have resulted in noticeable reductions in service to the public. Reductions in services have resulted in:

- Delays in processing maps and surveys, resulting in violation of statutory review periods.
- Deferral of discretionary activities, resulting in limitation of records and public information.

Statutory review of maps and surveys will exceed mandated time frames for approximately 50% of the applications. If litigated, the County could be exposed to additional costs and liabilities.

Projects not subject to statutory time frames or supported by fee revenues have been deferred or eliminated. Updates of Surveyor's records and other discretionary activities have been eliminated. As a result, less complete information is available to the public. Public inquiries are redirected to title companies. The title companies charge fees for providing such information whereas the County did not.

The Board of Supervisors authorized the establishment of an ad hoc committee to review the levels of service provided by the Surveyor Division. The committee was also to address shortfalls in fee revenues and declines in General Fund support.

1994–95 Accomplishments

1. Formed an ad hoc committee of key interest groups to recommend levels of service to users and appropriate funding. The committee reached consensus and presented preliminary recommendations to the Board of Supervisors.
2. Evaluated the use of a private firm to perform some of the County Surveyor's functions. The ad hoc committee concluded this was not a viable alternative at present.

1995–96 Objectives

1. To propose State legislation that authorizes the County to charge State agencies for map reviews.

Work Load Data

	Actual 1991–92	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Mandated Time Frames					
Records of Survey	91	68	76	66	65
Parcel Maps	105	116	104	81	85
Final Maps	45	54	32	41	40
Corner Records	17	10	7	25	25
Certificates of Correction	3	11	4	2	5
Legal Descriptions					
County Applications	42	46	53	45	50
Strip Ded. & Easement	32	34	25	20	20
Local Agency Form. Comm.	27	16	25	20	20
Abandonments & Acquisitions	34	19	12	13	15
Other					
Spec. Districts (Annex/Form)	9	12	6	4	5
Total	405	386	344	317	330

162—Retirement Administration

General Government

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$638,954	$200,000	$0	$0	($200,000)
Total Expenditures	$638,954	$200,000	$0	$0	($200,000)
Intrafund Transfers	0	(77,521)	(110,998)	(110,998)	(33,477)
Total Appropriations	$638,954	$122,479	($110,998)	($110,998)	($233,477)
Earned Revenues By Source					
Charges for Services	$0	$153,342	$260,824	$260,824	$107,482
Total Revenues	$0	$153,342	$260,824	$260,824	$107,482
Net County Cost					
Support	$638,954	($30,863)	($371,822)	($371,822)	($340,959)

Purpose

The Retirement Administration budget provides funds for the Sick Leave Bank Program for retirees.

Major Budget Changes

Salaries & Benefits

➤ ($200,000)	Delete funding for the Sick Leave Bank Program.

Intrafund Transfers

➤ $33,477	Cost Allocation Plan adjustment.

Revenues

➤ $107,482	Cost Allocation Plan adjustment.

Program Discussion

The Sick Leave Bank Program is a negotiated employment benefit between the County and the employee associations. The County is fully responsible for the program costs.

In October 1994, the Retirement Board directed the Retirement Administrator to fund from its contingency reserve the Sick Leave Bank Program for retirees who retired on or before June 30, 1996. As a result, no County funding is required for this Program in 1995–96.

The 1995–96 recommended budget includes a $371,822 Cost Allocation Plan credit as prepared by the Auditor–Controller's Office. This represents reimbursements of the 1993–94 Supplemental Cost of Living Benefit and Sick Leave Bank Program costs from the federal/State funded programs.

165—Rebates/Refunds & Judgments/Damages

General Government

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$38,945	$42,000	$42,000	$42,000	$0
Other Charges	0	500	500	500	0
Total Appropriations	$38,945	$42,500	$42,500	$42,500	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$38,945	$42,500	$42,500	$42,500	$0

Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

Program Discussion

It is recommended that an appropriation of $42,500 be established for 1995–96; $42,000 for rebates and refunds, and $500 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year–to–year. It may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims and refunds are made.

180—Equipment Use Allowance & Debt Service

General Government David L. Baker, County Administrator

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$10,045,242	$11,442,984	$11,570,410	$11,570,410	$127,426
Other Charges	0	0	2,565,000	2,565,000	2,565,000
Operating Transfers Out	0	0	1,900,000	1,900,000	1,900,000
Total Expenditures	$10,045,242	$11,442,984	$16,035,410	$16,035,410	$4,592,426
Intrafund Transfers	(4,290,531)	(3,857,642)	(4,077,327)	(4,077,327)	(219,685)
Total Appropriations	$5,754,711	$7,585,342	$11,958,083	$11,958,083	$4,372,741
Earned Revenues By Source					
Interest/Rents	$563,563	$61,280	$2,626,280	$2,626,280	$2,565,000
Aid from Other Governments	600,221	639,871	638,125	638,125	(1,746)
Charges for Services	156,924	150,312	135,003	135,003	(15,309)
Miscellaneous Revenues	2,282,220	2,823,355	2,848,937	2,848,937	25,582
Total Revenues	$3,602,928	$3,674,818	$6,248,345	$6,248,345	$2,573,527
Net County Cost					
Support	$2,151,783	$3,910,524	$5,709,738	$5,709,738	$1,799,214

Purpose

The Equipment Use Allowance and Debt Service budget provides funds for lease payments on County projects financed on a long–term basis and for interest owned on short–term borrowing. This budget also serves as a clearing account for depreciation allowed by the federal Cost Allocation Plan.

Major Budget Changes

Services & Supplies

➤ $95,000	Estimated 1995 tax and revenue anticipated notes (TRANs) issuance cost.
➤ $78,688	First–year lease payment for the $3 million District Attorney Family Support Building Addition Project.
➤ $24,319	Increase in annual lease payment for the Jail and Sheriff's Operating Center Project.
➤ ($55,000)	Decrease in sales tax audit consultant fees per service agreement.

Other Charges

➤ $2,565,000	Interest expense on the 1994 TRANs issued in October 1994.

Operating Transfers Out

➤ $1,900,000	Service payment to General Hospital which was deferred in 1994–95.

Intrafund Transfers

➤ $52,100	Rental payments from Environmental Health for its share of the 304 East Weber Avenue office building.
➤ $162,644	Cost Allocation Plan adjustment.

Revenues

➤ $2,565,000	Interest income derived from the 1994 TRANs.

➤ $78,688	Reimbursement of lease payments from District Attorney Family Support Division.
➤ ($52,100)	Decrease in funds required from the Courthouse Construction Trust as a result of Environmental Health's move to the 304 East Weber Avenue office building.
➤ ($15,309)	Cost Allocation Plan adjustment.

Program Discussion

Long–Term Financing

This budget funds the annual lease payments for the certificates of participation (COP) issued to finance the County's major capital improvement, construction, and acquisition projects. Since 1989, five COPs have been issued and are as follows:

- ***1989 Human Services Building***: $47.9 million was issued at 6.797% to finance the construction of the Human Services Agency office building and the downtown motor pool and parking garage. *This project was refinanced in 1993.*
- ***1989 Jail and Sheriff's Operations Center***: $40.9 million was issued at 7.185% to finance the County's share of the construction costs for the Jail and Sheriff's Operations Center at Mathews Road. *This project was refinanced in 1993.*
- ***1991 Public Facilities Project***: $16.5 million was issued at 6.074% for the acquisition of an office building, the Assessor's computer, and jail/emergency response equipment; renovation of the Courthouse elevators; and installation of energy conservation equipment in County facilities. *This project was refinanced in 1993.*
- ***1993 General Hospital Project***: $106.7 million was issued at 6.588% to finance the construction of a 245,000 square foot, three–story replacement hospital at Mathews Road.
- ***1993 Capital Facilities Project:*** $110.7 million was issued at 4.875% to: 1) refinance the COPs issued in 1989 and 1991, and 2) finance the construction of a $3 million Family Support Building Addition. The refinancing reduced the County's total lease obligations by approximately $8.2 million over a 26–year period, for an average annual savings of $315,000.

The COP lease payments are centrally budgeted and, where appropriate, charged to departments which have offsetting revenues. The 1995–96 lease payments on the outstanding bond issues will be $11,420,410 with offsetting revenue totaling $7,412,743. The General Fund portion of the lease payments is netted to be $4,007,667.

Short–Term Borrowing (TRANs)

Since 1989–90, the County has issued tax and revenue anticipation notes (TRANs) to meet the General Fund cash flow needs. The amount to be issued each year is based on the cash flow analysis prepared by the Auditor–Controller. The cost of borrowing and cost of issuance are fully offset by interest earnings on the freed–up funds.

The 1995–96 recommended budget includes $2,660,000 to fund: 1) the interest cost of the 1994 TRANs, and 2) the estimated issuance cost of a similar borrowing in 1995–96.

- In October 1994, the County issued a $54 million TRANs at 4.75%. The interest on the TRANs, totaling $2,565,000 ($54,000,000 x 4.75%), is due in October 1995. It is anticipated that the additional interest earnings resulting from the borrowing will exceed expenses by $979,000.
- Based on the preliminary cash flow analysis, the County will continue to experience cash flow deficits in the General Fund in 1995–96. It is recommended that $95,000 be appropriated in this budget to fund the estimated cost of issuance of a 1995 TRANs.

Sales Tax Audit

In April 1993, the County engaged Hinderliter, de Llamas and Associates (HdL), revenue management consultants, to provide sales tax audit and information services for the County. The main objective is to increase the County's sales tax revenues through identification and correction of sales tax allocation errors. For the audit services, HdL is paid 15% of misallocated revenues recovered for three back quarters and eight future quarters. After that, 100% of the new revenues are retained by the County. The analytical support work is provided at a fixed monthly fee of $700 per month. These fees are to be paid with the new sales tax revenues received by the County as a result of the audit.

In 1994–95, the County has received approximately $145,000 in one–time retroactive adjustment and over $275,000 in ongoing, annual new revenues resulting from the sales tax audit. Based on the service agreement with HdL, $45,000 has been appropriated in this budget to fund the service fees in 1995–96.

Service Payment to General Hospital

In 1994–95, the County Administrator and the Health Care Services Director agreed to defer a $1.9 million payment to the General Hospital for services rendered and billed to the County's Self–Insured Health Program. This deferral provided the County General Fund a temporary relief in balancing the 1994–95 budget.

In May 1995, the legislature passed, and the Governor signed, SB 97 which allows counties using the "Teeter Plan" property tax distribution method to lower the Tax Loss Reserve Fund requirement from 3% to 2%. This 1% reduction provides a one–time $2.6 million "free up" fund to San Joaquin County. It is recommended that $1.9 million of this $2.6 million one–time gain be earmarked to pay the General Hospital for the service payment deferred in 1994–95. However, depending on the final State Budget impact to the County, the County Administrator may return to the Board of Supervisors recommending alternative use of this fund.

Cost Allocation Plan

This budget also provides an accounting entity by which various depreciation charges can be made by the Auditor–Controller's Office according to the federal Cost Allocation Plan. It is anticipated that during 1995–96, $347,929 worth of depreciation expense will be credited to this budget from other County operating entities as a reduction to total General Fund costs.

Summary
All Recorder–County Clerk Budgets

James Johnstone, *Recorder–County Clerk*

	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$826,434	$848,637	$860,184	$860,184	$11,547
Services & Supplies	379,268	229,992	198,081	198,081	(31,911)
Fixed Assets	39,148	0	0	0	0
Operating Transfers Out	36,000	36,000	36,000	36,000	0
Total Expenditures	$1,280,850	$1,114,629	$1,094,265	$1,094,265	($20,364)
Intrafund Transfers	(9,325)	(2,500)	(6,500)	(6,500)	(4,000)
Total Appropriations	$1,271,525	$1,112,129	$1,087,765	$1,087,765	($24,364)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,449	$1,900	$1,500	$1,500	($400)
Interest/Rents	30,001	25,000	30,000	30,000	5,000
Charges for Services	1,659,168	1,770,550	1,631,000	1,631,000	(139,550)
Miscellaneous Revenues	2,375	1,575	800	800	(775)
Operating Transfers In	36,000	36,000	36,000	36,000	0
Fund Balance	15,111	(150,518)	(47,980)	(47,980)	102,538
Total Revenues	$1,744,104	$1,684,507	$1,651,320	$1,651,320	($33,187)
Net County Cost					
Mandated	($472,579)	($572,378)	($563,555)	($563,555)	$8,823
Allocated Positions	22.0	22.0	22.0	22.0	0.0
Temporary (Full–Time Equivalent)	0.6	0.3	0.0	0.0	(0.3)
Total Staffing	22.6	22.3	22.0	22.0	(0.3)

This presentation is a summary of the two budgets administered by the Recorder–County Clerk. These include:

- ➤ 259 Recorder–County Clerk
- ➤ 25901 Recorder–Equipment/Automation

259—Recorder–County Clerk

General Government

James Johnstone, *Recorder–County Clerk*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$623,234	$644,655	$573,664	$573,664	($70,991)
Services & Supplies	112,095	105,492	93,581	93,581	(11,911)
Total Expenditures	$735,329	$750,147	$667,245	$667,245	($82,902)
Intrafund Transfers	(9,325)	(2,500)	(6,500)	(6,500)	(4,000)
Total Appropriations	$726,004	$747,647	$660,745	$660,745	($86,902)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,449	$1,900	$1,500	$1,500	($400)
Charges for Services	1,158,759	1,280,550	1,186,000	1,186,000	(94,550)
Miscellaneous Revenues	2,375	1,575	800	800	(775)
Operating Transfers In	36,000	36,000	36,000	36,000	0
Total Revenues	$1,198,583	$1,320,025	$1,224,300	$1,224,300	($95,725)
Net County Cost					
Mandated	($472,579)	($572,378)	($563,555)	($563,555)	$8,823
Allocated Positions	16.0	16.0	14.0	14.0	(2.0)
Temporary (Full–Time Equivalent)	0.6	0.3	0.0	0.0	(0.3)
Total Staffing	16.6	16.3	14.0	14.0	(2.3)

Purpose

The elected Office of the Recorder–County Clerk creates and maintains map, property, birth, marriage, and death records; records fictitious name statements; issues marriage licenses; processes notary bonds; registers process servers, unlawful detainer assistants, and professional photocopiers; and processes Department of Fish and Game notices of determination.

Major Budget Changes

Salaries & Employee Benefits

➤ ($77,582)	Decrease due to transfer of two Data Technician positions to Equipment/ Automation Fund.
➤ ($6,522)	Elimination of extra–help due to consolidation of offices.
➤ ($8,900)	Reduction in salaries and benefits due to office consolidation.
➤ $21,913	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($6,450)	Decreased office supplies to reflect actual usage.
➤ ($5,000)	Eliminate travel and transportation expenses.

Intrafund Transfers

➤ $4,000	Increased transfers to reflect actual experience.

Revenues

➤ ($120,000)	Decreased recording fees.
➤ $24,750	Increased filing fees.

Program Discussion

The recommended 1995–96 budget for the Office of the Recorder maintains 1994–95 service levels. Changes in recommended appropriations reflect the consolidation of the Offices of Recorder and County Clerk that became effective January 2, 1995, and transfers of expenses to the Equipment/Automation Fund to offset shortfalls in recording fees due to the soft housing market.

In the 1994–95 recommended budget a $350,000 increase in revenue from recording fees was estimated. This increase, resulting from State action which raised recording fees for the first page of a document from $5 to $7, effective January 1, 1994, failed to materialize. To compensate, the 1995–96 recommended budget has lowered revenue estimates to equal 1993–94 actual levels. To offset this significant reduction, the Recorder–County Clerk has agreed to transfer two Data Technician positions to the Equipment/Automation Fund, with the understanding that once revenues recover the Data Technician II will be returned to this General Fund budget.

1994–95 Accomplishments

1. Restructured office space to accommodate the new function of County Clerk.
2. Converted 5,000 Vital Statistics amendments to film.
3. Completed three upgrades of the IBM AS400 computer.
4. Began photographing all Fictitious Business Notices and Proofs of Publications.

1995–96 Objectives

1. To continue to study the use of imaging and retention by CD ROM for recorded documents, in the event such becomes acceptable to the courts.
2. To convert over 100,000 Fictitious Business Notices and Proofs of Publications to film.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Documents Recorded	147,241	155,148	150,000	120,000	150,000
Vital Statistics	20,886	20,000	22,000	25,000	25,000

25901–Recorder – Equipment/Automation

General Government

James Johnstone, *Recorder–County Clerk*

Recorder Equipment/Automation	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$203,200	$203,982	$286,520	$286,520	$82,538
Services & Supplies	267,173	124,500	104,500	104,500	(20,000)
Fixed Assets	39,148	0	0	0	0
Operating Transfers Out	36,000	36,000	36,000	36,000	0
Total Appropriations	$545,521	$364,482	$427,020	$427,020	$62,538
Earned Revenues By Source					
Interest/Rents	$30,001	$25,000	$30,000	$30,000	$5,000
Charges for Services	500,409	490,000	445,000	445,000	(45,000)
Fund Balance	15,111	(150,518)	(47,980)	(47,980)	102,538
Total Revenues	$545,521	$364,482	$427,020	$427,020	$62,538
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	6.0	6.0	8.0	8.0	2.0

Purpose

This budget centralizes specific purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

Major Budget Changes

Salaries & Employee Benefits

➤ $40,455	Increase due to transfer of Data Technician II from General Fund budget.
➤ $37,127	Increase due to transfer of Data Technician I from General Fund budget.
➤ $4,956	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($20,000)	Reduction in professional services.

Revenues

➤ ($45,000)	Decrease in micrographic and equipment fees collections.

Program Discussion

The recommended appropriations reflect the transfer of two positions from the Recorder–County Clerk budget to offset shortfalls in recording fees. Revenues in this budget have also been affected by a reduction in housing sales. Estimates for 1995–96 assume a partial recovery, but are not fully restored to the 1993–94 actual level.

No major automation projects are planned for 1995–96.

Motor Pool Internal Service Fund

General Government

Henry M. Hirata, *Public Works Director*

Motor Pool ISF	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$816,208	$822,500	$883,900	$883,900	$61,400
Services & Supplies	1,164,282	1,408,900	1,414,980	1,414,980	6,080
Other Charges	792,198	796,500	640,900	640,900	(155,600)
Total Expenses	$2,772,688	$3,027,900	$2,939,780	$2,939,780	($88,120)
Earned Revenues By Source					
Charges for Services	$2,258,979	$2,262,700	$2,256,900	$2,256,900	($5,800)
Time & Material Charges	605,675	685,000	620,280	620,280	(64,720)
Other Revenue	50,463	80,200	62,600	62,600	(17,600)
Total Revenues	$2,915,117	$3,027,900	$2,939,780	$2,939,780	($88,120)
Revenues Over/Under Expenses	$142,429	$0	$0	$0	$0
Fixed Asset Purchases					
Shop Equipment	$426	$0	$5,200	$5,200	$5,200
Vehicles	782,242	614,900	762,800	762,800	147,900
Total Fixed Assets	$782,668	$614,900	$768,000	$768,000	$153,100
Allocated Positions	24.0	24.0	24.0	24.0	0.0

Purpose

Provides for transportation and vehicle maintenance services for County departments on a cost reimbursement basis.

Major Budget Changes

Salaries & Employee Benefits

➤ $39,315	Filling of vacant position.
➤ $22,085	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $98,000	Increase in Casualty Insurance.
➤ ($54,550)	Decrease in gasoline purchases.
➤ ($31,200)	Decrease in allocated costs.
➤ ($18,000)	Decrease in vehicle repair parts.
➤ $12,050	Increase in professional services.

Other Charges

➤ ($155,600)	Decrease in vehicle depreciation.

Revenues

➤ ($40,000)	Decrease in Air Pollution Control District natural gas revenue.
➤ ($24,720)	Decrease in time and material charges.
➤ ($14,200)	Decrease in vehicle sales.
➤ ($5,800)	Decrease in mileage charges.
➤ ($3,400)	Decrease in depreciation recovery.

Program Discussion

Services provided by the Motor Pool include repairs, preventative maintenance, and quality control inspections.

Other tasks include the preparation of new vehicles for County use and the preparation of old vehicles for sale.

Minor and major repairs are accomplished on vehicles between scheduled preventative maintenance services. Preventative maintenance services include scheduled lubrications, safety inspections, and manufacturer's recall repairs. These services, excluding manufacturer's recall notices, are performed at 6,000–mile intervals. Quality control inspections are performed after repairs have been accomplished to insure that workmanship meets or exceeds minimum standards.

The preparation of new vehicles includes developing specifications for new vehicles, establishing service records, installing specialized equipment, such as security screens, decals, radio equipment, and tow hitches.

The preparation of old vehicles for sale includes removing all County decals, numbers, specialized equipment, and exempt license plates and performing vehicle safety inspections and repairs, as needed, to assure that each vehicle meets the minimum safety and emission standards set forth in the California Vehicle Code.

Revenues are derived from charges to user departments for the use of vehicles on a mileage or time and materials basis. Time and materials units are vehicles or equipment either not owned by the Motor Pool (specialty units owned by an individual department) or owned by the Motor Pool for which accurate mileage rates are difficult to establish. Since it is the intent of an Internal Service Fund (ISF) to operate on a break–even basis, the mileage and hourly rates are reviewed annually and adjusted accordingly.

For 1995–96, the Motor Pool mileage and hourly rates are as follows:

Rental Units	**1994–95 Mileage Rate**	**1995–96 Mileage Rate**	**Inc./ (Dec.)**
Sub–Compact	.23	.29	.06
Compact	.23	.26	.03
Intermediate	.29	.32	.03
Full Size	.32	.35	.03
Station Wagon	.28	.31	.03
Patrol Car	.39	.42	.03
Compact Pickup	.27	.30	.03
Compact Pickup 4x4	.31	.34	.03
1/2–Ton Pickup	.27	.30	.03
1/2–Ton Pickup 4x4	.34	.39	.05
3/4–Ton Pickup	.31	.34	.03
3/4–Ton Pickup 4x4	.36	.41	.05
1–Ton Pickup	.35	.40	.05
Minivan	.29	.32	.03
Full–Size Van	.39	.42	.03
Undercover Car	.30	.33	.03

Time & Hourly Material Units	**1994–95 Hourly Rate**	**1995–96 Hourly Rate**	**Inc./ (Dec.)**
Hourly Rate Plus Material Cost and 21.5% markup.	$54.00	$56.75	$2.75

Work Load Data

	Actual 1991–92	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Preventative Maintenance	1,409	1,435	1,248	1,250	1,365
Repair Services	2,548	2,977	2,509	2,532	2,962
Quality Control Inspections	1,223	1,051	864	818	865
New Vehicles Preparation	83	95	56	40	17
Old Vehicles Preparation	72	51	102	91	40
Pool Vehicle Dispatches	27,461	22,017	19,078	20,488	20,500

1995–96 Fixed Asset Purchases

Department Vehicle	Estimated Unit Cost	Estimated Total Cost
Cooperative Extension		
1–3/4 Ton Pickup	$18,000	$18,000
District Attorney – FSD		
2 – Compact Sedan	12,900	25,800
Emergency Services		
1 – Pickup Compact 4 x 4	14,000	14,000
Government Buildings		
1 – Van	21,000	21,000
Human Services		
1 – Compact Sedan	12,900	12,900
Mental Health		
1 – Compact Sedan	12,900	12,900
Motor Pool		
3 – Compact Sedan	12,900	38,700
2 – Station Wagon	20,000	40,000
5		78,700
Parks & Recreation		
1 – Compact Sedan	12,900	12,900
1 – 1/2 Ton Pickup	15,000	15,000
2		27,900
Permits & Inspection		
1 – Compact Sedan	12,900	12,900
Public Health		
2 – Compact Sedan	12,900	25,800
Public Works		
2 – 1/2 Ton Pickup	15,000	30,000
Sheriff – Custody		
2 – Van	21,000	42,000
Sheriff – Detective		
1 – Pickup Compact 4 x 4	14,000	14,000
1 – Compact Sedan	12,900	12,900
2		26,900
Weights & Measures		
1 – 1/2 Ton Pickup	15,000	15,000
Sheriff – Patrol		
21 – Patrol Vehicles	19,000	399,000
45 Units		$762,800

During 1993–94, 54 vehicles were turned in due to budget constraints, and were not replaced. These vehicles represent $444,000 of combined accumulated depreciation and estimated salvage value which has been dedicated to 1993–94, 1994–95, and 1995–96 vehicle purchases, $164,800, $152,900 and $126,300 respectively. A vehicle replacement fund of $.03 per mile has been recommended for 1995–96 and beyond to fund the replacement of vehicles in the future.

1995–96 Vehicle Funding Summary	
Accumulated Depreciation	$499,277
Estimated Salvage Value	53,800
Replacement Reserve	83,423
Retired Vehicle Depreciation	126,300
Total Replacement Cost	$762,800

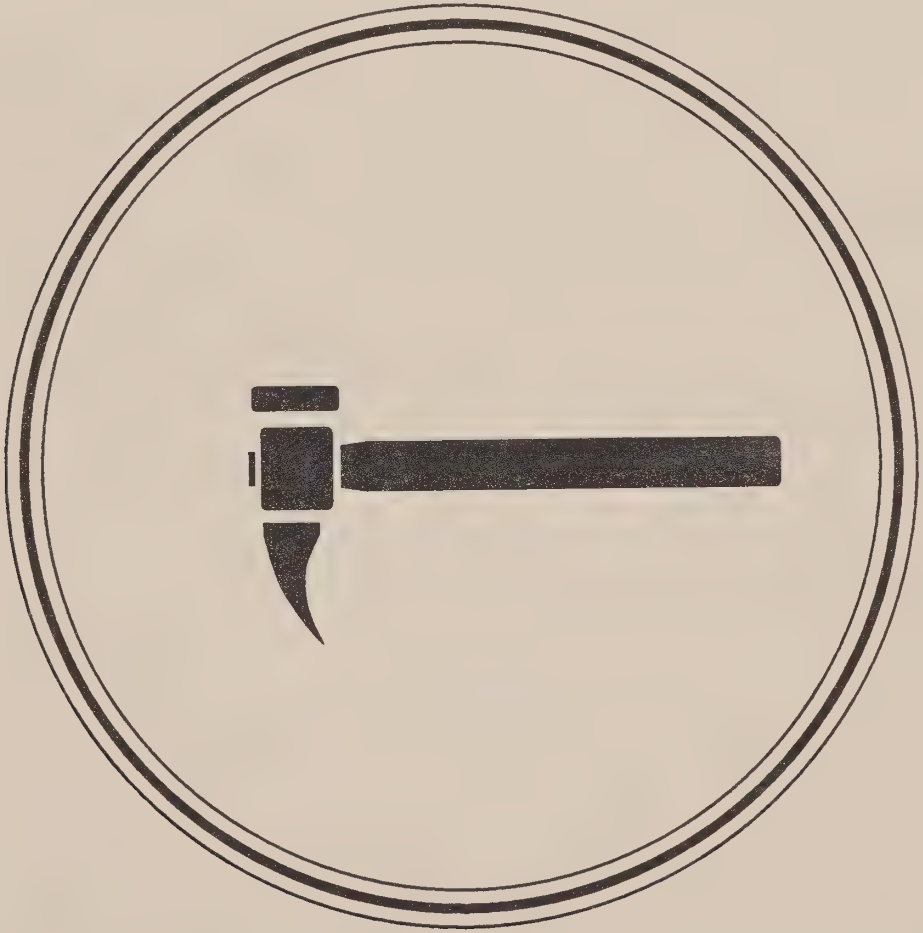
1994–95 Accomplishments

1. Converted two vehicles to natural gas.
2. Installed an automated fuel system at the Public Works yard.

1995–96 Objectives

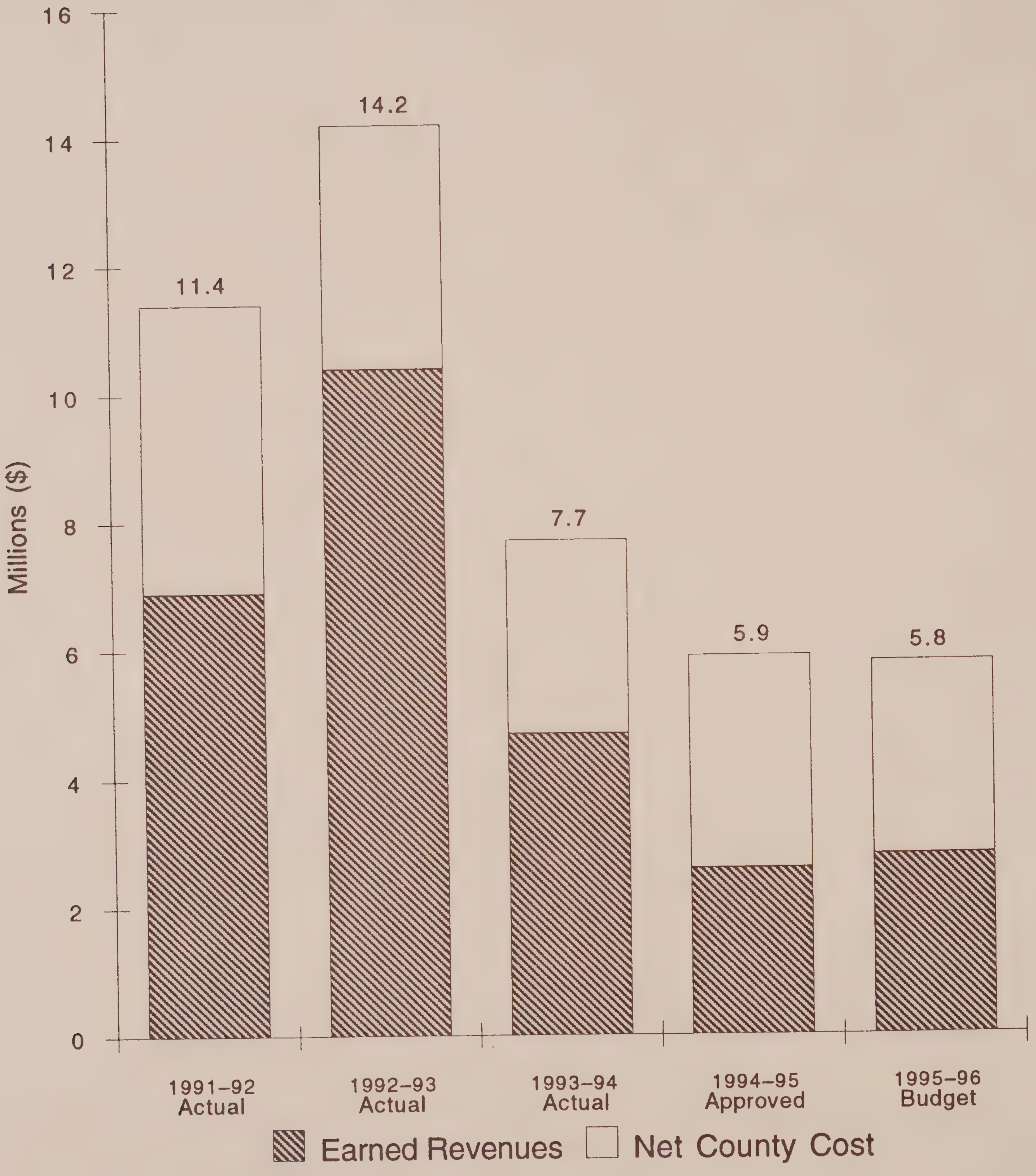
1. To continue the commitment to air quality by seeking funding to purchase the natural gas station at the Public Works yard.

Capital Maintenance



Capital Maintenance & Improvements

Change In Program Expenditures

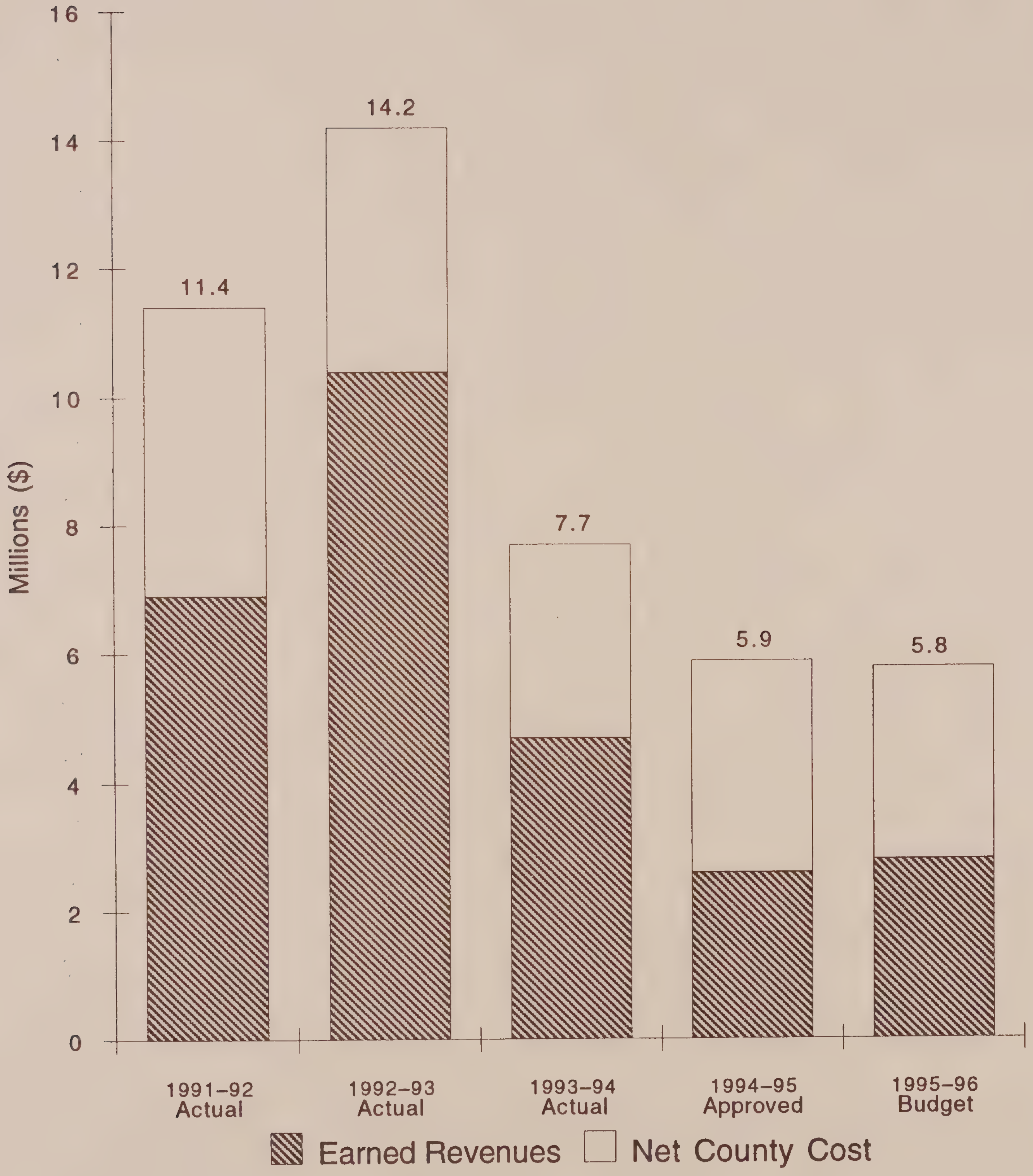


Capital Maintenance & Improvements Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
10202 CAO–Capital Projects	B–2	$344,399	$314,997	$314,997	($29,402)
14200 Government Buildings	B–4	3,803,726	3,964,967	3,774,589	(29,137)
14800 Public Improvement	B–8	1,707,189	3,615,082	1,721,882	14,693
Total — Capital Maintenance & Improvements		**$5,855,314**	**$7,895,046**	**$5,811,468**	**($43,846)**

Capital Maintenance & Improvements

Change In Program Expenditures



Capital Maintenance & Improvements Appropriations

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14800 Public Improvement	B–8	1,707,189	3,615,082	1,721,882	14,693
Total — Capital Maintenance & Improvements		**$5,855,314**	**$7,895,046**	**$5,811,468**	**($43,846)**

10202—CAO Capital Projects

Capital Maintenance & Improvements

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$251,247	$247,757	$254,368	$254,368	$6,611
Services & Supplies	69,492	96,642	60,629	60,629	(36,013)
Total Appropriations	$320,739	$344,399	$314,997	$314,997	($29,402)
Earned Revenues By Source					
Charges for Services	$316,143	$344,399	$314,997	$314,997	($29,402)
Total Revenues	$316,143	$344,399	$314,997	$314,997	($29,402)
Net County Cost					
Support	$4,596	$0	$0	$0	$0
Allocated Positions	4.0	3.0	3.0	3.0	0.0
Temporary (Full–Time Equivalent)	0.0	0.8	0.8	0.8	0.0
Total Staffing	4.0	3.8	3.8	3.8	0.0

Purpose

This funds staff to manage and coordinate the County's Capital Improvement Program. Staff support includes:

- Assuring that projects conform to applicable federal, State, and local statutes, and Board of Supervisors' policy.
- Financial management and administration of capital funds.
- Contract negotiation and administration in areas of prearchitectural planning, architectural/engineering services and construction.
- Project monitoring and facilities management, including coordinating relocations.

Major Budget Changes

Salaries & Employee Benefits

➤ $6,611	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($5,005)	Reductions in general office expense, subscriptions, telephone charges, and lease costs to reflect actual experience.
➤ ($31,223)	Reductions in professional services.

Revenues

➤ ($29,402)	Revenue adjustment to match appropriation.

Program Discussion

Major projects undertaken in 1994–95 included design completion, contract award, and the commencement of construction on a $3 million District Attorney Family Support Building Addition, which is slated for completion the end of 1995. Design efforts for the Hospital Replacement Phase 1C Clinic Project will be finalized in 1995. Also undertaken and completed were the San Joaquin General Hospital Re–roofing Program of 1994, security improvements at the Juvenile Hall facilities, and property acquisitions and improvements for a new Lodi Community Center.

The major ongoing construction effort of 1994–95, the San Joaquin General Hospital Replacement Phase 1B Project, remains on schedule and will be completed in November 1995 and occupied in March 1996. Construction is also underway at Kennedy Park with renovation of its existing swimming pool. A Video Arraignment Pilot Program was initiated and plans to install equipment and commence operation at the Tracy Court are in final stages. The remodel and relocation of justice systems departments continued with substantial completion of improvements to the Superior Court Administration offices. Construction designs for relocation of the District Attorney are near finalization and Courthouse basement improvements substantially completed.

Please see the Public Improvement Budget #148 for a listing of specific planned projects.

1994–95 Accomplishments

1. Completed 80% of the San Joaquin General Hospital Replacement Phase 1B Construction Project.
2. Transferred the Hotel Stockton property to the Redevelopment Agency of the City of Stockton.
3. Completed construction efforts at the Juvenile Hall facilities relative to fire and safety improvements.
4. Completed the remodeling of Superior Court Clerk's Office and initiated the design efforts for relocation of the District Attorney's Office.

1995–96 Objectives

1. To complete construction of the $48 million San Joaquin General Hospital Replacement Phase 1B Project.
2. To complete construction of a $3 million building addition for District Attorney Family Support Division.
3. To continue with the relocation of downtown justice systems departments by commencing construction efforts on the District Attorney relocation project.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Negotiated/Approved Contracts	58	66	63	70	67
Board Agenda Items	69	46	50	57	57
Expense Accounts Maintained	70	57	40	36	36
Revenue Accounts Maintained	51	44	32	26	26

142–Government Buildings

Capital Maintenance & Improvements

James Leonard, *General Services Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,670,240	$1,702,384	$1,860,465	$1,690,087	($12,297)
Services & Supplies	2,121,417	2,139,125	2,239,046	2,219,046	79,921
Total Expenditures	$3,791,657	$3,841,509	$4,099,511	$3,909,133	$67,624
Intrafund Transfers	(80,254)	(37,783)	(134,544)	(134,544)	(96,761)
Total Appropriations	$3,711,403	$3,803,726	$3,964,967	$3,774,589	($29,137)
Earned Revenues By Source					
Charges for Services	$824,890	$686,808	$967,522	$967,522	$280,714
Total Revenues	$824,890	$686,808	$967,522	$967,522	$280,714
Net County Cost					
Support	$2,886,513	$3,116,918	$2,997,445	$2,807,067	($309,851)
Allocated Positions	36.0	34.0	35.0	31.0	(3.0)
Temporary (Full–Time Equivalent)	0.0	0.0	1.3	1.3	1.3
Total Staffing	36.0	34.0	36.3	32.3	(1.7)

Purpose

Government Buildings maintains County facilities to ensure a safe and pleasant environment for the public and employees.

Major Budget Changes

Salaries & Employee Benefits

➤ $53,786	Negotiated salary and benefit adjustments.
➤ $11,196	Increased extra–help to maintain Kennedy Pool.
➤ $3,656	Increase to convert two Crafts Worker II positions to Crafts Worker IIIs.
➤ $60,000	Increased cost of contract energy management program.
➤ ($33,672)	Eliminate a Crafts Worker I.
➤ ($51,946)	Eliminate a Crafts Worker III.
➤ ($55,317)	Eliminate an Office Building Engineer.

Services & Supplies

➤ $17,516	Increased charges for City of Stockton sewer charge for the Hospital Lift Station.
➤ $28,372	Increase for Workers' Compensation costs.
➤ $33,600	Increased cost for East Annex utilities due to Environmental Health relocation and City of Stockton increased sewer charges.
➤ ($60,000)	Decreased utility costs due to energy management program.
➤ $49,000	Increased building maintenance for Environmental Health and Kennedy Pool.

Intrafund Transfers

➤ ($96,761)	Increased Environmental Health rent, Kennedy Pool charges, and

Intrafund Cost Allocation Plan charges.

Revenues

➤ $27,744	Increase in charges to Telephone ISF due to additional telephone cabling requirements in 1995–96.
➤ $47,289	Increased work requests from Mental Health and Family Support.
➤ $218,317	Cost Allocation Plan adjustment.

Program Discussion

Since 1992–93, Government Buildings has been required to cut $1,336,118 from the Division's Net County Cost. This funding reduction has resulted in the elimination of 35 full–time positions from the Division's allocation. The Division has continued to maintain more facilities with fewer dollars for the past three years.

For 1995–96, the Division will again eliminate allocated positions to meet the Net County Cost allocation. Three positions are recommended for elimination. Two of the positions are assigned to Custody operations for the 24–hour facilities on Mathews Road. The third position is assigned to the downtown buildings, the Courthouse, Canlis, Revenue and Recovery, and East Annex. Service impacts anticipated are:

Custody Facilities

Action: Eliminate two Crafts Worker I and III positions.

- Service response time will be increased by one day.
- Swing shift at Custody facilities will be eliminated.
- Journey level staff will be reduced by 14%.
- Available work force at Custody facilities decreased by 16.6%.

Courthouse, Canlis, Revenue & Recovery, and East Annex

Action: Eliminate an Office Building Engineer

- Heating, ventilation, and air conditioning requests will be delayed by one day.
- Staffing levels at these sites will be reduced by 33%.
- Responses to outlying County facilities (outside the City of Stockton) will be delayed by one day, due to increased work load of remaining Office Building Engineer staff.

Utilities for the 16 buildings that the Division funds are anticipated to cost $1,035,383 for 1995–96. The actual cost for these facilities in 1991–92 was $1,192,022. This 13% savings was achieved by the implementation of energy savings measures in 1992–93. Without these savings, the impact to the Division would have been the elimination of additional personnel. Utilities will account for 27.5% of the Division's expenditures in 1995–96.

Each year the County spends approximately $4 million for natural gas, electricity, sewer, and water. Recent Public Utility Commission rulings have deregulated natural gas. During 1995–96, the Commission will allow the open market purchase of both natural gas and electricity. Failure by the County to pursue open–market purchases of these two utilities, will cause significant increases if purchased through public utility companies.

The recommended Government Buildings Division budget includes funding to address the utility issues on a County-wide basis and to investigate and implement energy saving programs or devices. Four years ago Government Buildings began a program to reduce energy consumption by

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Number of Structures	394	394	394	394	393
Square Footage	2,635,301	2,635,301	2,635,301	2,640,301	2,621,304
Remodeling Projects	5	4	4	4	2
Number of Service Requests	7,824	7,928	7,815	7,300	6,800

installing more efficient office lighting and controls for mechanical systems. The efforts saved an estimated $325,000 in annual utility costs. Unfortunately, the program has not been expanded because of staff reductions. Government Buildings estimates that savings through aggressive energy management could exceed $200,000 per year. The recommended budget includes $60,000 for contractual extra–help to address County energy issues. This increased cost has been offset by reduced expenditures for utilities.

Workers' Compensation insurance costs have increased for the Division. The 28.4% increase may be attributed to injuries incurred by staff while performing their duties. Because the Division staffing has been reduced by 53% over the past three years, tasks assigned to two individuals four years ago are now assigned to a single individual. This assignment decision is based on the urgency and number of tasks requested by departments. Because of these assignments, the ratio of injuries to staff members appears to have increased.

Each year the Department of General Services surveys all County departments regarding facility needs for the next fiscal year. Requests for 1995–96 include:

- Superior Court: Install fiber optic computer cabling at an estimated cost of $1,500.
- Public Health: Replace entrance doors and re–key modular and main buildings at an estimated cost of $5,485.
- Sheriff: Construct wall to create an additional room at an estimated cost of $1,952.

Because of the Division's limited resources, these projects are not funded in the recommended budget.

Supplemental Request

Government Buildings has submitted a supplemental funding request to restore and increase funding for the maintenance and operations of Custody facilities.

Additional funding for Custody facilities would restore the two Crafts Worker I and III positions. The annualized cost for this request is $85,619. These positions would provide service to the reopened Honor Farm Barracks D, E, and F. These barracks have been utilized to full capacity of 210 beds. Additionally, these positions will provide painting services and special projects for Custody facilities. Response to service requests for these two areas are currently 18 months behind. This request only supports the current inmate census. If existing housing is expanded, additional resources will be required.

Government Buildings is requesting a Specialist Clerk for Custody Operations at the Matthews Road Complex. The Division has utilized temporary help for the past two years and this method does not provide the required continuity. Due to the 1,560–hour work limitation, there has been a staff change every nine months. This has required ongoing training of clerical support and does not provide for consistent operations. This position is used to dispatch staff, input requests for work orders, prepare purchasing documents, and input data generated for preventative maintenance tasks on equipment serving the custodial facilities. The annualized cost is $29,441.

For the past several years the Division of Government Buildings has had a concern regarding the infrastructure of the older County buildings. One method to address some of these concerns is to restore the position of Office Building Engineer for the Courthouse, Canlis, Revenue and Recovery, and East Annex. The Courthouse, East Annex, and Revenue and Recovery are some of the oldest buildings in the County's inventory. This position has been eliminated to meet the target allocation for the Division. The restoration of this position will provide for the maintenance and repair of heating, ventilation, and air conditioning (HVAC) equipment at the downtown sites and will provide on–site supervision of existing staff. This position is crucial to the planning required to address infrastructure problems that the County has experienced in past years. This position and an additional $20,000 in building maintenance funding will help develop a proactive program in addressing infrastructure needs during 1995–96. Failure to fund this request will increase response times to HVAC requests and hinder coordination of daily facility maintenance needs. The annualized cost of this request is $75,318.

The Supplemental Request by Government Buildings has an annualized cost of $190,378 and is summarized as follows:

	Position/Item	Amount
2	*Craft Workers I–II*	$85,619
1	*Specialist Clerk*	29,441
1	*Office Building Engineer*	55,318
	Additional Maintenance Funding	20,000
	Total Request	$190,378

1994–95 Accomplishments

1. Completed and instituted a Preventative Maintenance Program for all County–owned facilities, excluding the Sheriff's Operation Center and Jail and San Joaquin General Hospital. The program generates tasks and repairs to be completed on equipment at the facilities on a monthly, quarterly, semiannual, and annual basis with the use of a personal computer.

2. Continued to concentrate on the repair and maintenance on the structural integrity of County–owned buildings. Government Buildings coordinated, researched or managed the repair of three roofs during the past year. The Preventative Maintenance Program has provided staff with a regular visual inspection of buildings to anticipate structural problems.

1995–96 Objectives

1. To complete the remodel of the fifth floor of the Courthouse.

2. To coordinate the removal or abandonment of underground storage tanks at the old Motor Pool garage.

3. To coordinate the removal or abandonment of an underground storage tank at the Canlis Building.

148—Public Improvement
Capital Maintenance & Improvements

David L. Baker, *County Administrator*

Capital Outlay Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Fixed Assets	$3,632,343	$1,625,489	$3,533,382	$1,640,182	$14,693
Operating Transfers Out	81,700	81,700	81,700	81,700	0
Total Appropriations	$3,714,043	$1,707,189	$3,615,082	$1,721,882	$14,693
Earned Revenues By Source					
Interest/Rents	$5,092	$10,000	$10,000	$10,000	$0
Aid from Other Governments	1,256,998	3,112,405	0	0	(3,112,405)
Charges for Services	197,597	1,129,394	193,232	193,232	(936,162)
Miscellaneous Revenues	743,978	1,732,400	1,000,000	1,000,000	(732,400)
Operating Transfers In	113,869	550,000	0	0	(550,000)
Fund Balance	1,252,490	(4,982,564)	368,650	368,650	5,351,214
Total Revenues	$3,570,024	$1,551,635	$1,571,882	$1,571,882	$20,247
Net County Cost					
Support	$144,019	$155,554	$2,043,200	$150,000	($5,554)

Purpose

This budget provides funds for land and facility acquisitions, major construction projects, alterations to existing buildings, park projects, and fixed assets (equipment) requisitioned for specific capital projects. The establishment of a Capital Outlay Fund is authorized by law. The methods of accounting for capital projects are determined by the State Controller's Office and the County Auditor–Controller.

Unlike County operating budgets, funds appropriated to the Capital Improvement Program on an annual basis are seldom totally expended during that fiscal year. Upon adoption of the Final Budget, typical construction projects require prearchitectural programming, the various phases of architectural design, approval of plans and specifications, award of bid, and the actual construction process. These steps seldom are completed in the months between adoption of the Final Budget and the end of the fiscal year.

Funds for uncompleted projects which are in progress are encumbered at the end of the fiscal year. These encumbered amounts are subtracted from the fund balance and, in essence, held aside to meet County obligations for completion of the projects. Therefore, the total Public Improvement Budget exceeds the amount appropriated in any one given year since it includes projects carried over from the previous year. Those projects for which no progress or limited progress has been made are either dropped at the end of the fiscal year or budgeted in the following year's appropriation.

Program Discussion

The proposed funding for the 1995–96 Public Improvement Budget totals $3.9 million. This represents $1,721,882 in new or rebudgeted projects and $2,155,000 in 1994–95 encumbered funds for projects currently in progress. Not included in the proposed budget are amounts in trust funds for construction of the Hospital Replacement Project and the District Attorney Family Support Building Addition Project.

The recommended Public Improvement Budget includes $1,332,000 in appropriations supported by project–specific funding. The remaining $389,882 consists of $308,182 for significant maintenance projects, such as re–roofing County buildings. The budget includes $75,000 for the annual contribution to the San Joaquin Partnership Program (this represents the fifth and last year of County financial commitment) and $6,700 to the San Joaquin Economic Development Association.

Funding is not available for 14 specifically requested projects totaling $1,893,200. These projects are identified at the end of the Public Improvement Budget narrative.

The following is the recommended Public Improvement Budget for 1995–96. Encumbered funds represent projects in progress and carried over from 1994–95. New or rebudgeted projects are those represented as 1995–96 Public Improvement appropriations. Appropriations are shown to be supported with project–specific revenue or other discretionary funding.

	Encumbered Fund	Appropriation	Revenue Supported	Other Funding
Support Facilities				
Justice System				
Manteca Court Improvements	$35,000			
Tracy Court Improvements	40,000			
Sheriff's Firing Range	325,000			
Correctional Facilities		$100,000	$100,000	
Courthouse Improvements	50,000	900,000	900,000	
Total Justice System	$450,000	$1,000,000	$1,000,000	$0
Other Support				
Courthouse Maintenance	$175,000			
Other Maintenance		$308,182		$308,182
District Attorney FSD	50,000			
Underground Fuel Tanks	150,000			
Total Other Support	$375,000	$308,182	$0	$308,182
Total Support Facilities	**$825,000**	**$1,308,182**	**$1,000,000**	**$308,182**
Public Facilities				
Health Care Services				
Hospital Projects	$250,000			
Hospital Expansion Project	450,000			
Total Health Care Services	$700,000	$0	$0	$0
Recreation				
Garden Acres & Eastside Parks	$3,000			
Durham Ferry Improvements	3,000			
Raymus Village County Service Area	8,000			
Morada Park Fencing	5,000			
Micke Grove Improvements	200,000			
Westgate Landing Campground II	4,000			
Parks General Improvements	7,000			
Total Recreation	$230,000	$0	$0	$0

	Encumbered Fund	Appropriation	Revenue Supported	Other Funding
Public Works				
Landfill Site Acquisition		$332,000	$332,000	
CDBG Projects	$400,000			
Total Public Works	$400,000	$332,000	$332,000	$0
Other Services				
S.J. Partnership & EDA		$81,700		$81,700
Total Other Services	$0	$81,700	$0	$81,700
Total Public Facilities	**$1,330,000**	**$338,700**	**$332,000**	**$106,700**
Public Improvement Budget	**$2,155,000**	**$1,721,882**	**$1,332,000**	**$389,882**

The Public Improvement Budget must tie precisely to the funds available in the Capital Outlay Fund. Therefore, this budget will require adjustments following the close of the fiscal year using actual rather than the estimated 1994–95 revenues, encumbrances and expenditures, and the resulting funds available for 1995–96.

1995–96 Capital Projects

An appropriation of $1,721,882 is recommended for rebudgeted and new projects. This is approximately the same as was approved in the 1994–95 final budget. Following are brief descriptions of 1995–96 appropriations:

Landfill Site Acquisition: The $332,000 budgeted for landfill site acquisition represents an accumulation of revenue to the Capital Outlay Fund from the Solid Waste Enterprise Fund. This appropriation is accumulated over a period of time for the purpose of landfill site acquisition needs.

Courthouse Improvements: A total of $900,000 is recommended for various projects for the justice system. Funding for these activities is derived from the Courthouse Construction Trust Fund which receives income from court penalty assessments. Projects scheduled for 1995–96 include the initial stages of the District Attorney's Office relocation to the fifth and fourth floors of the Courthouse, and the relocation of activities which would be displaced by that move. Also, about $100,000 of this amount will be utilized for the annual rehabilitation of courtrooms. Funds will be utilized for miscellaneous court requested projects.

Maintenance Improvements: The $408,182 represented in these accounts (Other Maintenance/Correctional Facilities) is intended to be utilized for meeting critical maintenance needs. Scheduled maintenance projects for 1995–96 include re–roofing of the following structures:

Maintenance Projects	Amount
Canlis Building	$220,000
Manteca Public Health	19,425
Honor Farm	18,500
Records Management	30,000
Rangemaster Office	2,500
Garden Acres Community Center	17,757
Total	$308,182

The $100,000 budgeted for Correctional Facilities will provide for water migration remediation efforts including site work and masonry sealant.

Revenue Analysis

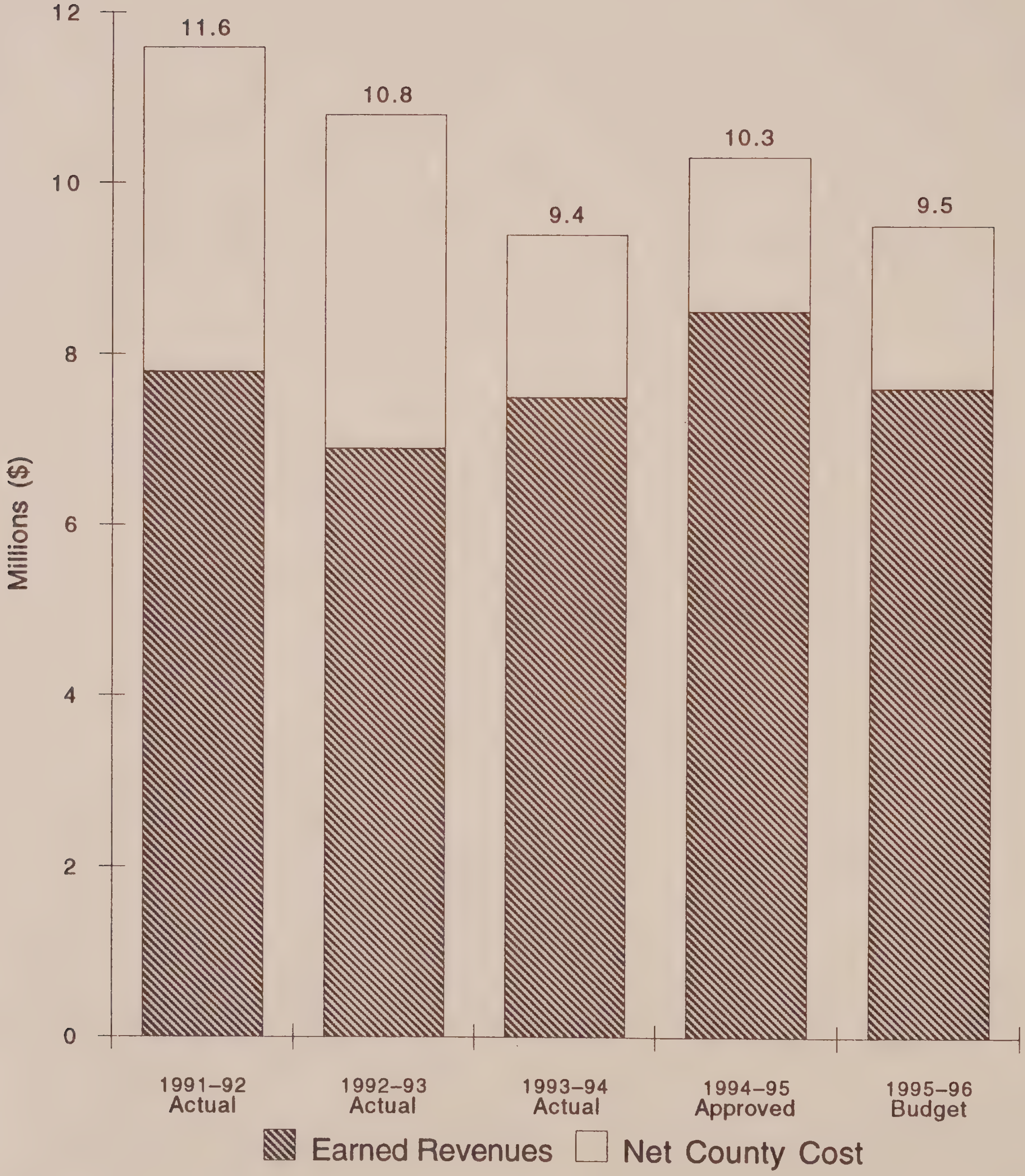
Funding for the Public Improvement Budget is derived from a combination of fund balances and revenue sources outlined below. The prepared budget assumes the collection of most revenues in 1994–95. However, those revenues not actually received by June 30, 1995 will be adjusted after that date and be included as revenue estimates for 1995–96.

Revenue Description	1994–95 Approved	1995–96 Recommended	Increase/ (Decrease)
Fund Balances			
Capital Outlay Fund	($4,982,564)	$368,650	$5,351,214
Interest Earnings			
Capital Outlay Fund	$10,000	$10,000	$0
General Reserve Fund	155,554	150,000	(5,554)
Total Interest Earnings	$165,554	$160,000	($5,554)
Repayments			
Solid Waste Enterprise Fund	$111,000	$105,000	($6,000)
Hospital Enterprise Fund	930,180		(930,180)
Southern Water	57,335	57,335	
Retirement Remodel	30,879	30,897	18
Total Repayments	$1,129,394	$193,232	($936,162)
State and Federal Aid			
State Bond Act 1988	$20,000		($20,000)
State Proposition 86	794,440		(794,440)
Wildlife – Coastal Parks	139,100		(139,100)
Land & Water Conservation	90,000		(90,000)
Micke Grove Roadways SB174	101,286		(101,286)
Federal CDBG – Other	1,967,579		(1,967,579)
Total State/Federal Aid	$3,112,405	$0	($3,112,405)
Other Income			
Zoo Society Donation	$90,000		($90,000)
Sale of Surplus Property – Tracy Ag.	150,617		(150,617)
Financing Trust	200,000		(200,000)
Criminal Justice Facilities Construction Trust		$100,000	100,000
Parks Subdivision Trust	49,542		(49,542)
Courthouse Construction Fund	931,454	900,000	(31,454)
Other – Drug Rehabilitation Center	510,787		(510,787)
Transfer – Probation Department	250,000		(250,000)
Transfer – Family Support	100,000		(100,000)
Total Other Income	$2,282,400	$1,000,000	($1,282,400)
Total Revenue Available	**$1,707,189**	**$1,721,882**	**$14,693**

Unbudgeted Project Requests	1995–96 Requested	
Support Facilities		
Justice Systems		
Probation Mathews Road Roof Replacement	$150,000	
Manteca Court Portable Building Roof Replacement	22,000	
Probation HVAC	75,000	
Total Justice Systems		$247,000
Other Support		
Data Processing UPS System	$300,000	
Public Health Parking (Hazelton)	325,000	
Public Health Lab Air Handling	75,000	
Public Health HVAC	275,000	
Public Health Walkway	7,000	
Public Health Emergency Power Generator	15,500	
Public Works Motor Pool Upgrade	150,000	
Total Other Support		$1,147,500
Public Facilities		
Recreation		
Micke Grove Memorial Building Roof	$100,000	
ADA Compliance — Miscellaneous	135,100	
Park Paving Projects	245,000	
Yokuts Trail Resurfacing	18,600	
Total Recreation		$498,700
Total Unbudgeted Project Requests		**$1,893,200**

Environmental Protection

Environmental Protection
Change In Program Expenditures



Environmental Protection Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
24100 Flood Channel Maintenance	C–2	$948,673	$1,010,004	$1,010,004	$61,331
24600 Neighborhood Preservation	C–5	2,311,764	1,980,027	1,980,027	(331,737)
24700 Agricultural Commissioner	C–12	2,024,803	2,025,161	2,025,161	358
24900 Weights & Measures	C–15	318,800	332,498	332,498	13,698
25600 Community Development	C–8	3,139,594	2,629,234	2,629,234	(510,360)
25700 Public Administrator	C–19	144,219	157,283	157,283	13,064
26000 Emergency Services	C–21	753,343	752,523	752,523	(820)
26300 Animal Control	C–17	450,286	486,654	439,533	(10,753)
26500 Fish & Game	C–24	73,252	63,271	63,271	(9,981)
26700 Local Agency Formation Commission	C–26	138,217	138,217	138,217	0
Total — Environmental Protection		**$10,302,951**	**$9,574,872**	**$9,527,751**	**($775,200)**

241—Flood Channel Maintenance

Environmental Protection

Henry M. Hirata, *Public Works Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$780,117	$888,131	$924,104	$924,104	$35,973
Services & Supplies	17,067	60,542	85,900	85,900	25,358
Total Appropriations	$797,184	$948,673	$1,010,004	$1,010,004	$61,331
Earned Revenues By Source					
Charges for Services	$797,190	$948,673	$1,010,004	$1,010,004	$61,331
Total Revenues	$797,190	$948,673	$1,010,004	$1,010,004	$61,331
Net County Cost					
Mandated	($6)	$0	$0	$0	$0
Allocated Positions	20.0	20.0	21.0	21.0	1.0
Temporary (Full–Time Equivalent)	1.8	1.0	0.4	0.4	(0.6)
Total Staffing	21.8	21.0	21.4	21.4	0.4

Purpose

The Flood Channel Maintenance Division of the Public Works Department provides maintenance of channels and levees within Zones 9 and 10, which have been constructed with federal and State funds (Project Channels and Project Levees). Channels which are in more–or–less a natural state or constructed without the use of federal or State funds (Non–Project Channels) are also maintained to provide as much flood protection as possible within the available resources.

The Division also provides for maintenance of the Reclamation District 17 levee system, by agreement, in accordance with the Operations and Maintenance Manual of Reclamation District 17 and the Annual Maintenance Program adopted by the Reclamation District.

Major Budget Changes

Salaries & Employee Benefits

➤ $16,597	Negotiated salary and benefit adjustments.
➤ $28,265	Addition of Clerk Typist II.
➤ ($7,889)	Decrease in extra–help.

Services & Supplies

➤ $25,358	Workers' Compensation and Casualty Insurance increases.

Revenues

➤ $61,331	Increased charges for services.

Program Discussion

The Channel Maintenance Division maintains 216 miles of Project levees in Zone 9 and 5 miles in Zone 10. The Division also maintains 17 miles for Reclamation District 17. All levees and appurtenances are maintained in accordance with State Department of Water Resources and Army Corps of Engineers standards or in accordance with voter approved maintenance programs.

A variety of maintenance activities are performed:

- A systematic herbicide program treats channel banks and maintenance roads with chemicals to control growth of noxious weeds and brush. Flood plains and shoulders are mowed to keep grasses at a uniform height.

- Burning is carried out from July to September. Dry brush and grasses are burned in order to locate rodent dens, washouts, and erosions. Burrowing animals, which endanger levee integrity, are controlled or eliminated.

- Eroded areas are backfilled with soil and covered with concrete rip–rap. Silt and gravel deposits are removed from stream beds to clear channels. Other clearing activities include the manual removal of debris and trimming and chipping of brush.

1994–95 Accomplishments

1. Implemented an expansion of the Herbicide Program.

1995–96 Objectives

1. To improve and replace drainage structures that are causing erosion.
2. Expand the Rodent Control Program to reduce erosion and levee failure.

Work Load Data

	Actual			Est./Act.	Projected
Acres	**1991–92**	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Herbicide Activity	1,593	1,200	1,200	1,600	1,600
Mowing	914	820	850	850	850
Burning	518	500	130	300	300
Rodent Control	467	500	200	200	600
Erosion Control & Channel Clearing	52	60	95	75	125
Debris Clearing	715	590	600	600	650

Community Development Budgets

Chester Davisson, *Community Development Director*

	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,911,377	$3,145,995	$2,924,499	$2,924,499	($221,496)
Services & Supplies	1,107,602	987,812	562,653	562,653	(425,159)
Other Charges	1,030,426	1,648,834	1,411,269	1,411,269	(237,565)
Fixed Assets	4,549	5,500	0	0	(5,500)
Total Expenditures	$5,053,954	$5,788,141	$4,898,421	$4,898,421	($889,720)
Intrafund Transfers	(174,778)	(336,783)	(289,160)	(289,160)	47,623
Total Appropriations	$4,879,176	$5,451,358	$4,609,261	$4,609,261	($842,097)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,006,561	$975,066	$1,045,000	$1,045,000	$69,934
Aid from Other Governments	1,459,752	2,310,264	1,977,027	1,977,027	(333,237)
Charges for Services	1,627,868	1,445,815	837,826	837,826	(607,989)
Miscellaneous Revenues	105,983	166,850	156,850	156,850	(10,000)
Total Revenues	$4,200,164	$4,897,995	$4,016,703	$4,016,703	($881,292)
Net County Cost					
Mandated	$583,146	$553,363	$592,558	$592,558	$39,195
Discretionary	95,866	0	0	0	0
Total Net County Cost	$679,012	$553,363	$592,558	$592,558	$39,195
Allocated Positions	62.0	55.0	52.0	52.0	(3.0)

This presentation represents a summary of the two budgets administered by the Director of Community Development. They include:

- ➤ 246 Neighborhood Preservation
- ➤ 256 Community Development

246—Neighborhood Preservation

Environmental Protection

Chester Davisson, *Community Development Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$482,801	$604,347	$513,488	$513,488	($90,859)
Services & Supplies	77,777	68,583	65,270	65,270	(3,313)
Other Charges	1,030,426	1,648,834	1,411,269	1,411,269	(237,565)
Fixed Assets	673	0	0	0	0
Total Expenditures	$1,591,677	$2,321,764	$1,990,027	$1,990,027	($331,737)
Intrafund Transfers	(37,365)	(10,000)	(10,000)	(10,000)	0
Total Appropriations	$1,554,312	$2,311,764	$1,980,027	$1,980,027	($331,737)
Earned Revenues By Source					
Aid from Other Governments	$1,447,993	$2,310,264	$1,977,027	$1,977,027	($333,237)
Charges for Services	10,453	1,500	3,000	3,000	1,500
Total Revenues	$1,458,446	$2,311,764	$1,980,027	$1,980,027	($331,737)
Net County Cost					
Discretionary	$95,866	$0	$0	$0	$0
Allocated Positions	12.0	10.0	9.0	9.0	(1.0)

Purpose

The Neighborhood Preservation Division of the Community Development Department provides for the administration, planning, coordination, and implementation of the Community Development Block Grant (CDBG) and HOME Programs within the unincorporated County and six participating cities.

Major Budget Changes

Salaries & Employee Benefits

➤ ($76,738)	Adjusted departmental staff services.
➤ $56,802	Transfer Associate Planner from Planning.
➤ ($46,914)	Delete Management Analyst I.
➤ ($33,372)	Transfer Clerk Typist II to Development Services.
➤ $9,482	Normal salary and benefit adjustments.

Services & Supplies

➤ ($6,220)	Decrease in professional services.
➤ $1,300	Increase in specialized expenses.
➤ $1,105	Increase in transportation and travel.
➤ $1,000	Increase in software expense.

Other Charges

➤ $123,776	Increase in target area rehabilitation and code enforcement.
➤ ($361,341)	Decrease in HOME Program.

Revenues

➤ ($391,468)	Decrease in HOME Program.
➤ $58,350	Increase in CDBG Program.

Program Discussion

The Neighborhood Preservation Division's primary responsibility is the administration of the County's housing and community development programs. The primary source of revenue for the programs continues to be the Community Development Block Grant (CDBG) program and the Home Partnership Investment Program (HOME).

Community Development Block Grant Program

The Urban County will receive approximately $3.9 million in CDBG funding in 1995–96. The unincorporated County's share of this allocation is approximately $1.9 million. The remainder of the funds are allocated to the six participating cities. The County will continue to use CDBG funds for a variety of public facility, housing, and recreation projects.

Home Partnership Investment Program

The Urban County will receive $1.25 million in HOME funds in 1995–96. The County's share is approximately $.5 million, with the remainder going to the six participating cities and a nonprofit housing developer. The County's funds will be utilized for new construction of rental units, mortgage assistance for first time home buyers, and the reconstruction of owner occupied housing units. The County will also continue to provide technical assistance to the cities of Ripon, Escalon, Lodi, Manteca, Lathrop, and Tracy in packaging low income housing projects and programs for those communities.

1994–95 Accomplishments

1. Attended several workshops relative to low income housing development and rehabilitation standards. The National Development Council was retained to assist staff with analysis of the more complicated housing projects under consideration.

2. Expanded coordination with private lenders, other assistance programs, and local housing developers, both nonprofit and for profit. This has helped identify alternative funding sources and reduced the demands on limited County resources to support housing projects.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Funding Allocations					
CDBG Allocations	$2,447,000	$2,584,000	$3,229,000	$3,541,000	$4,080,000
CDBG FY Expense	$2,100,000	$2,007,662	$3,695,045	$2,992,619	$3,468,000
HOME Allocations	$0	$1,181,000	$781,000	$1,251,000	$1,354,000
HOME Expense	$0	$1,771	$535,314	$1,700,571	$1,100,000
Administration					
Fed. Environmental Reviews	81	38	59	65	72
Labor Standard Reviews	9	5	10	12	12
Housing Rehabilitation					
Housing Rehab (CDBG)	37	25	21	16	21
Utility (CDBG)	4	1	7	1	8
Rental Rehab	3	2	0	0	0
Housing Rehab (HOME)	0	0	5	8	10
Rental Rehab (HOME)	0	0	0	0	0
Other					
GAP Financing (HOME)	N/A	0	11	16	31
Rental New Const. (HOME)	0	0	19	19	18

3. Commenced in–house loan servicing. Loan intake is currently being automated and integrated into loan servicing.

1995–96 Objectives

1. To complete the review and modification of administrative procedures, including accounting, monitoring, standards, and processing, for all housing and grant related activities.
2. To expand the technical expertise of staff, especially in the delivery of large–scale housing projects.

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,428,576	$2,541,648	$2,411,011	$2,411,011	($130,637)
Services & Supplies	1,029,825	919,229	497,383	497,383	(421,846)
Fixed Assets	3,876	5,500	0	0	(5,500)
Total Expenditures	$3,462,277	$3,466,377	$2,908,394	$2,908,394	($557,983)
Intrafund Transfers	(137,413)	(326,783)	(279,160)	(279,160)	47,623
Total Appropriations	$3,324,864	$3,139,594	$2,629,234	$2,629,234	($510,360)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,006,561	$975,066	$1,045,000	$1,045,000	$69,934
Aid from Other Governments	11,759	0	0	0	0
Charges for Services	1,617,415	1,444,315	834,826	834,826	(609,489)
Miscellaneous Revenues	105,983	166,850	156,850	156,850	(10,000)
Total Revenues	$2,741,718	$2,586,231	$2,036,676	$2,036,676	($549,555)
Net County Cost					
Mandated	$583,146	$553,363	$592,558	$592,558	$39,195
Allocated Positions	50.0	45.0	43.0	43.0	(2.0)

Purpose

The Permit and Inspection Services budget (#256) and the Planning budget (#258) have been combined into this budget effective July 1, 1995.

The Building Inspection and Development Services Divisions protect the public health and safety by regulating new building construction, inspecting existing buildings, administering the Uniform Fire Code, investigating fires, and by reviewing and regulating all new development projects, as provided for in local and State law.

Major Budget Changes

Salaries & Employee Benefits

➤ ($56,802)	Transfer planner to Neighborhood Preservation.
➤ ($54,325)	Deletion of fire position.
➤ ($51,306)	Deletion of administrative charges.
➤ $55,646	Normal salary and benefit adjustments.
➤ ($23,850)	Decrease in Retirement Incentive.

Services & Supplies

➤ ($360,000)	Elimination of consultant costs for new communities.
➤ ($26,500)	Reduced office expense due to completion of Mountain House plans.
➤ ($25,210)	Decrease in professional services.
➤ $18,621	Increase in Workers' Compensation.
➤ ($12,000)	Elimination of four motor pool cars.
➤ ($5,041)	Conversion from radios to pagers.

Intrafund Transfers

➤ ($47,623)	Decrease in transfers from Neighborhood Preservation.

Revenues

➤ ($532,416)	Decrease in new communities work load.
➤ ($72,552)	Decrease in development services.
➤ $69,934	Increased permits and inspections.

Program Discussion

Development activity continues at a much slower pace than three years ago. This decreased permit activity has resulted in a significant decline in the revenue available to the Department. In the last two budgets, emphasis has been placed on program reductions that will have the least affect on the public. However, the level of service available to the public has been reduced. No major reduction in service was required in 1995–96, but the following program adjustments remain in place:

- Closure of the Public Counter during the lunch hour.
- Reduction in the number of counter staff.
- Reassignment of responsibilities to Public Works and Environmental Health.
- Reduction in size and content of staff reports.

Permits

With existing staffing levels and the reduction in permit activity, overall permit processing time has not suffered, with the exception of the above adjustments and during periods of increased activity.

With the additional program cuts recommended this year the following additional inconveniences can be expected:

- Delays in technical assistance at the public counter (1/3 reduction in the planning counter staff).
- Delays in inspections beyond 24 hours of request (1/2 of a Building Inspector assigned to code enforcement for Neighborhood Clean–up).

Plan check and planning application services will remain at about the same level.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Building					
Building Permits	6,664	4,524	3,445	2,900	3,000
Mobile Home Installation	123	90	91	80	85
Total Permits	6,787	4,614	3,536	2,980	3,085
Planning					
Public Hearing	138	74	34	15	25
Staff Review with Notice	185	149	151	75	100
Staff Review	1,218	1,418	676	590	600
Total Applications	2,576	2,932	861	680	725
Public Inquires					
Counter	25,250	9,944	9,552	8,515	8,600
Telephone (Counter)	73,950	48,874	7,595	6,695	7,000
Total Public Inquires	99,200	58,818	17,147	15,210	15,600
Enforcement					
Abandoned Vehicles	1,000	764	245	195	200
Zoning & Building	825	557	351	245	250
Total Enforcement	1,825	1,321	596	440	450
Fire Services					
Plan Reviews	150	44	97	130	130
Permits Issued	518	355	359	400	400
Weed Abatement (Parcels)	3,635	3,675	3,140	2,900	2,900
Total Fire Services	4,303	4,074	3,596	3,430	3,430

The most significant concern relative to permit processing is the level of activity. If permit filings increase to levels experienced 3–4 years ago, major processing problems will occur until adequate resources are put back in place. This situation will continue to be monitored and if development and corresponding revenues increase, the refilling of service–related positions will be considered.

Planning

The Planning Division will work on various plans and programs for the Mountain House new community. These are anticipated to include the formation of a Community Services District, the development of a Parks and Open Space Plan, and the preparation of development standards. Applicants have not initiated any planning for the other two planned new communities, Riverbrook and New Jerusalem.

The basic long–range planning function of the Planning Division has been affected by lack of funds and reduction in staff. As time and resources permit, the Division will continue involvement in long–range planning for land use, transportation, and environmental resources, and will also continue to maintain the County's plans and development regulations.

Code enforcement continues to be a major concern. Staffing limitations have limited the County's efforts to the bare minimum of a basic code enforcement program. Efforts will be made to hire an additional Code Enforcement Officer in order to provide some degree of program expansion.

1994–95 Accomplishments

Permit & Inspections

1. Maintained public services, including office hours, counter assistance, telephone response, and permit processing, comparable to the previous year.
2. Clarified permit processing responsibilities of Community Development, Public Works and the Environmental Health Division. This has helped reduce overlaps in processing and administrative responsibilities.
3. Implemented a more efficient method of answering public inquires over the telephone. Calls are returned the same day and usually within 2–4 hours.

Fire Prevention Bureau

1. Coordinated all requests for response of the Fire Investigative Response Unit.
2. Deferred public education on fire prevention programs and deferred linkages with organizations to provide professional training because the Fire Coordinator position was not filled.
3. Continued the review of fire facility fees which should be completed in 1995–96.

Planning

1. Completed environmental review and processing of the Mountain House Master Plan, Specific Plan I, Public Financing Plan, Development Agreements, and corresponding amendments to the General Plan and development regulations.
2. Deferred technical assistance in the development of various Mountain House plans and programs. The proponents are still drafting further phases of the project subsequent to the adoption of the Master Plan.
3. Performed no work on the new communities of Riverbrook and New Jerusalem as no applications have been filed by the proponents.
4. Prepared the Consolidated Plan for Housing as required by the Department of Housing and Urban Development. It will be presented to the Board of Supervisors for adoption in the late spring of 1995.
5. Adopted the Delta Protection Plan. Necessary changes to the County General Plan are being evaluated.

1995–96 Objectives

1. To maintain the current levels of service to the public, to the extent they are supported by fees or general purpose revenue.
2. To continue to monitor permit processing activity and modify procedures, as appropriate.
3. To implement the plans, programs, and Development Agreement for the new community of Mountain House.
4. To coordinate, long–range planning, including maintenance of the County's plans and development regulations, within available resources.
5. To complete the review of fire facility fees.
6. To adopt the 1994 Building and Fire Codes.

Summary
All Agricultural Commissioner Budgets

Erwin Eby, *Agricultural Commissioner*

	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,199,630	$2,245,571	$2,281,451	$2,241,915	($3,656)
Services & Supplies	329,256	434,318	448,216	440,631	6,313
Other Charges	123,339	139,000	139,646	139,646	646
Fixed Assets	10,091	0	0	0	0
Total Expenditures	$2,662,316	$2,818,889	$2,869,313	$2,822,192	$3,303
Intrafund Transfers	(25,255)	(25,000)	(25,000)	(25,000)	0
Total Appropriations	$2,637,061	$2,793,889	$2,844,313	$2,797,192	$3,303
Earned Revenues By Source					
Licenses/Permits/Franchises	$90,504	$105,400	$96,700	$91,700	($13,700)
Interest/Rents	11,818	14,500	1,200	1,200	(13,300)
Aid from Other Governments	1,133,415	1,077,016	1,020,951	1,020,951	(56,065)
Charges for Services	183,644	317,228	404,135	404,135	86,907
Miscellaneous Revenues	166,416	157,300	171,980	171,980	14,680
Fund Balance	11,072	48,074	44,460	44,460	(3,614)
Total Revenues	$1,596,869	$1,719,518	$1,739,426	$1,734,426	$14,908
Net County Cost					
Mandated	$1,040,192	$1,074,371	$1,104,887	$1,062,766	($11,605)
Allocated Positions	44.0	44.0	44.0	43.0	(1.0)
Temporary ***(Full–Time Equivalent)***	3.7	4.8	5.7	5.7	0.9
Total staffing	47.7	48.8	49.7	48.7	(0.1)

This presentation represents a summary of the three budgets administered by the Agricultural Commissioner. They include:

- ➤ 247 Agricultural Commissioner
- ➤ 249 Weights & Measures
- ➤ 263 Animal Control

247—Agricultural Commissioner

Environmental Protection

Erwin Eby, *Agricultural Commissioner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,754,052	$1,795,009	$1,780,173	$1,780,173	($14,836)
Services & Supplies	202,893	254,794	269,988	269,988	15,194
Fixed Assets	10,091	0	0	0	0
Total Expenditures	$1,967,036	$2,049,803	$2,050,161	$2,050,161	$358
Intrafund Transfers	(25,255)	(25,000)	(25,000)	(25,000)	0
Total Appropriations	$1,941,781	$2,024,803	$2,025,161	$2,025,161	$358
Earned Revenues By Source					
Licenses/Permits/Franchises	$10,005	$9,200	$9,200	$9,200	$0
Interest/Rents	10,263	13,200	0	0	(13,200)
Aid from Other Governments	1,114,567	1,060,616	1,001,879	1,001,879	(58,737)
Charges for Services	180,547	305,228	393,135	393,135	87,907
Total Revenues	$1,315,382	$1,388,244	$1,404,214	$1,404,214	$15,970
Net County Cost					
Mandated	$626,399	$636,559	$620,947	$620,947	($15,612)
Allocated Positions	34.0	34.0	33.0	33.0	(1.0)
Temporary (Full–Time Equivalent)	3.7	4.8	5.7	5.7	0.9
Total Staffing	37.7	38.8	38.7	38.7	(0.1)

Purpose

The Agricultural Commissioner enforces the provisions of the California Food and Agricultural Code for the protection of the public's health, safety and welfare, and to promote and protect the agricultural industry.

Major Budget Changes

Salaries & Employee Benefits

➤ ($71,478)	Salary savings.
➤ ($41,708)	Delete Agricultural Mechanic.
➤ $34,356	Negotiated salary and benefit adjustments.
➤ $28,538	Contractual salaries.
➤ $23,218	Increase in extra–help.
➤ $12,238	Increased overtime.

Services & Supplies

➤ ($29,976)	Reduced professional services.
➤ $29,272	Increased maintenance to structures and grounds.
➤ $14,025	Increase in insurance costs.

Revenues

➤ ($58,737)	Decrease in State subvention and contract amounts.
➤ $53,024	Increase from agricultural services.
➤ $29,872	New agricultural program revenue.
➤ ($13,200)	Loss of rental revenue due to building sale.

Program Discussion

During the past couple of years, the export market for agricultural commodities has skyrocketed. As a result, San Joaquin County growers are exporting their agricultural products at an ever increasing rate. This has significantly impacted the work load of the Agricultural Commissioner. The Department inspects most of the fresh produce exported from this County for phytosanitary certification purposes (a phytosanitary certification inspection verifies that a particular shipment for export satisfies the quarantine requirements of the destination country). The increase in the phytosanitary certification work load has also increased overtime hours. This is because these inspections sometimes must be done after regular work hours and on weekends. The Department will continue to meet the increasing work load in the phytosanitary certification program by shifting hours from other programs and, when possible, by hiring extra–help.

The expanding export market has also impacted the insect trapping program. Some foreign countries require that certain orchards be trapped and found free from specific insect pests as a condition of export. Consequently, the Department has initiated two new insect trapping programs designed to satisfy the export requirements of various foreign countries. These trapping programs will be staffed by extra–help personnel.

The costs incurred in the phytosanitary certification program and in the insect pest trapping programs are fully recoverable through service charges. Because of the anticipated increases in the phytosanitary certification program and the initiation of the new insect trapping programs, the revenue estimate for agricultural services has increased by $53,000 for 1995–96.

In recent years, State financial support of the Agricultural Commissioner's programs has declined. For 1995–96, State revenues are expected to decline by an additional $59,000.

In order to meet budget reductions, the Agricultural Mechanic position will be deleted. The Agricultural Mechanic was responsible for maintaining the vehicles and equipment owned by the Agricultural Commissioner and the Sealer of Weights and Measures. The equipment and vehicles owned by the Department will now be serviced by private mechanics.

As a result of staff reductions and work load shifts, pesticide use enforcement hours are decreasing. This is a concern because the pesticide use enforcement program is a mandated program and an important one for consumer, employee, and environmental protection. Furthermore, a portion of State funding is based on the number of hours expended in this program. The Department will pursue organizational solutions that will halt the decline in pesticide enforcement hours without compromising other programs.

1994–95 Accomplishments

1. Contracted with Public Works to perform weed control for the Channel Maintenance Division.
2. Increased the operating hours of the Tracy and Escalon branch offices to 30 hours per week.
3. Started implementation of the new Federal Worker Protection standards for employees handling pesticides.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Environmental Protection	37,850	36,895	37,265	30,498	28,532
Consumer Protection	3,970	3,885	3,345	3,287	3,149
Special Services	1,690	1,415	2,459	8,294	8,763
Total Hours	43,510	42,195	43,069	42,079	40,444

4. Implemented State recommendations to streamline quarantine enforcement.

1995–96 Objectives

1. To implement organizational changes to stop the decline in pesticide use enforcement hours.
2. To develop computer programs to streamline administrative and clerical tasks.
3. To adjust the job specifications of Agricultural Inspectors to comply with changes in State regulations.
4. To connect all field offices to the Federal Phytosanitary Information System (EXERPT).
5. To maintain an acceptable level of service to the expanding agricultural export business, despite reductions in resources.

249—Weights & Measures

Environmental Protection

Erwin Eby, *Agricultural Commissioner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$245,956	$241,949	$247,986	$247,986	$6,037
Services & Supplies	64,325	76,851	84,512	84,512	7,661
Total Appropriations	$310,281	$318,800	$332,498	$332,498	$13,698
Earned Revenues By Source					
Aid from Other Governments	$18,848	$16,400	$19,072	$19,072	$2,672
Miscellaneous Revenues	166,416	157,300	171,980	171,980	14,680
Total Revenues	$185,264	$173,700	$191,052	$191,052	$17,352
Net County Cost					
Mandated	$125,017	$145,100	$141,446	$141,446	($3,654)
Allocated Positions	5.0	5.0	5.0	5.0	0.0

Purpose

The Weights and Measures Division tests, seals, or condemns all commercial weighing and measuring devices in the County; inspects prepackaged items to assure content; tests and inspects petroleum products for quality and label truth; and regulates procedures used by Weighmasters to issue certificates for the sale of bulk products.

Major Budget Changes

Salaries & Employee Benefits

➤ $11,429	Negotiated salary and benefit adjustments.
➤ ($3,922)	Delete extra–help.

Services & Supplies

➤ $5,029	Test equipment expense.
➤ $2,562	Casualty insurance increase.

Revenues

➤ $14,680	Increase from device registrations.
➤ $2,772	New weighmaster inspection subvention.

Program Discussion

The Weights and Measures Division will continue to focus its efforts on the weighing and measuring device inspection program. This will include an increase of inspections on weekends and nights at the farmers' market and flea markets throughout the County. A moderate increase in overtime hours is needed to accomplish this goal.

The Division will spend a portion of its efforts conducting weighmaster inspections. In the 1993–94 budget, weighmaster inspections were discontinued due to staff reductions and a lack of funding. However, recent State funding of this program has allowed the Division to recover the cost of conducting these inspections.

Currently, some businesses receive several visits during the year from the Division. This is a result of the inspectors not being equipped to test all of the businesses' devices during a single visit. The Division plans to increase the number and type of devices inspected per visit by purchasing enough test equipment to outfit each inspector. This will reduce motor pool costs and the number of visits to each business.

Civil penalties, allowed under a new State law, should produce a greater level of compliance in the marketplace. The incorporation of such penalties into the Division's enforcement policy take extra time in training and investigative work. However, fines generated from penalties will partially offset the cost of investigations.

The recommended 1995–96 Net County Cost allocation of $141,446 represents a decrease of $3,654 from the prior year. This decrease has been accomplished without further reduction in service levels, primarily due to the anticipated increase in device registration and weighmaster revenues.

1994–95 Accomplishments

1. Deferred efforts to have inspectors obtain Class B licenses due to other priorities.
2. Developed computer programs to better monitor the progress of device inspections.

1995–96 Objectives

1. To have all inspectors obtain the six Weights and Measures licenses.
2. To incorporate civil penalties into the Division's enforcement policy.
3. To develop a computer program that will make the device registration process more efficient.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Weighing Devices	4,700	4,062	2,015	1,800	2,834
Measuring Devices	4,000	3,545	3,351	2,749	3,534
Weighmaster Inspections	52	44	0	44	44
Petroleum Inspections	470	304	206	283	285
Package Inspections	20,500	15,957	480	460	500
Complaint Investigations	318	259	167	130	150
Establishments Inspected	5,800	4,715	3,771	3,469	4,105
Gasoline Nozzles Inspected	NA	5,168	5,575	5,558	5,648
Storage Tanks Inspected	NA	1,228	1,290	1,308	1,323

263—Animal Control

Environmental Protection

Erwin Eby, *Agricultural Commissioner*

Rabies Treatment Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$199,622	$208,613	$253,292	$213,756	$5,143
Services & Supplies	62,038	102,673	93,716	86,131	(16,542)
Other Charges	123,339	139,000	139,646	139,646	646
Total Appropriations	$384,999	$450,286	$486,654	$439,533	($10,753)
Earned Revenues By Source					
Licenses/Permits/Franchises	$80,499	$96,200	$87,500	$82,500	($13,700)
Interest/Rents	1,555	1,300	1,200	1,200	(100)
Charges for Services	3,097	12,000	11,000	11,000	(1,000)
Fund Balance	11,072	48,074	44,460	44,460	(3,614)
Total Revenues	$96,223	$157,574	$144,160	$139,160	($18,414)
Net County Cost					
Mandated	$288,776	$292,712	$342,494	$300,373	$7,661
Allocated Positions	5.0	5.0	6.0	5.0	0.0

Purpose

The Animal Control Division protects public health and safety by assuring that all dogs are vaccinated and licensed for rabies, handling complaints regarding vicious and dangerous animals, picking up stray injured, sick, or dead animals, removing stray and abandoned animals, providing assistance with predatory animals, and other problems associated with the control of animals.

Major Budget Changes

Salaries & Employee Benefits

➤ $5,143	Normal salary and benefit adjustments.

Services & Supplies

➤ ($14,641)	Decrease in Special Departmental Expenses.

Revenues

➤ ($14,800)	Decrease in dog license revenues.
➤ ($3,614)	Decrease in fund balance.

Program Discussion

To achieve past departmental budget targets, the Division has absorbed reductions which have radically altered the level of service. This budget maintains the service reductions of previous budgets.

The elimination of one–half of the field force has reduced the Division's ability to respond to anything but high priority, public safety situations. Response to some lower priority calls and complaints, not involving the safety of the public, has been eliminated or has been provided when time allows.

The Division is no longer able to handle humane complaints, dead animal pick–up from animal clinics, non–priority animal rescues, assistance to the elderly and handicap people with animals, wild nuisance animals, barking complaints, door–to–door license enforcement, kennel inspections, and public education.

Reduced funding has also eliminated night time, weekend, and holiday coverage, and the emergency answering service. All after hour emergency calls, including response to traffic accidents involving livestock and other animals and hazards created by loose livestock on roadways, must be handled by other agencies such as the Sheriff or Highway Patrol. The Division is not able to respond to after hour requests from other law enforcement agencies. Many of these requests are for special equipment and expertise in handling and removing animals associated with arrests or warrant service; stray injured animals needing emergency medical treatment; confinement of suspected rabid animals; and capture of dangerous dogs or other animals creating a public safety hazard. These calls have to be directed to another agency or be left unattended until the next day.

Supplemental Request

The Agricultural Commissioner has submitted a request for supplemental funding for Animal Control in the amount of $42,121.

This request would fund the restoration of one Deputy Animal Control Officer and allow the reactivation of a full–time Humane Enforcement program, including kennel inspections. During the past year a citizens' committee met to discuss solutions to the current lack of an animal humane enforcement program. The committee, representatives of veterinarians and humane organizations, concluded that an enforcement program could most efficiently be provided by County staff. The addition of one position would also allow Animal Control to complete service calls in a more timely manner and to pursue increased license revenues. The total cost of the position — $47,121, would be partially offset by $5,000 in increased license revenue.

1994–95 Accomplishments

1. Deferred actions to require veterinarians to report all rabies vaccinations. This could not be pursued without adversely affecting licensing from those veterinarians.
2. Restored convenient locations for citizens to license their dogs in the Escalon and Tracy areas.

1995–96 Objectives

1. To promote dog licensing by using the news media to emphasize the significance of licensing in the prevention of rabies. Attention should be directed to the increased risk of the spread of rabies by domestic and wild animals.
2. To provide additional rabies clinics by convincing local veterinarians to more actively participate in rabies control. These efforts should establish more low cost clinics accessible to the public, with dog licenses available on site.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
License Sold	12,500	11,964	8,493	9,381	9,500
Animals Impounded	5,525	4,988	2,968	3,300	3,100
Complaints and Calls	11,180	10,752	6,982	7,164	7,240
Investigations (General)	3,648	3,777	2,131	2,300	2,200
Notice of Violations	1,720	1,094	729	1,014	500
Citations	1,050	726	77	50	100
Kennel Inspections	19	17	0	0	0
Humane Investigations	177	131	28	32	0

257—Public Administrator

Environmental Protection

Susan Patterson, *Public Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$138,050	$141,454	$145,703	$145,703	$4,249
Services & Supplies	3,498	2,765	3,580	3,580	815
Fixed Assets	0	0	8,000	8,000	8,000
Total Appropriations	$141,548	$144,219	$157,283	$157,283	$13,064
Earned Revenues By Source					
Charges for Services	$109,299	$113,338	$116,834	$116,834	$3,496
Total Revenues	$109,299	$113,338	$116,834	$116,834	$3,496
Net County Cost					
Mandated	$32,249	$30,881	$40,449	$40,449	$9,568
Allocated Positions	3.0	3.0	3.0	3.0	0.0

Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes locating and determining heirs; marshaling, protecting and liquidating assets as required; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; and distributing residue to those entitled.

Major Budget Changes

Salaries & Employee Benefits

➤ $4,249	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $630	Increase to lease a copier.
➤ $187	Increased Casualty Insurance.

Fixed Assets

➤ $8,000	Office automation.

Revenues

➤ $3,496	Increased revenue due to estate carry–over.

Program Discussion

The staffing of the Public Administrator was reduced by 33% during the 1993–94 budget. The Department continues to refuse, when the option exists, some estates that may be extraordinarily time consuming. However, the Courts have ordered this Department to act in six estates, each of which has been more time consuming than 50 ordinary cases. As a result of losing 33% staff and the increase in abnormal estates, the Department is steadily losing ground in addressing its work load.

The Public Administrator currently has no office automation with the exception of typewriters and small calculators. All legal and administrative documents are prepared individually. Estate banking records and accounts are maintained in a handwritten ledger; original documents that require numerous mailings are taken to the 7th floor for photocopying.

Automation would partly compensate for the employee laid off in 1993–94 and would increase the efficiency of probate administration, by automating portions or all of the following activities:

- ➤ Individual estate accountings;
- ➤ Gathering fiduciary tax information;
- ➤ Audit trails;

- Check printing;
- Court information;
- Legal deadlines;
- Tax deadlines;
- Marshalling real and personal property;
- Closing dates;
- Fire insurance information;
- Estates status;
- Mailing list;
- Estates utility bills;
- Creditor's claims.

The County Administrator recommends the appropriation of $8,630 to fund a leased copier and office automation for the Public Administrator. The two offices are presently reviewing options for acquiring and supporting automation of the office and, if approved, expect to install a system in early 1995–96.

1994–95 Accomplishments

1. Obtained voice mail services.
2. Received insufficient allocation to acquire computer system.

1995–96 Objectives

1. To install office automation.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Investigations	170	144	83	100	100
Estates	75	87	132	143	145

260—Emergency Services

Environmental Protection

Ronald Baldwin, *Coordinator of Emergency Services*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$616,586	$598,284	$615,733	$615,733	$17,449
Services & Supplies	115,050	150,059	129,299	129,299	(20,760)
Fixed Assets	1,033	5,000	7,491	7,491	2,491
Total Expenditures	$732,669	$753,343	$752,523	$752,523	($820)
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$28,245	$10,000	$5,000	$5,000	($5,000)
Aid from Other Governments	152,458	87,000	100,000	100,000	13,000
Charges for Services	547,672	561,585	539,585	539,585	(22,000)
Miscellaneous Revenues	2,293	0	0	0	0
Total Revenues	$730,668	$658,585	$644,585	$644,585	($14,000)
Net County Cost					
Mandated	$2,001	$94,758	$107,938	$107,938	$13,180
Allocated Positions	15.0	15.0	12.0	12.0	(3.0)
Temporary (Full-Time Equivalent)	1.7	0.0	0.0	0.0	0.0
Total Staffing	16.7	15.0	12.0	12.0	(3.0)

Purpose

The Office of Emergency Services (OES) coordinates emergency preparedness and disaster response activities. Its responsibilities include the County Emergency Operations Center, the Countywide Joint Hazardous Materials Team, and the regulation of hazardous material emergency planning by 2,400 County businesses. The OES function is mandated, with levels of service generally discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ ($144,401)	Delete three vacant positions.
➤ $4,214	Increase Standby Pay.
➤ $23,521	Normal salary adjustments.
➤ $134,117	Delete salary savings.

Services & Supplies

➤ ($2,525)	Reduce office supplies and postage.
➤ $1,420	Increase copy machine rental.
➤ ($1,811)	Reduce office automation equipment leases.
➤ ($3,560)	Reduce training.
➤ $1,180	Increase Motor Pool – new vehicle.
➤ ($17,257)	Reduce Professional Services – contract services for Haz Mat program.
➤ $5,578	Increase in Information Systems services.
➤ ($4,072)	Reduce clothing and small tools for Haz Mat team.

Fixed Assets

➤ $7,491	Complete second phase of computer system replacement (hardware and software).

Revenues

➤ ($5,000)	Reduce fines and settlements.
➤ $2,000	Increase Medical Grant funding.
➤ $3,000	Increase Energy Grant funding.
➤ $8,000	Increase Federal Civil Defense funding.
➤ ($6,000)	Reduce revenue from Haz Mat Management Program fees.
➤ ($16,000)	Reduce revenue from Risk Management Prevention Program fees.

Program Discussion

The recommended $107,938 Net County Cost represents a $13,180 increase from the prior year. Negotiated salary and benefits increases, reductions to revenues, and service and supply cost increases combine to create a $44,084 budget problem for the office. The Net County Cost increase, therefore, only covers one–third of the funding needed to maintain the status quo. The remainder has been covered through budget reductions. It is important to note that $15,000 of the above Net County Cost is budgeted for hazardous spill cleanup. Those funds cannot be used for normal operating expenses of the office. This leaves a General Fund contribution of $92,933 for operating expenses.

As proposed, the budget further constrains the Department's ability to perform general emergency planning due to severely limited services and supply accounts. The net result is further deterioration in OES' capabilities in planning for earthquakes, floods, and other non–hazardous materials events. Small increases in Federal Civil Defense funds and a medical disaster planning grant help to partially mitigate the effects of the reductions.

Detailed planning for specific types of potential emergencies continues to be deferred. Maintenance of general plans and resource lists, along with essential training programs, consume available staff resources. Three positions (one Hazardous Materials Specialist Supervisor and one each Hazardous Materials Specialist I and II), which have been held vacant, are recommended for deletion ($144,401), along with budgeted salary savings of $134,117.

As previously noted, the budget continues to include $15,000 for clean–up of hazardous materials spills on County rights–of–way. This appropriation represents 15% of the Department's Net County Cost but cannot be used to fund normal operating costs. OES continues to make every effort to obtain non–General Fund monies for clean–ups. Over the past five years, this effort has reduced County costs for clean–ups from $75,000 to $15,000 annually. Should a toxic spill clean–up be required after this account is depleted, the Department would return to the Board of Supervisors for a supplemental appropriation from the Contingency Reserve.

The fee–based Hazardous Materials Program will continue to meet most mandated requirements, but at reduced efficiency and increased individual work load. The office will continue to maintain its minimum staffing commitment to the Joint Hazardous Materials Team, but three allocated positions will continue to be held vacant. The current inability to meet mandated inspection criteria may be resolved through agreements with city fire departments if such arrangements prove to be more cost–effective.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Training Classes/Drills	75	75	48	40	30
Major Planning Projects	6	5	4	5	4
Business Inspections	1,500	2,000	1,000	700	700
Hazardous Material Incidents	175	180	162	135	150
Other Disaster Response	1	1	1	2	N/A

Overall, the Office of Emergency Services has been able to reduce the impact of severe reductions in funding by aggressively pursuing new revenues and implementing efficiencies through orderly downsizing of staff. High–cost equipment needs for hazardous materials response have been met through one–time cost savings and outside funding. Dependence on State grants, however, continues to result in precariously balanced annual budgets.

1994–95 Accomplishments

1. Initiated and coordinated a series of meetings in 1994 with Environmental Health, Agricultural Commissioner, and cities to develop a plan for implementing SB 1082. A draft Board resolution, departmental memorandum of understanding, and application were completed during the year as a result of this cooperation. Talks with the cities were initiated and a pilot program for 1995–96 was developed.
2. Completed an office automation needs assessment. A new computer network and program application for the mandated hazardous materials program were developed and implemented with input from data users.
3. Responded to 135 hazardous materials incidents and one flood event during the year. Provided mutual aid to Placer County for flood recovery. These events were modest and did not strain OES' minimum essential response capabilities at the present resource levels.
4. Conducted an exercise of the Operational Area organization and five table–top drills in cooperation with the cities. Approximately 70% of planned training was completed; the balance was not completed due to disruptions from disasters and increased work load.
5. The office was unable to expand its public education programs due to increased work load and disaster response. Public presentations continued at planned levels.

1995–96 Objectives

1. To complete and forward in coordination with Environmental Health the County's Unified Program (SB 1082) Application to the California Environmental Protection Agency within mandated timelines.
2. To develop and conduct a pilot program for contracting with cities for routine inspections to determine if this would increase program efficiency and cost–effectiveness. If feasible, agreements would follow in 1996–97.
3. To maintain a minimum essential capability to coordinate response to disasters and chemical accidents.
4. To improve the Region IV Medical Disaster Response System under contract with the Emergency Medical Services Authority and to complete all requirements for funding.
5. To complete implementation of the Standardized Emergency Management System within County jurisdictions.

Fish & Game Fund	**1993–94 Actual**	**1994–95 Approved**	**1995–96 Request**	**1995–96 Recommend**	**Increase/ (Decrease)**
Expenditures					
Salaries & Benefits	$46,668	$12,290	$52,290	$52,290	$40,000
Services & Supplies	3,439	6,962	6,981	6,981	19
Operating Transfers Out	4,000	54,000	4,000	4,000	(50,000)
Total Appropriations	$54,107	$73,252	$63,271	$63,271	($9,981)
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$37,322	$6,500	$6,500	$6,500	$0
Aid from Other Governments	12,500	12,500	12,500	12,000	0
Miscellaneous Revenues	100,000	0	0	0	0
Fund balance	(95,715)	54,252	44,271	44,172	(9,981)
Total Revenues	$54,107	$73,252	$63,271	$63,271	($9,981)
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Fish and Game Program enforces the Fish and Game Code and protects/assists the propagation of natural resources.

Major Budget Changes

Salaries & Employee Benefits

➤ $40,000	Increase overtime to provide Fish and Game violation coverage during peak–use seasons.

Operating Transfers Out

➤ ($50,000)	Delete prior year one–time transfer of funds to District Attorney for enhanced prosecution of environmental cases.

Program Discussion

The Fish and Game Program is a non–General Fund budget which is fully supported by Fish and Game revenue and Off–Highway Vehicle funds. The level of program funding is proportionate to the revenue received from fines for Fish and Game violations and from the Off–Highway Vehicle Trust Fund. There is no Net County Cost for the program.

In the past, Sheriff's Boating Safety deputies have provided Fish and Game enforcement on Delta waters. Due to budget reductions this year, the Sheriff's boating program is recommended for elimination except for an emergency response capability. The result of this action will be the discontinuation of a law enforcement presence on the San Joaquin County portion of the Delta.

In September 1993 and again in August 1994, the Board approved a temporarily enhanced Fish and Game enforcement program with one–time funding. The funding was part of a District Attorney settlement of a major water pollution case. The increased funding allowed the Sheriff to deploy a patrol boat and two overtime deputies on the Delta during approximately 22 weekends/holidays of peak fishing/hunting activity. Although the primary emphasis was on Fish and Game enforcement, the presence of a Sheriff's patrol boat on the Delta had a positive effect on boating safety as well. The remaining $50,000 of Fish and Game funds from the one–time settlement are recommended for the continuance of this program this fiscal year if the boating program is cancelled.

Over the past two years, $100,000 of the settlement funds dedicated to the Fish and Game Fund were utilized by the

District Attorney for enhanced prosecution of environmental cases. If the Boating Safety program is reduced to emergency–response–only status, then no transfers of Fish and Game funds to the District Attorney will occur in this fiscal year. If the Boating program is restored to operational status, then the $50,000 in remaining Fish and Game settlement funds will be transferred to the District Attorney for environmental prosecution.

The growing trend in the off–road use of motorcycles and other recreational vehicles continues in the unincorporated areas of the County. Accompanying this growth is an increase in the number of violations involving these types of vehicles. To more effectively address the problem, the Board of Supervisors approved a Sheriff's Off–Highway Motorcycle Enforcement Program.

All costs of the program are borne by the Off–Highway Vehicle Trust Fund. An appropriation of $6,500 is required to fund the estimated overtime costs to operate the program. Officers on motorcycles provide a special enforcement response to violations such as trespassing and property damage by off–highway vehicles.

A continued contribution at the prior year level of $4,000 is recommended for the Fish Stocking Program at Oak Grove Park. The program has been supported with Fish and Game funds since 1987–88.

1994–95 Accomplishments

1. Promoted public awareness by disseminating Fish and Game law information when checking licenses, giving warning, and during other public contacts.

1995–96 Objectives

1. To utilize available funding resources to promote public awareness of Fish and Game laws prior to and during the hunting and fishing seasons.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Citations Issued	329	329	374	300	350
Warning	179	189	148	160	150
Licenses Checked	1,847	1,823	1,500	1,800	1,800
Hours of Off–Highway Vehicle Enforcement	138	127	350	300	850

267—Local Agency Formation Commission

Gerald Scott, *LAFCo Executive Officer*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$121,137	$138,217	$138,217	$138,217	$0
Total Appropriations	$121,137	$138,217	$138,217	$138,217	$0
Earned Revenues By Source					
Charges for Services	$36,065	$70,397	$70,397	$70,397	$0
Total Revenues	$36,065	$70,397	$70,397	$70,397	$0
Net County Cost					
Mandated	$85,072	$67,820	$67,820	$67,820	$0

Purpose

The Local Agency Formation Commission is established under the provisions of the Cortese–Knox Local Government Reorganization Act (Sections 56000–57550 of the Government Code). A Local Agency Formation Commission (LAFCo) is mandated in each California county. The purpose of LAFCo is to discourage urban sprawl and encourage orderly formation and development of local government agencies.

This budget provides the County contribution for the operation of LAFCo. The LAFCo operating budget is contained in a separate budget not governed by the Board of Supervisors. LAFCo's net cost is a mandated County cost.

Major Budget Changes

Salaries & Employee Benefits

➤ $3,201	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($1,000)	Decrease in transportation and travel for staff and Commissioners.

Revenues

➤ $2,345	Increase in fund balance.

Program Discussion

The 1995–96 program is expected to be similar to previous years. The processing of applications represents the major share of the work program. It is anticipated that in 1995–96 there will be an 11% increase in applications over the prior year.

Beyond application processing, LAFCo is required to complete reorganization studies and to periodically update the Sphere of Influence for each city and special district in the County. Specific projects for 1995–96 are noted in the Objectives section.

This budget funds the operating costs (less the prior year carryover fund balance) of LAFCo. The 1995–96 recommended Net County Cost is the same as the prior year. All cost increases have been absorbed into existing funding. The annual appropriation is projected as follows:

	1994–95 Approved	1995–96 Request	Inc/ (Dec)
Salaries & Benefits	$126,919	$130,120	$3,201
Services & Supplies	14,451	13,595	(856)
Operating Budget	$141,370	$143,715	$2,345
Less Fund Balance	(3,153)	(5,498)	(2,345)
Co. Contribution	$138,217	$138,217	$0
Less Revenue to County	(70,397)	(70,397)	0
Net County Cost	$67,820	$67,820	$0

267—Local Agency Formation Commission

Environmental Protection

1994–95 Accomplishments

1. Processed 29 applications to date, with a total of 36 proposals expected by year–end.
2. Completed the 1994 update of the City of Tracy Sphere of Influence.
3. Completed major amendments to the Rules and Procedures for Out–of–Agency Service Applications.

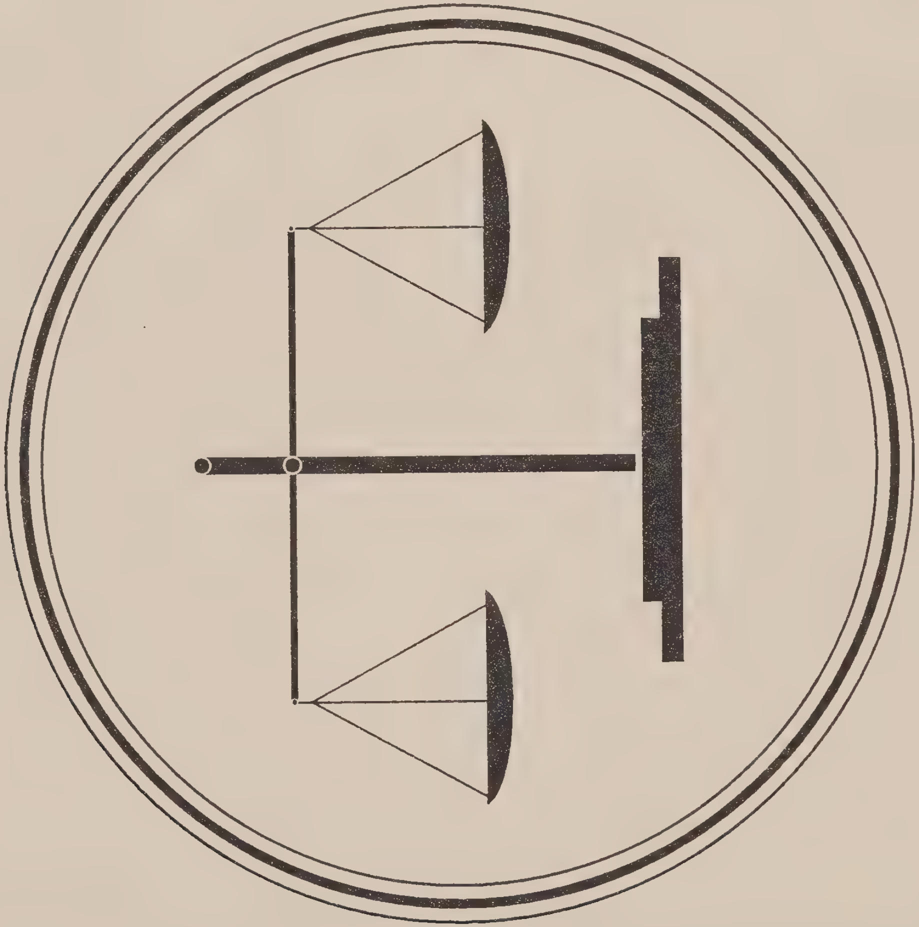
1995–96 Objectives

1. To process 40 applications for boundary changes or reorganizations for cities and special districts.
2. To complete review of the formation of the Mountain House Community Services District and establish the Sphere of Influence.
3. To continue the update of the Commission's procedures for review of proposals.

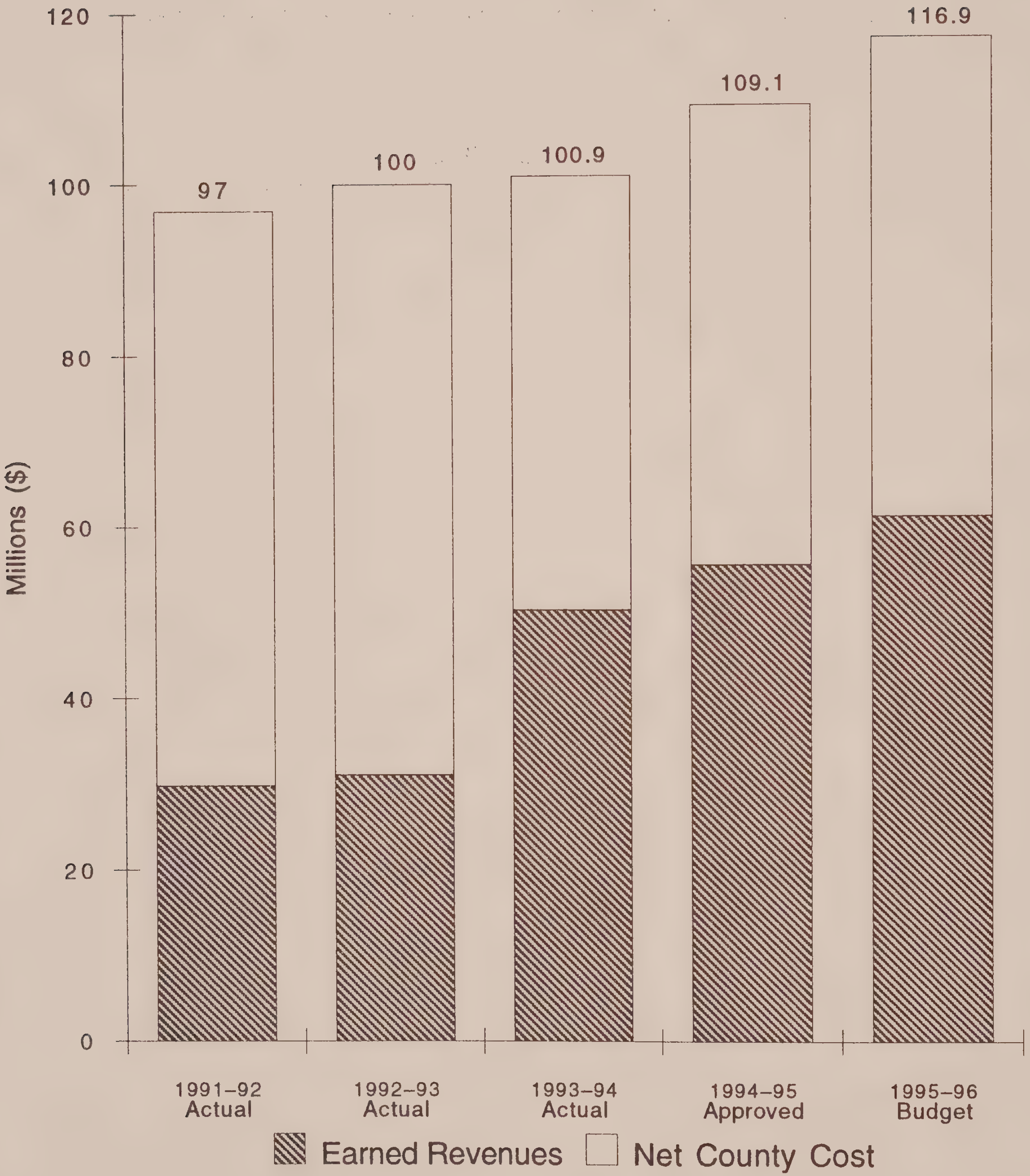
Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
City Annexations	19	5	16	12	16
District Annexations	7	7	7	11	13
District Detachments	9	5	4	5	6
Formations	1	1	2	0	1
Consolidations	0	0	0	1	1
Dissolutions	0	0	0	0	0
Reconsiderations	0	0	0	1	0
Out–of–Agency Services	0	0	1	6	3
Total	36	18	30	36	40

Law & Justice



Law & Justice
Change In Program Expenditures



Law & Justice Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
20100 County Clerk	D–3	$39,315	$0	$0	($39,315)
District Attorney					
20200 District Attorney	D–5	7,973,141	8,086,517	8,010,070	36,929
20201 Career Criminal Project	D–9	49,505	166,909	166,909	117,404
20203 Victim/Witness Program	D–11	217,198	227,924	227,924	10,726
20205 Victim Assistance Center	D–13	310,000	326,750	326,750	16,750
20208 Major Narcotics Vendor Suppression	D–15	121,345	122,532	122,532	1,187
20209 Child Abduction Unit	D–16	230,741	197,593	197,593	(33,148)
20210 Narcotics Enforcement	D–18	43,000	93,000	93,000	50,000
20212 Auto Insurance Fraud	D–19	0	128,170	128,170	128,170
20213 Anti–Drug Abuse Enforcement	D–21	475,374	488,036	488,036	12,662
20215 Spousal Abuse Prosecution	D–23	0	174,647	174,647	174,647
20216 Workers' Comp Ins Fraud	D–25	0	167,116	167,116	167,116
20301 Family Support	D–27	9,442,478	11,229,301	11,229,301	1,786,823
Public Defender					
20400 Public Defender	D–32	5,054,671	5,453,626	5,317,012	262,341
20401 Vertical Defense	D–36	110,181	112,271	112,271	2,090
20900 Alternative Dispute Reso	D–38	58,300	54,120	54,120	(4,180)
21000 Grand Jury	D–39	47,083	49,982	42,364	(4,719)
21200 Pretrial Services	D–87	514,105	958,119	522,064	7,959
21201 Alcohol/Drug Alternative Program	D–91	232,968	249,577	249,577	16,609
21300 Court Assigned Counsel	D–40	2,331,036	2,409,209	2,409,209	78,173
21500 New Directions	D–42	240,812	236,986	236,986	(3,826)
Sheriff–Coroner					
21601 STC Training	D–45	73,047	90,015	90,015	16,968
21602 Boating Safety	D–47	421,850	571,701	34,804	(387,046)
21620 Patrol	D–50	9,491,424	9,808,010	9,124,718	(366,706)
21622 Communications	D–54	2,711,919	2,923,733	2,923,733	211,814
21626 Detectives	D–57	2,302,708	2,368,468	2,368,468	65,760
21628 Records/Evidence	D–59	2,567,103	2,501,447	2,456,433	(110,670)
21630 Court Services	D–62	1,421,037	1,454,073	1,454,073	33,036
21635 Civil	D–64	614,091	616.272	616,272	2,181
21640 Coroner/Morgue	D–66	1,381,482	1,592,200	1,592,200	210,718
21645 Administration/Support	D–68	602,670	651,959	651,959	49,289
21650 Lathrop Police Contract	D–70	1,001,689	1,021,635	1,021,635	19,946

Law & Justice Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
21700 Marshal	D–84	$2,148,172	$2,173,438	$2,173,438	$25,266
Sheriff–Coroner					
22600 Custody	D–72	22,526,785	23,723,799	23,723,799	1,197,014
22620 Work Programs	D–78	582,647	615,475	615,475	32,828
22621 Correctional Health Services	D–80	3,527,847	3,891,912	3,891,912	364,065
Probation					
22700 Juvenile	D–93	2,791,808	2,748,253	2,748,253	(43,555)
22702 Adult	D–96	2,287,564	2,392,850	2,392,850	105,286
22708 STC Training Program	D–99	45,320	47,440	47,440	2,120
22745 Administration	D–100	789,668	873,650	873,650	83,982
22800 Juvenile Hall	D–102	3,931,906	4,685,420	4,338,638	406,732
27400 Operating Transfers to Courts	D–106	5,266,865	7,302,310	7,198,786	1,931,921
27500 Superior Courts	D–108	6,861,203	7,580,499	7,497,315	636,112
27600 Stockton Municipal Court	D–112	4,906,278	5,209,260	5,209,260	302,982
27700 Lodi Municipal Court	D–115	1,277,452	1,348,775	1,348,775	71,323
27800 MRET Municipal Court	D–117	2,119,232	2,212,657	2,192,317	73,085
Total — Law & Justice		**$109,143,020**	**$119,337,636**	**$116,861,869**	**$7,718,849**

201—County Clerk
Law & Justice

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$55,337	$33,746	$0	$0	($33,746)
Services & Supplies	12,020	5,569	0	0	(5,569)
Total Appropriations	$67,357	$39,315	$0	$0	($39,315)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,449	$1,054	$0	$0	($1,054)
Charges for Services	57,848	33,589	0	0	(33,589)
Miscellaneous Revenues	1,507	874	0	0	(874)
Total Revenues	$60,804	$35,517	$0	$0	($35,517)
Net County Cost					
Mandated	$6,553	$3,798	$0	$0	($3,798)
Allocated Positions	1.0	0.0	0.0	0.0	0.0
Temporary (Full–Time Equivalent)	0.6	0.3	0.0	0.0	(0.3)
Total Staffing	1.6	0.3	0.0	0.0	(0.3)

Purpose

The County Clerk is mandated to record fictitious name statements; issue marriage licenses; process notary bonds; register process servers, unlawful detainer assistants, and professional photocopiers; process Department of Fish and Game notices of determination; and file coroner's reports.

Program Discussion

This budget is no longer in use. The County Clerk function was consolidated with the Recorder, effective January 1, 1995.

Summary

All District Attorney Budgets

John Phillips, *District Attorney*

	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$11,653,437	$13,886,815	$15,617,350	$15,540,903	$1,654,088
Services & Supplies	3,282,831	4,357,224	4,956,133	4,956,133	598,909
Other Charges	188,081	202,221	150,000	150,000	(52,221)
Fixed Assets	172,792	391,189	609,679	609,679	218,490
Operating Transfers Out	40,000	40,000	90,000	90,000	50,000
Total Expenditures	$15,337,141	$18,877,449	$21,423,162	$21,346,715	$2,469,266
Intrafund Transfers	(14,802)	(14,667)	(14,667)	(14,667)	0
Total Appropriations	$15,322,339	$18,862,782	$21,408,495	$21,332,048	$2,469,266
Earned Revenues By Source					
Taxes	$1,961,852	$0	$0	$0	$0
Interest/Rents	32,897	1,600	3,000	3,000	1,400
Aid from Other Governments	8,289,799	13,697,221	14,666,024	14,666,024	968,803
Charges for Services	211,407	646,600	796,600	796,600	150,000
Miscellaneous Revenues	269,477	182,108	1,037,520	1,037,520	855,412
Operating Transfers In	488,478	440,154	253,263	253,263	(186,891)
Fund Balance	(496,361)	(779,453)	0	0	799,453
Total Revenues	$10,757,549	$14,188,230	$16,756,407	$16,756,407	$2,568,177
Net County Cost					
Mandated	$4,564,790	$4,674,552	$4,652,088	$4,575,641	($98,911)
Allocated Positions	243.0	277.0	301.0	297.0	20.0
Temporary (Full–Time Equivalent)	21.5	23.9	29.5	31.8	7.9
Total Staffing	264.5	300.9	330.5	328.8	27.9

Purpose

This presentation is a summary of the 11 budgets administered by the Office of the District Attorney. These include:

- 20200 District Attorney
- 20201 Career Criminal
- 20203 Victim/Witness
- 20205 Victim Assistance Center
- 20208 Major Narcotics Vendor Suppression
- 20209 Child Abduction Unit
- 20210 DA Narcotics Enforcement
- 20212 Auto Insurance Fraud Prosecution
- 20213 Anti–Drug Abuse Enforcement
- 20215 Spousal Abuse Prosecution
- 20216 Workers' Compensation Insurance Fraud Prosecution
- 20301 Family Support

202—District Attorney

Law & Justice

John Phillips, ***District Attorney***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$6,309,279	$6,889,511	$6,908,304	$6,831,857	($57,654)
Services & Supplies	1,008,132	1,077,297	1,171,840	1,171,840	94,543
Other Charges	(833)	0	0	0	0
Fixed Assets	24,162	21,000	21,040	21,040	40
Total Expenditures	$7,340,740	$7,987,808	$8,101,184	$8,024,737	$36,929
Intrafund Transfers	(14,802)	(14,667)	(14,667)	(14,667)	0
Total Appropriations	$7,325,938	$7,973,141	$8,086,517	$8,010,070	$36,929
Earned Revenues By Source					
Taxes	$1,939,283	$0	$0	$0	$0
Aid from Other Governments	42,599	2,052,627	2,248,009	2,248,009	195,382
Charges for Services	206,607	646,600	796,600	796,600	150,000
Miscellaneous Revenues	144,784	139,208	140,000	140,000	792
Operating Transfers In	488,478	440,154	253,263	253,263	(186,891)
Total Revenues	$2,821,751	$3,278,589	$3,437,872	$3,437,872	$159,283
Net County Cost					
Mandated	$4,504,187	$4,694,552	$4,648,645	$4,572,198	($122,354)
Allocated Positions	107.0	108.0	113.0	109.0	1.0
Temporary (Full–Time Equivalent)	9.0	8.3	12.0	14.3	6.0
Total Staffing	116.0	116.3	125.0	123.3	7.0

Purpose

The Office of District Attorney is a mandated function which initiates and conducts all prosecutions for violations of State laws and local ordinances. The Office investigates such offenses in cooperation with local law enforcement agencies; establishes policy and standards for filing of criminal complaints; institutes proceedings for the arrest of persons charged with or reasonably suspected of public offenses; attends and advises the Grand Jury; provides services in civil proceedings involving abatement of nuisances and environmental hazards, and consumer fraud remedies; manages grant programs providing services to witnesses and victims of crime; and provides legal training for local law enforcement agencies.

Major Budget Changes

Salaries & Employee Benefits

➤ $152,247	Negotiated salary and benefit adjustments.
➤ $9,919	Reclassify one Deputy District Attorney IV position to Chief Deputy.
➤ $4,584	Reclassify Management Analyst III position to Management Services Administrator.
➤ $10,747	Reclassify one DA Investigator I position to Investigator II.
➤ ($64,886)	Reallocate two Deputy District Attorney IV positions to the II level.

➤ ($4,009)	Convert one vacant Legal Stenographer position to Legal Typist.
➤ $62,175	Reallocate Coordinator position in Child Abduction budget to dedicated Child Abduction Investigator II position in this budget.
➤ ($426,868)	New and increased grant funding positions allocated in this budget and reimbursed from grant budgets. Also, reimbursement from existing grants previously included in main budget moved to separate budget units for 1995–96.
➤ $31,548	Increase POST certificate pay to investigators per actual costs.
➤ ($21,277)	Increase extra help.
➤ $153,267	Increase extra help – contract positions for new/expanded grant programs.
➤ $14,134	Increase overtime per projected needs.

Work Load Data

	Actual 1991–92	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Municipal Court					
Felony Filings					
Countywide	5,277	5,046	5,518	5,105	5,535
Stockton	3,910	3,525	3,575	3,192	3,575
Lodi	519	601	716	768	810
MRE and Tracy	848	830	1,227	1,145	1,150
Misdemeanor Filings					
Stockton Misdemeanor	10,681	8,335	7,451	7,046	7,500
Stockton Traffic	16,224	13,675	2,856	3,075	*3,200
Lodi Misd/Traffic	6,224	5,954	3,594	3,808	*3,900
MRE & Tracy Misd/Traffic	9,808	7,734	4,535	7,177	**7,400
Superior Court					
New Cases	3,500	1,937	1,288	1,500	1,500
Jury Trials	106	105	102	120	175
Court Trials		8	5	0	6
Juvenile					
Cases Filed		3,508	3,526	3,455	3,500
Total Court Appearances		7,946	7,776	7,441	7,500
Investigations					
Cases Opened	1,842	1,922	2,083	2,289	2.300
Document Service		1,061	1,069	1,337	1,700
Other Cases		861	1,014	1,052	1,090

**Projected estimates do not include any prosecutions for violations of Vehicle Code Section 14601 as misdemeanors. If the supplemental budget request is approved, it is estimated that there would be an additional 40,000 traffic misdemeanors.*

***Note that the Clerk–Administrator for MRET no longer keeps separate data for Eastern Division (MRE) and Western Division (Tracy). Experience indicates that the Eastern Division has a heavier work load, but the two are within approximately 20% of each other.*

➤ ($21,789)	Delete Work Force Reduction Inventive program charges.

Services & Supplies

➤ $34,550	Increase communications per actual costs.
➤ $11,922	Increase transportation and travel per actual costs.
➤ $15,354	Increase Motor Pool per actual costs.
➤ ($25,293)	Reduce professional services.
➤ ($24,450)	Reduce professional services per actual costs.
➤ $9,723	Increase special departmental expense.
➤ $4,925	Increase equipment maintenance per actual costs.
➤ $16,609	Increase allocated Casualty Insurance charges.
➤ $5,807	Increase rental costs for satellite offices.

Fixed Assets

➤ $9,520	Replacement office chairs for staff (20).
➤ $4,020	CD–Rom Server.
➤ $5,000	CJIS Network Cards for personal computers (25).
➤ $2,500	Network printers (4).

Revenues

➤ $150,000	Increase Family Support Division reimbursement for program management and overhead costs.
➤ $175,382	Increase Proposition 172 revenue.
➤ $50,000	Increase Narcotics Enforcement funding.
➤ ($111,677)	Delete Auto Insurance Fraud revenue – move to new budget unit.
➤ ($125,214)	Delete Workers' Compensation Fraud revenue – move to new budget unit.

Program Discussion

Dedicated Proposition 172 funding of $2,204,504 in the District Attorney budget supports 28% of the recommended $8.0 million operating cost. Revenues from various other sources which amount to $1,233,368 support an additional 15% of the overall cost. The remaining $4,572,198 Net County Cost is funded by General Purpose Revenue.

The recommended Net County Cost is reduced by $122,354 from the 1994–95 Approved level. The reduction is primarily the result of 1) new and increased grant funding for which the grant positions are allocated in this budget and the costs charged back to the individual grant budgets, and 2) increases in non–grant revenues. The combined effect of these increases precludes the necessity of budget reductions in the District Attorney's budget. New funding includes $125,339 for a Spousal Abuse Vertical Prosecution grant received during the past year. Increased funding includes a $117,274 increase in the Career Criminal Vertical Prosecuting grant due to the relative severity of the County's crime index. Positions for both grants are allocated in this budget; the position costs are reimbursed to this budget from the individual grant budgets.

For audit purposes, new budget units have been created for two grant programs previously budgeted in the main budget: Auto Insurance Fraud ($103,931) and Workers' Compensation Fraud ($135,633). State funding for these programs previously appeared as revenues in the main budget; as separate budget units, the program costs for dedicated staff allocated in the main budget now appear as expenditure reductions.

The recommended budget includes $50,000 in estimated revenue from the Fish and Game Fund for the prosecution of environmental cases. The source of this funding is one–time settlement proceeds from an environmental pollution case prosecuted by the District Attorney several years ago. The settlement stipulated that part of the fines revert to the Fish and Game Fund. The Sheriff has earmarked the remaining $50,000 in those settlement funds to operate an enhanced Fish and Game enforcement program in 1995–96 should the Boating Safety program be reduced to emergency–response–only status. *If the Boating program is restored, then the Sheriff will make the $50,000 from the Fish and Game Fund available to the District Attorney to support environmental prosecution costs.*

Significant increases in non–grant revenues include a $175,382 increase in Proposition 172 revenue and a one–time $150,000 increase in the reimbursement from the Family Support program budget for program management and overhead provided from the main District Attorney budget. This is a one–time increase which will not recur after 1995–96. In the absence of replacement revenue in 1996–97, the District Attorney will need to cut operating costs by $150,000 to offset the revenue loss.

The recommended budget for the District Attorney includes funding for the reclassification of five existing positions and the addition of one new investigator position. The conversion of one Deputy District Attorney IV position to Chief Deputy is recommended at an added cost of $9,919 to supervise the Municipal Courts unit. The span of control of the two existing Chief Deputy positions is too wide to effectively supervise the 55 attorneys presently assigned to the prosecution function. The present Management Analyst III position is recommended for reclassification to Management Services Administrator ($4,584 added cost) per the recommendation of the Personnel Department following a review of the position's responsibilities. A block–budgeted Investigator I position is recommended for reallocation to the Investigator II level ($10,747 added cost) to match the position's duties performed with the appropriate classification. A new Investigator II position ($62,175) is recommended for reallocation from the Child Abduction Coordinator position in the Child Abduction budget. The new position will coordinate the unit's activities as well as provide investigations support to the program.

Supplemental Request

The District Attorney requests supplemental funding of $76,447 to resume the prosecution of Driving with Suspended License cases (Vehicle Code §14601 prosecutions) as misdemeanors. The requested staffing is as follows:

	Position	Cost
1	*New Clerk Typist II position for Stockton Court unit*	$28,265
3	*Clerk Typist II (Convert part–time clerical positions in circuit court offices to Civil Service.)*	48,182
4	*Total Request*	$76,447

The request in support of 14601 prosecutions would convert the part–time clerical positions in the Tracy, Lodi, and Manteca offices to full–time civil service and would add one full–time clerical position to the Stockton office staff. The request is solely for clerical costs as these prosecutions require significant clerical work. The District Attorney believes that the legal work can be absorbed by the existing attorney staff.

As a result of the 1993–94 budget reductions, the District Attorney ceased prosecuting Driving with a Suspended License cases as misdemeanors. Instead, they are prosecuted as infractions. Consequently, the District Attorney need not process or appear in court on these cases.

The District Attorney has expressed a desire to resume the prosecution of these cases as misdemeanors. The Legislature has placed increased emphasis on the offense of Driving with a Suspended License by enacting a vehicle forfeiture statute. The vehicle forfeiture statute requires a prior misdemeanor conviction as a predicate to forfeiture. Consequently, the District Attorney believes that continued prosecution of this offense as infractions frustrates the intent of the new law.

The District Attorney anticipates that only minimal clerical augmentation will be required. However, he recognizes that other justice system effects need to be considered, and is postponing 14601 misdemeanor prosecutions until a review with all affected departments is conducted.

1994–95 Accomplishments

1. Implemented, in cooperation with the Sheriff's Office, a Bad Check Program at no Net County Cost.
2. Fully restored prosecution functions to the Lodi, Manteca, and Tracy offices.
3. Implemented the San Joaquin County Officer–Involved Shooting Protocol.
4. Obtained and implemented a new Spousal Abuse Prosecution Grant which provides sufficient resources to the Office to 1) vertically prosecute felony domestic violence cases, and 2) extend the existing domestic violence program throughout the County.

1995–96 Objectives

1. To continue developing the office automation network by increasing the number of CJIS terminals available to attorneys and expanding computer–aided legal research capabilities.
2. To begin the renovation project which will allow the relocation from present crowded second floor offices to the fourth and fifth floors of the Courthouse.
3. To work with County departments for inclusion of the Juvenile Court and Juvenile Probation on the CJIS system.

20201—District Attorney–Career Criminal Project

Law & Justice

John Phillips, *District Attorney*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$50,968	$47,116	$152,675	$152,675	$105,559
Services & Supplies	269	2,389	14,234	14,234	11,845
Total Appropriations	$51,237	$49,505	$166,909	$166,909	$117,404
Earned Revenues By Source					
Taxes	$1,447	$0	$0	$0	$0
Aid from Other Governments	45,208	49,505	166,909	166,909	117,404
Total Revenues	$46,655	$49,505	$166,909	$166,909	$117,404
Net County Cost					
Required Match	$4,582	$0	$0	$0	$0
Allocated Positions	0.6	0.6	0.0	0.0	(0.6)

Purpose

This grant–funded program focuses on the prosecution of career criminals through vertical prosecution. It opposes plea bargaining/trial continuances/bail reductions and seeks longer sentences for repeat offenders.

Major Budget Changes

➤ $85,007	Add one additional attorney made possible by increased State grant funding.
➤ $24,408	Increase portion of salaries and benefits funded by State grant.

Services & Supplies

➤ $7,859	Increases in various line items, including $3,000 for court reporting transcription not previously budgeted.

Revenue

➤ $117,274	Increase State grant funding for 1995–96.

Program Discussion

This grant–funded program provides for the prosecution of career criminals. Because the targeted cases involve high recidivism, maximum efforts are made to seek the longest reasonable sentences, to minimize plea bargains, to seek high bails, and to minimize the time from arrest to case resolution.

State grant funding for the Career Criminal Prosecution Program will increase significantly in 1995–96, unless there are unanticipated cuts to Office of Criminal Justice Planning (OCJP) funding in the State budget. The increase will fund the cost of 1.5 Deputy District Attorneys IV (one full–time and one 50%) as well as 50% of a clerical support position. There is no required County cash match. The positions dedicated to the program are allocated in the main District Attorney budget.

The Career Criminal Prosecution Program is intended to have a positive impact on the local crime rate by concentrating on defendants who have committed multiple burglaries, robberies, and other serious offenses and who have prior convictions for this type of offense. Research has established that a small number of habitual criminals are responsible for a disproportionate percentage of these serious crimes. Many of the cases prosecuted by this Unit are "Three Strikes" cases. These cases often involve significantly more work because of potentially lengthy prison sentences and the additional pretrial motions which the defense routinely files.

1994–95 Accomplishments

1. Maintained conviction rate of well over 90%.

1995–96 Objectives

1. To maintain conviction rate of over 90%.
2. To significantly increase the number of cases prosecuted, in line with the increased funding.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Cases Prosecuted	70	75	84	58	110

20203—District Attorney–Victim/Witness Program

Law & Justice

John Phillips, *District Attorney*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$240,018	$202,380	$200,427	$200,427	($1,953)
Services & Supplies	26,511	14,818	27,497	27,497	12,679
Total Appropriations	$266,529	$217,198	$227,924	$227,924	$10,726
Earned Revenues By Source					
Taxes	$21,122	$0	$0	$0	$0
Aid from Other Governments	188,399	217,198	224,481	224,481	7,283
Total Revenues	$209,521	$217,198	$224,481	$224,481	$7,283
Net County Cost					
Discretionary	$57,008	$0	$3,443	$3,443	$3,443
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full–Time Equivalent)	0.0	0.0	0.3	0.3	0.3
Total Staffing	7.0	7.0	7.3	7.3	0.3

Purpose

The Victim/Witness program provides support services to victims and witnesses of crimes. Among its activities, it responds to crime scenes with a mobile unit to provide on–call crisis intervention and emergency services to victims; provides victims with information and referrals to other service agencies; provides victims and witnesses with court support services including emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assists victims with claims for assistance from the California Restitution Fund. This is an optional program; level of service is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ $7,553	Reduce percentage of Victim–Witness Coordinator's salary charged to the Victim Assistance budget unit based on projected program needs.
➤ ($11,016)	Delete overtime.
➤ $5,354	Add part–time extra help for improved program service.

Revenues

➤ $1,911	Increase Proposition 172 revenue.
➤ $5,372	Increase State funding.

Program Discussion

This optional program is supported primarily by $200,456 in State funding. Dedicated Proposition 172 revenues of $24,025 supports an additional 11% of the recommended $227,924 operating cost. The remaining $3,443 Net County Cost is funded by General Purpose Revenue.

Modest increases in State funding, Proposition 172 revenue, and Net County Cost preclude the need for budget reductions in 1995–96. The recommended $3,443 Net County Cost increase (from zero in the prior year) is necessary to maintain present service levels. In the 1994–95 budget, the District Attorney elected to shift $52,769 in County funding from this budget to the main District Attorney's budget to support the Department's primary criminal prosecution function. For 1995–96, the main District Attorney's budget has returned $3,443 of its Net County Cost to this budget to allow the continuation of current service levels.

1994–95 Accomplishments

1. Provided services without interruption in Stockton despite reduction in State and County funding.
2. Maintained 24–hour crime scene services despite budget cuts.
3. Unable to restore Victim/Witness staffing to 1991–92 level due to reduction in funding.

1995–96 Objectives

1. To continue to fulfill State mandated objectives for services provided to victims of crime at reduced funding levels.
2. To continue to provide 24–hour crime scene services.
3. To continue to provide mainstream services with staff resources available.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Case Disposition/Status Requests	36,454	34,010	34,600	34,500	30,000
Courthouse Info Booth Requests	65,000	65,212	65,200	65,100	65,000
On–Site Crisis Interventions	4,520	4,789	4,063	4,050	4,000
Assist with Restraining Order	1,394	1,841	2,406	2,300	2,000
Service to Domestic Violence Victims	5,677	6,426	5,295	5,400	5,500

20205—District Attorney–Victim Assistance Center

Law & Justice

John Phillips, *District Attorney*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$264,768	$299,052	$309,857	$309,857	$10,805
Services & Supplies	5,914	10,948	16,893	16,893	5,945
Total Appropriations	$270,682	$310,000	$326,750	$326,750	$16,750
Earned Revenues By Source					
Aid from Other Governments	$241,335	$310,000	$326,750	$326,750	$16,750
Total Revenues	$241,335	$310,000	$326,750	$326,750	$16,750
Net County Cost					
Discretionary	$29,347	$0	$0	$0	$0
Allocated Positions	9.0	9.0	9.0	9.0	0.0

Purpose

The Victim Assistance Center provides claims verification services for the Victims–of–Crime Program. The Center helps victims file claims and provides expedited local verification of claims to ensure the timely issuance of payments to victims. This discretionary program was established through a joint powers agreement with the State Board of Control.

Major Budget Changes

Salaries & Employee Benefits

➤ $18,355	Negotiated salary and benefit adjustments.
➤ ($7,553)	Reduce percentage of Victim/Witness Coordinator time charged to this program.
➤ ($2,515)	Reduce salary savings.

Services & Supplies

➤ $2,250	Increase office supplies costs.
➤ $2,000	Increase postage costs.
➤ $1,615	Increase communications and transportation/travel.

Revenues

➤ $16,750	Increase reimbursement from State per budgeted costs.

Program Discussion

This is a zero Net County Cost budget. All allowable costs are reimbursed by the State Board of Control under a joint powers agreement. State funding for 1995–96 totals $326,750, an increase of $16,750 from the prior year. This level of funding will maintain present levels of service.

The demand for Victims–of–Crime claims verification continues to rise as crime increases. San Joaquin County's Victim Assistance Center has continually exceeded its established performance goals and standards. In addition, it now provides claims verification services for several surrounding counties on a cost reimbursement basis. It remains a model program.

1994–95 Accomplishments

1. Processed and verified approximately 2,500 claims.
2. Provided public awareness through brochures and participation in Senior Awareness Day, Lodi Crime Fair, Manteca Crime Fair, and Health Week at Stockton Unified School District high schools.

3. Provided ongoing training for staff.

1995–96 Objectives

1. To process and verify a minimum of 2,500 claims.
2. To continue to provide public awareness of services provided by the Victim Assistance Center through an active advertising campaign and free public service announcements.
3. To provide ongoing training for staff.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Victims' Claims Verified	3,500	2,974	2,605	2,500	2,500

20208—District Attorney–Major Narcotics Suppression

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$116,174	$113,425	$120,929	$120,929	$7,504
Services & Supplies	779	4,631	1,603	1,603	(3,028)
Fixed Assets	0	3,289	0	0	(3,289)
Total Appropriations	$116,953	$121,345	$122,532	$122,532	$1,187
Earned Revenues By Source					
Aid form Other Governments	$111,072	$121,345	$122,532	$122,532	$1,187
Total Revenues	$111,072	$121,345	$122,532	$122,532	$1,187
Net County Cost					
Discretionary	$5,881	$0	$0	$0	$0
Temporary (Full–Time Equivalent)	1.8	1.8	0.0	0.0	(1.8)

Purpose

The fully grant–funded Major Narcotics Vendor Prosecution (MNVP) program enhances prosecution of major narcotics vendors through vertical prosecution and increased investigative support. The program opposes plea bargaining, pretrial releases, trial continuances, and bail reduction; and seeks maximum sentences for convicted defendants.

Program Discussion

This program is 100% grant–funded by the Office of Criminal Justice Planning (OCJP). The District Attorney expects that funding and cases prosecuted will be continued in 1995–96 at essentially the current level. The grant covers 100% of the salary and benefits costs of one Deputy District Attorney III, 12% of a second Deputy District Attorney III, 50% of a District Attorney Investigator II at CRACNET, and some administrative costs. All positions are allocated in the main District Attorney's budget.

In 1995–96, the District Attorney's Office will continue to place a high priority on the investigation and prosecution of major drug dealers and drug–related criminal activity.

1994–95 Accomplishment

1. Prosecuted over 80% of its cases using true vertical prosecution.
2. Improved coordination with United States Attorney in prosecuting major narcotic vendors.

1995–96 Objectives

1. To shorten the time between arrest and case disposition.
2. To improve coordination in obtaining and maintaining high bails and verifying the sources of bail to assure their legitimacy.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Cases Prosecuted	38	28	26	28	30

20209—District Attorney–Child Abduction Unit

Law & Justice

John Phillips, *District Attorney*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$145,348	$196,507	$155,233	$155,233	($41,274)
Services & Supplies	9,583	34,234	37,360	37,360	3,126
Fixed Assets	0	0	5,000	5,000	5,000
Total Appropriations	$154,931	$230,741	$197,593	$197,593	($33,148)
Earned Revenues By Source					
Aid form Other Governments	$170,360	$229,241	$196,093	$196,093	($33,148)
Miscellaneous Revenues	833	1,500	1,500	1,500	0
Total Revenues	$171,193	$230,741	$197,593	$197,593	($33,148)
Net County Cost					
Discretionary	($16,262)	$0	$0	$0	$0
Allocated Positions	1.0	1.0	0.0	0.0	(1.0)
Temporary (Full–Time Equivalent)	1.0	1.0	0.0	0.0	(1.0)
Total Staffing	2.0	2.0	0.0	0.0	(2.0)

Purpose

The District Attorney's Office is mandated under Civil Code Section 4604 to take all action necessary to assist persons in gaining enforcement of custody and visitation decrees, in locating and returning children unlawfully taken by a parent, in proceeding with civil court action, and guaranteeing the appearance of offenders in court.

Major Budget Changes

Salaries & Employee Benefits

➤ ($35,875)	Delete Child Recovery Coordinator position – unit reorganization.
➤ $113,641	Add Investigator II and percentage of Attorney IV costs dedicated to program.
➤ ($125,549)	Delete prior charges for investigator and attorney time.
➤ $12,560	Add overtime to fund costs for recoveries and off–hour investigations.
➤ $3,406	Increase extra help–contract costs.

Fixed Assets

➤ $5,000	Communications equipment, computer, and network upgrades.

Revenues

➤ ($33,148)	Reduce State reimbursement based on expected costs for reorganized program.

Program Discussion

The Child Abduction program operates with no Net County Cost. All expenses incurred by the District Attorney's Office in performing this mandated function are reimbursable by the State.

This program has operated since 1989–90. The unit works with the Superior Court family law mediators so that local court orders are immediately enforceable. The unit is thus able to assist law enforcement in its efforts to locate and return a child to the court's jurisdiction with minimal delay.

As part of a reorganization of the unit, an existing Child Abduction Coordinator position in this budget is being reallocated as an Investigator II position in the main District Attorney budget. The new position will be responsible for the investigative case load as well as the overall coordination of the unit. An Attorney IV position which provides a percentage of its time to the Child Abduction program is also allocated in the main budget. With the reorganized unit, overall costs for the program are anticipated to decrease by approximately $33,000 from the 1994–95 appropriation while the level of service remains unchanged.

1994–95 Accomplishments

1. Coordinated San Joaquin County policies, procedures, experience, and legal research with that of child abduction units in district attorneys' offices throughout the State.
2. Was available to law enforcement personnel throughout San Joaquin County in handling child custody and visitation problems in the field and avoiding civil liability.
3. Trained law enforcement personnel.

1995–96 Objectives

1. To restructure the organization of the Unit so as to provide better service to the public and law enforcement agencies. This restructuring involves having an experienced District Attorney Investigator dedicated to these activities and not filling the currently vacant position of coordinator. Because the investigator was already assigned largely to Unit activities, fiscal savings and operational efficiencies will be realized.
2. To increase the training program for local law enforcement personnel.
3. To coordinate Unit activities with Domestic Violence Unit.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Child Visitation Cases	148	146	146	148	155
Child Abduction Cases	72	30	15	10	15
Total New Cases	120	176	161	158	170
Children Recovered	N/A	178	15	10	15
Resolutions	N/A	N/A	177	172	175
Total Case Resolutions	N/A	N/A	192	182	190

Note: The number of cases resolved is greater than the number of new cases because the Unit is shortening the time of resolution for cases and is reducing the number of pending cases.

20210—District Attorney–Narcotics Enforcement

Law & Justice

John Phillips, *District Attorney*

District Attorney Narcotics Enforcement Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,000	$3,000	$3,000	$3,000	$0
Operating Transfers Out	40,000	40,000	90,000	90,000	50,000
Total Appropriations	$43,000	$43,000	$93,000	$93,000	$50,000
Earned Revenues By Source					
Interest/Rents	$5,458	$1,600	$3,000	$3,000	$1,400
Miscellaneous Revenues	123,334	41,400	90,000	90,000	48,600
Fund Balance	(85,792)	0	0	0	0
Total Revenues	$43,000	$43,000	$93,000	$93,000	$50,000
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget unit is used as a pass–through account to transfer funds from the District Attorney's Narcotics Enforcement Special Revenue Fund to the District Attorney's General Fund budget. The Narcotics Enforcement Special Revenue Fund holds the District Attorney's Office share of proceeds from the forfeiture of assets seized from narcotics dealers.

Major Budget Changes

Operating Transfers Out

➤ $50,000	Increase Operating Transfers to District Attorney's main budget for one–time purchase of equipment and materials.

Revenues

➤ $1,400	Increase interest earnings on funds held in Asset Forfeiture Trust.
➤ $48,600	Increase distribution for Asset Forfeiture Trust per projected level of enforcement and seizure activity under new law.

Program Discussion

The Narcotics Asset Seizure statute "sunsetted" on January 1, 1994, effectively bringing the program to a halt. A new Narcotics Asset Seizure law became effective in late 1994. This new law is more restrictive than the pre–1994 statute. It is difficult to estimate the proceeds that may be generated through future asset forfeitures under the new restrictions.

The District Attorney proposes to continue its practice of using the funds generated to pay for one–time purchases of equipment and other items needed by the Office which otherwise would not be acquired from the General Fund budget.

20212—D.A.–Auto Insurance Fraud Prosecution

Law & Justice

John Phillips, *District Attorney*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$116,965	$116,965	$116,965
Services & Supplies	0	0	10,005	10,005	10,005
Fixed Assets	0	0	1,200	1,200	1,200
Total Appropriations	$0	$0	$128,170	$128,170	$128,170
Earned Revenues By Source					
Aid from Other Governments	$0	$0	$128,170	$128,170	$128,170
Total Revenues	$0	$0	$128,170	$128,170	$128,170
Net County Cost	$0	$0	$0	$0	$0

Purpose

Funds collected by State Insurance Commission from a special surcharge on all automobile insurance policies are used to provide increased auto insurance fraud investigation and prosecution efforts by local district attorneys' offices. Funding levels are determined by a formula based on number of registered vehicles in each county and may be used only for this specific purpose.

Major Budget Changes

Salaries & Employee Benefits

➤ $116,965	Costs for percentage of four positions dedicated to program.

Services & Supplies

➤ $10,005	Operating costs including office expenses, communication charges, and transportation/travel.

Fixed Assets

➤ $1,200	Computer peripherals and software.

Revenues

➤ $128,170	State funding allocation.

Program Discussion

This program is fully funded by the State Department of Insurance and is aimed at prosecuting automobile insurance fraud. In the past, the program has been included in the main District Attorney budget. For audit purposes, it is being shifted to a new, separate budget unit effective July 1, 1995.

Positions dedicated to the program include half of a Deputy District Attorney IV, half of a Deputy District Attorney III, half of an investigator, and half of a Legal Intern position. All positions are allocated in the main District Attorney budget.

The 1995–96 State allocation totals $128,170, an increase of $16,493 from the prior year. This level of funding provides for a continuation of current service levels.

1994–95 Accomplishments

1. Increased cooperation with Stockton Police Department auto theft detectives in investigating auto insurance fraud/auto theft cross–over cases.

1995–96 Objectives

1. To increase case development efforts, including conducting more training programs with the insurance industry.

2. To increase the number of automobile insurance fraud prosecutions.

3. To increase cooperation with auto theft detectives of other law enforcement agencies in San Joaquin County for cases involving both automobile theft and automobile insurance fraud.

Work Load Data

	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Auto Insurance Fraud Cases			
Referrals	23	13	25
Convictions	8	3	15
Declined Cases	13	3	10
Still Investigating	3	7	N/A

20213—D.A.–Anti–Drug Abuse Enforcement Program

Law & Justice

John Phillips, *District Attorney*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$103,905	$124,285	$154,754	$154,754	$30,469
Services & Supplies	142,862	126,168	179,796	179,796	53,628
Other Charges	188,914	202,221	150,000	150,000	(52,221)
Fixed Assets	20,175	22,700	3,486	3,486	(19,214)
Total Appropriations	$455,856	$475,374	$488,036	$488,036	$12,662
Earned Revenues By Source					
Aid from Other Governments	$475,809	$475,374	$488,036	$488,036	$12,662
Total Revenues	$475,809	$475,374	$488,036	$488,036	$12,662
Net County Cost					
Discretionary	($19,953)	$0	$0	$0	$0
Temporary (*Full–Time Equivalent*)	1.0	1.0	1.0	1.0	0.0

Purpose

This is a federally–funded grant program which focuses on narcotics enforcement. The program is administered at the State level by the Office of Criminal Justice Planning (OCJP). At the local level, the District Attorney's Office serves as the lead agency overseeing funds distribution and administration of the grant.

Major Budget Changes

Salaries & Employee Benefits

➤ $26,865	Restore overtime for CRACNET investigations.

Services & Supplies

➤ $42,756	Increase Professional and Specialized Services, including $40,000 carryover from prior year.

Other Charges

➤ ($52,221)	Reduce funding designated for local law enforcement agencies (to be offset by carryover from 1994–95).

Fixed Assets

➤ $3,386	Computer system upgrades.

Program Discussion

In 1987, San Joaquin County law enforcement agencies established the Combined Rural and City Narcotics Enforcement Team (CRACNET). The District Attorney's Office is the agency responsible for overseeing the distribution of funds and the administration of the grant which funds the CRACNET program. The grant funds three narcotics agents, a Deputy District Attorney IV, a Probation Officer, and a Clerk Typist II. Funding is also provided for overtime costs, which are often incurred in major narcotics trafficking cases, such as for extended surveillance.

The most recent information from the Office of Criminal Justice Planning (OCJP) is that funding will total $448,036 for 1995–96. In addition, $40,000 will be carried over in unexpended prior year funds to be distributed to local law enforcement agencies upon receipt of billings for fiscal 1994–95.

Should the level of federal funding change and/or the allocation of funds to participating agencies be revised, appropriate necessary adjustments to this budget will appear in the 1995–96 Final Budget.

1994–95 Accomplishments

1. Continued program of arresting and prosecuting mid– to major–level drug dealers operating in San Joaquin County.

1995–96 Objectives

1. To increase the number of mid– to major–level violators arrested and prosecuted.
2. To further develop the Task Force role in community demand–reduction efforts.
3. To target large, organized, major drug distribution in the County.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Target Offenders Arrested	100	200	198	155	200

20215—D.A.–Spousal Abuse Prosecution Program

Law & Justice

John Phillips, *District Attorney*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Employee Benefits	$0	$0	$158,379	$158,379	$158,379
Services & Supplies	0	0	11,268	11,268	11,268
Fixed Assets	0	0	5,000	5,000	5,000
Total Appropriation	40	$0	$174,647	$174,647	$174,647
Earned Revenues By Source					
Aid from Other Govt Agencies	$0	$0	$174,647	$174,647	$174,647
Total Revenue	$0	$0	$174,647	$174,647	$174,647
Net County Cost	$0	$0	$0	$0	$0
Temporary (Full–Time Equivalent)	0.0	1.5	1.5	1.5	0.0

Purpose

This new State–funded grant program provides for the vertical prosecution of felony domestic violence cases. It also provides the resources to extend the Stockton–based Domestic Violence program to the outlying judicial districts.

Major Budget Changes

Salaries & Employee Benefits

➤ $158,379	First year funding for 2.5 positions dedicated to the new program.

Services & Supplies

➤ $3,350	Transportation and Travel costs.
➤ $2,418	Motor Pool charges.
➤ $3,500	Professional services and related program costs.

Fixed Assets

➤ $3,950	CJIS network cards and software for personal computers.
➤ $1,050	Replacement office chairs (3).

Revenue

➤ $174,647	State grant funding award.

Program Discussion

The District Attorney was awarded a new $174,647 State Department of Justice program grant at midyear to initiate a Spousal Abuse Prosecution program.

The grant funds one Deputy District Attorney position allocated in the main budget and one domestic violence support position and half a District Attorney Investigative Assistant allocated in this budget. It also provides some support and equipment funds. The required County match is provided by dedicating an existing attorney position as a program backup, and by providing administrative support. No cash match is required.

The attorney supported by this grant prosecutes cases vertically from intake through sentencing. The investigative assistant effects personal service of subpoenas, which is often difficult in these cases, and helps assure the appearance of witnesses.

The District Attorney in the past operated a domestic violence program which provided attorney support for intake and for victim contact. With limited resources, this support was available only in the Stockton office. This grant, by funding an additional domestic violence support position, makes it possible to provide these services for the outlying offices in Tracy, Manteca, and Lodi. The program is being implemented at this time.

20215—D.A.–Spousal Abuse Prosecution Program

Law & Justice

1994–95 Accomplishments

1. Competed for and received grant funding for a new Spousal Abuse program.
2. Initiated creation of a new unit and began vertical prosecution of domestic violence felony cases.

1995–96 Objectives

1. To increase the number of vertically prosecuted domestic violence felonies.
2. To complete implementation of the Domestic Violence Program on a Countywide basis.

20216—Insurance Fraud–Workers' Compensation

Law & Justice

John Phillips, *District Attorney*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$148,666	$148,666	$148,666
Services & Supplies	0	0	15,450	15,450	15,450
Fixed Assets	0	0	3,000	3,000	3,000
Total Appropriations	$0	$0	$167,116	$167,116	$167,116
Earned Revenues By Source					
Aid from Other Governments	$0	$0	$167,116	$167,116	$167,116
Total Revenues	$0	$0	$167,116	$167,116	$167,116
Net County Cost	$0	$0	$0	$0	$0

Purpose

This program is fully funded by the State Department of Insurance and is aimed at prosecuting Workers' Compensation Insurance fraud cases.

Major Budget Changes

Salaries & Employee Benefits

➤ $148,666	Costs for various percentages of five positions dedicated to program.

Services & Supplies

➤ $15,450	Operating costs, including office supplies, communications, travel, and Motor Pool charges.

Fixed Assets

➤ $900	Replacement chairs (2).
➤ $2,100	Computer network equipment and upgrades to permit linking to national fraud network.

Revenues

➤ $167,116	State funding allocation for 1995–96.

Program Discussion

This program has been funded by the State since 1992–93. In the past, it has been included in the main District Attorney's budget. For audit purposes, the program is being moved to a new, separate budget unit effective July 1, 1995.

To help address the crisis in the Workers' Compensation Insurance program caused by rampant fraud, the State began providing local grants for the prosecution of these cases. The level of State grants has increased annually from a 1992–93 base of $35,000 to a 1995–96 award of $167,116. The growth in funding is an indication of the program's success and the confidence the Department of Insurance has in the District Attorney's program.

Most of the District Attorney's success has occurred in the prosecution of applicant fraud cases. In addition, efforts have been made to train the industry to refer prosecutable cases to this unit. Further, efforts have been initiated to prosecute premium fraud and insurance fraud "mills." These latter initiatives have yet to result in completed prosecutions.

State funding will remain at essentially the 1994–95 level in 1995–96. All positions dedicated to the program are allocated in the main District Attorney budget. The positions funded by the grant include: 50% each of a Deputy District Attorney IV, Deputy District Attorney III, legal intern, and investigator, and 20% of a legal typist.

1994–95 Accomplishments

1. Conducted two training programs for case development.

1995–96 Objectives

1. To increase case development efforts, including conducting more training programs with the industry.
2. To increase the number of Workers' Compensation Insurance fraud prosecutions.
3. To successfully complete premium fraud prosecutions.

Work Load Data

	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Workers' Compensation Cases			
Referrals	39	19	35
Convictions	9	1	15
Declined	25	6	10
Still Investigating	1	8	0

20301—District Attorney–Family Support

Law & Justice

John Phillips, *District Attorney*

District Attorney Family Support Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,422,977	$6,014,539	$7,191,161	$7,191,161	$1,176,622
Services & Supplies	2,085,781	3,083,739	3,467,187	3,467,187	383,448
Fixed Assets	128,455	344,200	570,953	570,953	226,753
Total Appropriations	$6,637,213	$9,442,478	$11,229,301	$11,229,301	$1,786,823
Earned Revenues By Source					
Interest/Rents	$27,439	$0	$0	$0	$0
Aid form Other Governments	7,015,017	10,241,931	10,423,281	10,423,281	181,350
Charges for Services	4,800	0	0	0	0
Miscellaneous Revenues	526	0	806,020	806,020	806,020
Fund Balance	(410,569)	(799,453)	0	0	799,453
Total Revenues	$6,637,213	$9,442,478	$11,229,301	$11,229,301	$1,786,823
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	119.0	152.0	172.0	172.0	20.0
Temporary (Full–Time Equivalent)	8.1	9.7	14.7	14.7	5.0
Total Staffing	127.1	161.7	186.7	186.7	25.0

Purpose

The Family Support Division of the District Attorney's Office collects, disburses, and accounts for child support payments; legally establishes paternity; establishes and enforces support orders; and collects reimbursements of County funds expended for support of juveniles in out–of–home placement.

Major Budget Changes

Salaries & Employee Benefits

➤ $713,260	Add 20 new positions for caseload growth.
➤ $307,225	Negotiated salary and benefit adjustments for current staff.
➤ $15,626	Reclassify Family Support Administrator position to Director of Family Support.
➤ $6,584	Reclassify Compliance Analyst position to Administrative Assistant II.
➤ $30,819	Reallocate vacant Deputy District Attorney I position to Deputy District Attorney IV.
➤ $9,370	Reallocate vacant Office Systems Analyst position to Systems and Procedures Analyst II.
➤ $15,562	Full–year cost of a Deputy District Attorney III promoted to IV level at midyear.
➤ $58,176	Increase extra–help for process servers and special projects.
➤ $20,000	Add part–time contract outreach position for school presentations.

Services & Supplies

➤ $19,680	Increase office expenses for case growth and additional staff.

➤ ($199,240)	Reduce postage – delay in conversion to Statewide system.
➤ $12,500	Increase communications – case volume and outgoing calls from Public Services Unit.
➤ $14,850	Increase office automation equipment leases for information system.
➤ ($40,000)	Reduce Professional Services – Outreach and design projects completed.
➤ ($40,000)	Reduce blood testing – fewer tests required under new policy.
➤ $162,568	Increase Data Processing Direct Charges – case information and volume growth.
➤ ($15,130)	Reduce Allocated Service Department costs.
➤ $48,000	Add private security service – enhanced security for building, staff, and public.
➤ $134,329	Increase Professional/Special Services for creation of Superior Court Family Law Commissioner

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Total Active Case Load (End of Year)					
Welfare	26,279	34,029	39,501	46,000	50,000
Nonwelfare	7,534	9,349	10,423	12,000	15,500
Interstate Cases	1,318	1,528	1,793	2,000	2,500
Total	35,131	44,906	51,717	60,000	68,000
New Cases Opened					
Welfare	9,599	8,712	8,660	7,500	7,000
Nonwelfare	821	683	1,379	1,500	1,000
Total	10,420	9,395	10,039	9,000	8,000
Paternity Established					
Welfare	838	1,577	2,996	4,000	4,500
Nonwelfare	94	102	227	500	750
Total	932	1,679	3,223	4,500	5,250
Support Orders Established					
Welfare	1,295	1,749	4,709	6,000	7,000
Nonwelfare	314	289	465	1,000	1,500
Total	1,609	2,038	5,174	7,000	8,500
Enforcement Actions					
Welfare	2,111	4,012	9,339	10,000	12,000
Nonwelfare	794	2,009	4,452	5,000	5,500
Total	2,905	6,021	13,791	15,000	17,500
Collections of Support					
Welfare	$8,509,944	$9,611,881	$12,109,794	$13,747,000	$15,400,000
Nonwelfare	6,994,602	8,029,419	9,481,218	10,753,000	12,100,000
Total Collections	$15,504,546	$17,641,300	$21,582,013	$24,500,000	$27,500,000

	($204,329) and reduction in reimbursement to HSA ($70,000).
➤ $31,937	Increase allocated Workers' Compensation Insurance charges.
➤ $23,217	Increase Casualty Insurance allocated charges.
➤ ($10,000)	Reduce Utilities – conversion to Statewide system delayed.
➤ $77,509	Add six months of debt service on facility expansion project.

Fixed Assets

➤ $250,000	Office furnishings for facility expansion project.
➤ $91,200	Systems furniture for 20 recommended new employees (existing facility).
➤ $76,203	Additional file storage systems for caseload growth.
➤ $9,600	Security monitoring system (video).
➤ $4,500	Metal detector for main entrance.
➤ $3,500	Security card scanner system for building entrances.
➤ $21,000	Security glass/enhancements – interview rooms.
➤ $15,000	Replacement carpet – existing facility.
➤ $76,200	New/replacement computers for added staff and interview rooms.
➤ $16,000	Network printers.
➤ $3,500	CD–ROM server.
➤ $1,500	CD–ROM player.
➤ $2,750	Modems for Computers

Revenues

➤ $806,020	Add incentive revenues for one–time costs.
➤ $181,350	Net increase in State/Federal program revenues.

Program Discussion

The Family Support Division (FSD) continues to experience overwhelming case growth. Child support cases and collections increased 16% and 14% respectively in the past year. More than 650 new cases entered the system each month during 1994–95, bringing the total number of Family Support cases to 60,000. About 80% of these cases are welfare cases, and about 80% require paternity establishment. There are currently 14,000 children who need paternity established as a prerequisite to obtaining and enforcing a child support court order. The caseload projection for 1995–96 is 68,000 total cases.

San Joaquin County, with the fifteenth largest population, ranks tenth in child support cases among the 58 California counties. To help meet the continuing high rate of growth, the Board of Supervisors has approved significant staffing increases over the past several years. The additional staffing, together with a more sophisticated overall approach to enforcement, have resulted in tripling the number of paternity, child support, and medical court orders established since 1992–93. Collections of child support increased by $6.8 million, or 39%, over the same period.

Average caseloads for Family Support Officers now exceed 1,000 cases each, with some responsible for as many as 1,500–2,000 cases. This far exceeds a 500–800 case level which would be acceptable with a high degree of automation and an appropriate organizational structure. Therefore, the District Attorney is requesting approval of an additional 20 positions to effectively and efficiently handle the increased caseload, and to comply with requirements of federal and State regulations for the Child Support Enforcement Program. The additional positions are part of a planned overall redesign of the FSD organizational and operational structure. Also integral to the reorganization is the reclassification or reallocation of several existing positions. Funding for these actions is included in the recommended budget. The classification changes are subject to review and approval by the County Personnel Division.

There is a built–in delay in the federal and State reimbursement cycles for FSD costs when program expansion occurs. There is also a learning curve for new staff. As a result, actual collections may not be sufficient during 1995–96 to support the costs of rapid staff and program growth, including a major facility expansion project. Therefore, dedicated FSD excess incentive funds have been added to the budgeted revenues to fund the increased expenditures.

To accommodate the rapid growth in this program, a facility expansion project was approved by the Board of Supervisors in early 1994. Funding for the project will come entirely from dedicated FSD revenues. Construction started in April 1995, and is planned for completion in December. The expanded facility will accommodate projected staffing requirements for the program for the next five–to–six years. Fixed asset items, including office furnishings for the new facility, systems furniture and computers for new positions, and facility security enhancements, are included in the recommended appropriation. These one–time costs also are fully funded by dedicated FSD revenues.

In cooperation with the Superior Court, FSD will fund a new Family Law Commissioner program in the coming year. The initial phase of the program will include the creation of a Family Law Commissioner position on the Superior Court bench, along with support staff, to hear Family Support cases. The program will expedite the processing of child support cases. At the same time, it will free–up one Superior Court Judge position (which currently handles child support cases) for reassignment to other Superior Court criminal or civil cases. The first–year cost of the new program, which is fully funded from FSD dedicated revenues, is $204,329. The Superior Court budget reflects a reimbursement revenue in this amount from FSD.

As the child support caseload continues to accelerate, along with the federal and State regulations affecting the child support program, FSD remains financially self–supporting, with no Net County Cost.

1994–95 Accomplishments

1. Began construction of a facility expansion to accommodate FSD growth.
2. Reorganized the Division to allow the staff specialization needed to handle the high volume caseload.
3. Received the maximum number of performance bonus points awarded by the State – one of six California counties achieving this distinction.
4. Expanded the Public Outreach Program to increase public awareness and education about the prevention of teenage pregnancy and the Child Support Enforcement Program by expanding staff participation with various community groups and school systems.
5. Established a voluntary acknowledgment of paternity program in the seven San Joaquin County hospitals, including a performance measurement system, as mandated by new federal law.
6. Established a Public Service Inquiry unit to respond to telephone calls for requests for service and complaints, including a Complaint Resolution Desk.
7. Prepared for implementation of a Statewide Automated Child Support System and submitted 2,000 test cases for the Franchise Tax Board Collection Service.

1995–96 Objectives

1. To develop and implement, together with Superior Court, a Commissioner system for expediting child support and related cases in a "one–stop–shop" environment.
2. To develop and implement a "Co–Locate" unit with the Human Services Agency (HSA) to process HSA referrals for paternity and child support enforcement.
3. To develop and implement an educational component and court alternative for non–paying, non–custodial parents to enhance parental awareness and responsibility of paying child support.
4. To continue to improve the staff development program and expand computer–linked technology to increase organizational effectiveness.
5. To explore and develop a quasi–paperless environment through optical scanning and imaging processes.
6. To transition into the Division's newly expanded facility at midyear.

	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,463,750	$4,830,825	$5,231,035	$5,094,421	$263,596
Services & Supplies	288,837	358,286	359,121	359,121	835
Fixed Assets	18,242	0	0	0	0
Total Expenditures	$4,770,829	$5,189,111	$5,590,156	$5,453,542	$264,431
Intrafund Transfers	0	(24,259)	(24,259)	(24,259)	0
Total Appropriations	$4,770,829	$5,164,852	$5,565,897	$5,429,283	$264,431
Earned Revenues By Source					
Taxes	$1,406,667	$0	$0	$0	$0
Aid from Other Governments	144,325	1,584,699	1,699,010	1,699,010	114,311
Charges for Services	95,912	54,550	60,000	60,000	5,450
Total Revenues	$1,646,904	$1,639,249	$1,759,010	$1,759,010	$119,761
Net County Cost					
Mandated	$3,123,925	$3,525,603	$3,806,887	$3,670,273	$144,670
Allocated Positions	68.0	69.0	72.0	70.0	1.0
Temporary (Full–Time Equivalent)	7.1	8.1	3.2	0.0	(8.1)
Total Staffing	75.1	77.1	75.2	70.0	(7.1)

Purpose

This presentation is a summary of the two budgets administered by the Public Defender. These include:

- 20400 Public Defender
- 20401 Vertical Defense of Indigents

204—Public Defender

Law & Justice

Gerald L. Gleeson, ***Public Defender***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,318,815	$4,723,652	$5,121,772	$4,985,158	$261,506
Services & Supplies	287,494	355,278	6,113	356,113	835
Fixed Assets	18,242	0	0	0	0
Total Expenditures	$4,624,551	$5,078,930	$5,477,885	$5,341,271	$262,341
Intrafund Transfers	0	(24,259)	(24,259)	(24,259)	0
Total Appropriations	$4,624,551	$5,054,671	$5,453,626	$5,317,012	$262,341
Earned Revenues By Source					
Taxes	$1,402,984	$0	$0	$0	$0
Aid from Other Governments	11,586	1,481,844	1,594,822	1,594,822	112,978
Charges for Services	95,912	54,550	60,000	60,000	5,450
Total Revenues	$1,510,482	$1,536,394	$1,654,822	$1,654,822	$118,428
Net County Cost					
Mandated	$3,114,069	$3,518,277	$3,798,804	$3,662,190	$143,913
Allocated Positions	68.0	69.0	72.0	70.0	1.0
Temporary *(Full–Time Equivalent)*	7.1	8.1	3.2	0.0	(8.1)
Total Staffing	75.1	77.1	75.2	70.0	(7.1)

Purpose

The Office of Public Defender provides legal defense representation to indigents across a wide range of constitutionally and statutorily mandated work load in the Municipal and Superior Courts of San Joaquin County.

Major Budget Changes

Salaries & Employee Benefits

➤ $179,008	Negotiated salary and benefit adjustments.
➤ $68,334	Add one Chief Investigator position.
➤ ($37,817)	Delete extra–help.
➤ $14,554	Delete salary savings.

Services & Supplies

➤ $15,121	Increase communications per actual charges.
➤ ($23,069)	Reduce data processing direct charges.
➤ $5,735	Increase Workers' Compensation and Casualty Insurance allocated costs.

Revenues

➤ $126,878	Increase Proposition 172 revenue.
➤ ($13,900)	Delete Guardianship /Ward filing reimbursement—State mandate not funded.
➤ $5,450	Increase other projected revenues.

Program Discussion

Dedicated Proposition 172 revenue of $1,594,822 supports 30% of the recommended operating cost. The remaining $3,636,731 in Net County Cost is funded by General Purpose Revenue.

The Public Defender provides indigent defense services as described in Government Code §27706. The right to competent and effective counsel is mandated by the U.S. Constitution, the California Constitution, statutes, and federal and State case law.

Sufficient resources must be allocated to permit the Public Defender to perform competently and effectively in mandated cases. Cases for which the Public Defender is unavailable would necessarily be handled by private court assigned counsel at a substantially greater Net County Cost.

The Public Defender must react to a number of factors which dictate case loads but are beyond the Department's control. Such factors include new legislation impacting procedures and sentences, prosecution filings, and prosecutorial and judicial settlement practices.

A $112,978 increase in Proposition 172 revenue, plus a recommended $118,454 in Net County Cost, is sufficient to preclude staffing reductions for 1995–96. With no significant ongoing revenue sources other than Proposition 172 funds, the Public Defender can achieve budget reductions only by cutting costs. To maintain an appropriate balance with the prosecution function, no reductions are recommended.

To partially restore an appropriate level of staffing in the Public Defender's investigation unit, the restoration of a Chief Investigator position is recommended at a cost of $68,334. The position is needed to perform the duties of supervisor for the unit.

An extra–help Interviewer position was funded in the 1994–95 budget with the understanding that the position would be reviewed for full–time status in 1995–96. Following the adoption of class specifications, allocation of the Civil Service position occurred in April 1995. The position is fully funded in the recommended budget as an Investigator Assistant.

Supplemental Request

The Public Defender has submitted two Supplemental Requests for funding which total $136,614.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Felony	3,758	3,884	4,097	4,157	4,255
DVI	N/A	14	21	25	30
Superior Court Only	1,543	1,483	2,043	2,340	2,500
Misdemeanor	8,261	9,124	8,526	8,976	*8,250
Juvenile Dependency	2,625	2,441	835	716	**-0-
Juvenile Delinquency	N/A	N/A	1,847	2,032	2,200
State Hospital	754	760	674	668	650
Habeas Corpus	503	482	479	378	375
Special Proceedings	647	481	838	872	840
Writs & Motions	635	571	374	486	612
Guardian & Ward	62	43	41	38	40
Civil, Appeal, Misc.	69	72	40	74	60
Expunge/Pardon	114	58	83	116	100
Total	18,971	19,413	19,898	20,875	18,912

**9,250 without cost reduction.*
***800 without cost reduction.*

Request 1:

The Public Defender requests supplemental funding in the amount of $88,222 to restore two additional Investigator positions to meet the continuing growth in case loads and case complexity.

	Position	Cost
1	*Public Defender Investigator I*	$50,795
1	*Public Defender Investigator*	37,427
2	*Total*	$88,222

The Investigations staff in recent years has been reduced from 12 FTE (11 Civil Service and 1 contract) to the current 9.75 FTE. Included in the reductions was the Chief Investigator position, which was deleted in 1992–93 under the Work Force Reduction Incentive Program. Staffing reductions, which have occurred concurrent with increased caseloads, have impaired the investigative unit's ability to respond to present work loads. Timely and sufficient independent investigation of cases by the defense is required for the effective representation and preparation of cases. Work load indicators over the comparable three quarters of 1993–94 and 1994–95 indicate that field investigation requests, custody interviews, and subpoena services have increased by 33%, 17%, and 41% respectively.

Additionally, custody interviews have been complicated by limited access to inmates in the County Jail. Further, Public Defender staff must also represent inmates at Deuel Vocational Institute (where numerous pretrial clients are now housed), five California Youth Authority facilities, and the women's prison. The proposed conversion and expansion of the women's prison to house a larger number of males would increase existing work loads significantly.

A Public Defender Investigator I was deleted to meet the required reductions in a prior budget. The unabated and increasingly complicated felony work load, and the increased caseload which must be prepared for trial on a timely basis, require restoring this Investigator position.

An additional Public Defender Investigative Assistant position is requested for 1995–96. Use of this position will allow the release of experienced Public Defender Investigators from in-office interviews and subpoena service to work the increased field investigative case load and to meet court deadlines.

Request 2:

The Public Defender requests $48,392 in supplemental funding to restore funding to an unfunded position in the Juvenile Unit as follows:

	Position	Cost
1	*Deputy Public Defender I*	$48,392

The request would fund an allocated (but unfunded) Deputy Public Defender I position to restore the Juvenile Unit to its former strength. It would help the Unit to meet the continued increase in juvenile filings and to comply with the mandates of new legislation passed effective January 1, 1995. This legislation imposes the requirement to file and argue a writ in the Third District Court of Appeal in Sacramento in every case which presents arguable issues at the time a termination hearing regarding parental rights is set.

Three Strikes

It is expected that the full impact of the "Three Strikes, You're Out" legislation/initiative will be experienced in the near future. Should the impact be similar to that of some large counties (Los Angeles, Orange, and San Diego) the prosecutor, indigent defense, and the courts will require increased resources and/or reprioritization. These cases are labor intensive from a number of perspectives. Clients facing dramatically increased potential punishment, including life in prison, demand substantial attorney time, exclusive of trials, in cases which would not otherwise be tried. Additional investigative time is also required; a growing felony caseload with a higher number of cases proceeding to trial has dramatically increased field investigations and subpoena requests. Additional clerical time is required for ordering and documenting the acquisition of prior dockets and transcripts of convictions upon which the increased punishment is based, and increased typing of motions attendant to competent representation of "Strikes" cases.

1994–95 Accomplishments

1. Reacted effectively and efficiently in aligning resources to accept an influx into Superior Court of street drug sales cases following a lengthy operation which culminated with Grand Jury indictments; substantial additional work load occasioned by Proposition 184 "Three Strike laws;" increased felony caseload and trials; and the creation of a special–emphasis Domestic Violence Prosecution unit.

2. Provided State Bar Mandated Continuing Legal Education as an MCLE provider in the following areas: alcohol/drug toxicology, elimination of bias, Spanish interpretation involving cultural differences, and the handling of Proposition 184 ("Three Strikes") motion practice and tactics.

3. Provided in–house PC training to attorney, investigative, and clerical staff.

1995–96 Objectives

1. To obtain, maximize, structure, and organize staff and resources to assure availability to react to developing caseloads and work loads generated by changes in prosecutorial or judicial policies and resources.

2. To complete installation, training, and implementation of enhanced information technology resources for staff. Implementation will be designed to maximize efficiency in the provision of competent and effective representation of indigents.

3. To increase the number of State Bar–approved Mandatory Continuing Legal Education courses offered in–house to enhance program–specific skills while minimizing loss of staff time to training.

20401—Public Defender–Vertical Defense of Indigents

Law & Justice

Gerald L. Gleeson, *Public Defender*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$144,935	$107,173	$109,263	$109,263	$2,090
Services & Supplies	1,343	3,008	3,008	3,008	0
Total Appropriations	$146,278	$110,181	$112,271	$112,271	$2,090
Earned Revenues By Source					
Taxes	$3,683	$0	$0	$0	$0
Aid from Other Governments	132,739	102,855	104,188	104,188	1,333
Total Revenues	$136,422	$102,855	$104,188	$104,188	$1,333
Net County Cost					
Required Match	$9,856	$7,326	$8,083	$8,083	$757

Purpose

This grant–funded Public Defender program provides vertical defense for some indigent defendants identified by the District Attorney for prosecution under its Career Criminal and Major Narcotics Vendor programs. Vertical defense allows a single attorney to handle a case from arraignment through sentencing, reducing delay and scheduling conflicts.

Major Budget Changes

Salaries & Employee Benefits

➤ $2,090	Normal salaries and benefits adjustments.

Revenues

➤ $1,333	Increase Proposition 172 and State grant funding.

Program Discussion

Dedicated Proposition 172 revenue funds $4,188 or 4% of the program cost. The remaining $8,083 in Net County Cost is funded with General Purpose Revenue.

The $100,000 Office of Criminal Justice Planning (OCJP) grant partially funds one experienced Deputy Public Defender and a proportion of investigative and clerical support to accomplish the program's goals. While the program itself is optional, absent the grant funding, the County would still be required to provide for the defense of indigents in these matters. The County is responsible for any match required by grant guidelines, which should not exceed 10%.

For the past nine years, Vertical Defense of Indigents (VDI) grants have funded Public Defender costs which allow vertical defense in cases filed by the District Attorney under its Career Criminal and Major Narcotic Vendor programs. The grant's nonsupplantation requirement and office caseload requirements have dictated backfill contracts for two Deputy Public Defenders, one Public Defender Investigator, and two clerical staff. The Public Defender is competing at this time in the competitive bid process for 1995–96 grant renewal.

The loss of these funds, which are estimated at $100,000 for 1995–96, would impact the ability of the Department to provide current levels of service as the staff provided by the grant have become integral to the Department's operation over the past nine years. In addition, the ability to contract has provided a flexible staffing mechanism for the Department. Should the grant funding not be continued, the Public Defender will request supplemental funding of $122,764 for two Deputy Public Defender I ($96,064) and half a Public Defender Investigator I ($26,700) to continue providing present levels of indigent defense services.

Continued State funding is uncertain. While the Public Defender successfully obtained grant refunding three years ago, it is not known if the State will fund the normal three–year cycle beginning in 1995–96 or if San Joaquin County will receive a grant in the current competitive process. Should State funding not materialize, County funding and Proposition 172 revenue would be required to retain current staffing in order to maintain present service levels.

1994–95 Accomplishments

1. Obtained 1994–95 grant funding and provided representation to targeted clients within grant guidelines.

1995–96 Objectives

1. To successfully compete in the OCJP proposal process for continued grant funding for the VDI grant.
2. To satisfy OCJP grant guidelines by providing competent, effective, and expeditious representation in Career Criminal and Major Narcotic appointments.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Targeted New Cases	76	75	52	50	50–60*

**Dependent upon District Attorney Special Emphasis Unit goals.*

209—Alternative Dispute Resolution

Law & Justice

Jeanne Millsaps, *Superior Court Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$10,640	$58,300	$54,120	$54,120	($4,180)
Total Appropriations	$10,640	$58,300	$54,120	$54,120	($4,180)
Earned Revenues By Source					
Operating Transfers In	$10,640	$58,300	$54,120	$54,120	($4,180)
Total Revenues	$10,640	$58,300	$54,120	$54,120	($4,180)
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Dispute Resolution Act of 1986 provides for the local establishment and funding of informal dispute resolution programs. The goal of the Act is the creation of a Statewide system of locally–funded programs which will provide dispute resolution services, primarily conciliation and mediation, to county residents. These services assist in resolving problems informally and function as alternatives to more formal court proceedings.

Major Budget Changes

Services & Supplies

➤ ($3,800)	Reduction reflects ongoing contractual commitment to Mediation Center.
➤ ($380)	Corresponding reduction in program administration costs.

Revenues

➤ ($4,180)	Reduction in trust transfers required to fund 1995–96 costs.

Program Discussion

The Mediation Center of San Joaquin County continues to provide training of new mediators. The number of trained mediators for the Center now exceed 40. In November 1994, the Center began the Small Claims Pilot Project, providing mediation services with the Stockton Municipal Court Small Claims Court at the time the hearing is scheduled for court. This project provides an average of 30 small claims mediations each month with a 70% resolution rate.

The Center is also exploring other programs including a Conflict Resolution and School Violence Reduction Program, working within the community school systems in training teachers and students how to handle violent situations at the school level and providing peer counseling groups at Lincoln High School. Judges are referring cases which are appropriate for mediation to the Center.

According to quarterly reports provided by the Center, the Center's caseload should grow as it continues as an effective alternative dispute resolution provider offering valuable mediation service to the community and court system.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Mediations	N/A	N/A	19	327	400

210—Grand Jury

Law & Justice

Jeanne Millsaps, *Superior Court Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$33,244	$47,083	$49,982	$42,364	($4,719)
Fixed Assets	536	0	0	0	0
Total Appropriations	$33,780	$47,083	$49,982	$42,364	($4,719)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$33,780	$47,083	$49,982	$42,364	($4,719)

Purpose

Article I, Section 23 of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of County and City governments; selectively examines the books, records, and the accounts of County offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the County, and may bring forth indictments.

Major Budget Changes

Services & Supplies

➤ ($1,188)	Reflects current expenditures for Grand Jury fees and reimbursements.
➤ ($687)	Defer replacing personal computer.
➤ ($2,610)	Decreased funds for criminal grand juries to balance the budget.

Program Discussion

Money appropriated in this budget is used for office supplies, clerical support, seminar fees, travel expenses, and other costs incurred by the Grand Jury members. This budget also includes appropriations for impaneling separate criminal grand juries.

Several small reductions have been made to meet the recommended allocation of Net County Cost. These include deferring the scheduled replacement of a personal computer and adjusting appropriations for Grand Jury fees to reflect current expenditures. No changes in service delivery are anticipated from these actions.

The recommended budget contains only $3,882 for impaneling criminal grand juries, a reduction of $2,610 from 1994–95. As of March 22, 1995, two criminal grand juries had issued indictments against 59 defendants at a 1994–95 cost of $8,805.

Supplemental Request

The Superior Court has requested that an additional $7,618 be appropriated for impaneling criminal grand juries. The use of criminal grand juries to produce criminal indictments, when processing multiple arrests, can save the County the costs associated with preliminary hearings, representing a significant cost avoidance for the District Attorney, defense bar, and municipal courts. If these cases were not handled through grand jury indictments, each case could require up to a three–day preliminary hearing, taking valuable court time and incurring much higher attorney, court reporter, and interpreter costs. However, it is unknown what level of criminal grand jury activity will be generated. Once the activity level is known, costs avoided in other operations may be recommended to be transferred to cover criminal grand jury activity.

The supplemental appropriations are not included in the recommended budget.

213—Court Assigned Counsel

Law & Justice

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,045,946	$2,331,036	$2,409,209	$2,409,209	$78,173
Total Appropriations	$2,045,946	$2,331,036	$2,409,209	$2,409,209	$78,173
Earned Revenues By Source					
Charges for Services	$344,226	$280,000	$280,000	$280,000	$0
Total Revenues	$344,226	$280,000	$280,000	$280,000	$0
Net County Cost					
Mandated	$1,701,720	$2,051,036	$2,129,209	$2,129,209	$78,173

Purpose

This budget provides funds for legal counsel in cases where the Public Defender has declared a conflict of interest.

Major Budget Changes

Services & Supplies

➤ $2,822	Increased administrative fees.
➤ $6,000	Increased non–attorney expenses.
➤ ($2,000)	Decreased interpreter expenses.
➤ $71,351	Increased attorney expenses.

Program Discussion

Lawyer Referral Service (LRS) is beginning its seventh year as the sole provider of defense counsel in conflict of interest cases. LRS has developed a proposal to limit its total expenditures for 1995–96 to a maximum of $2,409,209.

As in past years, LRS has agreed to this limit under the following conditions:

- That the number of felony referrals remains consistent with the 1994–95 referral level, and all other referrals do not increase more than 5%; and
- That the County agrees that LRS will be treated the same as the Public Defender offices with regard to yearly appropriations.

The LRS Court Assigned Counsel Committee has requested that the attorney fee schedules be adjusted in the next two years. With the exception of a $5 per hour increase (11.1%) granted last year for misdemeanor and juvenile cases, hourly compensation for LRS attorneys has remained unchanged since 1988. LRS has requested the following adjustments for the 1995–96 and 1996–97 years:

Type of Case	Current	95–96	96–97
Special Circumstance	$70	$75	$80
Felony	60	65	70
Juvenile	50	50	55
Misdemeanor	50	50	55

Without an increase in compensation, participation on the LRS panels is expected to deteriorate as non–criminal work becomes more lucrative by comparison. It is recommended that the Board of Supervisors approve these rate adjustments during Final Budget hearings.

The increase in compensation will not necessarily increase County costs as long as the appropriation cap remains in place. However, if the recommended hourly rate increases are granted, the likelihood that the total appropriation will be exhausted on criminal cases also increases. LRS also provides counsel to defendants that do not fall under the scope of its contract to provide defense services for criminal conflict cases. These include paternity and reimbursement actions brought by the District Attorney, second counsel for Public Defender cases, writs, appeals, remanded cases, and domestic relations cases. While it willingly provides these services, LRS wishes to alert the Board that it will require additional funding to provide these services, if its entire appropriation is needed for criminal conflict cases.

For 1994–95, LRS projects that it will incur expenses of approximately $100,500 for cases that fall outside of its criminal conflict contract. This includes $17,000 on paternity cases, $4,500 on writs and appeals, $3,000 on domestic relations cases, $60,000 as second counsel, and $16,000 on one remanded case. Of these amounts, the costs for paternity, writs and appeals, and domestic relations cases represent ongoing expenses. The Superior Court has been extremely helpful in controlling the most expensive category, second counsel, and has denied recent requests for assignment. The remanded case is an extraordinary situation, in which a San Francisco–based, non–LRS attorney, was assigned on appeal. While some billings for second counsel and the remanded case can be expected in 1995–96, the ongoing costs of non–contract cases are expected to be in the neighborhood of $30,000.

LRS has also begun to experience some impact from "Three Strikes" cases. At the time of budget preparation, LRS has provided counsel in approximately 100 strike cases. It appears that this work load, while significant, can be handled within the recommended appropriation.

Finally, LRS wishes to alert the County that if or when arraignments are moved to the County Jail, there will be some increased costs associated with sending attorneys to the Jail which must be balanced against savings in other parts of the system.

Work Load Data

	Actual			Est./Act.	Projected
Cases Referred	**1991–92**	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Juvenile Dependency	596	419	418	406	420
Juvenile Misdemeanor	113	72	108	102	110
Juvenile Minor Felony	178	188	216	268	332
Juvenile Major Felony	180	193	251	261	272
Misdemeanor	396	276	308	335	365
Minor Felony	457	424	423	465	511
Major Felony	750	566	655	572	600
Special Circumstance	3	2	2	3	3
Domestic/Paternity	35	30	57	33	35
Writ	7	1	6	1	3
Total	2,715	2,171	2,444	2,446	2,651

215—New Directions

Law & Justice

Michael N. Smith, *Health Care Services Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$198,962	$240,812	$236,986	$236,986	($3,826)
Total Appropriations	$198,962	$240,812	$236,986	$236,986	($3,826)
Earned Revenues By Source					
Aid from Other Governments	$196,113	$235,812	$236,986	$236,986	$1,174
Total Revenues	$196,113	$235,812	$236,986	$236,986	$1,174
Net County Cost					
Discretionary	$2,849	$5,000	$0	$0	($5,000)

Purpose

New Directions is a substance abuse residential program which provides an alternative to jail or prison. All admissions into the program are either through the courts or by parole officers.

Major Budget Changes

Services & Supplies

➤ ($3,826)	Elimination of General Relief qualifying expenditures partially offset by increased State Department of Corrections contract expenditures.

Revenues

➤ $1,174	Increase in contract amount from the State Department of Corrections.

Program Discussion

New Directions is a joint venture between San Joaquin County and New Directions Inc., a nonprofit corporation. The nonprofit corporation is responsible for this residential substance abuse program. The Office of Substance Abuse, in conjunction with the County Administrator's Office, is responsible for monitoring the progress of the New Directions' program.

The program, located at 999 West Mathews Road in French Camp, occupies A, B, and C barracks on the Honor Farm Complex. The program is unique in that it is a public/private venture that is privately operated and serves individuals who do not have access to conventional rehabilitation programs. The program is also responsible, in cooperation with the San Joaquin County Office of Education, for operating the Sunrise School located at the former Women's Jail.

New Directions is permitted to operate at the above site without charge in exchange for the provision of 15 presentenced beds for County inmates. The program is responsible for providing housing, food, counseling, education, and other training pertinent to substance abuse, rehabilitation, and job procurement. New Directions averages approximately 30 clients in its census. Of those, 15 are funded through a contract between the County and the State Department of Corrections.

As funding for New Directions was temporarily reduced in the last quarter of 1994, statistics are lower than projected. However, as this is a six–month program, the real issue is quality and the length of time that people stay in the program. Given the history and needs of people who are directed to this program, the completion ratio compares favorable to other programs.

At the time of the funding reduction, the County suspended the requirement that New Directions provide treatment for 15 County referrals. While reduced, services were maintained for County residents, primarily for residents for whom there would have been no alternatives.

1994–95 Accomplishments

1. Developed an inpatient substance abuse treatment and education program housed at the facility along with halfway house functions; individuals who complete the program continue living in the facility and begin employment with industries in the community.

2. Maintained census of 15 or more parolees referred by the Stockton Parole Office except when funding was temporarily reduced in the last quarter of 1994.

3. Provided an average of 12 inpatient substance abuse treatment slots on a daily basis for presentenced inmates at the County Jail. During the funding reduction the County suspended this requirement.

4. Provided approximately 3,000 bed days of substance abuse treatment for County inmates and 5,000 bed days for State Department of Corrections.

5. Provided services for 32 individuals who come through the County court system and 85 parolees.

1995–96 Objectives

1. To continue the inpatient substance abuse treatment program in A, B, and C barracks and the education program in the Women's Jail.

2. To provide residential recovery services that include individual and group counseling, skill/education assessment, job training and placement, community transition and aftercare for 15 male and female parolees under the jurisdiction of the State Department of Corrections and referred by the Stockton Parole and Community Service Office.

3. To provide services above for 15 sentenced/presentenced inmates incarcerated in the County Jail.

4. To secure additional funding that will allow New Directions to provide services at the current State license level of 48 persons.

5. To admit 140 Parole and Probation Department referrals.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Admissions					
Parole	N/A	N/A	102	85	100
Probation — Presentenced	N/A	N/A	30	20	30
Probation — Sentenced	N/A	N/A	23	12	20
Total	N/A	N/A	155	117	50
Discharges					
Parole	N/A	N/A	109	85	100
Probation	N/A	N/A	46	32	50
Total	N/A	N/A	155	117	150
Completions					
Parole	N/A	N/A	18	24	30
Probation	N/A	N.A	8	12	18
Total	N/A	N/A	26	36	48
Resident Capacity	N/A	N/A	30	30	30
Average Daily Census	N/A	N/A	30	30	30
Occupancy Rate	N/A	N/A	100%	100%	100%

Summary

All Sheriff–Coroner Budgets

Baxter Dunn, ***Sheriff–Coroner***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$34,070,189	$37,713,901	$39,747,304	$38,539,815	$825,914
Services & Supplies	12,861,383	11,720,228	12,386,213	12,328,499	608,271
Other Charges	0	8,000	8,000	8,000	0
Fixed Assets	19,321	100,196	94,711	94,711	(5,485)
Operating Transfers Out	4,000	54,000	4,000	4,000	(50,000)
Total Expenditures	$46,954,893	$49,596,325	$52,240,228	$50,975,025	$1,378,700
Intrafund Transfers	(141,423)	(255,780)	(288,960)	(288,960)	(33,180)
Total Appropriations	$46,813,470	$49,340,545	$51,951,268	$50,686,065	$1,345,520
Earned Revenues By Source					
Taxes	$12,164,077	$20,000	$0	$0	($20,000)
Licenses/Permits/Franchises	17,976	15,232	15,850	15,850	618
Fines/Forfeitures/Penalties	37,322	6,500	6,500	6,500	0
Interest/Rents	19,152	19,104	16,000	16,000	(3,104)
Aid from Other Governments	293,382	13,165,062	14,373,822	14,032,298	867,236
Charges for Services	4,051,965	4,368,392	4,593,794	4,593,794	225,402
Miscellaneous Revenues	106,642	10,000	80,123	80,123	70,123
Operating Transfers In	260,126	225,738	295,738	295,738	70,000
Fund Balance	(95,715)	54,252	44,271	44,271	(9,981)
Total Revenues	$16,854,927	$17,884,280	$19,426,098	$19,084,574	$1,200,294
Net County Cost					
Mandated	$29,958,543	$31,456,265	$32,525,170	$31,601,491	$145,226
Allocated Positions	599.0	647.0	667.0	646.0	(1.0)
Temporary (Full–Time Equivalent)	5.8	21.7	26.9	26.9	5.2
Total Staffing	604.8	668.7	693.9	672.9	4.2

This presentation is a summary of the 17 budget units which fund the various functions of the Sheriff–Coroner. These budget units include:

- ➤ 21601 Sheriff–STC Training
- ➤ 21602 Boating Safety
- ➤ 21620 Patrol
- ➤ 21622 Communications
- ➤ 21626 Detectives
- ➤ 21628 Records/Evidence
- ➤ 21630 Court Services
- ➤ 21635 Civil
- ➤ 21640 Coroner/Morgue
- ➤ 21645 Administration/Support Services
- ➤ 21650 Lathrop Police Contract
- ➤ 22600 Custody
- ➤ 22615 Custody Hiring/Training
- ➤ 22620 Work Programs
- ➤ 22621 Correctional Health Services (Budget and program managed by Department of Health Care Services.)
- ➤ 26500 Fish & Game
- ➤ 53300 Burials

21601—Sheriff–STC Training

Law & Justice

Baxter Dunn, *Sheriff-Coroner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$60,660	$15,519	$41,340	$41,340	$25,821
Services & Supplies	32,820	57,528	48,675	48,675	(8,853)
Total Appropriations	$93,480	$73,047	$90,015	$90,015	$16,968
Earned Revenues By Source					
Aid from Other Governments	$74,692	$73,047	$90,015	$90,015	$16,968
Total Revenues	$74,692	$73,047	$90,015	$90,015	$16,968
Net County Cost					
Mandated	$18,788	$0	$0	$0	$0

Purpose

The Standards and Training for Corrections (STC) program provides State–reimbursable funding for the training of correctional officers not covered by the Peace Officer Standards and Training (POST) program for peace officers.

Major Budget Changes

Salaries & Employee Benefits

➤ $25,821	Increased use of overtime to staff jail while officers are in mandated training classes.

Services & Supplies

➤ ($18,028)	Reduce Indirect Costs previously reimbursed for in–house classes due to the need to pay overtime for officers backfilling those in training classes.

Revenues

➤ $16,968	State allocation rate partly restored from previous year cuts plus added number of officers to train to fill vacancies.

Program Discussion

The Sheriff–STC Training budget has no Net County Cost. The budget is funded by the State of California and assists the County in providing detention training mandated by law. The budget does not, however, pay for all training needed to fully train officers for their tasks. The remaining costs appear in other Sheriff's budgets. Funding for 1995–96 includes an allocation from the State that partially restores cuts imposed last year. The rates paid per officer in recent years are listed below:

Reimbursement Per Officer

	1993–94	1994–95	1995–96
Entry	$425	$320	$335
Journey	638	480	505

State funding for journey level training dropped in 1994–95 by 41%. For 1995–96, the increased rate remains 21% below the 1993–94 level. While funding has been reduced, the amount of training mandated by State regulations remains unchanged.

During 1995–96, 25 new Correctional Officers are expected to complete the correctional academies and 2 sergeants are expected to go through entry training. A total of 203 officers and supervisors are expected to complete their continuing education requirements during the year.

1994–95 Accomplishments

1. Presented facility cross–training to one half of the officers, equipping them to work productively in any of the jail facilities.
2. Provided mandated training to most officers.
3. Conducted four correctional academies for new hires.
4. Obtained training for non–lethal weapons selection and use.
5. Obtained training for a rangemaster to conduct firearms qualifications.
6. Obtained supervision training for some sergeants and lieutenants.

1995–96 Objectives

1. To conduct four correctional academies.
2. To provide mandated training to all division officers.
3. To develop a class in the use of non–lethal weapons.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Total Hours of STC Training	23,925	9,952	10,047	10,289	16,800
Number of Officers Trained	254	225	221	221	254

21602—Sheriff–Boating Safety

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$332,619	$495,683	$0	($332,619)
Services & Supplies	44,353	89,231	76,018	34,804	(54,427)
Total Appropriations	$44,353	$421,850	$571,701	$34,804	($387,046)
Earned Revenues By Source					
Taxes	$15,331	$20,000	$0	$0	($20,000)
Aid from Other Governments	0	216,018	358,926	17,402	(198,616)
Total Revenues	$15,331	$236,018	$358,926	$17,402	($218,616)
Net County Cost					
Mandated	$29,022	$185,832	$212,775	$17,402	($168,430)
Allocated Positions	0.0	5.0	7.0	0.0	(5.0)

Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. In that capacity, assigned deputies also inspect vessels, aid injured persons, assist emergency medical personnel, perform search and rescue operations, and recover drowning victims.

Major Budget Changes

Salaries & Employee Benefits

➤ ($298,247)	Delete five allocated positions.
➤ ($34,372)	Delete overtime and holiday pay.

Services & Supplies

➤ ($54,427)	Delete or reduce to minimal levels all services and supplies costs.

Revenues

➤ ($200,000)	Delete prior year State grant funding.
➤ ($20,000)	Delete prior year budgeted TOT revenue—increase not enacted by Board.
➤ $1,384	Increase Proposition 172 revenue.

Program Discussion

To fund the Sheriff's combined 1995–96 budgets within the recommended Net County Cost, the discretionary Boating Safety program must be reduced to *limited emergency response only* capability. This action would free–up $168,430 in Net County Cost to be used elsewhere within the Department to reduce cuts in mandated services. However, in reducing funding to the Boating Safety program, the County would forego up to $341,524 in State/federal grant funding—not a fiscally attractive trade–off.

To achieve the $168,430 reduction, one Sergeant and four Deputy Sheriff II positions allocated to the Boating Safety budget would be deleted, along with most of the program's operating costs. The service impacts of this action would be as follows:

- Normal law enforcement activities concerned with boating operation on San Joaquin County waterways would be eliminated.
- The "Intoxicated Boat Operators" enforcement program would be eliminated.
- With no law enforcement presence on the water, an increase would be likely in the number and frequency of unsafe/illegal acts committed by boat operators.

Public safety on the waterways will be significantly diminished.

- The Department would maintain a limited response capability to life threatening emergencies, major injury accident investigations and searches, including recovery of drowning victims and victims of boating fatalities.
- Revenue accruing to the County (but not to this budget) from fines for Boating Safety citations would be decreased by an estimated $13,000 annually.

To qualify for State/federal grant funding, County funding of Boating Safety program costs must equal the County's share of unsecured property tax revenue on boats registered in San Joaquin County. For 1995–96, this amounts to $212,775. Pursuant to Harbors and Navigation Code Section 663.7, if the County's revenue from boat taxes (plus fees for boat inspections) does not fully offset the costs of the program, the unfunded balance of costs is paid by a State grant.

In October 1994, the Board of Supervisors approved the Sheriff's 1995–96 Boating Safety State grant application for a seven person unit. If approved as submitted, the State grant, along with the County's required match, would restore the program to full operational capability and staffing. Notification of grant approval by the State is anticipated in late May. However, with the recommended reduction in County funding to less than the required minimum match level, State funding approval becomes inconsequential.

The recommended $17,402 Net County Cost, which equals the estimated Proposition 172 revenue allocated to the program, would allow the Sheriff to maintain a minimal emergency response capability for major boating incidents. Staff from other divisions of the Department would respond should an emergency occur. Approximately 70 such responses are required in a normal year.

Supplemental Request

The Sheriff has requested $195,373 in net supplemental funding for the Boating Safety program. Along with the $17,402 in dedicated Proposition 172 revenue, the request would provide the minimum $212,775 County match to qualify for up to $341,524 in State grant funding to restore the program to full operational staffing and capability effective July 1, 1995. The request breaks down as follows:

	Position/Item	Cost
1	*Sergeant*	$66,670
6	*Deputy Sheriff II*	352,013
	Overtime	57,000
	Holiday Pay	20,000
	Total Salaries & Benefits	$495,683
	Services and Supplies	41,214
	Total Restored	$536,897
	less: State grant funding	(341,524)
	Net Request	**$195,373**

During the past year, the program has operated with five sworn staff assigned, which is two positions below full operational level. The reason the program was not fully restored in 1994–95 was not from a lack of County matching funds; the County fully funded the required match. The State, however, failed to provide the necessary grant funding required for full restoration.

Work Load Data

	Actual 1991–92	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Verbal Warnings	1,736	1,720	800	1,700	0
Citations Issued	796	785	90	725	0
Physical Arrests	72	70	7	40	0
Accident Investigations	85	87	10	40	40
Searches	15	17	5	15	10

If the Boating Safety program were restored only to the present partially–reduced operating level of five staff (instead of the seven requested), the County would still be required to fund the $212,775 equivalent of the 1995–96 boat property tax revenue to qualify for State/federal grant funding. Therefore, it is recommended that the Sheriff's request for supplemental funding be considered only at the required County match level (as shown in the chart above) in order to qualify for State funding. Any reduction in funding below a total County commitment of $212,775 ($195,373 Supplemental Request plus $17,402 in Proposition 172 funding) would not allow the program to qualify for State funding.

As noted, State funding is not firm at this time, and could vary from the grant application level, as it did in 1994–95.

1994–95 Accomplishments

1. Partially restored the Boating Safety program with full County matching funds and a reduced State grant.
2. Brought all equipment up to standards as well as trained two new officers.
3. Restored a law enforcement presence to the Delta.

1995–96 Objectives

1. To maintain a limited response capability to major emergencies on the County's waterways.
2. To continue to pursue dedicated funding for the Boating Safety program through all possible sources.
3. To restore the Boating Safety program to full operational status.

21620—Sheriff–Patrol

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$7,629,561	$8,049,470	$8,165,382	$7,498,590	($550,880)
Services & Supplies	1,329,898	1,433,988	1,642,628	1,626,128	192,140
Fixed Assets	6,976	7,966	0	0	(7,966)
Total Appropriations	$8,966,435	$9,491,424	$9,808,010	$9,124,718	($366,706)
Earned Revenues By Source					
Taxes	$2,613,565	$0	$0	$0	$0
Aid from Other Governments	23,845	2,753,776	2,990,346	2,990,346	236,570
Charges for Services	190,484	239,910	141,908	141,908	(98,002)
Total Revenues	$2,827,894	$2,993,686	$3,132,254	$3,132,254	$138,568
Net County Cost					
Mandated	$6,138,541	$6,497,738	$6,675,756	$5,992,464	($505,274)
Allocated Positions	124.0	124.0	125.0	113.0	(11.0)

Purpose

This division of the Sheriff's Department provides rural law enforcement services in the unincorporated area of the County.

Major Budget Changes

Salaries and Employee Benefits

➤ $80,131	Negotiated salary and benefit adjustments.
➤ ($666,792)	Delete 12 Deputy Sheriff positions to meet Department's recommended Net County Cost.
➤ $35,781	Add one Systems and Programming Analyst III to address deficiencies identified in the current Institute for Law and Policy Planning (ILPP) study.

Services and Supplies

➤ $132,497	Increase allocated Casualty and Workers' Compensation charges.
➤ $55,847	Add new Motor Pool three cent per mile surcharge.
➤ $14,926	Replacement batteries and recorders for dictating reports during shifts.
➤ $3,672	Increase radio maintenance charges.
➤ $3,200	Increase towing charges and canine supplies.
➤ $2,400	State mandated infection control kits.
➤ $1,500	Replacement bulletproof vest covers.
➤ ($13,501)	Reduce firing range supplies.
➤ ($6,500)	Delete funding of Sheriff's Auxiliary activities.
➤ ($1,901)	Reduce Data Processing direct charges based on usage level.

Revenues

➤ $236,355	Increase Proposition 172 revenue.
➤ ($77,305)	Reduce estimate for false alarm fines based on first year experience.
➤ ($20,733)	The Lathrop police contract has allowed for leasing police vehicles

by the City of Lathrop. Consequently, Patrol budget vehicles are not used and revenues not received.

Program Discussion

Dedicated Proposition 172 revenue of $2,970,910 supports one–third of the recommended operating cost of the Patrol budget. The $5,992,464 Net County Cost is funded by General Purpose Revenue. A recommended reduction of 12 deputy positions results in an overall $505,274 reduction in Net County Cost. This reduction allows the Sheriff to meet its overall Net County Cost for 1995–96.

Departmental Budget Reductions

In assessing the Department's funding requirements and the need for budget cuts again in 1995–96, the Sheriff determined that further reductions to the units which support the Department's field forces would be highly counter–productive. The effects of prior reductions in these areas are evidenced in the continuing high usage of overtime to meet operational demands. For this reason, the decision was made to *restore* staffing in some support units in order to correct the many operational and budget problems caused by the existing staffing shortages. The determination was thus made that the most operationally acceptable area in which to make the required budget reductions was in field operations. Although this is a difficult choice, it is the Sheriff's preferred alternative given the severe disruptions which have occurred in the support units as staffing cuts have been made in recent years. The Department cannot continue to function effectively with the present levels of staffing allocated to many of the support units. Therefore, reductions to meet the overall recommended Net County Cost are being recommended in two field forces budgets—Patrol and Boating Safety. Reducing Patrol officers in the field will require a re–configuration of the present Patrol districts, and will result in reduced service levels to the public.

Patrol Budget Increases

The cost for negotiated salary and benefit adjustments in the Patrol budget accounts for an increase of $80,131. The recommended addition of a Systems and Programming Analyst III to address systems concerns in the ILPP's criminal justice system evaluation adds $35,781 in additional first–year costs.

Allocated charges for Workers' Compensation and Casualty Insurance have increased by $132,497 over the prior year. The increase is attributable to three factors: 1) the need for an organization–wide increase in "premium" charges to stabilize the self–insurance program reserves, 2) increased prior years' Patrol Division claims and loss experience which are factored into the self–insurance cost allocation formula each year by the Auditor–Controller, and 3) the shifting of Boating Safety insurance costs ($11,903) to the Patrol budget in 1994–95.

Motor Pool charges have been increased by three cuts per mile in order to obtain sufficient money for replacement of vehicles. This amounts to $55,847 in additional cost.

Dedicated Proposition 172 revenue has increased by an estimated $236,355 for 1995–96. The increase is partially offset by a $77,305 reduction in revenue from the False Alarm program based on the first year's experience. The Department has seen a significant reduction in alarm calls since the first false alarm billings went out in August 1994. Many false alarm calls are now cancelled in mid–response.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Service Population	124,747	127,586	130,400	133,008	135,668
Documented Calls for Service	59,030	71,768	118,800	120,000	120,000
Warrants Service Activity	3,879	46,295	48,121	55,088	51,522
SWAT Missions	65	68	57	34	35
Hostage Negotiation Team Missions	11	8	57	34	35
Reserve Staffing Hours	5,891	5,560	7,313	7,282	7,400

Per Board Resolution, users who do not pay invoices for false alarms do not receive responses by patrol units until the penalties have been paid. These factors have produced False Alarm revenues far short of what was expected based on the historic volume of false alarm incidents. However, there has been a positive impact in reducing the number of patrol responses to false alarms. Patrol deputy response time is freed–up by not having to respond to false alarms; this time can be devoted to more useful law enforcement duties.

Patrol Staffing Reduction

To help meet the Department's increased operating costs for 1995–96 within the recommended Net County Cost, a total of 12 positions are recommended for deletion from the Patrol budget as follows:

Position	Annual Cost
12 Deputy Sheriff II	$666,792

The deletion of 12 Patrol deputies will necessitate the following changes in service delivery:

- Reconfiguration of patrol beats, resulting in increased geographical size of beats, especially in the larger, less populated rural areas.
- Larger beat areas could impact response times to life threatening, safety related, or in–progress felony incidents as a result of fewer units available in the field and greater travel time required.
- Degradation of beat integrity as officers are directed to high priority calls in other beats due to the unpredictable nature of the demand for police services and the fluctuation of high and medium priority calls.
- Increase in response times to medium priority calls where suspect apprehension is possible with timely police intervention. The more rapidly a unit responds, the greater the opportunity for suspect apprehension and/or citizen satisfaction with service delivery.
- Reduction in uncommitted patrol time, which is "free time" available to deputies for proactive patrol work and other duties when actual responses or follow–up are not occurring.
- Fewer deputies available for back–up to calls in which more than one deputy is desired due to the nature of the call and to insure the safety of the responding deputy and citizens.

Under existing funding constraints, the recommended reduction of 12 deputy positions will result in a marked service reduction unless significant operational changes occur in the Patrol Division. To minimize the service impacts of such a reduction, the County Administrator's Office, Personnel, and the Sheriff's Department are reviewing patrol staff scheduling options. The goal is to explore a more efficient schedule which would mitigate Patrol staff reductions. Progress on this review and any resulting recommendations will be reported during the Final Budget Hearing.

Additional Budget Savings

In 1987, the Board of Supervisors authorized the Auditor–Controller to pay the Department's costs for an annual Sheriff's Auxiliary installation dinner. The dinner allows the County to recognize the valuable contribution of the many thousands of hours of volunteer labor donated annually to the County by the Sheriff's Auxiliary, Air Patrol, and Mounted Posse. Due to this year's budget limitations, the Sheriff is recommending that the County not fund this event in 1995–96. The savings to the Patrol budget is $6,500.

Supplemental Request

The Sheriff has requested supplemental funding in the amount of $683,292 to restore the 12 Patrol positions recommended for deletion and for additional officer training as follows:

Requested Position/Item	Amount
12 Deputy Sheriff II	$666,792
Additional Training	16,500
Total Request	$683,292

The request would allow the Sheriff to maintain the present level of Patrol services. In addition, the Sheriff has requested $16,500 in added funding for needed training of field forces officers in the area of explosives technology. The requested funding would cover in–service and conference training costs as follows:

- Basic explosives training at Red Stone Arsenal for two replacement members of the explosives team ($10,000).

- IABTI advanced explosives training for five team members ($5,000).
- Other related training ($1,500).

1994–95 Accomplishments

1. Provided essential law enforcement services to the unincorporated area of the County.
2. Initiated a "False Alarm Reduction Program." The program reduced alarm calls by 7% and increased cancellations by 29%, thereby saving the equivalent of more than $30,000 in personnel costs (hours) and freeing–up Patrol officer time to handle more calls for service. The program generated over $20,000 in penalty fees resulting from violations of the alarm ordinance.
3. The proposed creation of a vehicle service life extension program was not pursued.
4. Automated the crime reporting function of the Records Management System. This program better utilizes officer patrol time by transferring the transcription of crime reports to support staff. The new process provides officers with more time to handle calls for service and related duties.

1995–96 Objectives

1. To provide essential law enforcement services to the unincorporated areas of the County with a reduced level of field forces. This will be accomplished while transitioning the Patrol function to a community–oriented policing and problem solving operational model. This philosophy enlists the aid of public and private agencies, and the community at large, to combat crime.
2. To develop a training program and the necessary staff skills to begin using existing systems for crime analysis, case management, and related tasks. This will help to provide more efficient responses to requests for service from the community.
3. To open two community–based Sheriff's Service Centers in 1995–96 in addition to the one recently opened in Lockeford. The three sites will serve as a demonstration project during 1995–96. The Department will closely monitor the Centers during the year to determine if the concept should be expanded to other locations in the future. The Centers will be staffed by *STARS* volunteers and will operate with funding raised by the local community. Service Centers are intended to help fight crime by providing easier public access to Sheriff's services, to make it easier for citizens to report crime, and to more effectively deal with a community's crime problems.

21622—Sheriff–Communications

Law & Justice

Baxter Dunn, ***Sheriff–Coroner***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,750,838	$1,742,332	$1,877,278	$1,877,278	$134,946
Services & Supplies	950,073	969,587	1,034,855	1,034,855	65,268
Fixed Assets	0	0	11,600	11,600	11,600
Total Appropriations	$2,700,911	$2,711,919	$2,923,733	$2,923,733	$211,814
Earned Revenues By Source					
Taxes	$721,413	$0	$0	$0	$0
Aid from Other Governments	(12)	755,138	820,368	820,368	65,230
Charges for Services	130,556	183,122	158,035	158,035	(25,087)
Total Revenues	$851,957	$938,260	$978,403	$978,403	$40,143
Net County Cost					
Mandated	$1,848,954	$1,773,659	$1,945,330	$1,945,330	$171,671
Allocated Positions	37.0	39.0	42.0	42.0	3.0

Purpose

This division of the Sheriff's Department is responsible for all radio dispatching operations for field forces and for the central control (electronic security and access) function at the new Custody facility.

Major Budget Changes

Salaries & Employee Benefits

➤ $60,792	Add three Communications Dispatcher II positions for overtime relief effective December 1995.
➤ $37,000	Increase overtime to projected requirement.
➤ $37,154	Negotiated salary and benefits adjustments.

Services & Supplies

➤ $6,561	Increase radio maintenance costs.
➤ $30,000	Increase maintenance cost for computer–aided dispatch/records management system (CAD/RMS).
➤ $28,707	Increase allocated Casualty and Workers' Compensation Insurance.

Fixed Assets

➤ $11,200	Purchase of 100 voice recording tapes for dispatch system to meet legal requirements.
➤ $400	Replacement chairs for dispatching staff (2).

Revenues

➤ $65,230	Increase Proposition 172 revenue.
➤ $3,000	Increase charges to City of Lathrop police services contract based on projected use of services.
➤ ($27,737)	Delete revenue from prior–year proposed contract to provide dispatch services to City of Escalon Police Department – contract rejected.

Program Discussion

Dedicated Proposition revenue of $819,918 supports 28% of the recommended operating cost. Fees for dispatch services provided to other local agencies generate an additional $158,035, or 5%, of the overall cost. The remaining $1,945,330 Net County Cost is funded by General Purpose Revenue.

Following the deletion of six Communications Dispatcher positions two years ago, overtime usage in the Communications Center has been extremely high. The cost is projected to exceed the $40,000 authorized overtime appropriation by approximately $385,000 in 1994–95. The overrun will directly impact the General Fund year–end balance available to help meet 1995–96 County funding requirements.

As part of its staffing review last year, the Jail Staffing Task Force studied Communications Center staffing and overtime usage. To help reduce the continuing high rate of overtime usage, the Task Force recommended the addition of two Dispatcher positions above the existing allocation level. Their reasoning: backfill overtime is often provided by sworn officers at an overtime cost of approximately $30 per hour. It is more cost effective to add less costly, full–time civilian dispatchers than to continue to rely on overtime to meet ongoing staffing requirements. High staff turnover and an inability to hire dispatchers to fill vacancies continue to be serious problems for the Division. However, it is recommended that three additional dispatcher positions be allocated and funded in the 1995–96 budget to help further reduce reliance on costly overtime. The partial–year cost of three additional recommended Communications Dispatcher II positions is $60,792. Reduced overtime costs will more than offset the cost of the three new positions if vacancies are filled in a timely manner.

Overtime funding is recommended at $77,000, an increase of $37,000 above the current budget. A more meaningful comparison, however, is to the $425,000 in overtime costs projected to be expended for 1994–95. Overtime usage in the Communications Division will be closely monitored and controlled as necessary in the coming year.

In addition to the beneficial effects three recommended new Dispatcher positions will have on overtime usage, Sheriff's Management will focus its overtime reduction efforts for the unit on the following:

- Using civilian staff rather than more costly sworn officers when overtime is necessary.
- Reducing employee sick leave usage.
- Using less costly extra–help positions, if necessary, in lieu of overtime.
- Adjusting types and levels of service provided to field forces to operate the Communications Division within its approved budget.

The Sheriff has requested $11,600 in fixed assets funding for this division as follows:

	Item	Cost
100	*1–Inch Voice Recording Tapes*	$11,200
2	*Replacement Chairs*	400
	Total	$11,600

The requested funding would provide for the purchase of additional recording tapes for the Communication Center's radio dispatch system. Civil law (Government Code Section 911.2) has changed and now allows 180 days for the filing of civil actions against the County. Old law allowed only 90 days. The County is therefore required to maintain voice tapes of all daily dispatch communications for at least 180 days. The requested additional inventory of tapes will allow for 180 day retention as well as for replacements and voice evidence storage. This one–time cost is recommended for funding, along with $400 for two replacement chairs for the Communications Center.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
911 Calls Received	63,033	56,735	60,588	62,000	62,000
911 Law Enforcement "Events"	128,896	76,738	118,800	120,000	120,000

21622—Sheriff–Communications

Law & Justice

1994–95 Accomplishments

None of the 1994–95 Objectives were accomplished due to the inability to fill dispatcher vacancies and the City of Escalon's decision not to contract for dispatching services.

1995–96 Objectives

1. To formalize Communications Dispatcher training. Current training material will be revised to identify "learning goals" and "performance objectives." The intent is to standardize training from team to team and to shorten the current time required to complete new–hire training.
2. To develop and maintain an annual training plan for staff based on a multi–level training needs assessment.
3. To reduce reliance on costly overtime.

21626—Sheriff–Detectives

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,055,432	$1,990,701	$2,005,931	$2,005,931	$15,230
Services & Supplies	265,205	366,467	413,977	413,977	47,510
Fixed Assets	0	0	3,020	3,020	3,020
Total Expenditures	$2,320,637	$2,357,168	$2,422,928	$2,422,928	$65,760
Intrafund Transfers	(86,775)	(54,460)	(54,460)	(54,460)	0
Total Appropriations	$2,233,862	$2,302,708	$2,368,468	$2,368,468	$65,760
Earned Revenues By Source					
Taxes	$673,680	$0	$0	$0	$0
Aid from Other Governments	0	704,902	765,828	765,828	60,926
Charges for Services	32,012	33,000	33,000	33,000	0
Total Revenues	$705,692	$737,902	$798,828	$798,828	$60,926
Net County Cost					
Mandated	$1,528,170	$1,564,806	$1,569,640	$1,569,640	$4,834
Allocated Positions	32.0	29.0	29.0	29.0	0.0

Purpose

This division of the Sheriff's Department provides law enforcement investigative services in the unincorporated area of the County.

Major Budget Changes

Salaries & Employee Benefits

➤ $17,897	Normal salary and benefits adjustments.
➤ ($2,667)	Reduce special assignment and POST certificate costs based on actual costs.

Services & Supplies

➤ $30,379	Increase Casualty and Workers' Compensation allocated costs.
➤ $15,687	Add Motor Pool surcharge of three cents per mile.
➤ $2,316	Increase radio maintenance.

Fixed Assets

➤ $3,020	Computer terminals for Detective workstations (4).

Revenues

➤ $60,926	Increase revenue from Proposition 172 public safety funding.

Program Discussion

Dedicated Proposition 172 revenue of $765,828 supports 32% of the Detectives Division recommended operating cost. The $1,569,640 Net County Cost is funded by General Purpose Revenue. The recommended funding will maintain present levels of service and staffing, which consists of 20 deputies, 6 Sergeants, 1 Captain, and 2 clerical positions. This represents a continuing reduction of 2 deputies and 1 clerical position from the 1993–94 approved level. Further reductions in this unit's staffing would be counter–productive to providing adequate levels of investigative support to the Patrol field forces.

Four requested computer terminals, at a cost of $3,020, will provide needed access for the unit to the Sheriff's automated systems.

A projected $60,926 increase in allocated Proposition 172 revenue supports most of the estimated cost increases for the division.

1994–95 Accomplishments

1. Instituted a NSF (non–sufficient fund) check program which is curtailing a serious community crime problem at no cost to the County.

1995–96 Objectives

1. To continue to improve on Detective systems and programs that will better respond to the needs of the community following the theme of "Community Oriented Policing" which has been adopted by the Department.
2. To establish an Asset Seizure Manual and update policy and procedures for dealing with monies seized as the result of drug arrests.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Homicide	13	13	18	20	20
Rape	91	90	86	90	90
Robbery	158	158	154	150	150
Aggravated Assault	304	304	382	400	400
Burglary	2,384	2,384	2,257	2,210	2,300
Theft Over $400	792	792	1,291	1,262	1,200
Arson	126	126	78	100	100
Felony Child Molestation	125	127	123	130	130
Felony Morals Violations	90	191	189	195	200
Child Abandonment/Beating/Neglect	227	231	225	230	235

21628—Sheriff-Records/Evidence

Law & Justice

Baxter Dunn, *Sheriff-Coroner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,118,117	$2,212,273	$2,082,915	$2,037,901	($174,372)
Services & Supplies	328,465	354,830	405,332	405,332	50,502
Fixed Assets	0	0	13,200	13,200	13,200
Total Expenditures	$2,446,582	$2,567,103	$2,501,447	$2,456,433	($110,670)
Intrafund Transfers	(8,295)	0	0	0	0
Total Appropriations	$2,438,287	$2,567,103	$2,501,447	$2,456,433	($110,670)
Earned Revenues By Source					
Taxes	$711,827	$0	$0	$0	$0
Licenses/Permits/Franchises	156	232	850	850	618
Aid from Other Governments	0	744,812	809,186	809,186	64,374
Charges for Services	44,623	61,153	47,000	47,000	(14,153)
Operating Transfers In	58,995	75,738	75,738	75,738	0
Total Revenues	$815,601	$881,935	$932,774	$932,774	$50,839
Net County Cost					
Mandated	$1,622,686	$1,685,168	$1,568,673	$1,523,659	($161,509)
Allocated Positions	58.0	58.0	54.0	52.0	(6.0)

Purpose

This division of the Sheriff's Department performs specialized criminal/detention record keeping functions and provides technical evidence services for the Department.

Major Budget Changes

Salaries & Employee Benefits

➤ ($206,567)	Transfer one Lead Clerk and five Specialist Clerks to Custody budget.
➤ $32,195	Normal salary and benefits adjustments.

Services & Supplies

➤ $16,039	Increase data processing charges.
➤ $34,348	Increase Casualty and Workers' Compensation Insurance costs.

Fixed Assets

➤ $2,000	Replace two video camcorders for evidence documentation.
➤ $300	Dual audio cassette recorder to copy audio tape evidence.
➤ $900	Electronic date stamp machine for use in tracking mail, subpoenas, court orders, etc.
➤ $600	Replacement chairs for staff.
➤ $9,400	Computer printers for use by new automated report writing system and evidence technicians.

Revenues

➤ $64,374	Increase Proposition 172 revenue.
➤ $2,500	Increased volume of crime report requests.

- $618 Increased number of gun permits issued.
- ($16,653) Delete revenue from proposed contract to provide dispatch services to City of Escalon Police Department. Contract rejected.

Program Discussion

Dedicated Proposition 172 revenue of $809,173 supports one–third of the Detective Division's recommended $2,456,433 operating cost. Fees from contract services, Sheriff's CAL–ID Trust funding, and other minor fees offset $123,588 in operating costs. The remaining Net County Cost of $1,523,659 is funded by General Purpose Revenue.

Decreased costs are the result of a $206,567 administrative transfer of one Lead Clerk and five Specialist Clerks to the Custody budget. This change will result in more effective supervision of Custody staff at the Honor Farm. A total of $13,200 in fixed assets funding is recommended to replace old or broken equipment to allow more efficient work practices.

The Records/Evidence share of Proposition 172 Public Safety revenue has increased by $64,374. Partially offsetting this increase is the deletion of revenue from the proposed dispatch contract with the City of Escalon. The proposal was rejected by the City Council after the Board approved the revenue estimate in the 1994–95 budget. Consequently, a revenue reduction of $16,653 is necessary.

Supplemental Request

The Sheriff has requested the restoration of two positions to this unit to support field investigation and evidence collection work loads as follows:

	Position	Amount
2	*Evidence Technician II*	$45,014

The requested positions would be added at midyear, thereby saving half of the $90,028 full–year cost in 1995–96.

Presently there are six Evidence Technicians allocated to the Division. This represents a reduction of two positions from prior levels. Due to this shortage, after 7:00 p.m., crime scene investigations which cannot be delayed until the following morning require overtime call–out of Evidence Technicians. If the overtime required is extensive or occurs after midnight, the next day–shift assignments generally must be short–staffed. Staff availability for overtime call–out is very limited and cannot be sustained for long periods. After several consecutive or closely spaced call–outs, there is no staff available.

The reduction in staff has resulted in serious problems for the unit. Field calls, including coroner cases, are the first priority. Office duties are secondary; therefore, work order requests have been delayed to some extent. Most identification files are backlogged. The Local Arrest Record number consolidation process is all but abandoned. More photo requests are being sent out for processing and turn–around time now exceeds one week.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Warrant Checks	58,575	63,435	52,667	46,404	48,000
Warrants Identified	16,407	15,505	14,383	10,158	11,000
Report Pages	35,667	23,871	24,012	24,156	24,000
Restraining Orders (Tracked & Entered)	1,368	1,349	1,019	880	1,000
Technical Services Field Calls	4,643	2,566	2,096	2,100	2,200
Fingerprint Applications	836	714	694	700	700

The delays in processing also affect other criminal justice agencies. Most impacted has been the District Attorney's Office. Proper and timely evidence processing is important to court presentations of criminal cases. The Patrol Division is directly affected by the reduced level of service as well. In order to accommodate the reductions, the Patrol Division has implemented guidelines for technician call–outs. Patrol officers can request a technician after hours only for the following investigations:

- Homicide, robbery with serious injuries, and other investigations responded to by Detectives.
- Felony crimes involving violence or felony property crimes where loss exceeds $20,000, AND evidence may be lost if processing unduly delayed.
- The Patrol Sergeant must evaluate and authorize the call–out.

Sheriff's Evidence Technicians are also called on to assist other police agencies in crime scene processing when major crimes occur, further stretching the unit's staffing resources.

A strain on patrol/technician relations has developed as the after hours need for technicians on occasion has exceeded available staff. Several crime scenes have not been processed where later investigation and information developed suspects. The use of crime scene processing could have aided in the successful prosecution of the responsible parties. The need to adequately support the patrol, detective, and prosecution functions in the investigation of crime is essential to providing basic law enforcement services.

1994–95 Accomplishments

1. Implemented two automated systems working together to provide a near paperless system. These systems allow patrol staff to dictate all cases (no handwritten report) providing them with less report writing time and more time for other duties.
2. Cross–trained most of Custody Records staff to assist with the added work load in the Criminal section.
3. Due to budget limitations, a complete and functional computer workstation at the 24–hour counter was not installed.
4. Trained staff in the use of SOARS (Sheriff's Office Automated Report System). This is an automated data entry front to the Records report writing system. It provides a more professional appearing document as well as a data base to eliminate some manual records keeping.

1995–96 Objectives

1. To continue cross–training Records staff.
2. To install RMS computer terminal in Custody side of Records to facilitate data entry by staff assigned in that area.
3. To develop automated forms in SOARS to facilitate the documentation of Technical Services field investigations.
4. To upgrade and enhance the SOARS system.

21630—Sheriff–Court Services

Law & Justice

Baxter Dunn, ***Sheriff–Coroner***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,164,497	$1,191,468	$1,234,683	$1,234,683	$43,215
Services & Supplies	179,348	229,569	217,490	217,490	(12,079)
Fixed Assets	0	0	1,900	1,900	1,900
Total Appropriations	$1,343,845	$1,421,037	$1,454,073	$1,454,073	$33,036
Earned Revenues By Source					
Taxes	$183,530	$0	$0	$0	$0
Aid from Other Governments	0	192,052	0	0	(192,052)
Charges for Services	720,263	804,955	811,346	811,346	6,391
Total Revenues	$903,793	$997,007	$811,346	$811,346	($185,661)
Net County Cost					
Mandated	$440,052	$424,030	$642,727	$642,727	$218,697
Allocated Positions	16.0	16.0	17.0	17.0	1.0

Purpose

This division of the Sheriff's Department provides bailiff security services for the Superior Courts.

Major Budget Changes

Salaries & Employee Benefits

➤ $43,215	Restore one Deputy Sheriff II position effective December 1995 to help reduce reliance on overtime.

Services & Supplies

➤ ($1,520)	Reduce equipment maintenance.
➤ ($1,000)	Reduce transportation costs.
➤ ($15,000)	Reduce contract prisoner transportation.
➤ ($15,000)	Reduce Motor Pool based on current costs.
➤ $20,642	Increase Casualty and Workers' Compensation allocated costs.

Fixed Assets

➤ $1,900	Computer printer for CJIS reports.

Revenues

➤ ($192,052)	Proposition 172 funding redirected to other County budgets due to new interpretation of legislation.
➤ ($4,000)	Deuel Vocational Institute is now the State prisoner reception center instead of Vacaville. Travel expenses reduced.
➤ $10,391	Increase reimbursement from Superior Court based on projected costs.

Program Discussion

The significant $218,697 increase in Net County Cost is due primarily to the decision to redirect $192,052 in Proposition 172 funds to other public safety budgets. This decision results from a new interpretation of legislation relating to the use of Proposition 172 revenue. The change has no material effect on the Court Services budget.

The primary source of funding is a $806,346 reimbursement from the Superior Court. The remaining Net County Cost of $642,727 is funded by General Purpose Revenue.

The recommended funding will allow the Sheriff to continue providing security services in the Superior Courts at the present level.

The present staff of 14 deputies, 1 sergeant, and 1 captain provide security services for the Superior Courts. Any additional court coverage required has been handled by officer overtime, with the exception of Wednesdays, when additional Patrol deputies are available for court. This occurs as a result of the Patrol Division's full overlap of shifts on Wednesdays — all ten of the Patrol shift teams report for work on the three Wednesday shifts.

Along with Custody and Communications, this Sheriff's unit has relied heavily on the ongoing use of overtime. Court Services overtime expenditures for 1994–95 are projected to exceed the $182,731 budgeted amount by more than $88,000. Staffing is recommended to be increased by one Deputy Sheriff II position ($43,215) to help reduce the continuing use of overtime. The recommended action would restore an allocated position which was cut in a recent budget. The position will more than pay for itself in reduced overtime costs.

The Sheriff has made a policy decision to begin using retired officers on a per diem basis to supplement full–time court security officers. This change, along with the recommended midyear restoration of one deputy position, should help to significantly reduce high overtime costs experienced in recent years in this budget.

1994–95 Accomplishments

1. Provided court security services in the Superior Courts.
2. Developed plan to mitigate overtime through the restoration of one Deputy Sheriff allocation and use of per diem officers.

1995–96 Objectives

1. To maintain current service level to the Superior Courts.
2. To implement overtime mitigation measures of one additional Deputy Sheriff position and the use of per diem staff.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Superior Court Filings	17,901	18,601	25,836	26,000	26,000

21635—Sheriff–Civil

Law & Justice

Baxter Dunn, ***Sheriff–Coroner***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$511,451	$494,551	$499,821	$499,821	$5,270
Services & Supplies	121,753	126,540	129,476	129,476	2,936
Fixed Assets	0	6,000	1,475	1,475	(4,525)
Total Expenditures	$633,204	$627,091	$630,772	$630,772	$3,681
Intrafund Transfers	(15,415)	(13,000)	(14,500)	(14,500)	(1,500)
Total Appropriations	$617,789	$614,091	$616,272	$616,272	$2,181
Earned Revenues By Source					
Taxes	$79,552	$0	$0	$0	$0
Aid from Other Governments	0	83,287	90,485	90,485	7,198
Charges for Services	377,627	355,000	406,475	406,475	51,475
Total Revenues	$457,179	$438,287	$496,960	$496,960	$58,673
Net County Cost					
Mandated	$160,610	$175,804	$119,312	$119,312	($56,492)
Allocated Positions	11.0	10.0	10.0	10.0	0.0

Purpose

This division of the Sheriff's Department provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the Auditor–Controller.

Major Budget Changes

Salaries & Employee Benefits

➤ $4,522	Normal salary and benefits adjustments.

Services & Supplies

➤ ($8,145)	Reduce office supplies, communications, and Motor Pool costs.
➤ $3,400	Increase equipment maintenance based on current contracts.
➤ $6,932	Increase Casualty and Workers' Compensation Insurance costs.

Fixed Assets

➤ $1,475	FAX machine for Division.

Revenues

➤ $7,198	Increase Proposition 172 public safety funding.
➤ $40,000	Increase civil process service revenue based on current trends.
➤ $9,475	Increase revenue to Civil Automation Fund.
➤ $2,000	Increase revenue to Civil Vehicle Trust Fund.

Program Discussion

Dedicated Proposition 172 revenue of $90,485 supports 15% of the Division's operating costs. Fees for services support an additional $406,475, or two–thirds of the total budget. The remaining $119,312 Net County Cost is funded by General Purpose Revenue. Increases in projected revenue from fees for services more than offset recommended cost increases.

The Civil Division provides civil process services to the residents of the unincorporated area and the City of Stockton. The Lodi, Manteca, and Tracy areas continue to be serviced by the Marshal's Office.

Effective January 1992, Section 26731 of the Government Code designates $3 of any fee collected by the Civil Division to help support the costs of purchase, implementation, and maintenance of equipment for automated systems for the Division. Approximately $65,000 a year in dedicated revenue is generated for the Division's ongoing automation needs. Further computer enhancements are planned in 1995–96 which should improve the overall productivity of the unit. An additional $65,000 in State reimbursements is anticipated to offset vehicle–related costs per statute.

The Civil Division is experiencing an increasing volume of work received via FAX. This is encouraged since it allows the public to conduct business with the County without the necessity of driving to the Sheriff's facility in French Camp.The lack of a FAX machine in the Division disrupts work flow and often results in delays in sending/receiving timely information when another division's machine is used. The purchase of a FAX machine is recommended from the automation fees collected by the Division.

1994–95 Accomplishments

1. Became proficient in the use of the new civil computer system.
2. Work processes have been reorganized to complete actions with legally mandated timeframes ahead of all other actions.

1995–96 Objectives

1. To fine tune and introduce enhancements to the new computer system.
2. To work in an overall caught–up mode. To remain current in processing all necessary documents and information handled by the Division.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Service Activity	14,744	12,919	9,762	10,000	10,000

21640—Sheriff–Coroner/Morgue

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$201,740	$196,763	$234,545	$234,545	$37,782
Services & Supplies	443,896	405,907	417,414	417,414	11,507
Fixed Assets	4,691	0	0	0	0
Total Appropriations	$650,327	$602,670	$651,959	$651,959	$49,289
Earned Revenues By Source					
Taxes	$180,524	$0	$0	$0	$0
Aid from Other Governments	1,916	202,401	13,500	13,500	(188,901)
Charges for Services	3,701	500	55,000	55,000	54,500
Total Revenues	$186,141	$202,901	$68,500	$68,500	($134,401)
Net County Cost					
Mandated	$464,186	$399,769	$583,459	$583,459	$183,690
Allocated Positions	3.0	4.0	4.0	4.0	0.0

Purpose

This division of the Sheriff's Department is responsible for determining the circumstances, manner, and cause of all deaths reportable to the Coroner. Procedures such as field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause of death.

Major Budget Changes

Salaries & Employee Benefits

➤ $39,429	Normal salary and benefits adjustments, including full–year funding for one deputy position restored midyear.
➤ ($1,647)	Reduce overtime and holiday pay.

Services & Supplies

➤ $7,855	Negotiated net increase for contract pathologists, mostly offset by $30,000 credit from past overcharges.
➤ $3,537	Increase Casualty and Workers' Compensation Insurance.

Revenues

➤ ($188,901)	Proposition172 funding redirected to other County budgets due to new interpretation of legislation.
➤ $53,000	Board approval of $100 charge for body removal and storage in Coroner cases.

Program Discussion

The significant $183,690 increase in Net County Cost reflects a recent decision to redirect $188,901 in Proposition 172 funding to other public safety budgets. This decision results from a new interpretation of legislation relating to the use of Proposition 172 revenues. This change has no material effect on the Coroner budget. The recommended funding level provides for the continuation of present staffing and service levels.

The Coroner Division intends to continue its aggressive case management practices. Two primary measures will help to contain Coroner case growth and costs:

- Continuing to reduce the number of actual Coroner cases from reportable deaths through thorough evaluations of medical histories provided by attending physicians.
- Providing pathologists with thorough investigative information to reduce the number of costly post mortem examinations required.

On January 17, 1995, the Board of Supervisors renewed the contract for providing the pathology services for Coroner cases with Delta Pathology Associates Medical Group. The new contract included several rate increases. Due to credit offsets, additional funding of only $7,855 is needed to cover the increased cost for 1995–96.

In September 1995, the Board of Supervisors adopted an ordinance pertaining to a Coroner fee for removal and storage. The California State Government Code Section 27472 allows the Coroner to charge for the actual expense incurred for the removal and storage of bodies. The Board's adoption of a $100 fee per Coroner case has the effect of generating an anticipated $53,000 in revenue for 1995–96. Concurrent with the adoption of the fee increase, the Board also authorized the restoration of one Deputy Sheriff II position which had been deleted several years earlier.

1994–95 Accomplishments

1. Continued to provide adequate levels of service to the public while utilizing increased revenue from the State for reimbursement of Sudden Infant Death Syndrome investigations.
2. Generated the Coroner's Annual Report for the first time by utilizing computers within the Coroner Division.

1995–96 Objectives

1. To continue to provide an adequate level of services to the public by utilizing local fees to help increase Coroner Division staff.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Cases Reported	1,469	836	1,660	1,762	1,800
Actual Coroner Cases	700	673	700	680	700
Postmortem Exams	572	518	548	550	560

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,397,280	$1,143,799	$1,285,308	$1,285,308	$141,509
Services & Supplies	228,266	237,683	296,892	296,892	59,209
Fixed Assets	0	0	10,000	10,000	10,000
Total Appropriations	$1,625,546	$1,381,482	$1,592,200	$1,592,200	$210,718
Earned Revenues By Source					
Taxes	$454,530	$0	$0	$0	$0
Aid from Other Governments	70,166	579,518	585,618	585,618	6,100
Total Revenues	$524,696	$579,518	$585,618	$585,618	$6,100
Net County Cost					
Mandated	$1,100,850	$801,964	$1,006,582	$1,006,582	$204,618
Allocated Positions	23.0	17.0	19.0	19.0	2.0

Purpose

This division provides departmental management and support services for the Sheriff's Department. Responsibilities include policy setting, budgeting, accounting, automated systems, training, background investigations, and internal affairs. The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ $121,532	Transfer two Deputy Sheriff positions from Custody for background/hiring unit.
➤ $19,977	Normal salary and benefits adjustments.

Services & Supplies

➤ $7,500	Increase number of psychological pre–employment exams.
➤ $20,300	Increase number of polygraph pre–employment exams.
➤ $4,000	Increase number of fingerprints for pre–employment process.
➤ $11,500	Increase number of medical evaluations for pre–employment exams.
➤ ($7,000)	Reduce photo supplies.
➤ $18,427	Increase allocated Casualty and Workers' Compensation costs.

Fixed Assets

➤ $10,000	Needed replacement of file server on Sheriff's automation network.

Program Discussion

Dedicated Proposition 172 revenue of $516,625 in the Administration/Support Services budget supports 32% of the $1,592,200 recommended operating cost. The remaining $1,006,582 Net County Cost is funded by General Purpose Revenue.

A significant $204,618 increase in Net County Cost results primarily from the transfer of two Deputy Sheriff positions ($121,532) from the Custody Division for conducting background investigations for the recruiting process. Also contributing to the increase is $43,300 in higher pre–employment examination costs to meet anticipated staff attrition in the coming year. The return to near–normal levels of officer attrition has resulted in high overtime usage in the Custody Division during the past year. By increasing the Department's capability for the timely completion of background investigations (at an average of 40 hours per applicant), reliance on costly overtime will be significantly reduced.

1994–95 Accomplishments

1. Completed further computerization of training records.
2. Continued to pursue long–term solutions to jail overcrowding.
3. Provided required levels of training to all staff.
4. Established the first Sheriff's Service Center in Lockeford as a demonstration project staffed by *STARS* volunteers.

1995–96 Objectives

1. To continue the computerization of training records.
2. To continue to pursue long–term solutions to jail overcrowding.
3. To provide required levels of training to all staff.
4. To evaluate the effectiveness of the Sheriff's Service Center concept for use in other areas of the County.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Total 911 Calls for Service	63,656	56,735	60,588	61,000	62,000
Total Average Daily Population at Custodial Facilities	1,239	1,150	964	1,096	1,332

21650—Sheriff–Lathrop Police Contract

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$843,335	$887,407	$892,756	$892,756	$5,349
Services & Supplies	68,810	114,282	128,879	128,879	14,597
Total Appropriations	$912,145	$1,001,689	$1,021,635	$1,021,635	$19,946
Earned Revenues By Source					
Charges for Services	$892,526	$1,001,689	$1,021,635	$1,021,635	$19,946
Total Revenues	$892,526	$1,001,689	$1,021,635	$1,021,635	$19,946
Net County Cost					
Mandated	$19,619	$0	$0	$0	$0
Allocated Positions	14.0	14.0	14.0	14.0	0.0

Purpose

This budget unit captures costs and reimbursements for the Sheriff's Department to provide contract law enforcement services to the incorporated City of Lathrop.

Major Budget Changes

Salaries & Employee Benefits

➤ $15,349	Negotiated salary and benefit adjustments.
➤ ($10,000)	Reduce use of overtime.

Services & Supplies

➤ $14,718	Increase allocated Workers' Compensation and Casualty Insurance charges.

Revenues

➤ $19,946	Increase reimbursement from City of Lathrop based on 1995–96 projected costs.

Program Discussion

The Sheriff's Department provides municipal law enforcement services to the City of Lathrop under an agreement approved by the Board of Supervisors in June 1990. The agreement was recently renewed for an additional five years.

The city reimburses the County for its direct and indirect costs incurred under the contract. Actual costs are determined from County accounting and payroll records. The recoverable rates charged to the city are developed by the County Auditor–Controller. Invoices for services rendered are submitted to the city monthly.

This budget unit was created as a zero Net County Cost budget. All costs incurred by this budget are offset by revenues in the form of reimbursements from the City of Lathrop.

Current staffing includes a Sheriff's Lieutenant who serves as chief of police, 1 Sergeant, 11 patrol officers, and 1 clerical position. The community has had a favorable response to the level and quality of law enforcement services provided by the Sheriff's Department.

Over the next several years, residential and commercial development will add a significant number of new citizens. As growth occurs, the city intends to closely monitor and evaluate its effects to preclude a deterioration in police services.

1994–95 Accomplishments

1. Provided safe streets, neighborhoods, schools, and business for the citizens of Lathrop.
2. Fulfilled terms of the agreement for law enforcement services in the City of Lathrop.
3. Provided specific police programs requested by the city, including traffic enforcement, DARE, STARS, and K–9 programs.
4. Ensured that the County incurs no Net County Cost associated with this police contract and budget.
5. Ensured that the city only pays for those services that it directly or indirectly receives from this police contract and budget.

1995–96 Objectives

1. To provide safe streets, neighborhoods, schools, and businesses for the citizens of Lathrop.
2. To fulfill the terms of the agreement for law enforcement services in the City of Lathrop.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Calls for Service	11,134	8,322	8,326	8,369	8,400

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$15,839,143	$16,761,319	$17,910,301	$17,910,301	$1,148,982
Services & Supplies	8,748,048	5,723,236	5,835,032	5,835,032	111,796
Other Charges	0	8,000	8,000	8,000	0
Fixed Assets	4,583	84,230	50,466	50,466	(33,764)
Total Expenditures	$24,591,774	$22,576,785	$23,803,799	$23,803,799	$1,227,014
Intrafund Transfers	(30,938)	(50,000)	(80,000)	(80,000)	(30,000)
Total Appropriations	$24,560,836	$22,526,785	$23,723,799	$23,723,799	$1,197,014
Earned Revenues By Source					
Taxes	$6,510,923	$0	$0	$0	$0
Interest/Rents	19,152	19,104	16,000	16,000	(3,104)
Aid from Other Governments	110,275	6,828,618	7,821,959	7,821,959	993,341
Charges for Services	1,081,498	1,183,063	1,379,895	1,379,895	196,832
Operating Transfers In	201,131	0	0	0	0
Total Revenues	$7,922,979	$8,030,785	$9,217,854	$9,217,854	$1,187,069
Net County Cost					
Mandated	$16,637,857	$14,496,000	$14,505,945	$14,505,945	$9,945
Allocated Positions	256.0	281.0	296.0	296.0	15.0
Temporary (Full–Time Equivalent)	0.7	4.3	4.4	4.4	0.1
Total Staffing	256.7	285.3	300.4	300.4	15.1

Purpose

This division of the Sheriff's Department provides for the detention of adults awaiting trial or sentenced by the courts to time in the County Jail.

Major Budget Changes

Salaries & Employee Benefits

➤ $300,167	Add seven new Correctional Officer positions to create a hiring pool, decreasing reliance on overtime by hiring and training officers prior to officer attrition.
➤ $85,762	Add two new Correctional Officers for additional overtime mitigation.
➤ ($121,532)	Re–assign two Deputy Sheriff II positions to Sheriff–Administration budget for background investigations for new hires.
➤ $85,762	Add two new Correctional Officers to replace two deputies reassigned to Administration for background investigations.
➤ $179,745	Full–year funding for nine officer and two civilian positions approved in the 1994–95 budget and hired mid-year to reopen three barracks at the Honor Farm.
➤ $211,542	Transfer one Lead Clerk and five Specialist Clerks assigned to the

	Honor Farm from Records to Custody budget to provide closer integration of Honor Farm operations.
➤ $110,781	Salaries increase from greater numbers of officers working on the 12–hour plan. Requires four extra hours of work per pay period per position.
➤ $369,737	Increase overtime to provide coverage for officer absences and to fully fund briefing and training overtime costs.

Services & Supplies

➤ $110,177	Increase food costs for additional inmates resulting from reopened Honor Farm Barracks and from added inmates doublebunked in the pretrial jail.
➤ ($156,943)	Decrease utility estimate based on actual usage and on substantial savings from the purchase of natural gas under a State buying agreement. The new interruptible supply rate was made possible by a County project to install an emergency gas supply system at the Jail.
➤ $102,843	Increase allocated cost for Workers' Compensation and Casualty Insurance.

Fixed Assets

➤ $12,423	Fire safety equipment for deployment at the Honor Farm.
➤ $12,800	Portable radios for new officers working in the Honor Farm and spares for radios needing repair.
➤ $5,979	Electric cart for delivering supplies to inmate housing units.
➤ $2,792	Replacement clothes washers and dryers for housing units.
➤ $4,515	Computer upgrades for improved access to the CJIS system and for software upgrades.
➤ $2,635	Replacement stools for housing officers.
➤ $2,092	Replacement vacuum cleaners.
➤ $1,719	Pressure washer for cleaning garbage areas.
➤ $1,400	Video camera for recording inmate critical incidents.
➤ $1,401	Multiple shot tear gas launcher for inmate riot suppression.

Revenues

➤ $1,008,341	Increase Proposition 172 revenue.
➤ $237,000	Increase booking fee rate to $125 effective July 1, 1995.
➤ $5,000	Increase revenue from booking fees paid by convicted persons.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Average Daily Count	1,239	1,150	964	1,096	1,287
Monthly Averages					
New Bookings	2,317	2,367	2,048	2,019	2,030
Releases	2,625	2,888	2,006	2,004	2,010
Visitors	8,493	8,578	7,317	9,216	10,050

Program Discussion

Dedicated Proposition 172 revenue of $7.8 million supports one–third of the $23.7 million operating cost of the County's adult detention facilities. Other revenues of $1.4 offset an additional 6% of the overall cost. The remaining $14.5 million Net County Cost is funded by General Purpose Revenue.

The recommended Net County Cost totaling $14,505,945 represents a $9,945 increase from1994–95. This apparently negligible increase is misleading, however. A projected Proposition 172 revenue increase of $1 million and a $237,000 increase in Jail Booking Fee revenue combine to mask the effect of a recommended $1,197,014 appropriation increase. The higher costs are due primarily to added positions intended to reduce overtime, the full–year operating cost of three Honor Farm barracks reopened during 1994–95, and the ongoing efforts to increase Jail security. These funding priorities are discussed in more detail below.

Custody Overtime Usage

A major departmental goal for 1995–96 is to minimize the use of overtime required to operate the Custody Division. The recommended overtime appropriation is $1,090,576, which is $369,737 more than budgeted for 1994–95. However, the projected overtime expenditure for 1994–95 totals $2.3 million, or more than three times the approved budget. Listed below is a breakdown of projected overtime needs:

	94–95 Est.	95–96 Rec.
*Shift Briefing**	$200,017	$204,886
*Staff Training**	294,307	171,902
*Staff Meetings**	24,524	35,911
*Firearms Qualification**	74,725	81,778
Fill–in for Absence	1,363,246	508,186
Overcrowding	186,394	115,731
Special Work Load	145,112	63,126
Civilian Relief/Work Load	25,140	26,275
Overtime Offset by 2 added officers		(117,219)
Total	$2,313,465	$1,090,576

**Required by 12–plan staffing schedule.*

Approximately one–half ($494,477) of the recommended overtime appropriation is created as a result of the 12–plan work schedule which was negotiated between the Deputy Sheriff's Association and the County prior to the opening of the new Jail in December 1992. The 12–hour shift schedule results in a substantial overall cost savings to the County, but requires that significant overtime be built into the budget to make the schedule work. The other half of the budgeted overtime results from a variety of factors, several of which are being addressed for 1995–96. The results of these efforts will save overtime during 1995–96 and set the stage for additional savings in future years, as discussed below.

Vacancy Fill–In

When a 24–hour–a–day posted position is vacant in Custody on any given shift, an off–duty officer normally backfills on overtime. During 1994–95, a priority for the Sheriff's Office was to fill the positions restored by the Board for a phased reopening of three Honor Farm barracks beginning at midyear. The Department accomplished these hires, but was unsuccessful in filling officer vacancies which resulted from attrition. The Sheriff's Office intends to fill all vacancies by August 1995 and to have all new officers fully trained by November 1995. Overtime will be used to backfill for some vacancies between July and November 1995. Following the filling of all vacancies, the Sheriff's Office will begin hiring officers in advance of attrition so that graduates from the officer training academy will become available to work as attrition occurs. With this system in place, there will be considerably less dependence on costly overtime for filling vacancies.

Jail Overcrowding

In November 1994, the number of inmates housed in the pretrial jail began to exceed the facility's rated capacity. Additional bunks were ordered, and initially the extra inmates were housed in both Intake and General Population housing units. Staffing in the Intake Units is normally allocated at two officers per unit per shift. A third officer was brought in on overtime during peak activity periods for added security. During the period December through February, overcrowding often spilled over to General Population housing, which normally operates with one officer per unit. For added security, overcrowded General Population units were staffed around the clock with a second officer on overtime. The General Population units quickly proved to be a very expensive means of housing inmates above the rated capacity. In March 1995, the

Sheriff revised the initial plan for double–bunking cells and installed 33 additional bunks in each of the two Intake Units, providing 66 additional beds above design capacity. In order to stop overcrowding in General Population units, Custody management revised Intake Unit operating policies to allow 50% more inmates than design capacity, with a minimum of overtime required for added security. At the same time, the Sheriff's Office worked constructively with the Superior Court and other criminal justice departments to expand the court–ordered criteria for pretrial releases.

With these important changes, it is hoped that overcrowding can be essentially confined to the Intake Units during 1995–96. ***If overcrowding exceeds the Intake Units' capacity and spills over to General Population housing, expenditures will exceed the recommended budget.*** The estimated cost to house 16 additional inmates beyond rated capacity in a General Population unit is approximately $25,000 a month, or $300,000 a year, using overtime officers as the second officer in the unit. As the inmate population continues to increase in future years, added jail capacity will be required, which will substantially increase the cost of operating the Custody Division.

Sick Leave

Shift teams at the Jail include relief officers who are available to fill in for vacationing officers and for a limited number of officers who are absent due to training, illness, or for other reasons. When more than one or two officers call in sick or are otherwise absent on a given shift, off–duty officers are called in to work overtime so that security is not compromised. Over the past year, Custody management has collected and distributed statistical data on sick leave usage to sergeants who supervise the shift teams. At the same time, management has stressed the importance of careful use of sick leave. The result of these efforts has been an 18% decrease in sick leave usage. For 1995–96, these efforts will be continued and may pay additional dividends.

Overtime Mitigation Officers

An analysis was performed to determine the extent to which additional new positions in the Custody budget would cost–effectively reduce overtime. Some causes of overtime would not be affected by additional positions. An example is the overtime required for all shift briefings. While the overtime cost for shift briefings is substantial ($204,886), since briefings occur for all oncoming officers 15 minutes prior to the start of each shift, adding officer allocations would not reduce the inherent cost. Other categories of overtime could be reduced by additional staffing, however. Accumulating all categories of projected needs for backfill officers on overtime yielded a total of 15,280 hours or 6.9 full–time equivalent positions. Since it is impossible to predict the timing of all such overtime needs, hiring seven officers would not be cost–beneficial. It is recommended that two positions be added. Two positions would more than pay their overall cost in overtime savings; such savings become less likely as the number of added positions increases. Making careful use of two positions could save $117,219 in overtime while costing $89,726, for a net savings of $27,493.

The two recommended new positions would be augmented by two of the overtime relief positions approved as part of the 1994–95 budget to form a small overtime relief team. This team could work a specialized schedule so as to be available during peak overtime hours. Shift Sergeants would be responsible on a daily basis to make use of the overtime relief team to avoid overtime expenditures.

Unfunded Mandate

Some additional overtime will be incurred as result of a new State mandate. Employers are now required to allow up to 40 hours time off each year for employees desiring to attend events with their children. In most departments, this would not incur a cost. However, in the Custody Division, when a parent decides to attend an event on the same day that another officer is on vacation and one or two officers are sick, overtime will be necessary to staff the Jail. It is estimated that this new mandate will cost $38,777 in 1995–96. The cost could exceed $200,000 if all parents working in Custody used the new privilege to the maximum amount allowed by the new law.

Restoration of Sentenced Inmate Capacity

During 1994–95, the Board of Supervisors funded the reopening of three Honor Farm barracks to ensure that persons sentenced to the County Jail actually would serve a high percentage of their sentence. The first 70–bed barracks was opened in January 1995, followed by two others in late March. During 1995–96, full–year costs of operating the reopened barracks will be incurred. This includes an additional $179,745 for the full–year cost of 11 Honor Farm positions restored at midyear. In addition, food, clothing, and cleaning supplies for the full year will cost an additional $153,802 above the 1994–95 cost. These new costs are part of the overall recommended increase in the Custody budget.

Hiring and Training

Historically, an average of two officers leave the Sheriff's Department every month. A few years ago, at the worst part of the economic recession and during the layoffs in the Department, attrition dropped substantially. With laid–off officers available for rehire, no new officers were hired. During 1994–95, officer attrition returned to normal levels but was not anticipated in the 1994–95 budget. Since the hiring and training cycle for Correctional Officers takes about five months, waiting until officers resign or retire to begin hiring and training replacements increases costly overtime usage and is disruptive to Jail operations. It is therefore recommended that seven new Correctional Officer positions be allocated at a first–year cost of $300,167 to provide an "attrition pool" for the hiring and training of new officers.To decrease the length of time required to complete the hiring process, two additional Correctional Officer positions are recommended to replace two Deputy Sheriff II positions which will be transferred to the Administration budget to expedite the background investigations process.

The hiring/training pool would operate as follows: Three academy classes for new hires would be scheduled each year, with a planned class size of seven. Class size would be adjusted for unusually high or low attrition. In this manner, as officers leave the Department, their replacements would already be in the academy preparing to take their place. This model was established several years ago, but was disbanded during the years when layoffs were taking place and no new hires were needed. With the return of normal officer attrition, the County would realize a financial benefit from reinstating the advance hiring process.

Jail Security

During 1993–94, the Custody Division began implementing a series of steps aimed at increasing Jail security through physical facility improvements, addition of full–time roving Security Officers, and enhanced staff training on the principles of "direct supervision," the operational model for which the new Jail was designed. The effort continued into 1994–95 with the expansion of Security Officer searches into the Intake housing units, the cross training of over 50% of the staff, and the expanded use of drills on a variety of emergency and security situations. Security has been improved, as well as the overall level of readiness for emergencies. During 1995–96, the use of organized security searches and increased emergency drills will be expanded to include the Honor Farm.

Recap of Recommended Staffing Increases

Following is a summary of the recommended staffing actions and related costs for the Custody Division:

	Positions	Cost
7	*New Correctional Officer positions to reestablish a Hiring/Training pool*	$300,167
2	*New Correctional Officers for overtime relief*	85,762
2	*New Correctional Officers to replace two deputies transferred to Administration for backgrounds*	85,762
(2)	*Reassign two Deputy Sheriff II to Administration for background recruitment investigations*	(121,532)
9	***Net total new positions***	**$350,159**
5	*Transfer–in five Specialist Clerks from Sheriff–Records budget for improved supervision of Honor Farm support staff (positions deleted from Records budget)*	174,115
1	*Transfer–in one Lead Clerk from Sheriff–Records budget to supervise Honor Farm support staff (position deleted from Records budget)*	37,427
6	***Total transferred positions***	**$211,542**
15	TOTAL	**$561,701**

Jail Booking Fee

On February 7, 1995, the Board of Supervisors adopted (B–95–167) adjustments to the Jail Booking Fee which become effective July 1, 1995. The fee will increase from the present $101 rate to $125 per booking. In addition, the Board approved charging for bookings resulting from the issuance of Warrants of Arrest at $125 per booking, and a new Book and Release Fee of $18.

Concurrent with the fee changes noted above, the Board adopted a Booking Fee updating mechanism which calls for a full study of fee rates every two years, with an automatic adjustment in the interim years based on changes in the California Consumer Price Index.

The 1995–96 fee adjustments are projected to generate an additional $237,000 in revenue. Total revenue collected from cities and other local law enforcement agencies for Booking Fees is estimated at $983,895 for 1995–96. This represents only 4.1% of the total cost of operating the County's detention facilities.

Accomplishments

1. Completed and distributed a new policy and procedure manual. Initiated use of summary sheets on policies. Enforced compliance with policies. Deferred classroom training on policies because of overtime cost.
2. Initiated officer cross training. Over 50% of officers are now trained to work in all three Jail facilities. Completing the cross training was deferred due to lack of available officers to operate the Jail while other staff attended training.
3. Reduced sick leave usage by 18% compared to previous year. This was accomplished during a period of high overtime usage due to vacancies and overcrowding.
4. Executed a Memorandum of Understanding with Health Care Services for the medical care of inmates, as recommended in a recent California Medical Association study.
5. Greatly improved laundry processing and distribution procedures.
6. Opened Honor Farm barracks "E" in January and barracks "D" and "F" in March, restoring 210 sentenced inmate beds.
7. Published a Spanish language version of the Inmate Rule Book.

1995–96 Objectives

1. To implement a "Day for Day" inmate release program at the Honor Farm to encourage inmate work and to prevent overcrowding. To provide additional work sites and tasks for inmates serving their sentences.
2. To complete a NIC–recommended reorganization of Custody administration to provide better accountability and supervision of staff.
3. To implement a video arraignment test program in South County courts to reduce transportation costs and increase security.
4. To complete comprehensive utility and telephone usage audits to reduce costs.
5. To aggressively manage the Jail population and to foster system–wide cooperation and participation in controlling overcrowding and its resulting costs.

22620—Sheriff–Work Programs

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$456,956	$505,223	$540,476	$540,476	$35,253
Services & Supplies	61,245	75,424	71,949	71,949	(3,475)
Fixed Assets	3,071	2,000	3,050	3,050	1,050
Total Appropriations	$521,272	$582,647	$615,475	$615,475	$32,828
Earned Revenues By Source					
Taxes	$13,276	$0	$0	$0	$0
Aid from Other Governments	0	13,891	15,091	15,091	1,200
Charges for Services	578,675	506,000	539,500	539,500	33,500
Total Revenues	$591,951	$519,891	$554,591	$554,591	$34,700
Net County Cost					
Mandated	($70,679)	$62,756	$60,884	$60,884	($1,872)
Allocated Positions	12.0	12.0	12.0	12.0	0.0
Temporary (Full–Time Equivalent)	5.1	2.3	3.3	3.3	1.0
Total Staffing	17.1	14.3	15.3	15.3	1.0

Purpose

Three programs operated by the Sheriff's Department provide alternatives to incarceration in the County Jail for eligible individuals who have been sentenced by the courts. These programs are an effective means of reducing Jail overcrowding.

Major Budget Changes

Salaries & Employee Benefits

➤ $19,500	Add Extra Help position for rescheduling participants' missed work days.
➤ $15,750	Normal salary and benefits adjustments.

Services & Supplies

➤ ($3,000)	Reduce Motor Pool charges based on current costs.

Fixed Assets

➤ $1,000	Replace/enhance automation equipment.
➤ $2,050	Office partitions for interview areas.

Revenues

➤ $19,500	Add $25 fee for participant–initiated scheduling changes.
➤ $14,000	Net increase based on current revenue experience.

Program Discussion

Dedicated Proposition 172 revenue of $15,091 supports only 2.5% of the program operating cost. The major source of funding comes from $539,500 in charges to inmates participating in the programs. Full costs are billed to all participants. For those who fail to pay part or all of their fees, their accounts are turned over to the Office of Revenue and Recovery for collection.

Honor Farm capacity was increased during 1994–95. With this increase, inmates will be serving a greater percentage of their sentence. This situation may encourage more Honor Farm inmates to explore Work Programs. During 1995–96, the Work Programs unit will accelerate its efforts to consider program eligibility for all Honor Farm inmates. These efforts may increase both the number of Work Program participants and the number of days participants work in the program. No new staffing is requested at this time. Should a significant increase in participants and program fee revenue occur, midyear staffing adjustments may be requested.

Inmates who participate in the Alternative Work Program frequently request changes in their work schedules. Sometimes these requests are based on health reasons, but most are for the convenience of the inmate. Significant staff time is required to complete these scheduling changes. With the high number of changes which now occur regularly, staff time available for normal duties has been seriously eroded. To address this problem, a part–time extra help position will be added to handle the increased work load. To cover the added cost, a $25 rescheduling fee will be imposed for all participant–initiated schedule changes. The projected revenue from the fee should offset the cost of the part–time position.

1994–95 Accomplishments

1. Instituted new procedures to review Work Programs eligibility of all Honor Farm inmates.

2. Increased use of Home Detention to release inmates with special medical needs.

1995–96 Objectives

1. To research the means to provide work sites which would permit better compliance with Americans With Disabilities Act.

2. To increase the use of Home Detention (electronic monitoring) above projected participation levels for inmates with outside employment.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Daily Average Inmates:					
Alternative Work Program	172	204	181	190	195
Work Furlough Program	14	11	2	2	2
Home Detention Program	50	49	54	50	50

22621—Correctional Health Services

Law & Justice

Michael N. Smith, *Health Care Services Director*

General Fund	1993–94* Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,067,276	$2,178,167	$2,428,595	$2,428,595	$250,428
Services & Supplies	1,100,410	1,488,000	1,603,317	1,603,317	115,317
Total Expenditures	$3,167,686	$3,666,167	$4,031,912	$4,031,912	$365,745
Intrafund Transfers	(137,831)	(138,320)	(140,000)	(140,000)	(1,680)
Total Appropriations	$3,029,855	$3,527,847	$3,891,912	$3,891,912	$364,065
Earned Revenues By Source					
Miscellaneous Revenues	$0	$0	$71,123	$71,123	$71,123
Operating Transfers In	0	150,000	220,000	220,000	70,000
Total Revenues	$0	$150,000	$291,123	$291,123	$141,123
Net County Cost					
Mandated	$3,029,855	$3,377,847	$3,600,789	$3,600,789	$222,942
Allocated Positions	36.0	38.0	38.0	38.0	0.0
Temporary (Full–Time Equivalent)	13.1	15.1	19.2	19.2	4.1
Total Staffing	49.1	53.1	57.2	57.2	4.1

**There was no approved Correctional Health Services budget in 1993–94. All staff were previously in the Hospital Enterprise Fund and costs were recovered through charges to the Sheriff–Custody and Juvenile Hall budgets. Prior year Actual Expenditures are shown for comparative purposes only.*

Purpose

The purpose of Correctional Health Services is to provide health care to the inmates of the County's adult and juvenile detention facilities in keeping with Title 15, Division I, Sub–Chapter IV of the California Regulatory Code. Health services in Custody shall be commensurate with the level of care available in the community at large.

Major Budget Changes

Salaries & Employee Benefits

➤ $61,353	Add full–time nurse for intake health screenings recommended by Custody and Public Health.
➤ ($56,438)	Delete the vacant Health Services Program Coordinator Custody position.
➤ $79,104	Increase in extra–help staffing, shift differential and replacement factor for full–time nursing staff.
➤ $23,647	Extra–help for weekend Intake health screenings.
➤ $121,567	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $10,000	Increase in medical supplies.
➤ $10,000	Increase in housekeeping services to clean exam rooms.
➤ $72,317	Increase in inpatient costs at San Joaquin General Hospital (SJGH).
➤ ($3,000)	Decrease in medication costs for the pharmacy.
➤ $4,000	Increase in ambulance service.

➤ ($1,000)	Decrease in costs of laundry services.
➤ $23,000	Increase in outside services for payment to other facilities for medical services.

Intrafund Transfers

➤ ($13,320)	Decreased charges to Juvenile Hall.
➤ $15,000	Increased charge to Sheriff for payments to outside facilities.

Revenues

➤ $70,000	Reimbursement from Inmate Welfare Fund for substance abuse treatment and Intake health assessment nursing staff.

Work Load Data

	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Sick Call				
Pod	N/A	2,305	1,085	1,139
Intake	N/A	1,054	1,560	2,028
Sheltered	N/A	2,767	2,453	1,962
Honor Farm	1,792	873	263	289
Total	8,296	6,999	5,361	5,418
Triage				
Pod	N/A	6,168	4,590	4,131
Intake	N/A	2,218	2,460	3,198
Sheltered	N/A	143	2,010	2,211
Honor Farm	5,201	2,805	1,199	1,559
Total	19,588	11,334	10,259	11,099
Health Assessments				
Unsentenced	N/A	1,491	3,304	3,634
Honor Farm	N/A	1,170	1,470	1,617
Total		2,664	4,774	5,251
Kitchen Clearances	N/A	2,901	5,949	6,544
Inmates to CHC Clinics	N/A	4,689	4,639	5,103
Inmates to SJGH OP Clinics	4,321	875	1,239	1,115
Emergency Room Visits	N/A	509	533	506
Admissions to Infirmary	N/A	2,285	1,312	1,443
Total Patient Days	N/A	6,476	4,190	4,610
Hospitalized Inmates SJGH	134	99	87	78
Number of Days Hospitalized	430	331	311	295
Prescriptions Filled	76,333*	27,059	24,317	26,749

**Indicates data gathered in a different manner before there was an on–site pharmacy.*

➤ $64,800	Contractual charges to Solano County for pharmacy services.
➤ $5,000	Increased copayment from inmates for non–emergency medical services.
➤ $1,323	Increased miscellaneous income for reports.

Program Discussion

During the preparation of the 1993–94 budget, it was apparent that continuing to seek American Correctional Association accreditation would significantly increase medical costs in the Custody Division, so the alternative of maintaining Title 15 Standards was evaluated. Based on this evaluation, the Sheriff and Health Care Services recommended, and the Board of Supervisors concurred, to maintain minimum Title 15 Standards, rather than the higher and more costly requirements of the American Correctional Association. This decision was continued in the 1994–95 budget and is the basis for the recommended 1995–96 budget.

The mission of Correctional Health Services is to provide health care to the inmates of the County's detention facilities in keeping with Title 15, Division I, Sub–Chapter IV of the California Regulatory Code. While fulfilling its mission, Correctional Health Services will provide services at the detention facilities at the lowest possible cost to the County.

In 1994–95, the recommended Correctional Health Services budget was increased to comply with California Medical Association recommendations and to provide adequate funding for inpatient and outpatient services provided at SJGH.At the Final Budget hearings, the Board of Supervisors reduced the recommended appropriation to Correctional Health Services by $170,000. These savings were achieved by eliminating health assessments in the pretrial facilities and by restructuring medical services for inmates at the Honor Farm. In addition, in 1994–95, to help offset some of the costs, Correctional Health Services supported legislation to assure that more medical costs are borne by inmates. In February 1995, a copayment plan was implemented whereby inmates would pay a $3 copay for non–emergency medical services. It is estimated that in 1994–95 Correctional Health will collect approximately $1,500. In 1995–96 this revenue is projected to increase to $5,000.

In 1994–95, staff explored and developed alternative revenue sources. One was a contract with Solano County to provide pharmaceutical services for its jail and juvenile hall. In 1995–96, $65,000 in revenue is projected to fully offset costs, plus $15,000 of administration. The pharmacy staff also reduced costs by no longer providing over–the–counter medication for inmates. These medications now must be purchased from the commissary, saving $9,545 annually.

With the reduction of health assessments in 1994–95, there was major concern among custody, medical, and Public Health staff related to inmates with contagious diseases. Discussions were held with custody on how to resolve this issue. It was determined that the Inmate Welfare Fund (IWF) could pay for an assessment nurse to work eight hours, seven days a week to do health assessment in the intake units to specifically address the contagious disease and high risk health issues. This is not required by Title 15 but is believed to be warranted for public safety. In the 1995–96 budget, the allocation of this position is recommended with funding from the IWF.

For the second year, revenue generated by jail inmates for the Inmate Welfare Fund is being utilized to provide enhanced levels of inmate medical services. A total of $150,000 in *surplus* IWF funds will provide enhanced inmate drug treatment programs. It should be noted, however, that the use of these surplus funds is time–limited. At the current expenditure rate, the one–time surplus will be exhausted at the end of the 1996–97 fiscal year. At that time, a decision must be made to reduce inmate drug treatment services or to identify a new funding source. Enhanced inmate health risk screening is also being funded from *ongoing* IWF revenue at a cost of $70,000 per year. The continuing use of IWF revenue for this purpose is subject to review annually by the Sheriff's Department and is dependent upon the availability of adequate IWF funds.

The 1995–96 budget recommendation for Correctional Health Services is within the appropriation designated by the County Administrator's Office. This is accomplished only because of the revenue sources generated. Funding will continue from the IWF to pay for substance abuse treatment and for a health assessment nurse in the intake units. Revenue will be generated from inmate copayments for medical care and from pharmacy services for Solano County. Without these revenue sources, the 1995–96 Correctional Health Services budget would be requesting an additional $300,000 in County general funds to maintain a level of minimum services.

The 1995–96 Correctional Health Services budget does not include any funding for catastrophic patient care provided at SJGH or any other inpatient hospital facility, nor funds for replacing any equipment. The recommended budget maintains the current level of services and will not support any increase in inmate census beyond double bunking of the intake units or any additional services requested by the Sheriff. If there are unforeseen expenditures, the Health Care Services Department will return to the Board of Supervisors to request additional appropriations.

1994–95 Accomplishments

1. Lowered the number of referrals to outpatient specialty clinics at SJGH by 11% from the 1993 referral level.
2. Unable to lower the average length of stay of hospitalized inmates by 10%; it increased 6.5% due to long–term illnesses.
3. Explored and implemented alternative funding sources for inmate care including additional Prisoner Welfare Fund revenues, inmate copays, pharmacy contracts, and discontinuation of over–the–counter drug distribution.
4. Completed only 50% of the conversion of patient files to a terminal digit system, but did develop a data base for planning and achieving economies.
5. Provided daily utilization review for all hospitalized inmates and inmates referred to SJGH outpatient clinics.

1995–96 Objectives

1. To develop and maintain a per diem pool of medical staff for the purpose of eliminating overtime to cover time off.
2. To continue exploration of alternative funding sources for inmate care.
3. To establish utilization review policy and procedures to track all hospitalized inmates.
4. To organize the psychiatric/mental health services by grouping the 90 to 100 psychiatric/mental health inmates into caseloads to be seen and followed on a regular need basis.
5. To establish routinely scheduled Chronic Care Clinics for hypertension, diabetes, and asthma to provide continuity of care and decrease the number of emergency room visits.

217—Marshal

Law & Justice

Jack Dillon, ***San Joaquin County Marshal***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,864,886	$1,895,344	$1,910,590	$1,910,590	$15,246
Services & Supplies	169,942	252,828	262,848	262,848	10,020
Fixed Assets	807	0	0	0	0
Total Appropriations	$2,035,635	$2,148,172	$2,173,438	$2,173,438	$25,266
Earned Revenues By Source					
Interest/Rents	$172	$200	$200	$200	$0
Aid form Other Governments	8,700	5,000	5,000	5,000	0
Charges for Services	822,472	840,924	869,779	869,779	28,855
Total Revenues	$831,344	$846,124	$874,979	$874,979	$28,855
Net County Cost					
Mandated	$1,204,291	$1,302,048	$1,298,459	$1,298,459	($3,589)
Allocated Positions	33.0	33.0	33.0	33.0	0.0
Temporary (Full–Time Equivalent)	4.5	5.4	5.4	5.4	0.0
Total Staffing	37.5	38.4	38.4	38.4	0.0

Purpose

The San Joaquin County Marshal is the chief ministerial officer of the Lodi, Manteca–Ripon–Escalon–Tracy, and Stockton Judicial Districts. The Marshal obeys all lawful orders and directions of the courts and provides for the court's safety and security. The Marshal provides for the transportation and temporary detention of persons and inmates awaiting trial, acting under court order. The Marshal also provides mandated service of civil and criminal papers originating from the court including executions, summons, and complaints.

Major Budget Changes

Salaries & Employee Benefits

➤ ($5,059)	Decreased WFRIP payments.
➤ $20,305	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $5,963	Increased Casualty Insurance.
➤ $2,774	Increased motor pool costs.

Revenues

➤ $19,999	Increased reimbursement for Court Security.
➤ $8,656	Increased civil process revenue.

Program Discussion

The 1995–96 Proposed Budget recommends appropriations sufficient to maintain 1994–95 service levels. All cost increases for the consolidated Marshal's office have been offset by increased reimbursement for court security. This budget has been able to maintain service levels without increases in Net County Cost, in part, due to the January 1, 1995 consolidation of the three Marshals' offices. This consolidation allowed numerous operating efficiencies through use of common equipment, supplies, uniforms, and procedures. Additional savings will be achieved in future years through the deletion of an Assistant Marshal upon retirement.

1994–95 Accomplishments

1. Kept all mandated training current.
2. Tested for supervisor position.
3. Developed training for staff through County.

1995–96 Objectives

1. To complete training of all offices regarding behavior in work place.
2. To maintain POST–mandated training Countywide.
3. To develop regulations and procedures manual for Countywide office.
4. To complete consolidation of office.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Court Cases	N/A	N/A	114,000	116,000	120,000
Prisoners Transported	N/A	N/A	1,890	1,950	2,100
Civil Process Served	3,058	3,048	2,250	2,500	3,000

Summary
All Probation Budgets

Otis G. Walker, *Probation Officer*

	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$7,877,152	$8,699,432	$9,666,276	$9,157,408	$457,976
Services & Supplies	1,610,065	1,826,422	2,188,819	1,921,550	95,128
Other Charges	164,726	166,600	169,600	169,600	3,000
Fixed Assets	9,389	3,942	13,166	6,466	2,524
Total Expenditures	$9,661,332	$10,696,396	$12,037,861	$11,255,024	$558,628
Intrafund Transfers	(105,419)	(103,057)	(82,552)	(82,552)	20,505
Total Appropriations	$9,555,913	$10,593,339	$11,955,309	$11,172,472	$579,133
Earned Revenues By Source					
Taxes	$2,320,677	$0	$0	$0	$0
Fines/Forfeitures/Penalties	63,544	140,000	170,000	170,000	30,000
Aid from Other Governments	1,990,119	4,595,699	4,935,704	4,911,777	316,078
Charges for Services	565,182	518,769	649,741	649,741	130,972
Miscellaneous Revenues	2,178	1,834	7,100	7,100	5,266
Total Revenues	$4,941,700	$5,256,302	$5,762,545	$5,738,618	$482,316
Net County Cost					
Mandated	$4,216,147	$4,810,300	$5,208,995	$4,886,140	$75,840
Discretionary	398,066	526,737	983,769	547,714	20,977
Total Net County Cost	$4,614,213	$5,337,037	$6,192,764	$5,433,854	$96,817
Allocated Positions	186.0	191.0	203.0	192.0	1.0
Temporary (Full–Time Equivalent)	16.3	23.4	52.2	41.0	17.6
Total Staffing	202.3	214.4	255.2	233.0	18.6

Purpose

This presentation is a summary of the seven budgets administered by the Probation Department. These include:

- 21200 Pretrial Services
- 21201 ADAP
- 22700 Juvenile
- 22702 Adult
- 22708 STC Training
- 22745 Administration
- 22800 Juvenile Hall

212—Pretrial Services

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$365,660	$484,274	$730,805	$490,452	$6,178
Services & Supplies	23,807	29,831	220,614	31,612	1,781
Fixed Assets	226	0	6,700	0	0
Total Appropriations	$389,693	$514,105	$958,119	$522,064	$7,959
Earned Revenues By Source					
Taxes	$136,585	$0	$0	$0	$0
Aid from Other Governments	0	142,896	155,247	155,247	12,351
Total Revenues	$136,585	$142,896	$155,247	$155,247	$12,351
Net County Cost					
Discretionary	$253,108	$371,209	$802,872	$366,817	($4,392)
Allocated Positions	10.0	11.0	15.0	11.0	0.0
Temporary (Full–Time Equivalent)	3.6	3.6	11.3	3.6	0.0
Total Staffing	13.6	14.6	26.3	14.6	0.0

Purpose

The Probation Department's Pretrial Services unit provides information to the courts on defendants booked at the County Jail. This information is used by the judges in granting own recognizance (OR) releases or establishing bail. It also provides these other services to the courts: 1) processes and screens misdemeanants pursuant to Penal Code Section 853.6 for possible release on citation, 2) provides screening for Probable Cause Hearings on all non–warrant arrest felony and misdemeanor bookings, 3) processes referrals to the Alcohol and Drug Alternative Program (ADAP) resulting from either pre–arraignment interviews or Jail population capacity releases, and 4) returns violators of ADAP orders to the courts.

Major Budget Changes

Salaries & Employees Benefits

➤ $6,382	Normal salary and benefits adjustments.

Services & Supplies

➤ $4,000	Increase equipment maintenance charges.
➤ ($1,500)	Decrease travel – delete attendance at national conference.

Revenues

➤ $12,351	Increase Proposition 172 revenue.

Program Discussion

Dedicated Proposition 172 revenue of $155,247 in the Pretrial Services (PTS) budget supports 30% of the $522,064 recommended operating cost. The remaining $366,817 Net County Cost is funded by County General Purpose Revenue. The recommended funding maintains present levels of service.

The Pretrial Services program was created in 1984–85 and transferred to the Probation Department in 1989. Its primary function is to expedite the release of eligible defendants from the Jail on his/her own recognizance by verifying and providing to the courts information about each defendant's community ties, prior arrest history, and failures to appear.

Pretrial Services is a 24–hour, seven–day per week operation located at the Jail. In addition to interviewing both felony and misdemeanor defendants and operating the cite and release program, Pretrial Services implements the Probable Cause Hearings process for all defendants booked for new charges who would not go to court within 48 hours of his/her booking. The unit is also responsible for locating, abstracting, and adding all outstanding warrants for Sheriff's Office and California Highway Patrol bookings.

Since July 1993, PTS has made felony release determinations under the auspices of the Jail population Court Cap Order. Pretrial Services releases felons who meet predetermined criteria without contacting an on–call judge. Approximately 90 such releases are made per month.

The present PTS automated case tracking system no longer meets the unit's information needs. The development of replacement software is planned in the near future. The new system will generate needed statistics on the number and type of cases interviewed and the disposition. It will also provide access to CJIS data such as failures to appear by court, which is not available on the present system.

Police agencies are bringing fewer misdemeanants to the Jail for booking. This is most likely caused by the imposition of a booking fee and the agencies becoming familiar with Pretrial Services release criteria. The result has been fewer citation release evaluations. There will, however, be an increase in the percentage of defendants released due to changes in the Court Cap Order allowing Pretrial Services authority to release additional defendants.

Supplemental Request

The Chief Probation Officer has requested $436,055 in supplemental funding to establish a fully operational Supervised Release/Electronic Monitoring Program.

On March 17, 1995, the Probation Department initiated a 120–day Supervised Release Pilot Program. The program involves releasing 20 inmates from the County Jail to supervision which consists of electronic monitoring, daily contact, responding to violations of probation, and drug testing. The pilot program is staffed with one extra–help Probation Officer I. Electronic monitoring for 10 of the 20 inmates is provided at no cost for the pilot project by the system vendor. The individuals targeted for supervised release are inmates sentenced to jail awaiting placement in a drug residential treatment program.

After one month in operation, 17 inmates have been placed on Supervised Release; six have successfully completed placement to a residential treatment program. There has been only one failure requiring reincarceration. A total of 40 interviews have been conducted with potential candidates. The three most common obstacles to placing an individual in the program are the homeless, the lack of a telephone in the home, and a family which will no longer accepts the inmate in the home.

Based on the program's early success, the Probation Department is requesting supplemental funding for a fully operational program.

The Probation Department is proposing this program to reduce the overcrowding at the Jail, as well as to provide an additional alternative to the courts and increased protection to the public. The program has the potential to free–up 100 beds a day at the Jail for more serious offenders who might

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Felony Interviews	8,621	8,651	9,279	10,039	11,000
Total Felony Releases/Percent	1,049/12%	952/11%	1,081/11%	1,016/10%	1,320/12%
Citation Release Evaluations	13,691	13,751	9,878	9,259	9,250
Total Citation Releases/Percent	9,720/71%	9,626/70%	7,576/76.7%	6,965/75%	7,400/80%
Probable Cause Hearings	0	0	1,527	1,390	1,500

otherwise be released under the Jail population Court Order Cap. It should be pointed out, however, that costs of the Jail will not decrease due to the program. The Jail will continue to operate at full capacity under the court cap. Therefore, this program represents an additional cost to the County. However, to the extent the program helps to keep double–bunking from exceeding the 66 bed double–bunking capacity of the pretrial Intake Units, then the County realizes a significant cost avoidance. For each additional increment of 16 inmates which must be double–bunked in General Population units (beyond the 66 bed double–bunk cell capacity of the Intake Units), the County incurs an additional monthly cost of approximately $25,000.

A total of 7.75 new full and part–time staff would manage 100 inmates: 50 pretrial, 20 from Superior Court Violation of Probation and Sentencing calendars, and 30 from all other courts, either pretrial or post conviction releases. Several risk assessment tools will be used to determine acceptance into the program.

The program would operate seven days a week, with Probation Officer staffing based on a 1–to–25 caseload ratio. Staffing and other related costs for the program are requested as follows:

	Position/Account	Amount
1	*Probation Officer III*	$40,276
3	*Probation Officer I*	97,323
0.75	*FTE Clerk Typist II (extra–help)*	14,753
2.25	*FTE Probation Officer I (extra–help)*	59,730
0.75	*FTE Lab Tech. (extra–help)*	15,531
7.75		
	Salaries–Overtime	8,112
	Salaries–Holiday Pay	4,305
	Salaries–Other Payroll Costs	323
	Office Expense–General	2,500
	Office Expense–Postage	700
	Communications	5,857
	Communications–Non–ISF	1,680
	Electronic Monitoring Services	130,000
	Transportation & Travel	565
	Motor Pool	15,000
	Professional Svcs. (drug test supplies)	31,200
	Special Departmental Expense	1,000
	Small Tools	500
	Fixed Assets (FAX, phones, chairs, desks, VCR)	6,700
	Total Request	$436,055

Aside from staffing, the single largest cost for the program is the $5 daily charge for electronic monitoring for each individual, which includes the system hardware as well as 24 hour–a–day monitoring services. It is anticipated that some sentenced inmates would be capable of paying the fee on a sliding scale basis, but no estimated revenue is included in the proposal due to the uncertainty of such revenue sources.

The proposed budget is based on 75 of the 100 defendants being on electronic monitoring. The remaining 25 defendants will be those who have been successful on the program and are continued under close supervision without electronic monitoring. Funds have been budgeted to provide telephone lines for defendants who do not have telephones. Some defendants will be monitored with additional equipment which will conduct random alcohol tests.

Approximately 60 drug tests will be conducted each week. Tests will be done on a random basis with defendants instructed to call the office three times a week to determine if he/she is to be tested. An extra–help laboratory technician will perform the tests using the Adult Division's equipment.

Staff will report all violations of the program to the court, along with recommended sanctions. New offenses and/or positive drug tests will result in rearrest and booking into the County Jail. Based on the early results of the pilot program, failures rates are anticipated to be relatively low.

Should the Board determine as a policy matter that a Supervised Release program warrants further consideration and that a source of funding is available, the County Administrator would work with Probation and the Law and Justice Operations Group to refine the proposal and funding requirements.

1994–95 Accomplishments

1. Information Systems Division staff writing analysis to develop automated case tracking system.
2. Moved into remodeled space in Courthouse.
3. Implemented 120–day pilot project March 17, 1995 for a supervised own recognizance release program.

212—Pretrial Services

Law & Justice

1995–96 Objectives

1. To complete the supervised release pilot project and initiate a permanent program for both pretrial and sentenced inmates.

2. To complete development of new automated case tracking system.

3. To fill all allocated positions with full–time employees rather than extra–help.

21201—Alcohol/Drug Alternative Program

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$185,608	$211,258	$230,127	$230,127	$18,869
Services & Supplies	20,928	21,710	19,450	19,450	(2,260)
Total Appropriations	$206,536	$232,968	$249,577	$249,577	$16,609
Earned Revenues By Source					
Taxes	$56,012	$0	$0	$0	$0
Aid from Other Governments	5,566	77,440	63,680	63,680	(13,760)
Miscellaneous Revenues	0	0	5,000	5,000	5,000
Total Revenues	$61,578	$77,440	$68,680	$68,680	($8,760)
Net County Cost					
Discretionary	$144,958	$155,528	$180,897	$180,897	$25,369
Temporary (Full–Time Equivalent)	5.8	7.8	7.8	7.8	0.0

Purpose

The Alcohol/Drug Alternative Program (ADAP) is a discretionary program operated by the County to provide an alternative to incarceration by releasing persons from jail on conditional own recognizance provided they comply with program requirements.

Major Budget Changes

Salaries & Employees Benefits

➤ $18,569	Normal salary and benefits adjustment.

Services & Supplies

➤ $2,000	Add telephone charges previously paid by the Adult Probation budget.
➤ ($8,170)	Reduce drug testing costs based on actual experience.
➤ $2,000	Increase program supplies based on higher number of participants.
➤ $2,000	Add maintenance costs not previously budgeted.

Revenues

➤ $5,066	Increase in Proposition 172 Public Safety revenue.
➤ ($18,826)	Delete Office of Criminal Justice Planning (OCJP) grant funding previously allocated to program.
➤ $5,000	Add funding from private donation.

Program Discussion

Dedicated Proposition 172 revenue of $63,680 supports 26% of the recommended $249,577 operating cost. The $180,897 Net County Cost is funded by General Purpose Revenue.

In December 1988, the Board of Supervisors approved the creation of a 100% County–funded correctional alcohol/drug educational program to 1) help relieve overcrowding at the Jail and 2) provide substance abuse education to alcohol and drug offenders. As an alternative to incarceration, ADAP is an extension of confinement. Participants are required to attend classes six hours a day, seven days a week, and are subject to random testing for drug or alcohol abuse. Anyone failing the program through negative testing, excessive absences or tardiness, or noncooperation is referred to the court. A participant holding a bona fide job may continue to work but is subject to random drug/alcohol testing and must attend the program on days off.

The Office of Substance Abuse is responsible for administering and operating ADAP. The Probation Department is responsible for fiscal management and program coordination between ADAP and the courts.

For 1995–96, the recommended Net County Cost covers increases in telephone charges, supplies, and building maintenance. A $5,066 increase in Proposition 172 revenue and $5,000 in private donations are negated by the deletion of $18,826 in prior OCJP grant funding from the New Directions program.

1994–95 Accomplishments

1. Sixty–three percent of participants completed their ADAP commitment.
2. Fifty percent of participants were employed, in school, or actively seeking employment.
3. Seventy–nine percent of participants who completed their ADAP commitment one year ago have not returned to the criminal justice system.

1995–96 Objectives

1. To have 65% of participants complete their ADAP commitment.
2. To have 55% of participants employed, in school, or actively seeking employment.
3. To keep 70% of participants from returning to the criminal justice system for a period of one year.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Total Referred by Court	914	1,014	1,594	1,742	1,916
Total Admissions to Program	640	762	1,362	1,508	1,660
Average Daily Attendance	69	80	150	180	200

227—Probation–Juvenile

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,155,683	$2,415,894	$2,385,717	$2,385,717	($30,177)
Services & Supplies	216,538	209,314	192,936	192,936	(16,378)
Other Charges	164,726	166,600	169,600	169,600	3,000
Fixed Assets	1,033	0	0	0	0
Total Appropriations	$2,537,980	$2,791,808	$2,748,253	$2,748,253	($43,555)
Earned Revenues By Source					
Taxes	$580,373	$0	$0	$0	$0
Aid from Other Governments	981,089	1,524,185	1,637,173	1,637,173	112,988
Charges for Services	28,785	27,200	23,750	23,750	(3,450)
Miscellaneous Revenues	82	0	0	0	0
Total Revenues	$1,590,329	$1,551,385	$1,660,923	$1,660,923	$109,538
Net County Cost					
Mandated	$947,651	$1,240,423	$1,087,330	$1,087,330	($153,093)
Allocated Positions	50.0	53.0	52.0	52.0	(1.0)
Temporary (Full–Time Equivalent)	0.8	1.4	3.0	3.0	1.6
Total Staffing	50.8	54.4	55.0	55.0	0.6

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning juvenile delinquents, stepparent adoptions, minority marriage consents, actions to declare minors free from the custody and control of their parents, record sealings, and other special investigations ordered by the Court. Welfare and Institutions Code Sections 281, 626, 654, 725, and 727 mandate these services.

Major Budget Changes

Salaries & Employees Benefits

➤ ($38,387)	Transfer one Probation Officer I to Probation–Adult budget.
➤ $5,120	Negotiated salary and benefit adjustments.
➤ ($4,000)	Increase salary savings.
➤ $2,500	Increase shift differential for extended Intake hours.
➤ $4,760	Increase Extra–Help.
➤ $1,700	Increase holiday pay for extended Intake hours.

Services & Supplies

➤ ($9,095)	Reduce communications costs by deleting telephone lines.
➤ $3,500	Increase equipment rental costs per actual.
➤ $3,000	Increase probation officer placement visits.
➤ ($2,000)	Reduce travel costs for juveniles per actual.
➤ ($7,000)	Delete purchase of bus tokens.
➤ ($9,000)	Reduce Motor Pool charges.

➤ $6,706	Increase allocated Casualty Insurance charges.
➤ ($2,000)	Reduce inspection services.

Other Charges

➤ ($2,000)	Reduce medical costs for juveniles in placement per actual.
➤ $5,000	Increase CYA charges per actual.

Revenues

➤ $52,487	Increase Proposition 172 revenue.
➤ $40,000	Increase Title IV–E revenue.
➤ $20,501	Increase County Office of Education reimbursement.
➤ ($3,000)	Reduce parental reimbursement per actual collections.

Program Discussion

Dedicated Proposition 172 revenue of $659,741 in the Juvenile budget supports 24% of the Division's $2.75 million recommended operating cost. Other revenues of $1,001,182 support an additional 36% of the overall cost. The remaining $1,087,330 in Net County Cost is funded by General Purpose Revenue.

The recommended funding will maintain current levels of service. A $153,093 reduction in Net County Cost results from the transfer of one Probation Officer I position to another Probation budget ($38,387) and a $109,538 net increase in revenues, including a $52,487 increase in Proposition 172 revenue.

A Probation Officer I position will be transferred to the Adult Division to help meet increased work load in that unit. All positions in the Juvenile Division are now filled, and through reorganization, this position was available for transfer to the Adult Division to help meet work load needs in that unit.

The Juvenile Division is divided into four functional units:

- The Intake Unit reviews all bookings to Juvenile Hall, determines whether a minor should be detained, and processes all citations. In 1994–95, extended coverage was implemented to better control the Juvenile Hall population.

Work Load Data

	Actual 1991–92	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Referrals	6,703	6,608	7,057	7,550	7,600
Investigations	1,042	1,294	1,409	1,450	1,450
Victim Restitution Collected	$50,596	$55,279	$41,860	$38,682	$39,000
Case Load					
Regular Supervision	339	367	536	640	645
Bank	431	212	195	152	150
Placement	328	118	108	136	140
Intensive Supervision	0	35	40	36	45
Total Case Load	1,098	732	879	964	980
Co–Ops					
Referrals	1,737	1,232	1,398	1,440	1,440
Diversions	1,298	1,171	1,095	1,200	1,200
Day Treatment Center					
Avg. No. of Student/Month	42	43	44	42	40
Attendance Rate	94.5%	95.7%	98.6%	97%	90%

- The Investigation Unit prepares a social history report and recommendations for each case in which the Juvenile Court finds a minor responsible for a law violation.

- The Supervision Unit supervises juveniles who are adjudged wards of the Juvenile Court. Five probation officers from this unit work in Lodi, Manteca, and Tracy with the police departments to provide delinquency prevention, crisis intervention, and probation services.

- The Placement Unit assesses the needs of minors and places them in an appropriate facility when the Juvenile Court orders a minor to be removed from his/her home. As part of the Placement Unit, the Intensive Supervision Unit provides services to minors and their families who are at risk of out–of–home placement. This program reduces the number of minors in placement, thereby reducing the County's cost of placements in outside facilities by approximately $2.2 million a year from prior levels. The unit also provides family reunification services to minors returning from placement.

The Juvenile Division also operates the Olympic Center, which is a school for wards of the Juvenile Court. The Center provides probation supervision and individualized education programs in two classes of 20 minors each. The County Office of Education reimburses the Probation Department for the cost of this program.

In 1994–95, the Probation Department and the County Office of Education began a cooperative effort through the community schools program for minors at risk. This program provides probation services in an educational setting. Probation staffing for the program consists of one Probation Officer II and three Probation Aides providing intervention/diversion services for 120 minors. The County Office of Education fully reimburses the Probation Department for the cost of these services.

1994–95 Accomplishments

1. Implemented extended hours for Intake Probation Officers at Juvenile Hall to more effectively manage the population.

2. Received high degree of support and cooperation from the Juvenile Court Judge in providing parenting programs staffed by Probation Officers.

1995–96 Objectives

1. To update and improve diversion and prevention programming in the Co–op offices in Manteca, Tracy, and Lodi.

2. To offer probation participation in county school programs for expelled students and families.

22702—Probation–Adult

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,166,407	$2,146,756	$2,240,264	$2,240,264	$93,508
Services & Supplies	178,965	197,664	203,786	203,786	6,122
Fixed Assets	858	0	0	0	0
Total Expenditures	$2,346,230	$2,344,420	$2,444,050	$2,444,050	$99,630
Intrafund Transfers	(54,792)	(56,856)	(51,200)	(51,200)	5,656
Total Appropriations	$2,291,438	$2,287,564	$2,392,850	$2,392,850	$105,286
Earned Revenues By Source					
Taxes	$437,569	$0	$0	$0	$0
Fines/Forfeitures/Penalties	63,544	140,000	170,000	170,000	30,000
Aid from Other Governments	466,858	642,383	600,200	600,200	(42,183)
Charges for Services	347,407	302,500	368,000	368,000	65,500
Miscellaneous Revenues	0	0	500	500	500
Total Revenues	$1,315,378	$1,084,883	$1,138,700	$1,138,700	$53,817
Net County Cost					
Mandated	$976,060	$1,202,681	$1,254,150	$1,254,150	$51,469
Allocated Positions	53.0	51.0	53.0	53.0	2.0
Temporary (Full–Time Equivalent)	0.8	0.8	0.8	0.8	0.0
Total Staffing	53.8	51.8	53.8	53.8	2.0

Purpose

The Adult Division of the Probation Department serves and assists the court in matters concerning supervision of adult offenders and performs other investigations as ordered by the court. Section 1203 of the Penal Code mandates adult probation services; Section 1313.3 of the Code of Civil Procedure describes additional duties.

Major Budget Changes

Salaries & Employee Benefits

➤ $39,233	Transfer one Probation Officer I from Probation–Juvenile budget (#227).
➤ $36,772	Negotiated salary and benefit adjustments.
➤ $29,443	Add one Specialist Clerk position for victim restitutions program taken over from District Attorney at midyear.
➤ ($4,000)	Increase estimated salary savings.
➤ ($5,000)	Reduce CRACNET overtime.

Services & Supplies

➤ $8,000	Increase paper, printing, and postage costs.
➤ $4,445	Add office expenses for victim restitutions program.
➤ ($3,000)	Reduce Motor Pool charges.

➤ ($1,990)	Reduce allocated Workers' Compensation and Casualty Insurance charges.

Intrafund Transfers

➤ ($5,656)	Reduce charges to other budgets (lower overtime costs).

Revenues

➤ $39,567	Increase Proposition 172 revenue.
➤ $30,000	Increase fine revenue based on actual receipts.
➤ $20,000	Increase State–mandate reimbursement — domestic violence.
➤ ($100,000)	Delete fine proration reimbursement from State — no longer funded.
➤ $45,000	Increase reimbursement from probationers for supervision costs per actual receipts.
➤ $6,000	Increase restitution fee revenue per actual receipts.
➤ $9,500	Increase diversion fee revenue per actual receipts.

Program Discussion

Dedicated Proposition 172 revenue of $497,350 in the Adult Probation budget supports 21% of the recommended $2.4 million operating cost. Other revenues totaling $641,350 help offset just over one–fourth of the overall cost. The remaining $1,254,150 Net County Cost is funded by General Purpose Revenue.

A $105,286 increase in the recommended appropriation is primarily attributable to three factors: 1) an administrative transfer of one Probation Officer I position ($39,233) from the Juvenile budget, 2) the recommended addition of one clerical position ($29,443) for the victim restitutions program, and 3) a $36,772 increase for negotiated salaries and benefits adjustments.

Various revenue estimate changes for 1995–96 result in a net increase of $53,817. Proposition 172 revenue is estimated to increase by $39,567. Fines are estimated to increase by $30,000, while revenue from probationers' fees is expected to increase by $45,000. Offsetting these increases is the loss of $100,000 in reimbursements from the State for the administrative cost of prorating fines and fees. Funding for this State mandate has been discontinued effective 1995–96.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Referrals					
Regular	3,250	4,200	3,100	3,100	3,250
Drunk Driving	3,300	1,846	2,100	2,150	2,250
Diversion	850	1,367	1,175	1,150	1,150
Total Referrals	7,400	7,413	6,375	6,400	6,650
Reports for Court	6,739	7,436	7,775	10,200	10,500
Caseloads					
Regular Supervision	2,450	2,140	2,900	2,000	2,150
Drunk Driving	10,400	9,622	9,600	9,800	9,900
Bank	410	1,535	1,600	3,000	3,000
Unsupervised	810	393	250	300	1,050
Diversion	825	835	890	710	725
Total Caseloads	14,895	14,525	15,240	15,810	16,825

22702—Probation–Adult

Law & Justice

The Adult Division is comprised of four units which prepare presentence investigative reports for the Courts, determine eligibility for diversion, supervise adults placed on probation or diversion, monitor DUI probationers, and supervise adults in the County Parole program. In addition, the Division provides one probation officer to the CRACNET Countywide narcotics enforcement team.

In 1994–95, the Division assumed responsibility for the collection of restitutions for conditional (informal) probation cases for the Municipal and Superior Courts. The added cost of this function was not funded in the Division's 1994–95 budget. It was agreed that the Department would monitor work load and related costs, and that the impact would be assessed during the 1995–96 budget process. The intent was that Probation would not be required to assume new responsibilities without the appropriate resources. Additional funding in the amount of $33,888 is included in the recommended budget to allow the Department to continue to provide this service for the courts. A new Specialist Clerk position ($29,443) is recommended to staff the program, as the work load cannot be absorbed by existing staff. Additional costs for the program include mailers, postage, and telephone charges.

1994–95 Accomplishments

1. Assumed collection responsibility for restitution payments for conditional (informal) probation cases for the Municipal and Superior Courts.

2. Participated in the development of phase II of the Adult Probation module of the Criminal Justice Information System (CJIS).

1995–96 Objective

1. To complete the development of phase II of the Adult Probation module of the CJIS.

2. To explore the feasibility of filing designated court documents electronically through CJIS.

22708—Probation STC Training

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$53,768	$45,320	$47,440	$47,440	$2,120
Total Appropriations	$53,768	$45,320	$47,440	$47,440	$2,120
Earned Revenues By Source					
Aid from Other Governments	$38,982	$45,320	$47,440	$47,440	$2,120
Total Revenues	$38,982	$45,320	$47,440	$47,440	$2,120
Net County Cost					
Mandated	$14,786	$0	$0	$0	$0

Purpose

The Probation Training Program provides for the training of Probation Officers and Group Counselors. This program is not mandatory and all costs are reimbursed through the State Standards and Training for Corrections program.

Major Budget Changes

Services & Supplies

➤ $1,350	Increase in training–related transportation and meals costs for core training classes.
➤ ($7,782)	Reduce tuition charges — fewer outside classes utilized.
➤ $7,352	Increase training backfill overtime — higher number of training days scheduled for Juvenile Hall staff.
➤ $1,200	Increase standardized testing costs for Juvenile Hall hiring.

Revenues

➤ $2,120	Increase State reimbursements.

Program Discussion

This budget appropriates funds for training of Probation Officers and Group Counselors. Core (basic) training for new employees is 191 hours for Probation Officers and 160 hours for Group Counselors. Annual training for Probation Officers is 40 hours, for Group Counselors 24 hours. Costs are reimbursed through the State Standards and Training for Corrections (STC) program. The 1995–96 increase is based on projected training hours.

1994–95 Accomplishments

1. Met State requirements for certification.
2. Trained 100% of required eligible staff.

1995–96 Objectives

1. To meet State standards for certification.
2. To train 100% of required eligible staff.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Number of Staff Trained	132	147	139	139	133

22745—Probation–Administration

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$368,701	$458,348	$487,569	$487,569	$29,221
Services & Supplies	347,128	339,378	385,639	385,639	46,261
Fixed Assets	918	3,942	4,442	4,442	500
Total Expenditures	$716,747	$801,668	$877,650	$877,650	$75,982
Intrafund Transfers	(19,893)	(12,000)	(4,000)	(4,000)	8,000
Total Appropriations	$696,854	$789,668	$873,650	$873,650	$83,982
Earned Revenues By Source					
Taxes	$160,714	$0	$0	$0	$0
Aid from Other Governments	374,568	1,030,924	1,166,705	1,166,705	135,781
Charges for Services	56,772	56,850	58,256	58,256	1,406
Total Revenues	$592,054	$1,087,774	$1,224,961	$1,224,961	$137,187
Net County Cost					
Mandated	$104,800	($298,106)	($351,311)	($351,311)	($53,205)
Allocated Positions	7.0	8.0	8.0	8.0	0.0
Temporary (Full–Time Equivalent)	0.0	0.0	0.8	0.8	0.8
Total Staffing	7.0	8.0	8.8	8.8	0.8

Purpose

This budget funds the Probation Department's administrative and support services, including budgeting, accounting, personnel policy, training, planning/research, and systems. The Probation Officer function is mandated by the California Welfare and Institutions Code Section 270.

Major Budget Changes

Salaries & Employee Benefits

➤ $15,563	Increase part–time extra–help to provide support for Magic Me and domestic violence program fund–raising.
➤ $12,658	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $4,468	Increase automation lease costs for PC replacement program.
➤ ($1,500)	Reduce Motor Pool — juvenile traffic hearings held at the Juvenile Justice Center instead of the Courts.
➤ $10,000	Increase Title IV–A consortium fee.
➤ $16,229	Increase data processing costs.
➤ $3,000	Increase pre–employment psychological testing costs due to rate increase and higher number of applicants tested.
➤ $22,065	Add cost for shared Office System Analyst to provide staff training and programming for Department's computers.

➤ $2,450	Increase Workers' Compensation and Casualty Insurance allocated costs.
➤ ($12,500)	Reduce cost of eligibility worker services based on actual expenditures.

Intrafund Transfers

➤ ($8,000)	Reduce charges to training budget due to cut in State allocation.

Fixed Assets

➤ $4,442	Computer equipment and software upgrades.

Revenues

➤ $14,539	Increase Proposition 172 revenue.
➤ $121,242	Increase Title IV–A revenue for continuing episode and aftercare claiming.
➤ $1,406	Increase reimbursement for Juvenile Traffic Hearing Officer for negotiated salary and benefit adjustments.

Program Discussion

Dedicated Proposition 172 funding of $182,744 in the Probation Administration budget supports 21% of the recommended operating cost. Substantial new departmental revenue, added in 1994–95 and increased in 1995–96, causes total revenue to exceed operating costs in this budget. However, when all Probation budgets are combined, the resulting Net County Cost accurately reflects the Department's continuing heavy reliance on General Purpose Revenue.

This division provides departmental management and support services for the Department's three functional divisions: Adult Probation, Juvenile Probation, and Juvenile Hall. Responsibilities include the overall management of the Department, budgeting, accounting, automated systems, and training programs.

Two recommended actions increase this budget's overall costs: 1) A 3/4 time Clerk Typist II is recommended at a cost of $15,563 to provide support for the Magic Me/Americorps grant program and support fund–raising efforts for the Department's domestic violence prevention programs which existing staff cannot provide. 2) Office automation support will be provided from the Planning Department, at a cost of $22,065, to analyze existing PC usage and needs, conduct training to increase productivity, and to develop program applications, primarily for Juvenile Hall, which has limited automation.

1994–95 Accomplishments

1. Completed State–required training for new and permanent staff.
2. Fully implemented Title IV–A claiming by claiming for continuing episodes and aftercare.

1995–96 Objectives

1. To provide analysis, training and programming for PC automation.
2. To continue maximizing Title IV–E and Title IV–A claiming.

228—Probation–Juvenile Hall

Law & Justice

Otis G. Walker, *Probation Officer*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,635,093	$2,982,902	$3,591,794	$3,323,279	$340,377
Services & Supplies	768,931	983,205	1,118,954	1,040,687	57,482
Fixed Assets	6,354	0	2,024	2,024	2,024
Total Expenditures	$3,410,378	$3,966,107	$4,712,722	$4,365,990	$399,883
Intrafund Transfers	(30,734)	(34,201)	(27,352)	(27,352)	6,849
Total Appropriations	$3,379,644	$3,931,906	$4,685,420	$4,338,638	$406,732
Earned Revenues By Source					
Taxes	$949,424	$0	$0	$0	$0
Aid from Other Governments	123,056	1,132,551	1,265,259	1,241,332	108,781
Charges for Services	132,218	132,219	199,735	199,735	67,516
Miscellaneous Revenues	2,096	1,834	1,600	1,600	(234)
Total Revenues	$1,206,794	$1,266,604	$1,466,594	$1,442,667	$176,063
Net County Cost					
Mandated	$2,172,850	$2,665,302	$3,218,826	$2,895,971	$230,669
Allocated Positions	66.0	68.0	75.0	68.0	0.0
Temporary (Full–Time Equivalent)	5.3	9.8	28.5	25.0	15.2
Total Staffing	71.3	77.8	103.5	93.0	15.2

Purpose

Peterson Juvenile Hall is San Joaquin County's detention facility for minors up to age 18 who have been arrested for violations of the law or the orders of the Juvenile Court. The facility, with a rated capacity of 130 beds, provides humane, temporary, secure care of minors whose cases are pending disposition in the Juvenile Court. As an alternative to detention at Juvenile Hall, the Juvenile Court Work Project provides supervised community work experience.

Section 850 of the California Welfare and Institutions Code mandates counties to provide a juvenile hall, that it not be connected with any jail or prison, and that it be managed and controlled by the Probation Officer. California Administrative Code, Title 15, specifies that there must be one staff member on duty for every ten minors in detention. The Juvenile Court Work Project operates with a ratio of one staff member to every 15 minors in the program.

Major Budget Changes

Salaries & Employee Benefits

➤ $23,000	Increase overtime based on current experience and projected needs.
➤ $3,000	Increase holiday pay per salary adjustments.
➤ $128,790	Full–year funding for extra–help for reopening 20 additional beds at midyear.
➤ $100,000	Increase extra–help to provide relief factor for 24–hour staff not previously budgeted.
➤ $86,935	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($3,200)	Decrease rents and leases per actual costs.
➤ $2,828	Increase medical services charges.
➤ $11,384	Increase Casualty Insurance allocated costs.
➤ $41,595	Increase food, clothing, and household costs for higher number of beds.
➤ $3,000	Increase water system charges.

Fixed Assets

➤ $2,024	Replacement TVs (2), VCRs (2), and typewriter (1).

Intrafund Transfers

➤ $6,849	Reduce training backfill costs per scheduled training.

Revenues

➤ $85,860	Increase Proposition 172 revenue.
➤ $23,380	Increase meal reimbursement for higher number of beds.
➤ $67,516	Increase reimbursement from other counties per higher daily rate.

Program Discussion

Dedicated Proposition 172 revenue of $1,079,233 in the Juvenile Hall budget supports 25% of the recommended $4.3 million operating cost. Other revenues of $363,434 offset an additional 8% of the total funding requirement. The remaining $2,895,971 Net County Cost is funded by General Purpose Revenue.

The Juvenile Hall budget funds the operation of the County's Juvenile Detention Facility as well as programs which provide alternatives to detention such as Electronic Monitoring, Home Supervision, and the Juvenile Court Work Project.

In 1993–94, budget reductions resulted in the closing of 60 beds at Juvenile Hall. Additional staffing reductions, which eliminated 12.3 FTE extra–help Group Counselor Assistant positions, further reduced the Department's ability to effectively operate the facility at the remaining 130–bed capacity. The effective capacity was thus reduced to a maximum of 110 beds. Additional funding of $120,600 in 1994–95 restored 20 beds for six months. For 1995–96, full year funding for 130 beds has been restored, including an increase in extra–help to accommodate an appropriate relief factor for full–time staff. No relief factor was budgeted in the past for 24–hour positions.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Juvenile Hall (ACTS included)					
Average Daily Population (ADP)	159.7	153.2	108.9	116.7	130.0
Admissions	3,330	3,336	3,412	3,219	3,636
Average Daily Length of Stay	12.0	20.3	11.8	13.6	13.7
Commitments –% of ADP	31.6%	39.1%	23.4%	16.7%	24.2%
Juvenile Court Work Project					
Average Daily Attendance	14	14	17	20	38
Electronic Monitoring					
Average Daily Attendance	N/A	N/A	N/A	32	44
Home Supervision					
Average Daily Attendance	N/A	N/A	N/A	33	32.5

Alternatives to detention have been expanded. Currently, an average of 114 minors per day are supervised outside of Juvenile Hall through Home Supervision, Electronic Monitoring, and the Work Project. Without these alternatives, additional bed capacity would be required or minors would be released from the hall with no supervision.

A major facility renovation made possible by Proposition 86 funding is near completion. All access into and within the facility is now controlled from a secure central control station. Staff no longer carry keys. This change has had a positive effect on the assaultive behavior of juveniles toward staff for purposes of escape. The intake area is now capable of monitoring minors who are eligible for release after booking, which helps to reduce the number of admissions to the Hall.

Supplemental Request

The Chief Probation Officer has requested $322,855 in supplemental funding to restore an additional 30 beds at the Juvenile Hall. This action would restore the facility to 160 of its full 190–bed capacity.

Despite additional beds and an increase in the number of minors being supervised through alternatives to detention, the increase in the juvenile crime rate and degree of violence of juvenile crimes have created a continuing need for additional beds. Currently, minors are being released after serving only 20% of their commitment time. Currently, less than 14% of the daily population are minors serving commitments.

Police agencies and community groups throughout the County have complained that Juvenile Hall has become a revolving door, with minors receiving very little detention time for serious offenses. The Institute for Law and Policy Planning evaluation of the local justice system has documented the increase in the crime rate and violence of crimes among juveniles.

To respond to the increasing violence, Juvenile Hall has been renovated using Proposition 86 funds. Enhanced camera surveillance and electronic doors have been installed to increase security at Juvenile Hall.

The number of juveniles failing out–of–home placement programs who are held in the Hall pending another placement continues to be a serious problem. To provide additional beds for more serious offenders, the number of juveniles awaiting a second placement has been reduced. This was accomplished through 1) reducing the total number of minors in placement, and 2) selecting programs where the likelihood of success is greater. In addition, Home Supervision and Electronic Monitoring have been expanded, allowing minors with less serious offenses to be supervised at home rather than in Juvenile Hall.

The Work Project program also has been expanded. It serves both minors detained in the Hall and those at home. Program participants perform landscape maintenance services for the Juvenile Justice Center and many local parks. A farm program also is planned at the Hall which will provide produce for local food banks.

Despite these measures, the pressure for more juvenile beds continues to increase. Adding to the demand is the growing number of minors found unfit for Juvenile Court who are tried as adults, but are housed in Juvenile Hall. The adult court process is substantially longer than the juvenile process, which increases the length of time a serious offender remains in Juvenile custody.

The requested funding to restore 30 additional beds is as follows:

	Position/Item	Amount
7.0	*Group Counselor Assistant*	$188,097
3.5	*Group Counselor Asst. (extra–help)*	72,846
	Salary–Holiday Pay Positions	2,000
	Other Payroll Costs	5,572
	Office Expense–General/Postage	1,350
	Clothing & Personnel Supplies	2,500
	Food	63,860
	Household (cleaning supplies, paper products, etc.)	4,557
	Utilities & Water	6,000
	Added Milk & Meals Reimbursement	(23,927)
	Total	$322,855

1994–95 Accomplishments

1. Completed most of Proposition 86 funded project – Central Control and Intake Area complete.
2. Expanded community supervision services to provide alternatives to detention. An average of 114.47 minors are supervised in the community daily.

3. Did not create an advisory committee to establish a master plan and policy for future detention growth.

1995–96 Objectives

1. To install smoke detection equipment in all units.
2. To create and manage a farm utilizing work project minors for daily upkeep, harvest, and distribution of produce to food banks.
3. To expand the Work Project by increasing the number of community projects available to the program.

274—Operating Transfers To Courts

Law & Justice

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$0	$442,461	$442,461	$442,461
Operating Transfers Out	5,442,075	5,266,865	6,859,849	6,756,325	1,489,460
Total Appropriations	$5,442,075	$5,266,865	$7,302,310	$7,198,786	$1,931,921
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$78,203	$83,000	$70,000	$70,000	($13,000)
Charges for Services	3,229	0	2,500	2,500	2,500
Miscellaneous Revenues	106	0	0	0	0
Total Revenues	$81,538	$83,000	$72,500	$72,500	($10,500)
Net County Cost					
Mandated	$5,360,537	$5,183,865	$7,229,810	$7,126,286	$1,942,421

Purpose

This budget provides the General Fund costs for the operation of the courts.

Major Budget Changes

Services & Supplies

➤ $100,000	Transfer of investigative services in indigent capital cases.
➤ $299,786	Transfer of facility–related indirect costs.
➤ $23,675	Transfer of facility–related casualty insurance costs.
➤ $19,000	Transfer of utility costs.

Operating Transfers Out

➤ $481,952	Increased operating transfer to Superior Court.
➤ $579,878	Increased operating transfer to Stockton Municipal Court.
➤ $130,722	Increased operating transfer to Lodi Municipal Court.
➤ $296,908	Increased operating transfer to Manteca–Ripon–Escalon–Tracy (MRET) Municipal Court.

Revenues

➤ ($10,500)	Decrease in excess bail collected (PC 1463.28).

Midyear Adjustments

On August 9, 1994, the Board of Supervisors increased the operating transfers to the courts by $167,886 when it became apparent that State support would be less than originally estimated.

Program Discussion

In 1994–95, the courts' budgets became subject to the State budget process under the oversight of the Judicial Council and the Trial Court Budgeting Commission (TCBC). The Judicial Council, through Rule 810, controls what costs are allowable under Trial Court Funding. As a result of actions taken by the TCBC, significant accounting changes have occurred in the courts' budgets. These include the requirement that all costs that fall outside of the definition of "trial court operations" be accounted for outside of the Trial Court Fund. Consequently, the 1995–96 recommended budget removes all facility–related and other non–allowable costs from the individual court's budgets. These costs are now in this budget and represent $442,461 of this budget's increased Net County Cost.

The second cause of the increased cost in this budget is an increase in the contribution to Superior Court. This represents growth in Services and Supplies accounts related to the impact of "Three Strikes" cases, coupled with a shortfall in projected revenues from Family Support.

The third reason for the significant increase in Net County Cost is the continued decline of fine collections. This affects the County's revenue in two ways. First, the County's portion of fine revenues has declined since their peak in 1992–93. Additionally, under State law, the County is required to remit to the State each year the same amount of fine revenue each year that it did in 1992–93. These funds are then returned to the County in the form of Trial Court Funding. Failure to meet this maintenance of effort (MOE) requirement cost the County $275,000 in 1993–94 and is estimated at a $367,000 loss for 1994–95.

The State contends that the MOE is necessary, because the counties only receive 25% of the fines and have limited incentive to pursue collection efforts. In San Joaquin County this is not true, as court fines still represent the largest source of General Fund revenue pursued by the Office of Revenue and Recovery.

Initially, the County Administrator and the courts believed that this decline in revenues resulted from the District Attorney's decision to pursue Driving with a Suspended License violations, as infractions rather than as misdemeanors; a decision made in response to reduced resources resulting from the State taking local property taxes. However, further investigation has revealed that actions taken by State agencies have had a much greater impact.

In 1992, the California Highway Patrol issued 49,910 infractions in unincorporated San Joaquin County. In 1994, the CHP issued only 47,686 infractions. However, more importantly the dollar value of the basic bail of CHP tickets issued Countywide during this period declined from more than $7.7 million to less than $5.2 million, a 33% reduction. The loss reflects two actions by State agencies:

- A mandated reduction in the Statewide bail schedule by the Judicial Council, particularly with regard to prior violations.
- A reduction in enforcement efforts by the CHP, which in 1992 issued more than 92% of all tickets in the unincorporated area of San Joaquin County.

The County is being held financially accountable for actions of agencies that it does not control. The County's legislative advocates and the California State Association of Counties are attempting to address this inequity legislatively; however, success appears unlikely.

When the Governor's Preliminary Budget was released, it proposed funding the Trial Courts at 70% in exchange for the counties assuming a 50% share of the State's cost for the Aid for Dependent Children (AFDC) program. The Governor's May Revise continues this concept; however, additional "savings" in AFDC are proposed to make the program more palatable to counties. The County Administrator is currently reviewing the implications of this proposal.

Upon passage of a final State Budget, the County Administrator and the courts will return to your Board with recommendations for any necessary adjustments.

275—Superior Court

Law & Justice

Jeanne Millsaps, *Superior Court Administrator*

Trial Court Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,052,523	$4,353,546	$4,544,697	$4,544,697	$191,151
Services & Supplies	2,662,463	2,523,321	3,062,602	2,979,418	456,097
Fixed Assets	90,625	13,336	13,200	13,200	(136)
Total Expenditures	$6,805,611	$6,890,203	$7,620,499	$7,537,315	$647,112
Intrafund Transfers	(32,398)	(29,000)	(40,000)	(40,000)	(11,000)
Total Appropriations	$6,773,213	$6,861,203	$7,580,499	$7,497,315	$636,112
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$9,410	$9,600	$11,500	$11,500	$1,900
Interest/Rents	9,040	8,500	2,000	2,000	(6,500)
Aid from Other Governments	3,164,465	3,168,524	3,168,524	3,168,524	0
Charges for Services	827,080	1,078,500	1,206,369	1,206,369	127,869
Miscellaneous Revenues	54,511	56,635	62,526	62,526	5,891
Operating Transfers In	21,275	0	25,000	25,000	25,000
Total Revenues	$4,085,781	$4,321,759	$4,475,919	$4,475,919	$154,160
Net County Cost					
Mandated	$2,687,432	$2,539,444	$3,104,580	$3,021,396	$481,952
Allocated Positions	103.0	103.0	105.0	105.0	2.0
Temporary (Full–Time Equivalent)	4.9	9.8	9.8	9.8	0.0
Total Staffing	107.9	112.8	114.8	114.8	2.0

Purpose

The California Constitution requires a superior court in each county. The number of judges per county is specified in the Government Code and may be adjusted by the Legislature.

The Superior Court acts as the court of general jurisdiction and handles all civil cases with a value over $25,000; handles all felony, domestic, probate, conservatorship, guardianship, mental health, and juvenile matters; acts as the appellate court for the municipal courts in the county; acts as the conciliation court; and oversees the selection and functioning of the Grand Jury.

Major Budget Changes

Salaries & Employee Benefits

➤ $100,293	Increase for recommended Family Law Commissioner; offset by federal revenues.
➤ $44,137	Increase for Superior Court Clerk for family law; offset by federal revenues.
➤ ($58,424)	Elimination of County–paid benefits for judges.
➤ $105,145	Negotiated salary and benefit adjustments.

Services & Supplies

$50,000	Increased office supplies.
$25,000	Increased postage.
$20,000	Increased subscriptions.
$17,647	Increased data processing charges.
$30,000	Increased psychiatric examination costs.
($100,000)	Transfer of indigent capital defense investigative expenses; deemed unallowable as a trial court cost.
$71,341	Increased court security costs, including $60,950 offset by federal funds for family law bailiff.
$45,000	Increased arbitrator fees; offset by revenue.
$290,953	Inclusion of indirect costs in this budget.
($21,000)	Reduced Special Departmental Expense.
$25,000	Increased juror fees and mileage.
($10,000)	Decreased interpreter expenses.
$16,781	Increased Workers' Compensation Insurance.
($26,021)	Transfer of facility–related utility and liability insurance costs to General Fund.
($11,000)	Increased intra–fund transfers for court reporting costs at Lodi Municipal Court.

Fixed Assets

$13,200	Computer network purchases.

Revenues

($6,500)	Decreased interest.
($10,000)	Decreased conservatorship fees.
($7,000)	Decreased mental health leasing fees.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Probate	1,420	1,306	1,349	1,400	1,450
Family Law	2,856	2,856	2,829	2,900	2,950
Personal Injury	1,071	1,258	1,005	1,050	1,100
Eminent Domain	9	10	16	10	15
Other Civil					
Complaints	995	1,102	1,306	1,400	1,450
Petitions	4,932	6,507	11,916	12,000	15,000
Mental Health	174	266	188	220	150
Juvenile					
Delinquency	1,748	1,799	1,868	2,100	2,200
Dependency	1,039	931	886	850	850
Traffic	N/A	N/A	3,950	5,000	5,500
Criminal	3,439	1,937	1,288	1,500	1,700
Appeals	445	365	317	300	300
Habeas Corpus	620	535	515	560	600
Passports	3,200	3,199	3,758	3,986	4,100

➤ ($45,000)	Decreased automation and micrographics fees.
➤ $50,000	Increased arbitrator fees.
➤ $138,369	Increased Family Support funding for family law court; offset by reduced filing revenues.
➤ $25,000	Increased transfer from Micrographics Trust.

Program Discussion

When the 1994–95 Superior Court budget was prepared, the Legislature had just passed the Three Strikes bill. The Court's budget request stated that additional costs due to this legislation would have to be added later. These funds have not been added and the Court will exceed its 1994–95 Net County Cost allocation.

In 1993–94, when the District Attorney proposed closing its outlying offices to balance its budget, the District Attorney, Public Defender, and the municipal courts were given supplemental appropriations instead. The Sheriff's Department also received appropriations above what the County Administrator recommended. Superior Court took the full cut. The Superior Court is concerned that its capacity needs to be matched to the rest of the system.

The Court's criminal caseload is increasing both in number and complexity, but its 1994–95 budget is less than actual expenditures in 1991–92, the base year for the Trial Court Realignment and Efficiency Act of 1991. Included in the Act were cost reduction goals in court costs of 3% in 1992–93, a further 2% in 1993–94, and a further 2% in 1994–95. These cost reductions were to be based on prior year actual expenditures *increased* by the percentage of population growth and the Department of Commerce implicit price deflator. The decrease in Superior Court's budget has exceeded those cost reduction goals.

As more of the Court's resources are devoted to processing criminal cases, and less to civil, the imbalance between the cost of mandated/demanded services and available funding to provide those services has grown. The Court receives reimbursement from the District Attorney's Family Support Division for family support cases and collects fees from civil filings. Moreover, it does not pay for transcripts, interpreter fees, and juror fees in civil trials, which it does in criminal trials.

The number of criminal jury trials to be assigned, which had been going down due to court coordination, is on an upward trend. From January 1994 to March 1994, Superior Court had 146 criminal jury trials to be assigned. The number for the corresponding period in 1995 is 230, a 58% increase. The pending criminal caseload in March 1994 was 245; the number this year is 363. This increase is exacerbated by the fact that up to 50% of cases on the weekly trial assignment calendar are two or three strikes cases. According to the District Attorney's statistical reports, the average number of trial days on two strike cases is four days; on three strike cases, eight days. Although the Court has had a full complement of judges for the first time in years, and the ranks of retired judges who can hear trials is increasing, the magnitude of the increase in jury trials makes an increasing backlog inevitable. Both court executives and support staff are being spread thin.

The District Attorney has increased use of grand juries to issue criminal indictments, further straining Superior Court resources. Criminal grand jury indictments reduce costs for all law and justice agencies except Superior Court.

The Court's civil caseload is also increasing. The most dramatic increase is in other civil petitions, which includes filings from the District Attorney's Family Support Division (FSD); 4,932 in 1991–92; 6,507 in 1992–93; 11,916 in 1993–94; and 5,588 for six months of 1994–95. These numbers do not tell the whole story. The number of filings counts only in establishing paternity in FSD cases; it does not include the work done to process modifications or support orders. Family support orders more than doubled from 1,973 in 1992–93 to 5,104 in 1993–94. With two months to go before the end of the current fiscal year, the number of support orders is already 5,596. FSD cases must meet expedited processing time frames, or FSD, and the Superior Court by extension, could lose federal funding.

To handle the Court's increasing work load, the following changes have been made:

1. The jury room staff has one more permanent position.
2. The appeals unit, which was staffed by a Specialist Clerk and one extra–help Clerk Typist II, now has a Legal Clerk and a Specialist Clerk. Photocopying records for the clerk's transcripts is now being contracted out, instead of being done in–house. Yet, copier rental costs are still high, and the appeals unit has difficulty meeting mandated time deadlines.

3. The newly created Family Law Department has a part–time Legal Clerk to assist the Courtroom Clerk in processing the high volume of minute orders and court orders in that court.

4. A full–time priors desk has been created in the criminal division.

5. The staff processing juvenile traffic cases has been increased by a part–time Clerk Typist II, to the current level of 2.5 full–time equivalent Clerk Typist IIs. Superior Court did not get additional appropriations when it assumed responsibility for juvenile traffic from the municipal courts.

Superior Court will be increasingly unable to meet demand in a just and timely manner unless it is given additional resources. The Court's request for additional judicial positions has been given preliminary approval by the Judicial Council. It has also completed discussions with FSD regarding funding for family law court positions. The recommended budget adds a Court Commissioner and a Court Clerk position to Superior Court's allocated positions. In addition, the court security line item would be increased to fund an additional bailiff in the Commissioner's courtroom. The recommendation is revenue neutral and will protect the integrity of the family law department and free a judge for criminal trials.

Superior Court continues to be innovative with projects that improve public service, staff efficiency, or both. In progress is a low–cost project which will generate the Order after Hearing in court, so it can be given to the parties immediately after the family law hearing. Another efficiency enhancing measure is incorporating into the Civil Litigation System two applications that are currently stand–alone systems: fast track and arbitration. A judge pro–tem program is also being implemented to get out civil jury trials and a volunteer pro per information program is about to be implemented.

Supplemental Request

The Net County Cost of this recommended budget has increased by $481,952 over the 1994–95 Final Budget. This is primarily due to the increased costs of Services and Supplies associated with Three Strikes cases.

The Superior Court has requested full–year funding of its Services and Supplies accounts based on the most recent quarter of expenses, or $83,184 more than the recommended budget. The County Administrator has only recommended appropriations equal to 1994–95 estimated expenditures. It is possible that the recommended budget will be insufficient; however, the County Administrator believes that there is sufficient uncertainty regarding the true costs associated with Three Strikes to recommend the higher appropriation.

1994–95 Accomplishments

1. Completed Phases III and IV of the remodeling of the Clerk's Office.

2. Implemented Phase II of the Civil Litigation System (CLS), which allows courtroom clerks to generate minute orders and further enhances calendar preparation.

3. Created a family support clerical unit and a Family Law court to centralize processing of District Attorney Family Support filings.

4. Installed law libraries on CD–ROM and an electronic bulletin board system.

5. Established an alternative dispute resolution program in the County.

1995–96 Objectives

1. To establish a coordination committee to further integrate activities with the municipal courts and to comply with Rule 991.

2. To create a Family Law Commissioner position to hear all family support related matters.

3. To implement automation programs: Phase III of CLS, which includes fast track and arbitration modules; computer generated Order after Hearing that would be given to the parties immediately after the law hearing; and exhibit management.

4. To create a Civil Judge Pro–Tem program to protect the integrity of civil trials.

5. To pursue funding to implement an imaging system that would address an increasingly critical records storage and retrieval problem.

276—Stockton Municipal Court

Law & Justice

Sharon Morris, *Clerk Administrator*

Trial Court Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,991,710	$3,243,097	$3,312,097	$3,312,097	$69,000
Services & Supplies	1,589,036	1,647,788	1,749,913	1,749,913	102,125
Fixed Assets	11,547	37,026	147,250	147,250	110,224
Total Expenditures	$4,592,293	$4,927,911	$5,209,260	$5,209,260	$281,349
Intrafund Transfers	(261)	(21,633)	0	0	21,633
Total Appropriations	$4,592,032	$4,906,278	$5,209,260	$5,209,260	$302,982
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$329,871	$710,432	$343,749	$343,749	($366,683)
Aid from Other Governments	1,961,190	1,949,860	1,887,852	1,887,852	(62,008)
Charges for Services	356,665	322,427	350,285	350,285	27,858
Miscellaneous Revenues	10,900	13,582	13,582	13,582	0
Operating Transfers In	80,561	82,300	206,237	206,237	123,937
Total Revenues	$2,739,187	$3,078,601	$2,801,705	$2,801,705	($276,896)
Net County Cost					
Mandated	$1,852,845	$1,827,677	$2,407,555	$2,407,555	$579,878
Allocated Positions	75.0	75.0	76.0	76.0	1.0
Temporary (Full–Time Equivalent)	5.0	5.0	2.3	2.3	(2.7)
Total Staffing	80.0	80.0	78.3	78.3	(1.7)

Purpose

The Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances, civil suits involving amounts of $25,000 and under, small claims involving amounts of $5,000 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000.

Major Budget Changes

Salaries & Employee Benefits

➤ $21,827	Increase for recommended reorganization deleting three positions and adding four.
➤ ($53,007)	Decreased extra–help.
➤ $100,180	Negotiated salary and fringe benefit adjustments.

Services & Supplies

➤ ($4,000)	Reduced arbitration costs.
➤ ($32,715)	Reduced data processing charges.
➤ $19,895	Increased forms costs due to automation of Civil/Small Claims and implementation of bar coding.
➤ $19,488	Increased cost of postage.
➤ $5,597	Increased cost of legal publications.
➤ $8,114	Increase Communications cost.
➤ $3,244	Increased maintenance cost of Civil/ Small Claims and other computers.
➤ $17,788	Increased automation lease costs.

➤ $12,500	Increase in Court Reporting per diem costs.
➤ $11,428	Increased court security costs.

Fixed Assets

➤ $147,250	State approved automation project and enhancements and upgrades to current equipment; offset by Automation Fund revenues.

Revenues

➤ ($179,738)	Decrease in traffic fine estimate reflecting loss of one–time amnesty revenues and actual levels of collections, partially offset by increased revenues from civil fee assessment enhancements.
➤ ($145,741)	Decrease in traffic fine revenues reflects payment of 1994–95 maintenance–of–effort to State.
➤ $170,649	Transfer from 2% automation fund to offset State approved automation project and a portion of data processing direct charges.
➤ ($56,177)	Decreased traffic school fees to reflect actual revenues.
➤ $14,449	Increase in non–traffic court fines.
➤ ($62,008)	Decreased State Trial Court Funding for 1994–95 midyear adjustment.
➤ $27,849	Increased court fees.
➤ ($34,172)	Decreased transfer from small claims automation fund.
➤ ($12,540)	Decreased transfer from civil automation fund.

Program Discussion

The recommended Stockton Municipal Court budget generally maintains a status quo level of service with the following exceptions:

Salaries & Benefits

- The 1994–95 and 1995–96 State approved budgets approved filling 11 positions that were lost in the 1993–94 County budget. There has been ongoing discussion with Personnel regarding the organization of this office. It is recommended that the court delete

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Felonies	3,596	3,525	3,575	3,165	3,439
Felony Sentencing	NA	1,398	1,924	1,709	1,677
Nontraffic Misdemeanor					
Group A	6,331	6,627	6,430	6,198	6,181
Group B	2,748	1,708	1,029	848	938
Infractions	2,903	4,050	2,353	2,183	2,580
Traffic Misdemeanor					
Group C	2,629	2,584	2,402	2,307	2,859
Group D	11,312	11,091	451	573	512
Infractions	41,855	45,159	52,356	51,672	52,014
Parking	171	120	4	3	0
Small Claims	6,739	5,329	5,085	5,895	5,847
Civil	7,154	6,513	5,570	5,976	5,773
Total Filings	85,438	88,104	81,179	78,529	81,820

three positions and add four. The four additional positions are: an Accounting Technician II, a Deputy Clerk II, and two Courtroom Clerks. The recommended reorganization restores the Court's financial tracking capacity and rectifies a situation which had staff working out–of–class for several years.

Services & Supplies

- During 1994–95 the Court will complete automation of its Civil and Small Claims Division. This has resulted in an increase in the cost of forms from outside vendors and a decrease in the cost of forms from duplicating.
- Postage rates have increased. In addition, enhanced collection practices have incurred additional postage costs.
- In 1992–93 the Stockton Municipal Court installed an attendantless operator system. This system is currently being used by the public an average of 16 hours per day. During 1994–95 the court worked with the Information Systems Division and Pacific Bell to design a bilingual system that will allow electronic payment of traffic tickets, provide information regarding fine amounts, court dates, and warrant information. The Court intends to implement this system in 1995–96.

Fixed Assets

- The 1995–96 State budget for the municipal courts includes an automation project. Phase I of this project investigates and implements bar coding, imaging, electronic filing, automation of the bench, and electronic public access to court information. The Court will be implementing bar coding as part of a records retention project. The cost of these projects are offset by revenues from the Civil Micrographics, Small Claims, and 2% Automation funds. The Municipal Courts will be submitting a five–year automation strategic plan with their 1996–97 State budget.

Revenues

- The Stockton Municipal Court will continue with its amnesty program in hopes of generating additional revenue.
- The Stockton Municipal Court Judges have also agreed to add a civil assessment of $250 for those individuals who fail to appear in court on traffic cases. It is estimated that if recovery occurs on only 10% of the cases, the Court will generate an additional $375,000 in addition to the original fine amounts owed.

1994–95 Accomplishments

1. Completed automation of Civil and Small Claims.
2. Completed automation of legal publications.
3. Offered expanded hours by opening traffic counter at 7:00 a.m.
4. Implemented Phase II of attendantless operator.
5. Conducted a successful traffic amnesty program.

1995–96 Objectives

1. To implement Phase I of State approved automation project.
2. To complete enhancement of attendantless operator system.
3. To maintain and enhance public service.
4. To implement enhanced collections on traffic fines.
5. To continue traffic amnesty.

277—Lodi Municipal Court

Law & Justice

Glenda Gordon, *Clerk Administrator*

Trial Court Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$740,056	$801,948	$827,635	$827,635	$25,687
Services & Supplies	405,564	475,073	482,109	482,109	7,036
Fixed Assets	2,424	431	39,031	39,031	38,600
Total Appropriations	$1,148,044	$1,277,452	$1,348,775	$1,348,775	$71,323
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$202,024	$286,100	$122,164	$122,164	($163,936)
Aid from Other Governments	495,117	487,465	471,962	471,962	(15,503)
Charges for Services	107,840	140,000	90,000	90,000	(50,000)
Operating Transfers In	2,163	5,058	175,098	175,098	170,040
Total Revenues	$807,144	$918,623	$859,224	$859,224	($59,399)
Net County Cost					
Mandated	$340,900	$358,829	$489,551	$489,551	$130,722
Allocated Positions	17.0	17.0	17.0	17.0	0.0
Temporary (Full–Time Equivalent)	3.8	3.8	3.8	3.8	0.0
Total Staffing	20.8	20.8	20.8	20.8	0.0

Purpose

The Lodi Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances, civil suits involving amounts under $25,000, small claims involving amounts of $2,500 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000.

Major Budget Changes

Salaries & Employee Benefits

➤ $25,687	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $20,850	Increase for indirect costs not previously budgeted.
➤ (19,731)	Decrease in data processing charges and leases.
➤ $2,869	Increased interpreter usage.

Fixed Assets

➤ $38,000	Optical imaging system.
➤ $600	One replacement printer.
➤ $431	Software.

Revenues

➤ ($45,000)	Decreased fine revenue due to one–time traffic amnesty in 1994–95.
➤ ($26,000)	Decrease reflects actual ongoing fine collections.
➤ ($45,836)	Decrease reflects payment of 1994–95 maintenance of effort to State.
➤ ($47,000)	Decrease traffic school fee estimate to reflect actual collections.
➤ ($15,503)	Reduced State Trial Court Funding.

➤ ($50,000)	Reduced court fees to reflect actual revenues.
➤ $167,179	Increased transfer from 2% automation to offset costs of municipal court automation project and data processing costs.

Program Discussion

The 1995–96 recommended budget for Lodi Municipal Court maintains 1994–95 service levels. There are only slight increases in a few Services and Supplies accounts associated with case processing.

A significant issue facing Lodi Municipal Court is a fall–off in revenues. Court statistics indicate a decline of 2,899 California Highway Patrol citations in 1994 resulting from reduced air patrols. Estimated civil revenues have also declined due to the failure of an effort to "clean–up" the east side of Lodi. The project expected filings of 300 civil cases, however, after only 12 filings, the effort ended.

Because of these significant revenue shortfalls, the 1995–96 Lodi Municipal Court budget relies on 2% automation funds to support its appropriations. To reduce this reliance on this revenue source, the Court will be implementing a civil assessment process to enhance traffic fine collections.

1994–95 Accomplishments

1. Initiated recognition events to celebrate special projects such as amnesty or completion of the new automated Civil system.
2. Implemented staff suggestion for walk–in calendar, saving time and resulting in less failures to appear.
3. Implemented staff suggestion to use recycled paper and to use old forms.

1995–96 Objectives

1. To participate in more effective coordination with other courts.
2. To remodel the traffic counter to form another line allowing the public to be served more expediently.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Felony	511	601	716	781	750
Non–Traffic Misdemeanor					
Group A	1,336	1,580	1,766	1,748	1,790
Group B	122	100	160	272	265
Infractions	207	153	157	70	50
Traffic Misdemeanor					
Group C	1,777	1,063	1,197	931	930
Group D	3,955	3,203	471	516	520
Infractions	18,402	15,931	15,823	14,603	15,000
Parking	5,742	0	29	0	0
Small Claims	1,455	1,500	1,206	1,237	1,200
Civil	1,363	1,293	1,277	1,373	1,290
Total Filings	34,870	25,424	22,802	21,531	21,795

278—Manteca–Ripon–Escalon–Tracy Municipal Court

Law & Justice

Rosa Junqueiro, *Clerk Administrator*

Trial Court Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,346,542	$1,325,589	$1,419,710	$1,399,370	$73,781
Services & Supplies	631,163	789,596	792,947	792,947	3,351
Fixed Assets	3,322	4,047	0	0	(4,047)
Total Appropriations	$1,981,027	$2,119,232	$2,212,657	$2,192,317	$73,085
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$248,660	$416,828	$130,030	$130,030	($286,798)
Aid from Other Governments	985,045	974,930	943,927	943,927	(31,003)
Charges for Services	190,391	171,500	177,000	177,000	5,500
Operating Transfers In	5,480	15,059	103,537	103,537	88,478
Total Revenues	$1,429,576	$1,578,317	$1,354,494	$1,354,494	($223,823)
Net County Cost					
Mandated	$551,451	$540,915	$858,163	$837,823	$296,908
Allocated Positions	29.0	29.0	31.0	31.0	2.0
Temporary (Full–Time Equivalent)	0.0	1.9	1.9	1.9	0.0
Total Staffing	29.0	30.9	32.9	32.9	2.0

Purpose

The Manteca–Ripon–Escalon–Tracy Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances; civil suits involving amounts of $25,000 and under; small claims involving amounts of $5,000 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000 and non–capital offense felony matters.

Major Budget Changes

Salaries & Employee Benefits

➤ $56,530	Restoration of two Deputy Clerk I positions deleted for early retirement.
➤ ($28,877)	Deletion of Work Force Reduction Incentive costs.
➤ $46,128	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $71,314	Increase for indirect costs not previously budgeted.
➤ $5,714	Increased court security costs.
➤ ($53,665)	Reduced Data Processing Direct Charges.
➤ $1,200	Increased court reporting costs.
➤ ($33,000)	Cumulative reduction in numerous operating accounts.

Revenues

➤ ($110,000)	Decrease due to one–time traffic amnesty in 1994–95.
➤ ($50,828)	Decrease reflects actual ongoing rate of fine collections.

➤ ($103,470)	Decrease reflects payment of 1994–95 maintenance–of–effort to State.
➤ $31,003	Reduced State Trial Court Funding.
➤ $8,562	Increased operating transfer from Civil/Small Claims Trust Funds.
➤ $80,116	Increased operating transfer from 2% Court Automation Fund.
➤ $6,000	Increased Court fees and costs.

Program Discussion

Within the last two fiscal years, the Court has experienced several administrative and staff changes including the loss of staff positions. Some of these changes have led to more cost–effective operations. The consolidation of the administration has resulted in a substantial savings in various Services and Supplies accounts. Forms management has eliminated duplication of forms. The Court is able to order larger quantities of forms which lead to lower prices. The Court also shares staff interpreters, which reduced the cost of paying contract interpreters and saves other staff time.

The MRET Court has always been able to meet its Net County Cost. Estimated actual expenditures and revenues for 1994–95 show the Court again living within its Net County Cost, largely due to the success of its traffic amnesty effort which is expected to have produced $260,000 by June 30, 1995.

The elimination of early retirement costs, revenues remaining consistent with projections, and the additional use of 2% Court Automation Fund revenues have enabled the Court to offset increased costs, to request the addition of two permanent positions, and still meet its Net County Cost allocation. With the addition of these recommended positions, the Court expects to eliminate the backlog that currently exists and maintain the current work load.

In its budget request, the MRET Municipal Court sought the conversion of its two Deputy Clerk III positions to Deputy Clerk Administrators and the conversion of two Deputy Clerk IIs to Municipal Courtroom Clerks. The total cost of this request is $20,340.

The County Administrator has not recommended this funding in the budget. The request requires substantial review by the Personnel Division to determine if the

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Felonies	484	923	1,227	1,145	1,186
Non–Traffic Misdemeanors					
Group A	1,285	1,765	2,027	2,479	2,253
Group B	117	471	357	321	339
Infractions	1,776	2,268	1,871	1,129	1,500
Traffic Misdemeanors					
Group C	690	1,057	1,045	889	967
Group D	3,002	4,439	1,093	3,787	2,440
Infractions	12,462	28,120	30,661	24,801	27,731
Parking	348	1,172	299	0	0
Civil	1,218	2,148	2,121	2,461	2,291
Small Claims	1,547	2,179	2,164	1,899	2,032
Total Filings	22,929	44,542	42,865	38,911	40,739

request makes organizational sense, if it complies with the proposed Statewide personnel classification system for court employees, and if it is affordable. The County Administrator will work with Personnel and the Court to review this issue to determine appropriate action.

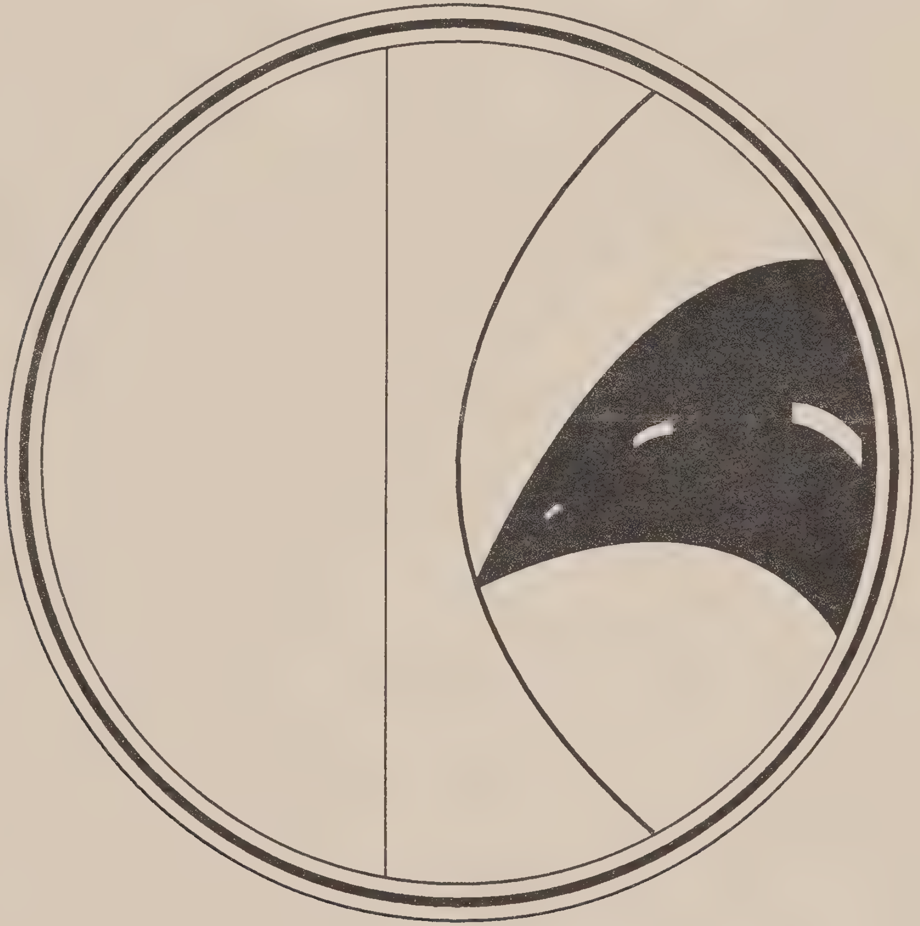
1994–95 Accomplishments

1. Completed installation and training for Civil/Small Claims automation project for both departments of the MRET Court.
2. Did not initiate monthly staff meetings including both departments.
3. Standardized some of the policies, forms, and procedures for both departments.
4. Held quarterly meetings with judicial and administrative staff.

1995–96 Objectives

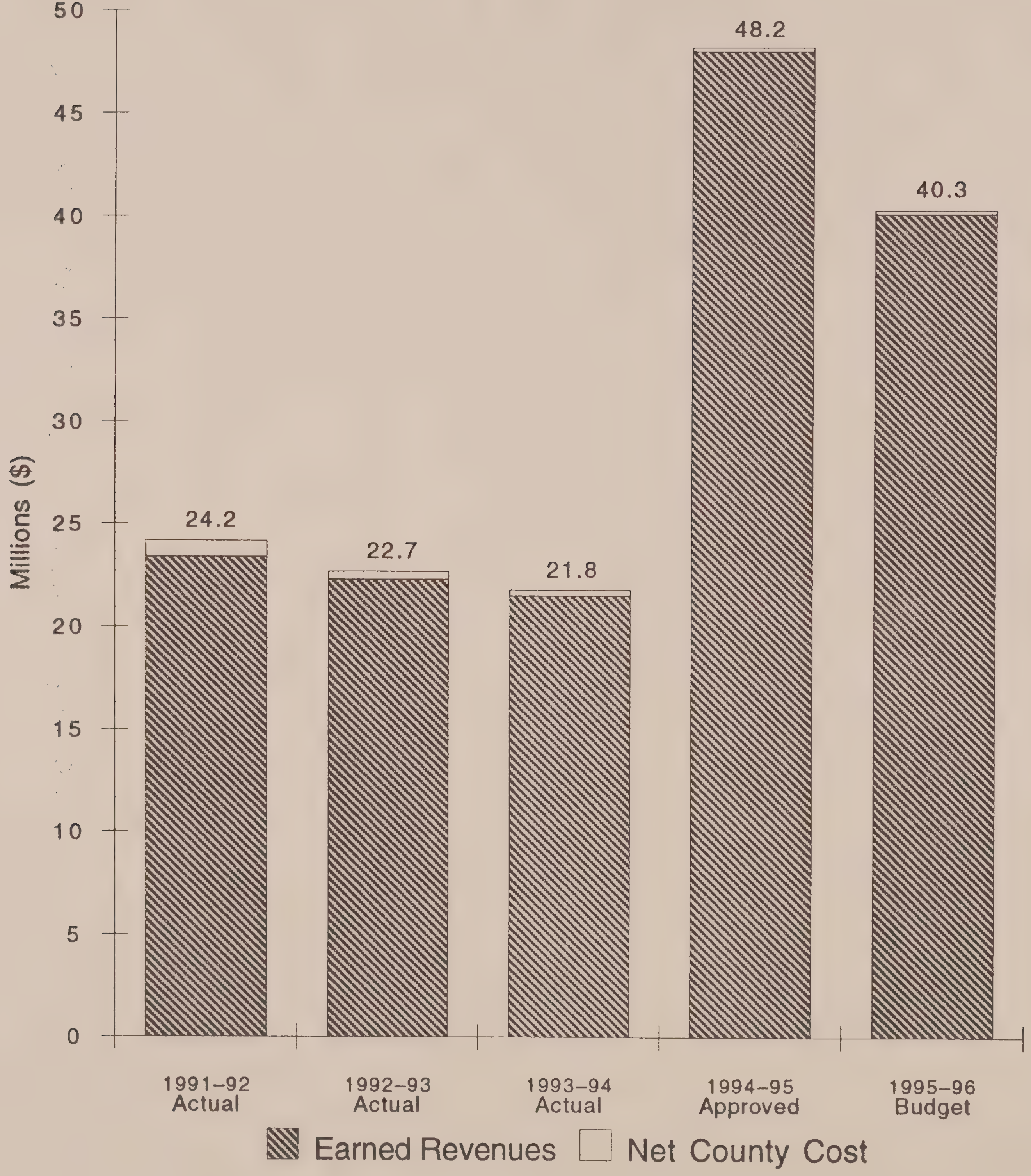
1. To hold quarterly staff meetings of the MRET Court.
2. To complete standardization of all policies, forms, and procedures for both departments.
3. To complete installation and training for the automated "Law Desk" for judicial officers in this district.
4. To renovate and reorganize the Tracy Municipal Court to provide the Civil/Small Claims department with necessary space.

Roads & Facilities



Roads & Facilities

Change In Program Expenditures



Roads & Facilities Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Public Works					
30101 Administration	E–4	$2,565,540	$2,751,175	$2,751,175	$185,635
30103 Engineering	E–5	2,538,235	2,686,908	2,686,908	148,673
30104 Equipment Maintenance	E–8	1,185,082	1,312,448	1,312,448	127,366
30105 Road Maintenance	E–10	6,594,551	7,021,904	7,021,904	427,353
30106 Construction	E–12	17,409,471	9,383,814	9,383,814	(8,025,657)
30108 Development Services	E–15	1,472,906	1,387,272	1,387,272	(85,634)
30400 Flood Control & Water Conservation	E–18	368,948	386,282	386,282	17,334
Road Districts					
31300 Road District #1	E–20	741,720	840,775	840,775	99,055
31400 Road District #2	E–20	713,107	663,437	663,437	(49,670)
31500 Road District #3	E–20	3,242,723	3,288,694	3,288,694	45,971
31600 Road District #4	E–20	1,191,191	1,755,387	1,755,387	564.196
31700 Road District #5	E–20	2,215,008	2,373,877	2,373,877	158,869
30200 Road & Airport Contributions	E–27	229,888	223,650	223,650	(6,238)
39500 Transportation Coordination	E–21	5,180,393	1,462,079	1,462,079	(3,718,314)
39501 Rail Services	E–24	0	2,177,778	2,177,778	2,177,778
39900 Community Infrastructure Program	E–32	1,088,074	1,203,921	1,203,921	115,847
Airport Enterprise Fund	E–28	1,485,949	1,409,016	1,409,016	(76,933)
Total — Roads & Facilities		**$48,222,786**	**$40,328,417**	**$40,328,417**	**($7,894,369)**

Summary
All Public Works Budgets

Henry M. Hirata, *Public Works Director*

	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$13,240,899	$15,240,919	$15,651,079	$15,651,079	$410,160
Services & Supplies	12,307,320	36,053,566	28,717,999	28,717,999	(7,335,567)
Other Charges	3,545,595	5,270,779	5,198,197	5,198,197	(72,582)
Fixed Assets	2,023,713	3,619,056	3,725,654	3,725,654	106,598
Total Expenditures	$31,117,527	$60,184,320	$53,292,929	$53,292,929	($6,891,391)
Intrafund Transfers	125,010	(532,884)	121,200	121,200	654,084
Total Appropriations	$31,242,537	$59,651,436	$53,414,129	$53,414,129	($6,237,307)
Earned Revenues By Source					
Taxes	$7,666,498	$6,907,700	$7,592,370	$7,592,370	$684,670
Interest/Rents	581,818	517,800	786,000	786,000	268,200
Aid from Other Governments	10,593,786	32,767,129	19,644,213	19,644,213	(13,122,916)
Charges for Services	14,771,508	15,713,588	16,341,187	16,341,187	627,599
Miscellaneous Revenues	821,769	971,255	1,202,375	1,202,375	231,120
Fund Balance	(3,412,129)	2,602,284	7,691,234	7,691,234	5,088,950
Total Revenues	$31,023,250	$59,479,756	$53,257,379	$53,257,379	($6,222,377)
Net County Cost					
Mandated	$154,431	$115,130	$100,200	$100,200	($14,930)
Support	(144)	0	0	0	0
Discretionary	65,000	56,550	56,550	56,550	0
Total Net County Cost	$219,287	$171,680	$156,750	$156,750	($14,930)
Allocated Positions	339.0	337.0	339.0	339.0	2.0
Temporary (Full–Time Equivalent)	16.4	15.7	14.9	14.9	(0.8)
Total Staffing	355.4	352.7	353.9	353.9	1.2

This is a summary of 20 budgets administered by the Director of Public Works. they include:

- 160 Surveyor
- 241 Flood Channel Maintenance
- 30101 PW–Administration
- 30103 PW–Engineering
- 30104 PW–Equipment Maintenance
- 30105 PW–Road Maintenance
- 30106 PW–Construction
- 30108 PW–Development Services
- 304 Flood Control–Engineering
- 313 Road District 1
- 314 Road District 2
- 315 Road District 3
- 316 Road District 4
- 317 Road District 5
- 395 Transportation Coordination
- 39501 Rail Services
- 408 Utility Districts
- Solid Waste Enterprise Fund
- Solid Waste Closure Enterprise Fund
- Motor Pool Internal Service Fund

Summary

Public Works – Road Fund

Henry M. Hirata, *Public Works Director*

Road Fund	**1993–94 Actual**	**1994–95 Approved**	**1995–96 Request**	**1995–96 Recommend**	**Increase/ (Decrease)**
Expenditures					
Salaries & Benefits	$8,639,243	$9,911,571	$10,081,536	$10,081,536	$169,965
Services & Supplies	6,984,774	21,448,814	14,062,881	14,062,881	(7,385,933)
Other Charges	6,999	7,000	7,000	7,000	0
Fixed Assets	116,063	398,400	392,104	392,104	(6,296)
Total Appropriations	$15,747,079	$31,765,785	$24,543,521	$24,543,521	($7,222,264)
Earned Revenues By Source					
Taxes	$4,188,807	$3,757,300	$4,372,700	$4,372,700	$615,400
Interest/Rents	149,291	150,000	250,000	250,000	100,000
Aid from Other Governments	8,941,547	26,109,716	15,993,700	15,993,700	(10,116,016)
Charges for Services	3,021,869	3,547,600	3,170,050	3,170,050	(377,550)
Miscellaneous Revenues	334,076	683,300	753,875	753,875	70,575
Fund Balance	(953,511)	(2,538,681)	(53,354)	(53,354)	2,485,327
Total Revenues	$15,682,079	$31,709,235	$24,486,971	$24,486,971	($7,222,264)
Net County Cost					
Discretionary	$65,000	$56,550	$56,550	$56,550	$0
Allocated Positions	209.0	205.0	202.0	202.0	(3.0)
Temporary (Full–Time Equivalent)	7.9	9.0	8.7	8.7	(0.3)
Total Staffing	216.9	214.0	210.7	210.7	(3.3)

Major Budget Changes

The following section includes a detailed review, by budget, of the 1995–96 appropriations for each division within the Public Works Road Fund Department.

Revenues

➤ ($11,916,416)	Decrease in bridge replacement.
➤ $2,485,327	Addition fund balance.
➤ $1,369,400	Increase in Surface Transportation Program.
➤ $400,000	Increased Measure K funds.
➤ $397,600	Additional State construction funds.
➤ ($377,000)	Decreased traffic fee transfers.
➤ $212,400	Increase in Congestion Relief Program.
➤ $100,000	Additional interest earnings.
➤ $99,100	Increase in other federal funds.
➤ ($86,000)	Decrease from engineering services.
➤ $71,200	Increased transfers from Road Districts.

30101—Public Works – Administration

Roads & Facilities

Henry M. Hirata, *Public Works Director*

Road Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,411,778	$1,556,424	$1,281,286	$1,281,286	($275,138)
Services & Supplies	909,171	945,166	1,458,061	1,458,061	512,895
Fixed Assets	4,131	63,950	11,828	11,828	(52,122)
Total Appropriations	$2,325,080	$2,565,540	$2,751,175	$2,751,175	$185,635
Earned Revenues By Source	*See Public Works – Road Fund Summary Page*				
Allocated Positions	33.0	33.0	25.0	25.0	(8.0)
Temporary (Full–Time Equivalent)	1.7	2.1	1.6	1.6	(0.5)
Total Staffing	34.7	35.1	26.6	26.6	(8.5)

Purpose

The Department of Public Works is charged with the responsibility to plan, design, construct, operate, and maintain the public roads, bridges, water, wastewater, drainage, public transportation, and solid waste systems of the County. The overall mission is to protect the health and welfare of the public and the County's financial investments.

Major Budget Changes

Salaries & Employee Benefits

➤ ($298,946)	Transfer of eight positions to Public Works operating budgets.
➤ $44,790	Negotiated salary and benefit adjustments.
➤ ($10,631)	Decrease in Extra Help.
➤ ($5,551)	Reduction in Overtime.
➤ ($4,800)	Deletion of Holiday Pay.

Services & Supplies

➤ $530,652	Increase in Casualty Insurance.
➤ $14,115	Increase in allocated costs.
➤ $6,564	Increase in Workers' Compensation Insurance.
➤ ($30,000)	Decrease in Utilities.

Fixed Assets

➤ $6,053	Computer equipment.
➤ $5,000	Computer software.
➤ $775	Copy equipment.

Program Discussion

The Administration budget provides support services to all functional areas of the Public Works Department. Support services include management, clerical, fiscal, data processing, records management, systems development, supplies procurement, and payment.

The Department continues to deal with increasing demands for service as well as the obligations of federal and State mandates. Certain revenues are not keeping pace with the demands which has resulted in level of service reductions.

1994–95 Accomplishments

See specific Public Works budgets.

1995–96 Objectives

See specific Public Works budgets.

30103—Public Works – Engineering

Roads & Facilities

Henry M. Hirata, *Public Works Director*

Road Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,762,384	$1,948,600	$2,051,758	$2,051,758	$103,158
Services & Supplies	104,468	519,635	596,950	596,950	77,315
Fixed Assets	12,854	70,000	38,200	38,200	(31,800)
Total Appropriations	$1,879,706	$2,538,235	$2,686,908	$2,686,908	$148,673
Earned Revenues By Source	*See Public Works – Road Fund Summary Page*				
Allocated Positions	37.0	35.0	35.0	35.0	0.0
Temporary ***(Full–Time Equivalent)***	0.4	0.8	1.0	1.0	0.2
Total Staffing	37.4	35.8	36.0	36.0	0.2

Purpose

Engineering provides services related to the planning, design, and inspection of construction projects which make up the County's solid waste, transportation, and utility infrastructure systems. Engineering studies recommend traffic safety and operational considerations, development requirements, and facilities planning.

While levels of service are discretionary, the Streets and Highways Code and the Government Code provide mandates for keeping roads and bridges open. In addition, State and federal programs establish standards and procedures for participation.

Major Budget Changes

Salaries & Employee Benefits

➤ $103,280	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $50,000	Increase in professional engineering services.
➤ $10,000	Publication and legal notice expense.
➤ $7,425	Increase in leases of office automation equipment.
➤ $6,000	Additional expense for small tools and instruments.
➤ ($5,000)	Decrease in testing services.
➤ $4,500	Increase in printing.

Fixed Assets

➤ $31,900	Computer equipment.
➤ $6,300	Computer software.

Program Discussion

State and federal transportation mandates, coupled with continued growth in the amount deferred roadway maintenance, result in significant challenges for County transportation systems. Many mandates burden local agencies without providing resources for their successful implementation.

Deferred maintenance for roadway, bridge, and safety projects in San Joaquin County is estimated to be $130 million in 1995. It is projected to increase at the rate of $12 million per year. Strategies and programs have been identified to address these maintenance needs and to reduce their rate of growth.

Intermodal Surface Transportation Efficiency Act

In December 1991, the federal Intermodal Surface Transportation Efficiency Act (ISTEA) authorized funding for highways and mass transportation over a six–year period.

ISTEA gives local governments flexibility in planning, developing, and allocating funding for local transportation programs, the Federal Highway Bridge Replacement and Rehabilitation Program (FHBRR), and roadway safety programs.

ISTEA also mandates implementation of the following transportation management systems:

- Bridge Management System
- Congestion Management System
- Highway Safety Management System
- Intermodal Transportation Management System
- Pavement Management System

Measure K Program

Measure K funds transportation system improvement projects and maintenance. It supports the Congestion Relief Program and the Local Street Repair Program, which funds some major County road resurfacing projects.

Congestion Management Program

The State Mandated Congestion Management Program (CMP) requires coordination of land use, air quality, and transportation planning. It is linked to gasoline tax revenues from Proposition 111. Failure to comply with CMP requirements jeopardizes the County's share of these revenues.

During the 1994–95 monitoring of traffic impacts in relation to CMP standards, the COG identified several County roadway segments which have fallen below CMP standards. The County will have 12 months to prepare deficiency plans for each segment deemed deficient. The deficiency plans will be designed to bring the roadway segments back into conformance with CMP standards.

Traffic Impact Mitigation Fee Program engineering staff will work with the COG on a regional traffic impact mitigation program. The objective of the program is to mitigate the impact of each development upon the regional system, rather than addressing only the impacts of large general plan amendments.

New Community Review Process

The County General Plan includes three new or expanded communities. Staff involvement in these proposals will focus on Master Plans for facilities, Public Financing Plans, and Specific Plans for land use as well as Development Plans.

Community Development Block Grant Program

Community Development Block Grant funds are provided for projects which serve low and moderate–income communities. Projects may be designed to eliminate blighting conditions or provide community facilities, including connection to or expansion of existing systems. Projects have included community water systems, sanitary sewer facilities, and storm drainage improvements.

Management Strategies

To address program issues, the Department has initiated a number of management strategies. These include a computerized pavement management system, a geographical information system for traffic safety, corridor studies, transportation plans, and competition for transportation program funding.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Projects Designed & Constructed	24	30	28	35	35
Engineering Studies	328	246	250	250	250
Permits Inspected	492	508	518	450	500
Subdivisions Inspected	26	20	11	11	15
Bridges Inspected	85	85	40	40	40

Major Projects

Construction inspection and contract administration services for the replacement of Bacon Island Road Bridge will be completed in 1995–96. The project represents one of the largest FHBRR construction projects that the County has undertaken.

Construction inspection and contract administration services for the Lovelace Road Transfer Station Expansion will also be completed in 1995–96. This project involves a variety of improvements in support of expanded County Solid Waste operations.

1994–95 Accomplishments

1. Completed design and awarded contracts for 31 projects and submitted two bridge designs and three barrier rail designs to Caltrans for FHBRR funding.
2. Initiated development of an accident records database sponsored by a grant from the Office of Traffic Safety.
3. Completed the design of six Federal Safety Program projects, for which the County received over $1 million in grant funds.
4. Provided construction inspection and contract administration services for 33 projects as well as 450 encroachment permits and 11 private development projects.
5. Provided planning and engineering for corridor studies and specific street plans for Measure K Congestion Relief Program projects.
6. Developed the San Joaquin County Regional Bicycle Master Plan, which was adopted by the San Joaquin COG Board.

1995–96 Objectives

1. To complete designs and award contracts for 30 projects and submit one bridge design and four barrier rail designs to Caltrans for FHBRR funding.
2. To complete an accident records database sponsored by a grant from the Office of Traffic Safety.
3. To provide construction inspection and contract administration services for 48 projects, as well as 500 encroachment permits and 15 private development projects.
4. To provide continued planning and engineering for corridor studies and specific street plans for Measure K Congestion Relief Program projects.
5. To develop a San Joaquin County Bicycle Master Plan, which will be amended into the COG Regional Bicycle Master Plan.

30104—Public Works – Equipment Maintenance

Roads & Facilities

Henry M. Hirata, *Public Works Director*

Road Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$554,680	$562,005	$663,518	$663,518	$101,513
Services & Supplies	510,507	623,077	642,600	642,600	19,523
Fixed Assets	0	0	6,330	6,330	6,330
Total Appropriations	$1,065,187	$1,185,082	$1,312,448	$1,312,448	$127,366
Earned Revenues By Source	*See Public Works – Road Fund Summary Page*				
Allocated Positions	12.0	12.0	14.0	14.0	2.0

Purpose

This budget provides for maintenance of heavy equipment used by the Department of Public Works (Road Maintenance, Channel Maintenance, Solid Waste, and Utility Maintenance Divisions) and several other County departments, in compliance with OSHA and State Vehicle Code requirements.

Major Budget Changes

Salaries & Employee Benefits

➤ $83,416	Transfer of two Equipment Service Workers from Road Maintenance.
➤ $22,771	Normal salary adjustments.
➤ ($2,200)	Decrease in Overtime.

Services & Supplies

➤ $12,600	Increase in supervision services.
➤ $11,058	Increase in Workers' Compensation Insurance.
➤ ($10,000)	Decrease in repair parts.
➤ ($10,000)	Decrease in sublet repairs.
➤ $9,800	Utility costs reallocated from Administration budget.
➤ $5,000	Increase in shipyard repair.

Fixed Assets

➤ $3,050	Computer system.
➤ $1,100	Four–ton floor jack.
➤ $617	Impact gun.
➤ $1,563	"C" press kit.

Program Discussion

Equipment Maintenance activities include servicing, repairing, and rebuilding of various types of specialized County–owned equipment. This includes heavy–duty trucks, refuse disposal equipment, construction equipment, ferry boats, movable bridges, and fire fighting vehicles. County equipment repaired and maintained numbers 218.

California Highway Patrol (CHP) inspections are mandated by the CHP and involve complete safety inspection of 59 units classified by the State Vehicle Code as commercial vehicles. These inspections include brakes, steering, lights, horn, and fifth–wheel condition.

Annual servicing of County equipment includes the complete dismantling of major components on specialized construction equipment. Necessary repairs are accomplished to insure reliability of this equipment during the peak usage season.

Preventative maintenance services include scheduled safety inspections on all heavy–duty trucks. Repairs are accomplished as needed. Service intervals vary from 8,000 miles for gasoline–powered trucks to 10,000 miles for diesel–powered trucks.

Other repair services include all minor and major repairs accomplished on equipment between scheduled maintenance services. This category also includes repairs accomplished at the equipment job–site, preparation of new vehicles for service, and preparation of vehicles for sale.

1994–95 Accomplishments

1. Developed a computerized vehicle fleet parts catalog.

1995–96 Objectives

1. To develop an on–line equipment maintenance database, including the purchase of computer equipment.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
CHP Inspections	175	183	224	231	235
Annual Services	87	91	92	79	90
Preventative Maintenance	175	180	158	105	100
Other Repair Services	1,698	1,385	1,237	1,167	1,090

30105—Public Works – Road Maintenance

Roads & Facilities

Henry M. Hirata, *Public Works Director*

Road Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,912,664	$4,546,191	$4,847,400	$4,847,400	$301,209
Services & Supplies	1,345,896	1,796,410	1,837,504	1,837,504	41,094
Other Charges	6,999	7,000	7,000	7,000	0
Fixed Assets	93,830	244,950	330,000	330,000	85,050
Total Appropriations	$5,359,389	$6,594,551	$7,021,904	$7,021,904	$427,353
Earned Revenues By Source	*See Public Works – Road Fund Summary Page*				
Allocated Positions	104.0	102.0	107.0	107.0	5.0
Temporary (Full–Time Equivalent)	4.4	4.4	4.4	4.4	0.0
Total Staffing	108.4	106.4	111.4	111.4	5.0

Purpose

Road Maintenance provides for the maintenance of County road and bridge systems to protect the safety of the traveling public and to preserve capital investment in the systems.

Major Budget Changes

Salaries & Employee Benefits

➤ $261,519	Transfer of seven positions from Administration budget.
➤ $123,106	Negotiated salary and benefit adjustments.
➤ ($83,416)	Transfer of two positions to Equipment Maintenance budget.

Services & Supplies

➤ $17,000	Transfer of utility costs from Administration budget.
➤ $13,300	Increased professional services.
➤ $10,817	Increase in Workers' Compensation.

Fixed Assets

➤ $330,000	Road maintenance equipment.

Program Discussion

The cost of materials for routine road maintenance is shared by the Road Fund (25%) and Road Districts (75%), except for herbicides which are funded exclusively by the Road Districts. The following table presents a summary of the estimated net costs of shared materials to the Road Maintenance and Road District budgets for 1995–96:

	Road Fund	Road Districts	Total Cost
Signal Maintenance	$19,800	$60,200	$80,000
Asphalt & Concrete	81,500	244,500	326,000
Rock, Sand & Gravel	3,100	9,250	12,350
Bitumens	3,500	10,600	14,100
Herbicides	0	110,600	110,600
Signs	34,100	104,900	139,000
Paint	98,100	296,700	394,800
Storm Pumps	500	2,200	2,700
Traffic Lights	22,300	67,700	90,000
Total	$262,900	$906,650	$1,169,550

The overall road maintenance effort involves other resources as well. In 1995–96, the Road Districts are programmed to pay $2,121,100 for chip-seal and maintenance reconstruction projects.

The Public Works Equipment Replacement Program makes funding available for the purchase of Road Maintenance equipment. Recommended fixed asset purchases for 1995–96 represent an increase of $85,050 from 1994–95 amounts ($244,950 to $330,000).

Equipment	Cost
Pavement Excavator	$134,300
Vibratory Drum Roller	93,000
Traffic Striper Conversion (2)	75,000
Tandem Roller	17,000
Mower Head	4,300
Outboard Motor	1,800
Air Knife	1,650
Root Cutter	1,200
Chain Saw (3)	1,050
Hydraulic Pallet Truck	700
Total	$330,000

1994–95 Accomplishments

1. Reconstructed 28 miles of County roads.
2. Chip–sealed 215 miles of County roads.
3. Completed sidewalk survey.
4. Resurfaced one mile of County road.

1995–96 Objectives

1. To reconstruct 31 miles of County roads.
2. To seal–coat 191 miles of County roads.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Road Reconstruction (miles)	23	8	16	28	31
Chip–Sealing (miles)	188	178	162	215	191
Shoulder Weed Control (miles)	2300	2,100	2,100	2,100	2,100
Shoulder Grading (miles)	550	500	550	500	500
Traffic Sign Maintenance (each)	14,400	12,700	10,600	12,055	12,000
Pavement Striping (miles)	1,500	2,650	1,800	2,016	2,000
Pavement Legends (each)	9,500	10,500	7,800	13,644	13,500
Raised Pavement Markers (each)	87,500	88,000	59,400	75,000	75,000
Tree Maintenance (each)	1,400	1,200	1,000	2,079	1,500
Sidewalk Repair (lineal feet)	2,800	2,800	2,100	1,700	1,400

30106—Public Works – Construction

Roads & Facilities

Henry M. Hirata, *Public Works Director*

Road Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$4,031,691	$17,409,471	$9,383,814	$9,383,814	($8,025,657)
Total Appropriations	$4,031,691	$17,409,471	$9,383,814	$9,383,814	($8,025,657)
Earned Revenues By Source	*See Public Works – Road Fund Summary Page*				

Purpose

The Construction budget provides for the costs of planning, designing and constructing County public roads, bridges and related facilities. Projects financed exclusively by Road Districts and Traffic Impact Mitigation Fees are not included in this budget.

Program Discussion

Federal and State gas tax, local sales tax and other funds are available to finance County roadway projects. In 1991, the Federal Intermodal Surface Transportation Efficiency Act (ISTEA) authorized programs for highways and mass transportation for the following six years. The new programs are the Surface Transportation Program (STP) and the Federal Highway Bridge Rehabilitation and Replacement Program (FHBRR).

STP is a flexible block grant to states that may be used for roads, bridges, transit capital and other transportation projects. Project planning and selection involves regional coordination by Council of Governments (COG).

FHBRR continues funding over the term of the Act. Bridge painting and seismic retrofitting are now eligible project costs. Funds are allocated based on Statewide project priorities.

Construction Financing Programs

Surface Transportation Program (STP) – Lifeline

Lifeline funds have been designated as 60% of the STP regional allocation of gas tax revenues. Targets were established to begin to address deferred maintenance needs on the roadway network. Lifeline projects focus on maintenance of roadway segments which are prioritized by the Pavement Management System.

Surface Transportation Program (STP) – Over Lifeline

The balance of the STP funding is competitively allocated to a variety of federal aid transportation projects. A multimodal scoring system is used to evaluate maintenance, safety, congestion relief, system expansion, and transportation control measures. The process favors urbanized areas with projects that relieve congestion, improve public transportation, and have multiple features.

Federal Highway Bridge Replacement and Rehabilitation Program (FHBRR)

FHBRR funds are allocated to each State for use on deficient bridges. Caltrans establishes Statewide lists of bridges that are eligible for replacement, rehabilitation, painting or barrier rail replacement. The lists are based on bridge inspection reports.

Seismic Retrofit Program

The Seismic Retrofit Program was established after the Loma Prieta earthquake of 1989. Funding is provided by the State, FHBRR, and local agencies. Bridges with a substantial seismic risk factor will be retrofitted in order to avoid a total collapse during an earthquake.

Federal Safety Program (HES)

HES funds can only be used for the reconstruction or alteration of facilities to reduce the number and severity of accidents to motorists. HES funding is provided on a limited Statewide basis to local agencies with qualifying projects.

Proposition 111 – State Gas Tax

Proposition 111 increased local gas tax subventions with its passage in June 1990. To receive these funds, the County must meet Congestion Management Program (CMP) requirements.

Measure K – Local Sales Tax

Measure K was approved by the voters of San Joaquin County in November of 1990. Maintenance of Effort, Local Traffic Impact Mitigation, and Growth Management requirements must be met to receive these funds.

Measure K – Local Street Repair Program

Local Street Repair funds are used as local matching funds for federal aid project, resurfacing of major County roads, and local road maintenance programs.

State–Local Transportation Partnership Program (SL TPP)

SLTPP was established with the passage of Proposition 111 in June 1990. The program provides for annual State appropriations to match locally funded projects.

1994–95 Accomplishments

Construction appropriations provided for the contracted cost of the following road and bridge projects:

Projects Constructed – $1,543,000

Road Resurfacing and Reconstruction

1. Copperopolis Road Resurfacing
   (Jack Tone Road east)
2. Davis Road Widening
   (Woodbridge Road to Turner Road)
3. Pershing Avenue – Right Turn Widening
   (Joan Avenue to Hammer Lane)
4. Roberts Road Resurfacing
   (Howard Road to State Route 4)
5. Eleventh Street Resurfacing
   (Lovely Road to Grant Line Road)

Bridge Replacement and Rehabilitation

1. Walnut Grove Road Bridge Repair

Other Construction

1. Airport Way and French Camp Road Traffic Signal
2. Countywide Pavement –Markers

Contracts Awarded – $9,008,000

Road Resurfacing and Reconstruction

1. French Camp Road Resurfacing and Signalization
   (State Route 99 to Union Road)
2. Tracy Boulevard Resurfacing
   (Platti Road to Howard Road)
3. Union Road Resurfacing
   (Lathrop Road to French Camp Road)
4. Escalon–Bellota Road Resurfacing
   (Copperopolis Road north)
5. Kasson Road Reconstruction
   (North of Lorenzen Road)
6. Chestnut Street Reconstruction
   (Carolina Street to Mokelumne Street)

Bridge Replacement and Rehabilitation

1. Bacon Island Road Bridge
   (At Middle River)

Seismic Retrofit

1. Peltier Road Bridge

Projects Designed

Road Resurfacing and Reconstruction

1. Mariposa Road Resurfacing
   (Austin Road to Gawne Road)

Other Construction

1. Eleventh Street Widening
   (West of Cabe Road to Chrisman Road)
2. Alpine Avenue Widening
   (UPRR to SPRR and West Lane Intersection)
3. Lower Sacramento Road Improvement
   (Liberty Road Intersection Improvement)
4. Liberty Road Minor Structure Improvement

Projects Under Design

Road Resurfacing and Reconstruction

1. Filbert Street Reconstruction
   (Roosevelt Street to Waterloo Road)
2. French Camp Road Resurfacing
   (Austin Road to State Route 120)
3. Davis Road Resurfacing
   (Armstrong Road to State Route 12)
4. Alpine Road Resurfacing
   (State Route 88 to Eight Mile Road)

5. Walnut Grove Road Resurfacing
   (South to North Forks–Mokelumne River)
6. Davis Road Resurfacing
   (North of UPRR to Davis Road)
7. Turner Road Resurfacing
   (Davis Road to Lodi city limits)

Bridge Replacement and Rehabilitation

1. Thornton Road Bridge
2. Waverly Road Bridge
3. Barrier Rail Program 1994

1995–96 Objectives

The following programs, listed by funding sources, will fund construction activities during 1995–96:

Federal Programs	
Surface Transportation (STP)	$2,885,000
Bridge Replacement and Rehab (FHBRR)	1,015,000
Federal Subtotal	$3,900,000
Measure K	
Local Street Repair	3,250,000
Other Programs	
Major Resurfacing Projects	2,233,814
1995–96 Construction Total	$9,383,814

30108 — Public Works – Development Services

Roads & Facilities

Henry M. Hirata, *Public Works Director*

Road Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$997,743	$1,298,351	$1,237,574	$1,237,574	($60,777)
Services & Supplies	83,063	155,055	143,952	143,952	(11,103)
Fixed Assets	5,248	19,500	5,746	5,746	(13,754)
Total Appropriations	$1,086,054	$1,472,906	$1,387,272	$1,387,272	($85,634)
Earned Revenues By Source	*See Public Works – Road Fund Summary Page*				
Allocated Positions	23.0	23.0	21.0	21.0	(2.0)
Temporary (Full–Time Equivalent)	1.4	1.7	1.7	1.7	0.0
Total Staffing	24.4	24.7	22.7	22.7	(2.0)

Purpose

Development Services provides review of private development projects; plan–checking for new subdivisions; permits for construction within County rights–of–way; staff support to the Planning Commission; administration of public works trust funds; administration of road, infrastructure, and subdivision ordinances; assessment district segregations; formation of underground utilities districts; administration of traffic and water impact mitigation fees, master plans, and areas of benefit; and preparation of long-range planning studies.

Major Budget Changes

Salaries & Employee Benefits

➤ ($100,664)	Reallocation of two positions to Engineering Services.
➤ $47,314	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($27,000)	Decrease in professional specialized services.
➤ $8,200	Special department expense.
➤ $4,000	Document recording fee.
➤ $2,400	Increased small tools expense.

Fixed Assets

➤ $4,299	Computer equipment.
➤ $1,447	Office equipment.

Program Discussion

Development Services incorporates the operations of the Public Services, Public Facilities, and Real Property/Environmental Divisions.

Public Services

During 1995–96, the Public Services Division will, in addition to its regular activities, complete the County Standards and Special Provisions Manual and complete the updating of the underground utilities maps. Staff will also recommend revisions to certain ordinances to reduce the number of projects that require Deferred Frontage and Roadway Improvement Agreements and Irrevocable Offers of Dedication.

Public Facilities

In 1995–96, the Public Facilities Division will be impacted by preparation of an application for Part 2 of the National Pollutant Discharge Elimination System (NPDES) program. The Division will continue to administer the Traffic and Water Impact Fee programs, Underground Utilities Distracts, and projects funded by the Community Development Block Grant Program. The review of plans for the

Mountain House new community could also continue to impact the Division.

Real Property/Environmental Services

The Real Property/Environmental Division works as a support unit within the Department of Public Works and performs real estate related tasks for other County departments. Property appraisals are performed for new subdivisions, single family residences, partial acquisitions and easements for planning and design purposes.

There continues to be an increase in public concern over the effects of both private and public projects on the environment. Review, response, and drafting of environmental documents for Public Works projects are provided by the Real Property/Environmental Division.

1994–95 Accomplishments

1. Completed an application for Part 1 on the National Pollutant Discharge Elimination System (NPDES) program for urban areas adjacent to the City of Stockton.
2. Completed the street light inventory for special districts.
3. Completed the formation of one underground utilities district.
4. Initiated the Traffic Impact Mitigation Fee program revision based on current General Plan land use.
5. Completed the processing of Mountain House plans.
6. Completed computer network improvements to access real property information and to transfer information within the Department.

1995–96 Objectives

1. To prepare applications for Part 2 of the NPDES program.
2. To continue to work with cities to unify certain public works standards.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Com Develop Referral Reviews	440	413	367	260	300
Subdivision Plan Review	12	6	6	5	6
Transportation Permits	620	622	857	850	850
Encroachment Permits	550	507	517	400	450
Utility System Evaluations	20	27	24	15	20
Plot Plans	1,250	1,185	1,230	1,100	1,200
Environment Referrals	100	130	130	75	120
Appraisals	15	15	15	15	18
Abandonments	7	5	5	5	5
Underground Utility Reviews	1	1	1	1	2
Facility Plan Reviews	2	2	2	3	2
Transportation Impact Studies	1	4	7	6	7
Flood Zone Reviews	N/A	341	852	750	900
Prop Acquisitions/Dispositions	50	12	8	20	30
FHA Verifications	N/A	10	4	5	5

3. To update the multi–year program for underground utilities districts, and to initiate the formation of two districts.
4. To update the County Improvement Standards and to complete the Special Provisions Manual.
5. To revise certain ordinances to reduce the number of projects that require Deferred Frontage and Roadway Improvement Agreements and Irrevocable Offers of Dedication.

304—Flood Control & Water Conservation

Roads & Facilities

Henry M. Hirata, *Public Works Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$281,169	$368,555	$385,819	$385,819	$17,264
Services & Supplies	262	393	463	463	70
Total Appropriations	$281,431	$368,948	$386,282	$386,282	$17,334
Earned Revenues By Source					
Charges for Services	$281,435	$368,948	$386,282	$386,282	$17,334
Total Revenues	$281,435	$368,948	$386,282	$386,282	$17,334
Net County Cost					
Support	($4)	$0	$0	$0	$0
Allocated Positions	6.0	6.0	6.0	6.0	0.0

Purpose

This division provides for engineering and planning services to the Water Resources Coordination Program and to the Flood Control and Water Conservation District.

The Flood Control and Water Conservation District may establish zones for prevention of floods, control of flood and storm waters, and special studies and investigation. Flood Control Zone No. 9 was established in 1961 to consolidate channel and levee maintenance. Flood control Zone No. 10 was established in 1976 to provide additional channel and levee maintenance. Water investigation Zone No. 2 was established in 1990 to provide water resources coordination.

Major Budget Changes

Salaries & Employee Benefits

➤ $17,264	Negotiated salary and benefit adjustments.

Revenues

➤ $17,334	Additional reimbursement for services.

Program Discussion

In 1995–96, the Water Resources and Flood Control Division, in coordination with the County Advisory Water Commission, will continue to develop and manage programs that provide water supply and flood control for the citizens of San Joaquin County.

Water Resources

Water Resources efforts will concentrate on options developed by the County Advisory Water Commission. These options will address issues surrounding supplemental surface water supplies and threats to the quantity and quality of water on a Countywide basis. Efforts will include finalization of the American River Water Resources Investigation and continuation of studies related to conjunctive use and management of groundwater basins within the County. These efforts are aimed at reducing the impacts of continued overdrafting of the groundwater basin.

Flood Control

In response to recent changes in the floodplain delineation for the Stockton Metropolitan Area, Flood Control efforts will concentrate on development and implementation of the Stockton Metropolitan Area Flood Mitigation Plan. The plan will assure that adequate flood protection is provided for areas where additional flood hazards have been identified. Flood Control staff will also continue to monitor and maintain the Countywide flood warning system, complete implementation of the County Hydrology Manual, and coordinate with the Federal Emergency Management Agency.

1994–95 Accomplishments

1. Continued support for American River Water Resources Investigation, various conjunctive use efforts, Auburn Dam legislation, Countywide water transfer plans, and additional investigations for a Delta diversion alternative.
2. Started development of in–house capacity to utilize the updated groundwater model. This will provide for a *storage capacity* analysis in the Groundwater Report and continued groundwater level data collection.
3. Worked toward completion of a flood emergency plan, improved coordination with the Channel Maintenance Division, and improved capabilities of the flood warning system.
4. Evaluated impacts of the current Federal Flood Insurance Study and initiated the planning process for flood protection improvements for the area.
5. Reviewed environmental documents and project referrals and began implementation of the County Hydrology Manual.

1995–96 Objectives

1. To develop and implement the Stockton Metropolitan Area Flood Mitigation Plan. This will include coordination and negotiation with the Federal Emergency Management Agency regarding implementation of the 1994 Federal Flood Insurance Study.
2. To finalize the American River Water Resources Investigation and evaluate a preferred Eastern County alternative.
3. To complete implementation of the Countywide Hydrology Manual.
4. To continue to regulate and review Countywide Flood Control and Water Resources programs.
5. To continue support for development of Countywide groundwater management plans and conjunctive use programs.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Development Proposals	54	52	51	50	55
Reclamation Board Permits	6	12	13	20	30
Corps of Engineers Permits	14	12	10	10	15
County Permits	11	3	7	15	15

313–317—Road Districts

Roads & Facilities

Henry M. Hirata, ***Public Works Director***

Road Districts	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Road District 1	$99,068	$741,720	$840,775	$840,775	$99,055
Road District 2	69,402	713,107	663,437	663,437	(49,670)
Road District 3	297,876	3,242,723	3,288,694	3,288,694	45,971
Road District 4	939,626	1,191,191	1,755,387	1,755,387	564,196
Road District 5	1,045,649	2,215,008	2,373,877	2,373,877	158,869
Total Appropriations	$2,451,621	$8,103,749	$8,922,170	$8,922,170	$818,421
Earned Revenues By Source					
Taxes	$3,378,555	$2,966,500	$3,102,057	$3,102,057	$135,557
Interest/Rents	268,963	249,800	376,000	376,000	126,200
Aid from Other Governments	140,333	229,300	133,269	133,269	(96,031)
Miscellaneous Revenues	500	500	500	500	0
Fund Balance	(1,336,730)	4,657,649	5,310,344	5,310,344	652,695
Total Revenues	$2,451,621	$8,103,749	$8,922,170	$8,922,170	$818,421
Net County Cost	$0	$0	$0	$0	$0

Purpose

Road District budgets support construction projects, right-of-way acquisition, and road maintenance materials within the five County Road Districts. The County Ordinance Code established the five Road Districts under the authority set forth by the California Streets and Highways Code.

Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide additional services within the individual Road Districts, as an expansion of Countywide road priorities. All monies raised in a particular Road District must be expended on the road system within that District. Based upon advice from the Director of Public Works, the Board of Supervisors selects the work that is performed.

Road District expenditures fund the following road-related activities:

- Contract resurfacing and reconstruction.
- Right-of-Way acquisitions.
- Chip-seal and pavement restoration.
- Road maintenance materials.
- Replacement of road maintenance equipment.

The total amount of new funding available in 1995–96 for all Road Districts is estimated to be $3,611,826. In addition, fund balances are accumulated and carried over from one fiscal year to another in order to pay for major projects. Such projects cannot be funded from a single year's receipts or designed and constructed in a given fiscal year.

The elimination by the State of the Special District Augmentation Fund has significantly reduced Road District revenues. In 1992–93, $1,057,271 in augmentation funds was received. In 1993–94, $29,421 was received. In 1994–95, augmentation funding was discontinued.

395—Public Transportation Coordination

Roads & Facilities

Henry M. Hirata, *Public Works Director*

Transportation Coordination Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$203,611	$241,563	$75,313	$75,313	($166,250)
Services & Supplies	313,610	3,448,094	113,869	113,869	(3,334,225)
Other Charges	933,866	1,438,880	1,193,897	1,193,897	(244,983)
Fixed Assets	454	51,856	79,000	79,000	27,144
Total Appropriations	$1,451,541	$5,180,393	$1,462,079	$1,462,079	($3,718,314)
Earned Revenues By Source					
Taxes	$99,136	$183,900	$117,613	$117,613	($66,287)
Aid from Other Governments	1,511,906	6,428,113	1,339,466	1,339,466	(5,088,647)
Miscellaneous Revenues	9,086	25,955	5,000	5,000	(20,955)
Fund Balance	(168,587)	(1,457,575)	0	0	1,457,575
Total Revenues	$1,451,541	$5,180,393	$1,462,079	$1,462,079	($3,718,314)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	4.0	4.0	1.0	1.0	(3.0)
Temporary (Full-Time Equivalent)	0.7	0.7	0.5	0.5	(0.2)
Total Staffing	4.7	4.7	1.5	1.5	(3.2)

Purpose

To provide support for the coordinated public transportation system. This includes the management of alternative mode projects, planning for a regional transportation system, and the pursuit of funding for operations. Federal, State, and local codes govern the use of funding from the Transportation Development Act (TDA), Congestion Mitigation and Air Quality Program (CMAQ), Surface Transportation Program (STP), and San Joaquin Valley Unified Air Pollution Control District (APCD).

Major Budget Changes

Salaries & Employee Benefits

➤ ($218,175)	Transfer of four positions to the Rail Services budget.
➤ $61,319	Addition of Management Analyst.
➤ ($8,491)	Decreased extra help.

Services & Supplies

➤ ($3,378,238)	Transfer of programs to Rail Services.
➤ $38,400	Restore hospital route charge.
➤ $6,500	Fee for hospital fuel services.
➤ ($1,057)	Decrease in Woodbridge ridership.

Other Charges

➤ ($225,000)	Transfer of TDA contribution to Rail Services budget.
➤ ($40,000)	Decrease in fuel cost.
➤ $19,147	Increase in CAT contract services.

Fixed Assets

➤ $64,350	Lift equipped bus.
➤ $12,150	Computer hardware and software.
➤ $2,500	Operations facility.

395—Public Transportation Coordination

Roads & Facilities

Revenues

➤ ($3,730,551)	Transfer of programs to Rail Services.
➤ ($1,389,898)	Prior year program revenue received in 1994–95.
➤ ($10,000)	Decreased MSSP contribution.
➤ ($9,000)	Decreased Lathrop contribution.
➤ $1,457,575	Increase in fund balance.

Program Discussion

Over the past four years, the responsibilities of the Public Transportation Coordination Division have changed. They have broadened from a focus on the operational planning and administration of transit services to include transportation planning and financing activities for alternative mode transit development.

The major focus of the Division became the development of passenger rail service. As the rail program grew, cooperative efforts expanded between the County and the cities on the multimodal stations program and the Altamont Demonstration Service Project. These activities highlighted the need for a regional rail organization.

In 1994–95, the San Joaquin Regional Rail Commission was developed and approved by the County, the Council of Governments, and each of the cities. This new joint powers authority will take the lead in the implementation of the rail program. The County will provide staff support for the effort. The rail program, with its own funding and staff, is now established as a separate budget. (Refer to the program discussion in the Rail Services budget #39501 for further information.)

The Public Transportation Coordination Division will continue to provide program management for development and delivery of the Countywide Dial–A–Ride (DAR) service, pursuit of additional funding mechanisms for service operations, and planning efforts for short– and long–term alternative transit services. Additionally, this budget will continue to provide administrative support to the San Joaquin County Transportation Advisory Commission.

In 1989, the Board was advised that by 1994–95 all County apportioned TDA funds would be expended to fund the County transit services program. This projection became a reality. All TDA funds are being expended for transportation operations and planning with no balance available for street and road purposes.

Increased efforts to finance the expansion of the DAR service have resulted in additional funding from the CMAQ, STP, and APCD programs. These efforts will need to continue as a regular part of transit program administration in order to support existing services and future needs.

In October 1994, the new interregional and intercity bus service was implemented by the San Joaquin Regional Transit District (District). At issue is the role that the County's current service should play in the District's plans to provide Countywide DAR service. The County's role and the coordination of existing services with planned services will be clearly defined when negotiations with the District are finalized in 1995–96.

The County bus transit program will remain with the County under the direction of Public Transportation while negotiations are finalized. The County will also continue with the acquisition of alternative fuel vehicles with the awarded CMAQ funds. The County may continue to

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
County Transit Contracts	8	8	8	8	8
Agency Subcontracts	5	5	5	5	5
Committee Assignments	18	29	3	3	4
Environmental Reviews	12	100	100	50	10
Funding Claims & Apps.	6	21	28	20	5

provide current services and contract with the District to provide the ADA mandated complimentary paratransit services. This would support the new intercity fixed route service and the planned general public DAR service.

A major issue to be addressed in 1995–96 will be the provision of feeder bus service to support commuter rail. As the new Rail Commission implements the Altamont Demonstration Project, there will be a need to define the objectives of bus and rail programs. The County's transit program could serve as a foundation for the feeder bus service. It could also provide contractual services to cities for the expansion of their intracity services.

1994–95 Accomplishments

1. Executed contracts and applications for alternative fuel vehicles, automated dispatch and routing system, and computer hardware.
2. Updated equipment replacement program. Acquired five vehicles for replacement program.
3. Negotiated an agreement with the San Joaquin Regional Transit District regarding the County's bus transit program.

1995–96 Objectives

1. To implement the County's responsibilities as a transit provider as defined in an agreement with the San Joaquin Regional Transit District.
2. To acquire alternative fuel vehicles and integrate them into daily service.
3. To automate dispatch and routing for operations. To implement plan for conversion to fully automated system in the first quarter of 1995–96.
4. To renegotiate County contracts with cities for long–term program goals and service levels.

39501—Rail Services

Roads & Facilities

Henry M. Hirata, *Public Works Director*

Transportation Coordination Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$369,449	$369,449	$369,449
Services & Supplies	0	0	1,788,879	1,788,879	1,788,879
Fixed Assets	0	0	19,450	19,450	19,450
Total Appropriations	$0	$0	$2,177,778	$2,177,778	$2,177,778
Earned Revenues By Source					
Aid from Other Governments	$0	$0	$2,177,778	$2,177,778	$2,177,778
Total Revenues	$0	$0	$2,177,778	$2,177,778	$2,177,778
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	0.0	0.0	6.0	6.0	6.0

Purpose

To provide management, staff, and services to the San Joaquin Regional Rail Commission. The Commission is responsible for the implementation of rail service benefiting San Joaquin County. Services include short–range and long–range planning for commuter, intercity, and high–speed rail, and the operation of the Altamont Demonstration Rail Service. Federal, State, and local codes govern the use of rail funding.

Major Budget Changes

Salaries & Employee Benefits

➤ $218,175	Four positions transferred from Public Transportation budget.
➤ $119,791	Two positions transferred from Engineering budget.
➤ $22,483	Extra–help expense.
➤ $9,000	Overtime expense.

Services & Supplies

➤ $1,669,200	Professional services.
➤ $58,709	Staff support costs.
➤ $49,000	Transportation and travel.
➤ $11,970	Office and equipment.

Fixed Assets

➤ $12,500	Computer equipment.
➤ $5,850	Office furniture.
➤ $1,100	Software and upgrades.

Revenues

➤ $1,154,117	State Transportation Planning and Development sales tax.
➤ $719,461	Local sales tax (Measure K).
➤ $175,000	State Transportation Development Act funds.
➤ $129,200	Air Pollution Control District funds.

Program Discussion

The creation of the San Joaquin Regional Rail Commission, through a Joint Exercise of Powers Agreement (JPA), has increased the power and capacity of the region to implement passenger rail service. The Commission, representing the County and its seven cities, is empowered to negotiate with other agencies and the railroads on behalf of interests within San Joaquin County.

The Rail Services budget provides staffing to carry out the objectives and directions of the Regional Rail Commission.

The Commission's Work Program is focused on the following elements:

- Implementation and operation of the Altamont Demonstration Rail Service project.
- Identification of long–term passenger rail strategies to benefit the region.
- Pursuit of funding and contractual arrangements to ensure long–term operation and maintenance of passenger rail services.
- Development of multimodal stations within communities as enhancements to passenger rail service and local economies.

Success in the above work areas will require Rail Services staff to work closely with the staff of the local cities, the Council of Governments, the Regional Transit District, Caltrans District 10 and Division of Rail, the California Transportation Commission, federal transit agencies, and other agencies situated along rail service corridors.

Funding for Rail Services is approved as part of the Work Plan and Annual Budget for the Regional Rail Commission. In 1994–95, rail activities were supported by Measure K funds and a portion of the County's TDA allocation.

RAIL FINANCING PROGRAMS:

Transportation Development Act

TDA revenues are based on a 1/4 cent local sales tax and are allocated on the basis of population by the San Joaquin County Council of Governments. TDA moneys are designated for transit capital and operating support, including planning activities. State law also permits these funds to be used for roadway projects, after transit needs are met. Historically, all TDA funds which have been expended on rail planning have come from San Joaquin County's allocation.

In June 1990, California voters approved Proposition 116 which authorized $2 billion in general obligation bonds for capital rail projects throughout the State. From this source, $14 million was earmarked for the San Joaquin County segment of the Altamont Commuter Rail Service between Stockton and San Jose. These funds require a dollar for dollar local match. The Proposition 116 authorization sunsets in the year 2000. However, the failure of the 1992 and 1994 rail bond ballot measures, which were part of the Proposition 116 package, has severely reduced the available funding for this program.

State Transit Capital Improvement Program

The State Transit Capital Improvement Program (TCI) provides for funding mass transit projects throughout the State. Eligible projects include rolling stock, right–of–way acquisition, transit guideway development and intermodal stations. Grants under the TCI program are discretionary and competitive, and awards are based upon Statewide County minimum formulas. The County minimum for San Joaquin County for 1995–96 is $253,000. Over the past several years, San Joaquin County has been successful at achieving approximately twice the County minimum amount.

Congestion Mitigation and Air Quality Improvement Program

Under ISTEA, the Congestion Mitigation and Air Quality Improvement Program (CMQA) was developed for projects in air quality non–attainment areas for ozone and carbon monoxide. Funds are apportioned based upon

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Agreements for Services	*Portions of the work load categories provided by the Public Transportation budget have been transferred to the Rail Services budget.*			9	12
Committee Assignments				20	12
Environmental Reviews				40	48
Funding Claims/Applications				25	20
Rail Studies/Projects				25	20

non–attainment area populations and pollution severity factors. Eligible projects include mass transit services, trip reduction programs, high–occupancy vehicle lanes and programs, and pedestrian and bicycle improvements. Operating assistance is available for new start projects for a period of two years.

Transportation Enhancement Activities Program

The Transportation Enhancement Activities Program (TEA) is a competitive Statewide program for direct enhancements to the transportation system. TEA projects must fit into one or more of ten program categories including: facilities for pedestrians and bicycles, acquisition of scenic easements, scenic or historic sites, scenic or historic highway programs, historic preservation, rehabilitation and operation of historic transportation buildings, structures or facilities (including railroad facilities), and preservation of abandoned railway corridors.

San Joaquin Valley Unified Air Pollution Control District Funds

The San Joaquin Valley Unified Air Pollution Control District (APCD) has imposed a $4 motor vehicle registration fee to fund emission reduction programs within the eight County jurisdiction. Eligible projects under this competitive program include: 1) Local government projects that implement the transportation control measures (TCMs) of the APCD Air Quality Attainment Plan, 2) Any program or project that would result in reductions of emissions from motor vehicles, vehicle miles traveled, or reductions in vehicle trips, and 3) A public education and awareness program that supports any of the above programs.

Measure K Program

In November of 1990, San Joaquin County voters approved Measure K, a 1/2 cent local sales tax, to fund a variety of transportation system improvements. Approximately $60 million, or 15% of the total program revenues are earmarked for Passenger Rail improvements. These funds are primarily intended to match and supplement State and federal funds for capital and operating costs. The two major categories consist of Rail Corridor projects and Multimodal Station projects. Specific projects and delivery dates have been identified in the Measure K Strategic Plan. Measure K revenues can also be allocated for planning activities associated with the designated projects.

Public/Private Partnerships

Local business coalitions and major developers from the communities within San Joaquin County will all benefit from an enhanced transportation system. Public/private partnerships can play a major role in influencing legislative representatives or securing financial support to implement passenger rail service.

1994–95 Accomplishments

1. Supported the creation of the San Joaquin Regional Rail Commission to oversee the implementation of passenger rail service.
2. Transitioned the multimodal station program from feasibility studies to site planning, environmental review, and preliminary engineering phases.
3. Formed a rail negotiating team to develop agreements with various railroads to implement the Altamont Demonstration Rail Service.

1995–96 Objectives

1. To negotiate agreements with agencies in Alameda and Santa Clara counties to implement the Altamont Demonstration Rail Service.
2. To negotiate agreements with the Union Pacific Railroad, Southern Pacific Railroad, and the Caltrain Joint Powers Board to allow the operation of the Altamont Demonstration Rail Service.
3. To complete master site planning, environmental review, and preliminary engineering for multimodal station projects.
4. To complete the first phase of the Altamont Demonstration Rail Service Public Awareness Program.

302—Road & Airport Contributions

Roads & Facilities

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$65,000	$56,550	$56,550	$56,550	$0
Operating Transfers Out	207,667	173,338	167,100	167,100	(6,238)
Total Appropriations	$272,667	$229,888	$223,650	$223,650	($6,238)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$272,667	$229,888	$223,650	$223,650	($6,238)

Purpose

Provides for contributions from the County's General Fund to the Road Fund and the Airport Enterprise Fund.

Program Discussion

Contributions to the Road Fund provide the Department of Public Works with monies to support non–Road Fund related projects. Contributions to the Airport represent the difference between expenses and revenues within the Airport Enterprise Fund.

Road Fund

It is recommended that the General Fund allocate a base amount of $56,550 to provide reimbursement to the Road Fund for 1995–96. The same amount was budgeted in 1994–95. The recommended contribution represents a $36,450 decrease from the 1991–92 level of General Fund reimbursements to the Road Fund. As claims for non–Road Fund services are processed, the availability of other appropriate revenue sources are analyzed. Road Fund costs to maintain specific non–road programs have not been itemized but they are anticipated to be met within the base reimbursement amount.

Airport Enterprise Fund

The recommended 1995–96 contribution to the Airport Enterprise Fund is $167,100. This is a reduction of $6,238 from 1994–95. The recommended contribution represents a $230,700 decrease from the 1991–92 level of General Fund support for the Airport Enterprise Fund. The impacts of reductions are discussed in the Airport Enterprise Fund budget.

Airport Enterprise Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$679,028	$682,400	$504,911	$504,911	($177,489)
Services & Supplies	601,534	796,549	904,105	904,105	107,556
Fixed Assets	3,496	7,000	0	0	(7,000)
Total Appropriations	$1,284,058	$1,485,949	$1,409,016	$1,409,016	($76,933)
Earned Revenues By Source					
Interest/Rents	$986,267	$1,154,450	$1,081,718	$1,081,718	($72,732)
Charges for Services	162,105	112,205	114,832	114,832	2,627
Miscellaneous Revenues	(45,314)	45,956	45,366	45,366	(590)
Total Revenues	$1,103,058	$1,312,611	$1,241,916	$1,241,916	($70,695)
Net County Cost					
Discretionary	$181,000	$173,338	$167,100	$167,100	($6,238)
Allocated Positions	14.0	12.0	9.0	9.0	(3.0)

Purpose

The Stockton Metropolitan Airport serves the current and future commercial, corporate business, and general aviation needs of San Joaquin County; operates, maintains, and master plans the Airport to meet the highest standards of safety and appearance in the most economical manner; manages numerous tenant agreements and facilities located on Airport property; and promotes the development of Airport land and facilities for future aviation/commercial related services through grants and other funding sources.

Major Budget Changes

Salaries & Employee Benefits

➤ ($135,651)	Deletion of three Airport Operations Deputy II positions.
➤ ($32,972)	Reduction of Retirement Incentive.

Services & Supplies

➤ $14,868	Increase in equipment, buildings, and grounds expenses.
➤ $13,346	Increase in Casualty Insurance cost.
➤ ($5,400)	Reduction in household expense.
➤ $84,494	Pass–through funds for the lease–purchase of three Airport buildings.

Revenues

➤ $84,562	Lease–purchase pass–through agreements.
➤ ($148,197)	Loss of terminal revenue from air carriers, Federal Aviation Administration (FAA) offices, and car rentals.
➤ ($9,790)	Decline due to the release of buildings under the terms of a lease.

Program Discussion

The Department of Aviation's 1995–96 recommended budget reflects a Net County Cost of $167,100. This is a reduction of $6,238 (3.6%), from the approved 1994–95 contribution level.

It is not mandatory that the County operate a commercial service airport. However, electing to operate an air carrier airport obligates the County to certain federal regulations. The FAA requires the County to provide for the safety and security of persons and property traveling by air transportation. Accordingly, the Airport meets these requirements by providing sworn law enforcement officers and qualified fire–fighting personnel to match the level of airline service offered.

During 1994–95, Stockton Metropolitan Airport experienced many changes in airline service resulting in reduced levels of mandated services. During this same period, passenger totals were the lowest since the devastating effects of the Federal Airline Deregulation Act of 1978.

To maintain the Airport's operational effectiveness and achieve a balanced budget, the following major change in departmental staffing and service levels must occur:

Safety Division

- Delete three Airport Operations Deputy II positions for a savings of $135,651.

The Airport Operations Division, providing Airport Police and Fire protection, will be reduced from five employees to two; one Chief Airport Operations Officer and one Airport Operations Deputy II. These positions can only remain vacant until the level of air carrier service mandates an increase in public safety protection and provides offsetting revenue.

Reducing departmental staffing to this level will restrict and limit the County's ability to maintain and support FAA mandated services for a Certified Air Carrier Airport, as well as reducing services to Airport tenants, the traveling public, and the County Airport property.

Reductions in staffing to this level will require automatic Mutual Aid Agreements with other governmental agencies to meet the level of response necessary to satisfy airline services and FAA mandates. It is expected that the Department will experience some difficulty with only two Operations positions, but will be able to meet the minimum criteria required by federal regulations. These criteria apply to airports receiving commercial airline service from aircraft having less than 31 seats through Mutual Aid Response Agreements.

The Airport increased revenues in certain business and general aviation areas. However, it will be losing approximately $131,853 in rental revenue and fees with the reduction in passenger traffic, the cessation of airline service by WestAir/United Express ($15,867) and decreases in other Airport services. These decreases occur in such areas as rental car concessions ($52,000), commercial aircraft landing fees ($6,875), closure of the FAA Flight Service Station ($43,656), and relocation of FAA Airways Facility Office Space ($13,455) to the Air Traffic Control Tower. The reductions in these five areas result in revenues

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Commercial Passengers					
Enplanements	29,846	17,981	17,275	10,560	10,000
Deplanements	30,140	18,047	17,748	10,600	10,000
Total	59,986	36,028	35,023	21,160	20,000
Aircraft Operation					
Air Carrier	11	142	77	120	100
Air Taxi	9,045	4,408	4,013	3,876	4,000
Military	11,600	10,083	6,907	6,384	6,000
General Aviation	109,805	113,072	105,148	88,970	80,000
Total	130,461	127,705	116,145	99,350	90,100

which are insufficient to offset Airport expenditures. This occurs at a time when the County is least able to contribute toward the financial support of the Airport. The effect on the Department of Aviation will be to require continuing subsidies from the County General Fund. In 1995–96, it is recommended that the operating deficiency be offset by vacating three positions, reducing services, using the remaining $45,366 in Airport reserves and recommending $167,100 as a County contribution.

A summary of the General Fund Contributions to the Airport Enterprise Fund over the past few years is detailed below:

Fiscal Year	Contribution
1989–90	$696,500
1990–91	483,043
1991–92	386,800
1992–93	230,670
1993–94	181,000
1994–95	173,338
1995–96	167,100

The majority of the ongoing work activity at Stockton Metropolitan Airport revolves around five major work functions:

- Promotion and marketing of Stockton Metropolitan Airport services.
- Business and operational activities relate to air carrier and general aviation activity.
- Maintenance and development of the Airport facilities.
- Constant effort to make the Airport Enterprise Fund financially self–sufficient.
- Increasing effort to protect and maintain the operational environs of the Stockton Metropolitan Airport through implementation of Noise Study recommendations.

Grants & Capital Improvement

The U.S. Department of Transportation, Federal Aviation Administration has provided a tentative grant allocation of $1,236,345 for construction projects. The allocation is based on known maintenance needs and requirements for the Airport facility. Funds are provided under the federally–assisted Airport Improvement Program (AIP). Planned projects include the relocation of 5,500 feet of Weber Slough and the construction of approximately 185,625 square feet of taxiway and parking apron for an agricultural air cargo facility. In addition to the Federal Grant program, the State of California, Division of Aeronautics has issued the Department a grant for $386,000 to rehabilitate the shoulders and safety area of the primary runway.

During 1995–96, $180,260 will be required for the County's local share (10%) of the FAA and State approved Airport Capital Improvement Program. To properly account for the County's share of grant–funded capital projects, a designated reserve has been established to separate local share funds from the Airport's fund balance for audit purposes. These funds are not considered a part of the Airport Enterprise Fund's operating budget and are not included in the Budget Summary Display. Authorization for expenditure of these funds will be requested at the time each grant is presented to the Board of Supervisors for acceptance.

Rental Rate Adjustments

The increases in rental rates for aircraft storage and tie–downs, scheduled for July 1, 1995, will result in additional airfield operating revenue. This added revenue will help to offset some of the ongoing increases in operating and maintenance expenses required in providing airfield services. The revised rental rates are projected to increase 1995–96 revenues by approximately $12,000, based on a 96% occupancy factor.

The Department of Aviation continues to negotiate new lease agreements and to modify existing agreements to provide the best possible business transactions on behalf of the County and Stockton Metropolitan Airport. To this end, the Department continues to maximize revenues and reduce operating expenses whenever possible. This includes renting vacant facilities quickly, attempting to effectuate collections when due (or take legal actions necessary to obtain funds), renegotiating various lease agreements to enhance and protect the Airport's financial interest and continually striving to improve business opportunities to derive additional revenue. The results of this activity are reflected by the significant reductions in the General Fund contribution since 1989–90.

Revenue Projections

The 1995–96 Airport generated revenues are projected at $1,239,796. A breakdown of these revenues by source and a comparison with 1994–95 follows:

Operating Revenue	1994–95 Approve	1995–96 Recom.	Inc./Dec.
Operating Revenue			
Airfield Area	$109,405	$111,832	$2,427
Hangar/Bldg Area	520,015	517,656	(2,359)
Industrial Area	79,530	69,740	(9,790)
Terminal Area	277,805	129,608	(148,197)
General & Admin	2,800	3,000	200
Interest Earned	2,000	3,000	1,000
Proj Reimbursement	157,770	157,770	0
Subtotal	$1,149,325	$992,606	($156,719)
Non–OperatingRevenue			
Lease Pass Thru	117,330	201,824	84,494
Subtotal	$1,266,655	$1,194,430	($72,225)
Fund Balance Available	45,956	45,366	(590)
Total Revenues	$1,312,611	$1,239,796	($72,815)
County Contribution	173,338	167,100	(6,238)
Total Funds Available	$1,485,949	$1,406,896	($79,053)

The 1995–96 total revenue projection reflects decreased revenue of 5.6%. However, the operating revenue alone reflects a 13.6% reduction.

The progressive decline in airline service at Stockton Metropolitan Airport represents more than merely an inconvenience to local air travelers. It is already having a significant negative impact on the economy of the County and the Airport Enterprise Fund, an impact that may get worse in the months ahead.

As a result of the severe financial constraints placed on County government in general and the Airport Enterprise Fund in particular, contributions from the County General Fund may be required until Stockton Metropolitan Airport realizes the benefit of an improved economy. Therefore, the County must continue to explore a variety of ways to conduct future Airport operations.

1994–95 Accomplishments

1. Constructed two aircraft business hangars, an 11,200 square foot propeller repair shop and a 14,400 square foot general aviation aircraft repair facility.

2. Received an Airport Master Planning Grant from the FAA to plan for Airport growth and expansion north of the primary runway.

3. Secured a private Airport food and beverage concessionaire to operate the Airport Terminal restaurant to serve community and public aviation needs.

4. Obtained replacement air carrier service to Los Angeles and pursued additional airline service to other destinations.

1995–96 Objectives

1. To construct a taxiway, loading, and parking apron for the new agricultural air cargo facility.

2. To develop high–quality commercial, business aviation, and industrial activity for the Airport and San Joaquin County.

3. To begin developing a commercial/industrial business park on aviation compatible Airport property.

4. To strive to make the Airport Enterprise Fund self–supporting by maximizing revenues and reducing operating expenses where possible.

Community Infrastructure Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$183,135	$1,088,074	$1,203,921	$1,203,921	$115,847
Total Appropriations	$183,135	$1,088,074	$1,203,921	$1,203,921	$115,847
Earned Revenues By Source					
Interest/Rents	$91,154	$104,500	$130,000	$130,000	$25,500
Charges for Services	1,098,355	983,574	1,073,921	1,073,921	90,347
Fund Balance	(1,006,374)	0	0	0	0
Total Revenues	$183,135	$1,088,074	$1,203,921	$1,203,921	$115,847
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Community Infrastructure Program provides for the management of the County's development impact fee programs. The County currently collects fees for traffic mitigation, fire facilities, and water development.

Major Budget Changes

Revenue

➤ $55,266	Increase in traffic program.
➤ $71	Increased fire facilities program.
➤ $35,010	Increase in water program.
➤ $25,500	Increased interest earnings.

Program Discussion

Development impact fees provide a method to equitably assess new development for the impact produced on community infrastructure. The Community Development Department collects the fees for traffic, fire, and water at the time a building permit is issued.

Traffic Mitigation

The Public Works Department administers the Traffic Impact Mitigation program. Revenues received under this program are dedicated to improvements to transportation systems required to serve the needs of new development. Projects targeted for funding also serve to maintain levels of service on existing facilities. Traffic fees were put into place on April 23, 1990.

Fire Facilities

Fire facilities fees are collected on behalf of a number of independent fire districts. The fees are levied under the County's authority to regulate land–use. The program is based on the adopted capital improvement plans of the individual fire districts. The County is required to monitor the reasonableness of the fees, changes in basic assumptions, and the status of expenditures. The County began collecting fire facilities fees on behalf of the Manteca–Lathrop Fire District on April 1, 1989. Subsequently, fees for Escalon, Ripon, Waterloo–Morada, Mokelumne, Tracy, and Clements have been added to the program.

Water Development

Water development fees are collected on behalf of the Stockton East Water District. This fee applies to development with the boundaries of that district. Revenues are dedicated to the development of water conveyance facilities. The County's responsibilities parallel those associated with fire facilities fees. Water development fees became effective July 1, 1991.

Southern Water ISF	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$10,174	$10,987	$10,987	$813
Other Charges	39,234	49,558	48,745	48,745	(813)
Total Appropriations	$39,234	$59,732	$59,732	$59,732	$0
Earned Revenues By Source					
Charges for Services	$39,234	$59,732	$59,732	$59,732	$0
Total Revenues	$39,234	$59,732	$59,732	$59,732	$0
Revenues Over/Under Expenses	$0	$0	$0	$0	$0

Purpose

The Southern Water Internal Service Fund provides an accounting of depreciation and interest payments due to the Capital Outlay Fund for prior capital improvements to the Southern Water System. Effective July 1, 1989, the City of Stockton assumed operation and maintenance of the Southern Water System. These payments are collected by the City of Stockton as part of the service charges to its customers.

Program Discussion

The system was previously operated and maintained by the Utility Districts Division of the Department of Public Works. The system continues to provide potable water and fire protection for the Stockton Metropolitan Airport, Air Metro Industrial Park, and surrounding airport facilities. It also serves San Joaquin General Hospital, the County Jail Complex, the Juvenile Justice Center, a migrant labor camp, and other facilities in the area collectively referred to as the Mathews Road Complex.

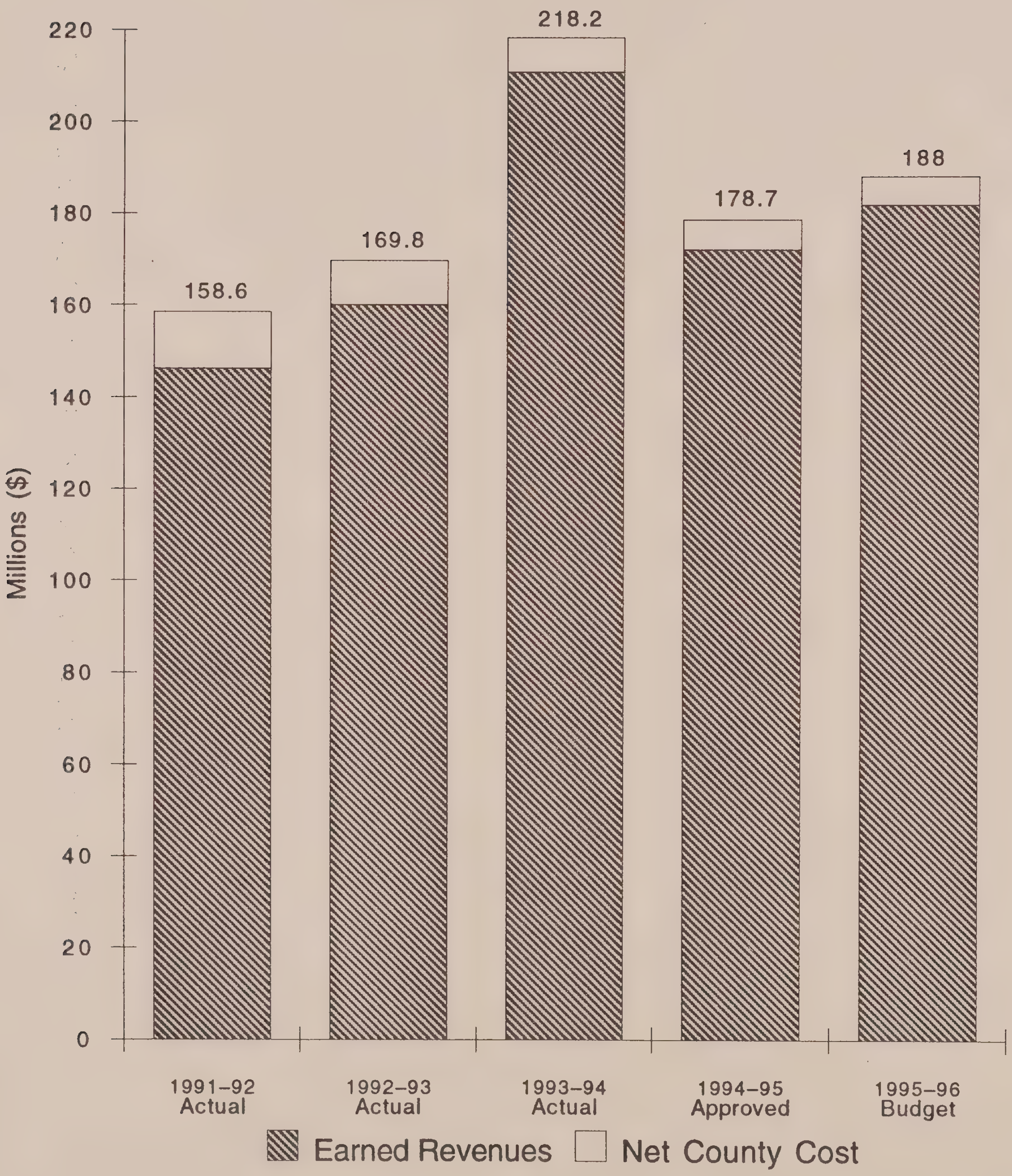
On May 15, 1989, an agreement was executed between the City of Stockton and San Joaquin County for City operation of the Southern Water System. Under the terms of the agreement, the City has the right to use the facilities of the Southern Water System to supply and transport water to City service areas. In consideration of this right, in addition to supplying water to Southern Water System customers at City water rates, the City is providing much needed capital improvements at no cost to the County. These improvements include a second transmission line between the Airport and the Mathews Road Complex, production and storage facilities, and a pipeline to the Stockton East Water District treatment plant.

A portion of the water rate for the Southern Water System is for repayment of funds advanced from the Capital Improvement budget for prior system improvements. The City collects an appropriate surcharge on their rates to fund the repayment to the County's Capital Improvement budget. The cost of capital improvements totaled $671,346 through 1988–89. Payments amortized over a 30–year period were initiated in 1987–88. The principal balance due the Capital Improvement budget was $619,485 as of June 30, 1993.

Health Services

Health Services

Change In Program Expenditures



Health Services Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
40300 Mental Health Pharmacy	F–12	$1,759,674	$2,038,784	$2,038,784	$279,110
40500 Mental Health	F–14	26,426,559	27,125,451	27,125,451	698,892
40600 Substance Abuse	F–18	8,752,361	9,517,407	9,517,407	765,046
40800 Utility Districts	F–27	880,927	974,295	974,295	93,368
41000 Public Heatlh	F–22	15,571,806	15,069,576	14,869,576	(702,230)
49400 Operating Transfers to Heatlh Care Services	F–2	29,717,414	33,118,713	33,118,713	3,401,299
Hospital Enterprise Fund	F–6	83,459,004	86,639,710	86,639,710	3,180,706
Solid Waste Enterprise Fund	F–30	9,577,106	11,396,800	11,396,800	1,819,694
Solid Waste Closure Enterprise Fund	F–35	2,517,784	2,313,000	2,313,000	(204,784)
Total — Health Services		**$178,662,635**	**$188,193,736**	**$187,993,736**	**$9,331,101**

494—Operating Transfers to Health Care Services

Health Services

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$23,371,606	$17,316,076	$20,188,398	$20,188,398	$2,872,322
Operating Transfers Out	12,317,571	12,401,338	12,930,315	12,930,315	528,977
Total Appropriations	$35,689,177	$29,717,414	$33,118,713	$33,118,713	$3,401,299
Earned Revenues By Source					
Aid from Other Governments	$8,201,874	$8,488,238	$8,689,000	$8,689,000	$200,762
Operating Transfers In	23,371,606	17,316,076	19,888,398	19,888,398	2,572,322
Total Revenues	$31,573,480	$25,804,314	$28,577,398	$28,577,398	$2,773,084
Net County Cost					
Required Match	$4,005,697	$3,895,700	$4,223,915	$4,223,915	$328,215
Mandated	0	0	300,000	300,000	300,000
Discretionary	110,000	17,400	17,400	17,400	0
Total Net County Cost	$4,115,697	$3,913,100	$4,541,315	$4,541,315	$628,215

Purpose

This budget provides the General Fund contribution to Health Care Services, consisting of the Health Trust, the Mental Health Services Trust, the Hospital Enterprise Fund, and the Mental Health/Substance Abuse Fund.

Major Budget Changes

Other Charges

➤ $2,572,322	Increased County match due to expansion of SB 855 disproportionate share program.
➤ $300,000	Increase for SB 910 payment.

Operating Transfers Out

➤ $328,215	Increase in State mandated minimum match for Mental Health.
➤ $291,762	Increased match for Vehicle License Fees used to fund Health Trust.
➤ ($91,000)	Decreased match for Vehicle License Fees used to fund Mental Health.

Revenues

➤ $2,572,322	Increased revenue due to expansion of SB 855 disproportionate share program.
➤ $291,762	Increased Vehicle License Fees for Health Trust.
➤ ($91,000)	Decreased Vehicle License Fees for Mental Health.

Program Discussion

The recommended 1995–96 Operating Transfers to Health Care Services contains no discretionary General Fund contributions to Health Care Services, with the exception of $17,400 recommended for one community–based program contained in the Mental Health Services budget.

As shown in the chart on the next page, all Net County Costs recommended for programs *operated* by Health Care Services are required matches for the Hospital, Public Health, Mental Health, and Substance Abuse Services programs.

Two significant changes that affect Net County Cost are recommended for 1995–96. The first is an increase of $328,215 to meet the minimum required match to receive State funding for Mental Health Services. Legislation which reduced this match requirement by 20% sunsets June 30, 1995. While the Governor's Budget assumes continuation of the reduction, legislation is required to avoid restoration to the higher level. If such legislation is enacted, this budget's Net County Cost will be reduced.

494—Operating Transfers to Health Care Services

Health Services

	1994–95 Approved Budget	1995–96 Recommend Budget	Increase/ (Decrease)
Appropriations			
Hospital			
Health Trust Match–W&I 17608.10(a)	$2,138,053	$2,138,053	$0
Health Trust Match–W&I 17608.10(b)	7,736,424	8,018,671	282,247
SB 855	17,316,076	19,888,398	2,572,322
Total Hospital	$27,190,553	$30,045,122	$2,854,569
Mental Health			
Mental Health Trust Match–W&I 17608.10(c)	$491,000	$400,000	($91,000)
Mental Health Trust Match–W&I 17608.05)	1,282,544	1,610,759	382,215
Discretionary–Community Based Organizations	17,400	17,400	0
Total Mental Health	$1,790,944	$2,028,159	$237,215
Substance Abuse Services			
Required Match	$143,222	$143,222	$0
Total Substance Abuse Services	$143,222	$143,222	$0
Public Health			
Health Trust Match–W&I 17608.10(a)	$331,881	$331,881	$0
Health Trust Match–W&I 17608.10(b)	260,814	270,329	9,515
Total Public Health	$592,695	$602,210	$9,515
State of California			
Medi–Cal Administrative Claim SB 910	$0	$300,000	$300,000
Total Appropriations	**$29,717,414**	**$33,118,713**	**$3,401,299**
Revenues			
VLF–Mental Health–W&I 17604(c)	$491,000	$400,000	($91,000)
VLF–Health–W&I 17604	7,997,238	8,289,000	291,762
SB 855	17,316,076	19,888,398	2,572,322
Total Revenues	**$25,804,314**	**$28,577,398**	**$2,773,084**
Net County Cost			
Required Match	$3,895,700	$4,223,915	$328,215
Mandated	0	300,000	300,000
Discretionary	17,400	17,400	0
Total Net County Cost	**$3,913,100**	**$4,541,315**	**$628,215**

The second change is the recommended appropriation of $300,000 to pay the State for its failed attempt to balance the 1994–95 budget through Medi–Cal Administrative claims (SB 910). To balance its 1994–95 budget, the State assessed an administrative fee on each county's SB 910 claim. However, the federal government has refused to accept California's claiming process and has denied all payments. Fearing that the administrative claims might not produce the expected revenue, in 1994 the State Legislature passed a law requiring counties to remit an amount to the State equal to the administrative fee if the full amount of claims did not materialize. Existing State law requires San Joaquin County to provide approximately $1.3 million in administrative fees to the State. However, the California State Association of Counties has been working to reduce this requirement. At the time of budget preparation, the County Administrator estimates that the County will not be required to pay more than $300,000 and recommends an appropriation in this amount.

Summary
All Health Care Services Programs

Michael N. Smith, *Health Care Services Director*

	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$84,298,710	$86,818,701	$91,110,747	$91,110,747	$4,292,046
Services & Supplies	48,440,822	49,911,091	51,791,953	51,791,953	1,880,862
Other Charges	3,843,936	3,149,010	3,077,830	2,877,830	(271,180)
Fixed Assets	2,351,834	536,768	421,735	421,735	(115,033)
Total Expenditures	$138,935,302	$140,415,570	$146,402,265	$146,202,265	$5,786,695
Intrafund Transfers	(822,649)	(677,507)	(1,882,439)	(1,882,439)	(1,204,932)
Total Appropriations	$138,112,653	$139,738,063	$144,519,826	$144,319,826	$4,581,763
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$234,433	$177,400	$175,000	$175,000	($2,400)
Interest/Rents	147,838	145,751	142,458	142,458	(3,293)
Aid from Other Governments	82,716,308	90,342,313	92,343,551	92,243,551	1,901,238
Charges for Services	36,813,385	34,431,692	37,560,548	37,560,548	3,128,856
Miscellaneous Revenues	7,557,036	4,591,266	3,560,159	3,560,159	(1,031,107)
Operating Transfers In	607,183	508,881	1,160,429	1,160,429	651,548
Fund Balances	(365,949)	(92,563)	201,785	201,785	294,348
Total Revenues	$127,710,234	$130,104,740	$135,143,930	$135,043,930	$4,939,190
Net County Cost					
Mandated	$6,397,541	$6,047,103	$5,466,461	$5,366,461	($680,642)
Required Match	3,892,029	3,563,820	3,892,035	3,892,035	328,215
Discretionary	112,849	22,400	17,400	17,400	(5,000)
Total Net County Cost	$10,402,419	$9,633,323	$9,375,896	$9,275,896	($357,427)
Allocated Positions	1,744.0	1,715.0	1,719.0	1,719.0	4.0
Temporary (Full–Time Equivalent)	344.9	388.8	442.9	442.9	54.1
Total Staffing	2,088.9	2,103.8	2,161.9	2,169.9	58.1

This is a summary of the seven budgets administered by the Department of Health Care Services. These include:

- Hospital Enterprise Fund
- 215 New Directions
- 22621 Correctional Health Care
- 403 Mental Health Pharmacy
- 405 Mental Health Services
- 406 Substance Abuse Services
- 410 Public Health Services

Hospital Enterprise Fund

Health Services

Michael N. Smith, *Health Care Services Director*

Hospital Enterprise Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$54,021,370	$52,933,584	$55,681,611	$55,681,611	$2,748,027
Services & Supplies	30,379,296	30,125,420	30,619,952	30,619,952	494,532
Fixed Assets	1,916,199	400,000	338,147	338,147	(61,853)
Total Appropriations	$86,316,865	$83,459,004	$86,639,710	$86,639,710	$3,180,706
Earned Revenues By Source					
Aid from Other Governments	$57,350,210	$60,283,563	$61,422,211	$61,422,211	$1,138,648
Charges for Services	19,444,007	16,704,107	19,961,879	19,961,879	3,257,772
Miscellaneous Revenues	7,384,594	4,333,280	3,117,566	3,117,566	(1,215,714)
Total Revenues	$84,178,811	$81,320,950	$84,501,656	$84,501,656	$3,180,706
Net County Cost					
Required Match	$2,138,054	$2,138,054	$2,138,054	$2,138,054	$0
Allocated Positions	1,106.0	994.0	994.0	994.0	0.0
Temporary ***(Full–Time Equivalent)***	183.8	198.7	237.0	237.0	38.3
Total Staffing	1,289.8	1,192.7	1,231.0	1,231.0	38.3

Purpose

Section 17000 of the California Welfare and Institutions Code mandates provision of medical care to the indigent population of the County. The Board of Supervisors, within certain constraints, can determine the level of service provided under this section. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

San Joaquin General Hospital provides comprehensive and accessible health care services to citizens of San Joaquin County; specialized health care delivery programs not otherwise available in the community; provides preventative and collaborative health care programs; provides care and treatment for institutionalized persons; educational and training programs for physicians and paramedical personnel; initiates and participates in communitywide health care planning; insures effective business management and operates in a cost–effective manner which maximizes collections for services rendered; develops and provides organized health care programs and services for public and private employers and their employees.

Major Budget Changes

Salaries & Employee Benefits

➤ $800,000	Salary and benefits for additional staff for Replacement Hospital.
➤ $290,000	Increase to convert Hospital security from outside service to County employees.
➤ $1,658,027	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($150,000)	Decrease in supply costs due to prime vendor contract with Baxter.
➤ ($261,387)	Decrease in purchased services, due to conversion of purchased security services and cancellation of subsidy for private ambulance contracts.
➤ ($269,465)	Decrease in cost for utilities, other non–medical expenses.

➤ $1,545,276	Increase in County allocation for Workers' Compensation, malpractice, and Casualty insurances.
➤ ($384,021)	Decrease in services received from County.

Fixed Assets

➤ $338,147	Purchase of various medical and office equipment.

Revenues

➤ $517,123	Increase in Medicare rates and improved patient mix.
➤ ($94,712)	Decrease in insurance revenue due to flat work load and patient financial shift to no–pay.
➤ ($500,000)	Lost revenue source under the federal/State SB 910 program. Federal government is holding all hospital claims until Statewide billing problems are resolved.
➤ $300,000	Increase in grants/contracts.
➤ $818,304	Increase in other income reflects contribution from County's retirement system and partial repayment of receivable from the County's Health Insurance Trust.
➤ $404,818	Increase from interagency support services.
➤ $500,000	Increase in professional fees for physician billings.
➤ ($1,200,000)	Decrease in IRCA/SLIAG revenues which was discontinued by federal government.
➤ ($627,712)	Decrease in funding from the Tobacco Tax initiative due to lawsuit against the State and declining tax revenue.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Inpatients (Avg. Daily Census)					
Medical/Surgical	65.1	57.4	60.2	59	61.0
Intensive Care/Cardiac Care	8.5	8.6	8.9	9.9	9.0
Physical Medicine & Rehab.	11.2	10.9	11.7	11.1	11.0
Pediatrics	8.6	8.8	8.3	8.7	9.0
Obstetrics	17.5	17.3	17.7	15.7	17.0
Nursery/Intensive Care	26.0	30.5	29.2	24.6	31.0
Progressive Care Unit	8.1	10.5	10.2	9.9	10.0
Total Inpatients	145.0	144.0	146.2	137.9	148.0
Outpatient (Visits)					
Emergency Room	45,000	47,611	44,207	43,819	45,000
*Outpatient Clinics**	125,000	149,125	137,625	139,072	140,000
Family Prac. Emp. Health/ Ped. Clinic & Satellite Clinic	35,600	36,375	34,786	33,709	34,000
Total Outpatients	205,600	233,111	216,618	216,600	219,000

**Ancillary services are shown to reflect true work load.*

➤ ($410,542)	Net decrease in Realignment revenue due to transfer of $958,613 from the Hospital to the Social Service Trust account to offset County budget.
➤ $3,200,000	Transfer from SB 855 Trust.

Program Discussion

San Joaquin General Hospital, along with other divisions of the Health Care Services Department made major budget and program reductions in 1992–93, 1993–94, and 1994–95, to accommodate both State and County funding shortfalls. This budget represents the fourth year in which major program adjustments are necessitated due to fiscal constraints. These budget constraints do not include State budget considerations as they have not yet been determined.

The Hospital has continued its stringent freeze on expenditures during 1994–95 so that 1995–96 operational and County budget shortfalls can be accommodated.

The 1995–96 Proposed Budget continues the County's position, started in 1993–94, that removes all discretionary County General Fund contributions to the Hospital. The elimination of the $1,581,539 General Fund contribution to the Hospital means that for the third consecutive year, contributions from the County to the Hospital will remain at $2,138,054, or the minimum amount required by State regulations. During 1991–92, the contribution was $4,392,050. In addition, because the Hospital is an Enterprise Fund budget, the Hospital is required to absorb the 2.5% pay and benefit increase of approximately $1.3 million granted by the County to its employees and merit increases of approximately $335,000. Additionally, the Hospital has absorbed increases in the areas of Workers' Compensation ($23,052), malpractice ($1,415,492), and Casualty Insurances ($106,732), for a total of $1,545,276. These increases were partially offset by decreased A–87 cost allocation charges ($384,021) and a credit to the Hospital from the Retirement System ($334,970). For the General Hospital, the cost of maintaining services in 1995–96 at the 1994–95 level is estimated to cost an additional $2 million.

The loss in County support and increased costs have, for the first time, been offset by the use of funding received by the Hospital through the federal SB 855 program. This funding had been allocated for use in the Replacement Hospital Project and related activities. However, due to the loss of Proposition 99 funds, SB 910 funds, IRCA/SLIAG funds, and the transfer of $958,613 in Realignment funding to the Social Services Trust, it is recommended that the Hospital use $3 million from the SB 855 Trust to balance the 1995–96 budget.

The Hospital's ability to respond to fiscal problems within the County budget continues to be severely compromised by ongoing difficulties with State and federal funding sources. The Hospital has attempted to renegotiate the Medi–Cal contract that was last changed in April 1993. The State has, for the first time since Medi–Cal contracting began, refused to consider negotiations. Because of this, Medi–Cal income for the Hospital for 1995–96 does not include any rate increases from the State. This will be the Hospital's third year without a rate increase. The Hospital is again trying to offset the Medi–Cal contract through the use of the SB 1255 program.

As stated in last year's budget message, the State has begun the conversion process of the Medi–Cal AFDC program to a managed care modality. This will have both immediate and long–term fiscal impact on the Hospital and other providers in the community. It is anticipated that the AFDC Managed Care initiative will be in place by September 1, 1995. The Hospital continues to be active in the development of this "Local Initiative Program" for San Joaquin County. San Joaquin General Hospital will be a major player with the State and community providers in the development of the Local Initiative. There is very limited funding from the State to begin the conversion of the Medi–Cal AFDC program to the Local Initiative process, thus the majority of front end cost will be absorbed by the Hospital until a long–term repayment plan from the Local Initiative is implemented.

A description of several significant issues facing the Hospital in 1995–96 follows:

Employee Pay Raise

The 1995–96 Hospital budget contains funding for the 2.5% pay raises that were negotiated between the County and its employees. The Hospital budget contains approximately $1.3 million to pay for this negotiated pay raise.

Hospital Replacement Project

In January 1993, the Board of Supervisors authorized the sale of $106.6 million on Certificates of Participation to fund the cost of the San Joaquin General Hospital Replacement Project.

Project Status

Construction of Phase IA of the Replacement Project commenced in October 1992 and was completed in September 1993 at a cost of $4,446,736. Phase IA construction included the perimeter roads, parking lots, and the utility infrastructure to support the Replacement Hospital.

Construction of Phase 1B, the main Hospital building, commenced in October 1993 and is approximately 70% complete. The project was originally planned for completion by mid–October 1995. However, due to extended rain this past winter, the project is now slated for completion in early November 1995 with occupancy in March 1996.

Phase 1C – Remodeling Project

As a result of the favorable construction bids on Phase 1B and cost savings achieved during construction of Phase 1A, approximately $10.5 to $12 million of funding was determined to be available beyond that required to complete Phase 1B. To maximize the use of available bond financing and State participation in debt service payments through the SB 1732 Program, County staff working with the County's financial advisor and bond counsel, identified construction plans to remodel space that would be vacated in the existing Hospital facility upon completion of Phase 1B. Two projects were identified and are now called Phase 1C Construction. One project involves remodeling several existing inpatient nursing units; the second portion of the project involves constructing a new 26,000 square foot outpatient clinic at the location of the existing Hospital emergency room. Construction plans for both projects were filed with the Office of Statewide Health Planning and Development in June 1994. A decision to proceed or not with Phase 1C will be made at a future date.

Debt Financing

The debt financing of the Hospital Replacement Project extends over a 25–year period. The financial feasibility study completed by Coopers and Lybrand in 1992 integrated various fiscal assumptions which became an essential part of the debt financing instruments. The study assumed that certain Hospital revenues and both mandated and discretionary General Fund contributions would support the project during the term of the financing.

During the past three years, changes have occurred in the Hospital's dedicated revenue streams, including the County's contribution to Hospital operations, that will affect the feasibility study's original assumptions. The County Administrator and the Director of Health Care Services will continue to review modifications to the long–term debt financing plan including options for replacing the County General Fund discretionary contribution and full Realignment funding, originally assumed in the financing plan.

SB 1732 Program

The plan for retiring the debt financing of the Hospital Replacement Project combines County funds with federal and State funds through the SB 1732 Program. The SB 1732 Program pays a share of the Hospital's debt by accessing State and federal funds proportionately to the volume of services provided to Medi–Cal patients compared to the total volume of Hospital Care. The program includes a 90% floor which insures that if Medi–Cal utilization is reduced, the SB 1732 State share will not fall below 90% of the base year amount. The possibility exists that the federal share of debt retirement under SB 1732 could drop if Medi–Cal utilization substantially declines.

The floor rate of SB 1732 participation in debt retirement is based upon Medi–Cal utilization during the calendar year in which construction plans are submitted to the State for review. Final calculations of the Medi–Cal utilization for the Hospital's base year 1992 were recently completed and a Medi–Cal utilization rate of 51.16% was established as the floor rate of State participation in debt service payments through the SB 1732 Program.

Due to completion of the Phase 1A construction in September 1993, debt service payments for the Replacement Project began in March 1994. To date, three debt service payments have been made totaling $1,239,000. To receive State participation in the debt service payments, an amendment to the agreement between the County and the California Medical Assistance Commission was presented to the Board of Supervisors and approved in August 1994. Subsequently, the amendment was forwarded to the California Medical Assistance Commission and was adopted as an amendment to the base Medi–Cal contract in October 1994. Following approval of the amendment, the Hospital applied for and received approximately $485,000 of State funding for initial participation in the debt service of the Replacement Project based upon the volume of construction completed to date.

SB 855 Program

The Hospital continues to participate in the SB 855 Program, a State/County Intergovernmental Transfer Program to bring additional federal funds to San Joaquin General Hospital as a disproportionate share public facility. All funds received through the SB 855 Program have been Board designated to support the Hospital Replacement Project and other one–time health related expenses.

SB 855 program funding is expected to be reduced for 1995–96. Beyond 1995–96 the future of the program is unclear. One or more of the following issues may lead to significant reform of the program within the next two years:

- Current efforts in Congress to develop a balanced federal budget have targeted the MediCare and Medicaid programs for substantial savings. The continuation of the SB 855 program, its level of funding, and the method for distributing funds are all under debate.
- The State of California, to address State budget problems, has become the largest recipient of funds, claiming $239 million in 1994–95 for alleged administrative costs.
- Although developed to provide additional funding to hospitals serving a disproportionate share of indigent and poor patients, almost 37% of the funding provided to hospitals is now received by private non–profit community hospitals which, while having high Medi–Cal utilization rates, provide little or no uncompensated care to the indigent and poor. As non–governmental hospitals, these facilities receive funds without having to participate in the transfer of funds used to obtain the federal matching dollars.

Staff of San Joaquin General continue to work with legislative advocates for public hospitals at both the national and State levels to educate Congress and the State Legislature on the need for the SB 855 program and to develop alternatives for the distribution of funds to ensure that hospitals providing the greatest volume of care to the indigent and poor receive the benefit of the program as originally intended.

During the period of 1991–92 through 1994–95, the Hospital will have received approximately $33 million through the SB 855 Program. All funds received to date have been deposited in the Hospital Replacement Project Trust. Funds received beyond 1994–95 will be deposited in the Hospital Replacement Project Trust and may be recommended to be pledged for any unforeseen Replacement Project costs or contingencies that relate to Hospital operations including physician contracting (IRS review), primary care physician recruitment for managed care, capital investment in outpatient facilities for managed care, further development of the Hospital complex master plan, and County and State reductions.

During fiscal year 1994–95 the County Administrator, in consultation with the Director of Health Care Services, recommended the transfer of approximately $3.1 million of funding from the Health and Mental Health Realignment Trusts to the Social Services Trust to address deficits in the welfare programs. As Realignment funding of the Health and Mental Health Trust Funds is used directly for operations, funds previously received through the SB 855 Program and on deposit in the Hospital Replacement Project Trust have been used to replace the monies transferred. A similar transfer of $2.8 million of Realignment funds is recommended for 1995–96. The Director of Health Care Services, in consultation with the County Administrator, has proposed a plan to offset the loss of funds through a combination of expense reduction and the transfer of SB 855 Trust funds including:

- Institute salary savings using a "rolling" freeze on approximately 60 positions currently vacant or under recruitment.
- Abandon recruitment efforts for a replacement senior administrator for Clinical Services.
- Consolidate and reorganize mid–management responsibilities as positions become vacant.
- Reduce inventory of medical/surgical supplies and reduce supply expense by standardizing products and consolidating distribution.
- Reduce utility costs through changes in service with PG&E and the State natural gas purchasing cooperative.
- Reduce staff through attrition and reassignment in hospital departments not affected by staffing changes or position additions required by the replacement hospital or managed care start–up.
- Discontinue the community ambulance subsidy.

State Budget Shortfalls

The 1995–96 budget does not include any provisions for responding to potential reductions as a result of the final State Budget. As this budget is put together, the State of California faces a significant shortfall for 1995–96.

Because the County has received no confirmation from the State as to how it will address the shortfall, the recommended budget assumes that it will not significantly affect this budget. If the State passes a portion of this shortfall onto the County, the Hospital budget may need to be reopened to address funding reductions from the State. There are no additional revenues due to the Hospital for 1995–96 that will offset any further reduction from the State.

1994–95 Accomplishments

1. Continued to keep the Hospital Replacement Project on schedule. It will be completed in November 1995 with occupancy in March 1996.
2. Continued to implement managed care activities for the Department and Local Initiative on schedule.
3. Completed 90% of the medical staff reorganization.
4. Initiated a strategic planning process with the completion of mission, vision, and principle statements along with internal and external demographic, and timely data analysis.

1995–96 Objectives

1. To complete and occupy the Hospital Replacement Project.
2. To continue managed care activities.
3. To complete the first phase of the strategic planning process.
4. To review and revise the debt retirement plan for the Hospital Replacement Project considering Hospital operational realities and County fiscal constraints.

403—Mental Health Pharmacy

Health Services

Michael N. Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	**1993–94 Actual**	**1994–95 Approved**	**1995–96 Request**	**1995–96 Recommend**	**Increase/ (Decrease)**
Expenditures					
Salaries & Benefits	$403,336	$698,596	$749,583	$749,583	$50,987
Services & Supplies	878,261	1,066,078	1,294,201	1,294,201	228,123
Other Charges	218	0	0	0	0
Fixed Assets	2,497	0	0	0	0
Total Expenditures	$1,284,312	$1,764,674	$2,043,784	$2,043,784	$279,110
Intrafund Transfers	0	(5,000)	(5,000)	(5,000)	0
Total Appropriations	$1,284,312	$1,759,674	$2,038,784	$2,038,784	$279,110
Earned Revenues By Source					
Aid from Other Governments	$6,388	$345,453	$428,803	$428,803	$83,350
Charges for Services	1,511,559	1,506,784	1,609,981	1,609,981	103,197
Fund Balance	(233,635)	(92,563)	0	0	92,563
Total Revenues	$1,284,312	$1,759,674	$2,038,784	$2,038,784	$279,110
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full–Time Equivalent)	7.1	7.1	8.3	8.3	1.2
Total Staffing	14.1	14.1	15.3	15.3	1.2

Purpose

The Welfare and Institutions Code mandates the existence of community mental health services and regulates those services. The purpose of the Mental Health Pharmacy is to provide psychotropic medication for Mental Health Services' clients and to provide durable medical equipment supplies to clients of Health Care Services and other health care providers.

Major Budget Changes

Salaries & Employee Benefits

➤ $170,567	Increase in extra–help salaries and benefits.
➤ ($128,450)	Increase in salary savings.
➤ $8,870	Negotiated salary and benefit adjustments.

Services & Supplies

➤ ($30,000)	Decrease in non–medical supplies.
➤ ($87,500)	Decrease in medical, dental, and lab, supplies.
➤ $130,000	Increase in medical instruments and equipment.
➤ $15,623	Increase in miscellaneous expense lines.
➤ $200,000	Increase in support of Mental Health Services.

Revenues

➤ $45,841	Increase in Medi–Cal for Weber Home Health Care.
➤ $14,524	Increase in MIA sales for Weber Home Health Care.

➤ $22,985	Increase in Medicare for Weber Home Health Care.
➤ $11,264	Increase in non–medication sales for Weber Home Health Care.
➤ $40,000	Increase in out–patient Short/Doyle medications for Pharmacy.
➤ $60,000	Increase in fee–for–service Pharmacy.
➤ ($13,229)	Decrease in interfund Hospital transactions.
➤ $5,162	Increase in miscellaneous revenues.
➤ ($92,563)	Decrease in Pharmacy operation contribution to Mental Health Fund balance.

Program Discussion

The separate Pharmacy budget permits Mental Health Services to access revenue sources that are denied pharmacy operations included in an overall mental health program. A stand–alone budget is a key test of separateness in determining eligibility for billing as an independent provider.

Weber Home Health provides durable medical equipment such as wheelchairs, walkers, oxygen concentrators, bathroom medical and safety aides, oxygen tanks, and hospital beds for rent or purchase by patients of San Joaquin County Health Care Services or other health providers.

1994–95 Accomplishments

1. Remodeled the Pharmacy Patient Consultation area to provide more confidentiality to patients.
2. Implemented several cost containment processes consistent with quality patient care.
3. Transferred Weber Home Health Care operations from the Hospital to the Pharmacy.
4. Improved Weber Home Health Care financial operations.

1995–96 Objectives

1. To further improve financial operations of Weber Home Health Care by instituting effective billing and accounts receivable and inventory control processes.
2. To enhance Quality Improvement activities.
3. To improve the process for non–formulary drugs.

Work Load Data

	Actual 1991–92	 1992–93	 1993–94	Est./Act. 1994–95	Projected 1995–96
Prescriptions	54,106	60,539	55,371	52,872	55,000
Durable Medical Equipment	N/A	5,653	7,064	7,265	12,454

405—Mental Health Services

Health Services

Michael N. Smith, ***Health Care Services Director***

Mental Health & Substance Abuse Fund	**1993–94 Actual**	**1994–95 Approved**	**1995–96 Request**	**1995–96 Recommend**	**Increase/ (Decrease)**
Expenditures					
Salaries & Benefits	$11,836,698	$13,000,000	$13,000,000	$13,000,000	$0
Services & Supplies	10,616,544	11,402,675	12,483,701	12,483,701	1,081,026
Other Charges	2,727,325	2,119,620	1,937,486	1,937,486	(182,134)
Fixed Assets	157,992	0	0	0	0
Total Expenditures	$25,338,559	$26,522,295	$27,421,187	$27,421,187	$898,892
Intrafund Transfers	(72,327)	(95,736)	(295,736)	(295,736)	(200,000)
Total Appropriations	$25,266,232	$26,426,559	$27,125,451	$27,125,451	$698,892
Earned Revenues By Source					
Interest/Rents	$147,409	$145,751	$142,458	$142,458	($3,293)
Aid from Other Governments	13,513,867	14,601,237	15,812,587	15,812,587	1,211,350
Charges for Services	10,965,740	10,379,205	9,339,992	9,339,992	(1,039,213)
Miscellaneous Revenues	7,691	422	470	470	48
Fund Balance	(1,089,233)	0	201,785	201,785	201,785
Total Revenues	$23,545,474	$25,126,615	$25,497,292	$25,497,292	$370,677
Net County Cost					
Required Match	$1,610,758	$1,282,544	$1,610,759	$1,610,759	$320,815
Discretionary	110,000	17,400	17,400	17,400	0
Total Net County Cost	$1,720,758	$1,299,944	$1,628,159	$1,628,159	$328,215
Allocated Positions	262.0	279.0	279.0	279.0	0.0
Temporary (Full–Time Equivalent)	76.8	76.8	76.8	76.8	0.0
Total Staffing	338.8	355.8	355.8	355.8	0.0

Purpose

Mental health treatment priorities are identified in legislation and require services to persons with persistent mental illness including adults, seniors, and children. Mental Health Services provides an array of programs to all age groups and also operates the Conservatorship Office, the Employee Assistance Program, Adult Activity Center, a custody psychiatric service, and provides financial and data support services for the Office of Substance Abuse and Public Health Services.

Major Budget Changes

Salaries & Employee Benefits

➤ $989,171	Negotiated salary and benefit adjustments, including 18 positions added midyear by the Board of Supervisors.
➤ ($47,857)	Decrease in extra help salaries and benefits.
➤ ($941,314)	Increase in salary savings.

Services & Supplies

➤ $373,452	Increase in outside services due to contracting for housekeeping services.
➤ ($100,000)	Decrease due to reorganizing Crisis Services.
➤ ($93,314)	Eliminate contribution to the Inpatient Managed Care Risk Fund.
➤ $809,200	Increase in contracts due to the Inpatient Consolidation (Managed Care) function, transferred from the State to the County effective January 1, 1995.
➤ $353,103	Increase for Homeless and Latino contracts funded by federal grant (SAMHSA).

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Adult Services (Patient Days)					
Psychiatric Health Facility	12,900	12,442	11,876	12,045	12,316
State Hosp, Post Hosp & Subacute Care	11,824	11,722	10,971	12,266	11,960
Geriatric Services (Patient Days)	5,435	6,023	1,855	0	0
Child/Adoles. Services (Patient Days)					
Children's Placement & State Hospital Care	0	0	0	60	50
Regional Adolescent Program	12,040	14,554	9,689	12,094	12,100
Partial Day Prog. (Patient Days)					
Day Treatment Adults & Senior Citizens	7,309	7,205	10,181	10,690	10,500
Day Treatment/Children	12,759	13,840	13,263	13,287	13,400
Mental Retardation	40,566	40,606	41,178	43,237	43,200
Rehabilitation/Job Placement, Socialization & Community Re–entry	31,206	35,038	28,798	30,238	30,000
Outpatient (Visits)					
Adult Outpatient/Crisis	55,983	57,859	57,550	60,428	60,000
Lodi Clinic	5,008	4,856	6,084	6,388	6,400
Children's Services	7,623	10,074	11,932	12,529	12,800
Jail Services	5,153	3,746	9,634	10,116	10,200
Conservatorship (Hours)	18,448	17,818	16,329	15,696	16,000
Case Management (15 Min. Units of Time)	50,611	54,121	43,091	45,246	45,000
Community Services (Hours)					
Prevention, Intervention, Outreach, Community Consultation	62,208	27,987	32,224	30,106	30,000
Employee Assistance (Clients Served)					
County Employee Sessions	865	871	854	890	990
County Training Attendance	927	843	712	670	760
Contract Services Employee Sessions	390	395	507	594	425
Contract Services Training Attendance	392	497	322	300	400

➤ ($493,265)	Decrease in contracts with UOP serving the Institute for Mental Disease (IMD) clients.
➤ $262,277	Increase in drug costs.
➤ ($30,427)	Decrease in miscellaneous costs.

Other Charges

➤ ($183,596)	Decrease in State Hospital cost due in part to utilization of one less bed.

Intrafund Transfers

➤ ($200,000)	Increased charges to Mental Health Pharmacy to help balance budget.

Revenues

➤ $176,417	Increase in SAMHSA federal grant.
➤ $1,500,000	Increase due to Inpatient consolidation (Managed Care) representing the State share.
➤ ($300,000)	Decrease in State mandate reimbursements.
➤ ($91,000)	Decrease in vehicle license fees.
➤ ($900,000)	Decrease in Partial Hospitalization (Medicare) revenues.
➤ $185,000	Increase in fee–for–service due to inpatient consolidation.
➤ ($230,287)	Decrease in Activity Center revenues.
➤ ($42,080)	Decrease in Conditional Release Program fees.
➤ ($80,000)	Decrease in professional building rents.
➤ $201,785	Increase due to fund transfer from the Mental Health fund balance.

Program Discussion

In 1994–95 Mental Health Services began implementing the inpatient consolidation program known as Mental Health Managed Care. This program effort will require $1,655,600 in expenditures in 1995–96 ($1,500,000 State share plus $155,600 Fee–For–Service match). In addition, the 2.5% salary increase will cost Mental Health approximately $300,000 in 1995–96. Despite these cost increases the total recommended increase in appropriations is only $898,892 over 1994–95.

Expenditure increases are limited due to revenue losses which have caused corresponding expenditure reductions in other programs. Partial Hospitalization (Medicare) revenues have decreased by $900,000 and Realignment revenues, totalling $1,357,926, have been transferred from the Mental Health Trust Fund to cover shortfalls in the Social Services Trust and Public Health Services. Consequently, the 1995–96 Mental Health budget is unable to support the same expenditure level as in 1994–95.

The recommended Mental Health Services budget addresses this shortfall by holding funding of salaries and benefits to 1994–95 levels and not funding all of the inpatient consolidation expenses, e.g. risk pool expense. Although allocated positions were increased by 18 in 1994–95, Mental Health will rely on normal salary savings due to turn–over and recruitment time, plus selective hiring freezes to stay within the budgeted amounts for salaries and benefits. In 1994–95, Mental Health began setting aside funds in its fund balance to act as a risk pool in case inpatient Managed Care did not perform as expected. For 1995–96, the recommended budget is unable to fund this set aside and, instead, must rely on the overall Mental Health Fund balance to cover unexpected costs or revenue shortfalls in Managed Care.

Additionally, fund transfers from the earnings of the Mental Health Services Pharmacy ($200,000) and from the Mental Health Services fund balance ($219,185) are recommended to support 1995–96 programmed expenditures. Additional Mental Health Services fund balance contributions may need to be made in 1995–96 if Mental Health is unable to operate within the recommended appropriations without major position reductions or terminations.

A significant program that had been expected to be implemented in 1995–96, but which is now not funded, is the Long Term Facility for Institute of Mental Disease (IMD) patients. This program, costing approximately $600,000, would provide an improved continuum of care for IMD clients, ultimately reducing the cost of the IMD program. This program's implementation will be deferred until additional funding can be identified.

The second phase of the implementation of Mental Health Services Managed Care is scheduled for July 1, 1996. At that time, the merging of Short/Doyle and Fee–For–Service Medi–Cal Outpatient Services will occur. There is a good possibility that capitation of Medi–Cal will occur at the same time. Mental Health's current management information systems are not adequate to administer the Managed

Care Plan program. Nor are these systems adequate for the provider function in the Managed Care environment. Mental Health Services personnel are currently evaluating software and hardware needs to allow appropriate administration of Mental Health Services programs under Managed Care. Mental Health anticipates that software and hardware to successfully administer these programs will be purchased in the second half of 1995–96 . These costs are not contained in this recommended budget. Once developed, a proposal will be submitted to the Board of Supervisors for approval later this year.

During 1995–96, Mental Health will continue to seek more effective and efficient processes for delivering mental health services to its constituents. Additionally, Mental Health Services will continue to seek improved and additional revenue sources. A more stable funding situation needs to be achieved during this fiscal year if major program disruption and a dysfunctional mental health system are to be avoided in 1996–97.

The recommended budget contains no provision for any impacts of the State budget. If the State budget significantly affects Mental Health, the Director of Health Care Services and the County Administrator will return to the Board with additional recommendations.

1994–95 Accomplishments

1. Implemented the consolidation of Fee–For–Service and Short/Doyle Medi–Cal Inpatient Services.
2. Began preparing for Outpatient Managed Care, including full capitation of all Fee–For–Service Medi–Cal, which is proposed to begin July 1, 1996.
3. Assumed management of Weber Home Health Care.
4. Hired a Program and Systems Analyst I who has responsibility of fully implementing the Pathworks network. A task force has begun exploring ad hoc query and report writing from the mental health database utilizing familiar database tools on personal computers.
5. Provided training which helped Mental Health Services staff to cope in an outstanding fashion with the changes associated with Inpatient Managed Care and other major transitions.

1995–96 Objectives

1. To achieve a 30% reduction from the 1994–95 Inpatient Managed care budgeted inpatient days.
2. To choose a strategy for a managed care management information system by October 1995.
3. To assure the long–term viability of Weber Home Health Care.
4. To maintain an effective service delivery system with diminishing financial resources.
5. To choose a cost–effective strategy to replace the obsolete telephone system at Mental Health Services.

406—Substance Abuse Services

Health Services

Michael N. Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	**1993–94 Actual**	**1994–95 Approved**	**1995–96 Request**	**1995–96 Recommend**	**Increase/ (Decrease)**
Expenditures					
Salaries & Benefits	$5,961,757	$6,258,216	$6,845,974	$6,845,974	$587,758
Services & Supplies	2,835,988	2,479,030	2,671,433	2,671,433	192,403
Fixed Assets	101,637	15,115	0	0	(15,115)
Total Appropriations	$8,899,382	$8,752,361	$9,517,407	$9,517,407	$765,046
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$234,106	$175,000	$175,000	$175,000	$0
Aid from Other Governments	5,380,960	5,311,665	5,449,058	5,449,058	137,393
Charges for Services	2,081,826	2,969,415	3,503,627	3,503,627	534,212
Miscellaneous Revenues	102,354	153,059	246,500	246,500	93,441
Fund Balance	956,919	0	0	0	0
Total Revenues	$8,756,165	$8,609,139	$9,374,185	$9,374,185	$765,046
Net County Cost					
Required Match	$143,217	$143,222	$143,222	$143,222	$0
Allocated Positions	117.0	114.0	115.0	115.0	1.0
Temporary *(Full–Time Equivalent)*	70.6	79.2	92.5	92.5	13.3
Total Staffing	187.6	193.2	207.5	207.5	14.3

Purpose

Although counties are not required by law to provide substance abuse prevention and treatment services, if a county chooses to provide such services, various State and federal regulations control their operation. State law mandates a 10% county match of State–provided funds. Federal law mandates that 20% of the federal funds be spent for prevention, 10% for perinatal services, and 5% for pre and post counseling for injection drug users.

Major Budget Changes

Salaries & Employee Benefits

➤ $194,030	Increase for SSI contract staff.
➤ $168,801	Increase for Methadone expansion and HIV Grant contract staff.
➤ $142,863	Increase for FOCUS Medi–Cal Program contract staff.
➤ $46,284	Increase for allocated Accountant Auditor II position.
➤ ($161,591)	Increased salary savings.
➤ ($39,595)	Decrease in extra–help.
➤ $130,693	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $143,222	Increased Mental Health administrative charges.
➤ $61,273	Increase for outside services.
➤ $117,250	Increase for Rents–Structures and Grounds.
➤ ($122,041)	Decrease reflects change in accounting for Indirect Costs.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	**1992–93**	**1993–94**	**1994–95**	**1995–96**
Prevention Activities					
Schools contacted	190	138	140	150	160
Students contacted	26,000	23800	24,200	25,000	25,000
Organizations contacted					
Individuals contacted	1,200	738	700	650	650
	57,000	60,840	64,000	60,000	60,000
Treatment Services					
Recovery House					
Admissions	480	464	497	490	492
Client days	30,716	30,280	31,025	31,200	31,400
Residential Treatment Center					
Admissions	368	389	372	412	410
Client days	8,276	8,022	8,560	9,125	9,000
Residential Drug Program					
Admissions	0	122	159	162	171
Client days	0	6,720	15,500	16,000	17,500
Residential Treatment/Detox					
Admissions	438	435	443	450	464
Client days	1,704	1,696	1,825	1,870	1,900
Starting Point Detox					
Admissions	2,250	2,164	1,462	1,500	1,450
Client days	6,750	6,276	4,580	5,600	4,500
Starting Point Reception Center					
Admissions	9,818	5,599	3,075	3,100	3,300
Addiction Recovery Center					
Admissions	120	172	160	160	272
Individual visits	557	1,523	1,325	1,267	1,509
Group visits	1,456	3,975	3,976	3,800	4,528
Drinking Driver Program					
Admissions	1,124	1,141	1,330	1,350	1,436
Group visits	47,608	18,256	37,688	38,000	40,488
First Offender Program					
Admissions	1,248	1,141	531	480	671
Group visits	19,968	18,256	6,760	6,440	7,540
SEARCH Program					
Client contacts	10,309	9,248	9,085	8,782	8,850
Heroin Detox	21,000	24,817	25,000	26,000	28,000
Methadone Maintenance	105,004	107,544	110,000	136,875	146,000
Drug Free (CDCC)	6,801	7,050	10,686	9,500	11,000
Women's Program	29,087				
Perinatal Services					
FOCUS Program	160	230	298	250	275
AIM Program	111	327	590	600	775
Women's Methadone Program	29,087	0	0	14,600	32,850
Transitional Housing for Women & Children	0	50	72	79	125

Revenues

➤ $567,565	Increased Medi–Cal revenues for Methadone maintenance, Chemical Dependency Counseling, and FOCUS programs.
➤ $177,000	Increased SSI contract revenues.
➤ $120,350	Increased Housing Authority contract revenues.
➤ $163,709	Increased State General Fund revenues.
➤ $84,584	Increased federal Block Grant revenues.
➤ $59,398	Increased First Offender revenues.
➤ $58,456	Increased Other–Enterprise Fund reflects accounting changes in billing for services provided.
➤ ($193,669)	Decreased Drug Program–Other revenue.
➤ ($123,400)	Decreased Patient Pay revenues.
➤ ($122,041)	Decreased federal Indirect Costs reflects change in accounting for indirect costs.
➤ ($23,367)	Decreased Drinking Driver revenues.

Program Discussion

In 1995–96, because of reduction in revenues in some categories and increased operational expenses, several core residential and prevention programs are being scaled back. The Substance Abuse budget is built on the Division's capability to generate more Medi–Cal dollars which require a State General Fund match. If these increased revenues are not realized, program reductions will have to be made.

In 1993–94, due to serious budget problems, the Starting Point and Honor Farm Reception Center programs were consolidated. Without these programs, overcrowding problems in the Jail would be compounded. The result was a General Fund savings of approximately $284,000. The service delivery impact is that fewer people were served who need detox services, primarily public inebriates and drug addicts on the street. However, by consolidating the two programs, Health Care Services was able to maintain a basic core of services for detoxification and referral for those individuals who want help through the various treatment programs. This effort continues in 1995–96.

A new allocated position of Accountant Auditor II is recommended. The position is needed due to a change in Medi–Cal and federal block grant reporting requirements. There is no Net County Cost associated with this position.

Funding for contractual extra–help has increased by $493,024, resulting in a recommended net addition of 13.3 temporary FTE's. This results from specific, revenue offset program changes. The first change is in the Methadone Maintenance program which has added six contract staff and four extra–help due to an expansion of an HIV grant and increased utilization by Medi–Cal eligibles. The FOCUS perinatal program has added two contract staff due to increased Medi–Cal eligible usage. Finally, eight contract staff were added midyear to handle the 1,200 clients in the SSI monitoring program. These increases have been offset by a reduction in temporary help, as several existing workers took contract positions.

Prevention/Education/Intervention activities are a significant portion of Health Care Services' prevention effort. These activities include the Students–In–Prevention program, the Friday Night Live and Club Live activities, as well as Building Awareness Through Schools program. A Youth Advisory Board has been established to oversee program operations for the Live Youth campaign; this campaign supports youth–initiated projects that help youth before they get in trouble with alcohol and drugs. The 1995–96 plan is to continue prevention efforts with reduced staffing and continue the support of intervention efforts by having a Youth Counseling component as part of Prevention Services.

Substance Abuse Services intends to maintain its core treatment programs, both residential and outpatient. Residential category includes both short–term and long–term residential programs: the 28–day Residential Treatment Center; the 90–day Recovery House program; and the six month Residential Drug program, which primarily serves heroin and cocaine addicts. The Methadone Maintenance program and Methadone Detox are core outpatient services along with the Chemical Dependency Counseling Center for first time drug offenders, especially those individuals with amphetamine and cocaine problems. The Women's Methadone program has become a separate component of the Office of Substance Abuse known as the Aurora Street Clinic. The Drinking Driver programs have been scaled back; however, they will continue to serve the drunk driver in an outpatient setting. The Alcohol Recovery Center outpatient program is now known as the Addiction Recovery Center and has expanded to serve Medi–Cal clients.

In June 1994, the methadone programs in California won a lawsuit which made methadone and other Medi–Cal certified programs entitlements. As a result of this lawsuit the Medi–Cal certified programs in San Joaquin County, including Methadone Maintenance, Chemical Dependency Counseling Center, Women's Methadone program, Addiction Recovery Center, and the AIM program, must take Medi–Cal clients on the program within 30 days. This has required the Office of Substance Abuse to maximize existing drug Medi–Cal dollars and to request additional funding for 1995–96. This will require expansion of some Medi–Cal certified programs.

Perinatal Services, which are part of the core services, include Women's Transitional Housing for women and children; the AIM program for women who are pregnant and abusing substances; and the FOCUS program, which is for drug addicted babies and their mothers and siblings. These perinatal services are grant–funded for three to five years. Currently, Substance Abuse Services is in the middle of these grant periods. One of the accomplishments in 1994–95 has been to expand residential housing for mothers and children who are participating in the perinatal programs. The Super 60 Motel in downtown Stockton has been leased for occupancy in 1995–96.

Other grant–funded programs are Community Works; the HIV Contagious Disease Outreach program; the Community Prevention Partnership program; and the SEARCH program, a project to help Southeast Asians access health care. In 1993–94, this program was consolidated with the Transcultural Clinic program operated by Mental Health Services. The plan is to deliver an integrated health care system which addresses client needs by reaching into the Southeast Asian Community and developing a spectrum of services within neighborhoods that can be delivered in a culturally and linguistically sensitive way.

While all the Substance Abuse programs temporarily remain intact, there will be an effort to consolidate services and there may ultimately be a reduction of services due to rising operational costs and lack of funding. Substance Abuse Services has eliminated all reliance on discretionary County General Fund monies and is relying on drug Medi–Cal funding to maintain its outpatient programs. To continue to provide prevention and core treatment services to the community, there will be an ongoing need to consolidate and reduce services.

No provision has been made for the 1995–96 State Budget impacts in this recommended budget. Should significant changes occur at the State level, the County Administrator and Director of Health Care Services will return with additional recommendations.

1994–95 Accomplishments

1. Maintained 28 Students–In–Prevention peer educator groups in all 14 high schools in San Joaquin County. In addition, 10 Friday Night Live and Club Live groups were maintained in high schools and middle schools.
2. Supported and continued the Live Youth program and Advisory Board.
3. Established new Club Live Chapters in three middle schools.
4. Provided residential and outpatient services for over 7,500 persons with alcohol and/or drug problems.
5. Maintained a 99% occupancy rate in the residential programs.

1995–96 Objectives

1. To maintain prevention services for youth within the community by providing peer educator groups in the Students–In–Prevention program, by providing Friday Night Live and Club Live groups in the high schools and middle schools, and continuing the Live Youth Advisory Board.
2. To maintain core residential and outpatient services for persons with alcohol and drug problems.
3. To maintain a coordinated delivery of perinatal services for substance abusing women and their children along with transitional housing for women and their children in one perinatal service center.
4. To maintain a 95% occupancy level in all residential programs.
5. To help address the criminal justice need by working on alternative to incarceration programs.

410—Public Health

Health Services

Michael N. Smith, ***Health Care Services Director***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$10,008,273	$11,750,138	$12,404,984	$12,404,984	$654,846
Services & Supplies	2,431,361	3,349,888	3,119,349	3,119,349	(230,539)
Other Charges	1,116,393	788,578	903,358	703,358	(85,220)
Fixed Assets	173,509	121,653	83,588	83,588	(38,065)
Total Expenditures	$13,729,536	$16,010,257	$16,511,279	$16,311,279	$301,022
Intrafund Transfers	(612,491)	(438,451)	(1,441,703)	(1,441,703)	(1,003,252)
Total Appropriations	$13,117,045	$15,571,806	$15,069,576	$14,869,576	($702,230)
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$327	$2,400	$0	$0	($2,400)
Interest/Rents	429	0	0	0	0
Aid from Other Governments	6,464,883	9,800,395	9,230,892	9,130,892	(669,503)
Charges for Services	2,614,140	2,636,369	2,908,083	2,908,083	271,714
Miscellaneous Revenues	62,397	104,505	124,500	124,500	19,995
Operating Transfers In	607,183	358,881	940,429	940,429	581,548
Total Revenues	$9,749,359	$12,902,550	$13,203,904	$13,103,904	$201,354
Net County Cost					
Mandated	$3,367,686	$2,669,256	$1,865,672	$1,765,672	($903,584)
Allocated Positions	252.0	283.0	286.0	286.0	3.0
Temporary (Full–Time Equivalent)	6.6	11.9	9.1	9.1	(2.8)
Total Staffing	258.6	294.9	295.1	295.1	0.2

Purpose

The purpose of San Joaquin County Public Health Services is to protect, preserve, and promote the health of the San Joaquin community irrespective of age, sex, race, ethnicity, or income. Public Health goals are to prevent preventable diseases, premature deaths, and disability, and promote optimal physical, emotional, and social well being.

Major Budget Changes

Salaries & Employee Benefits

➤ $1,188,177	Full–year funding of positions added midyear.
➤ ($719,864)	Increased salary savings due to departmental restructuring and multi–allocated therapy positions.
➤ ($94,340)	Decreases in extra–help, contract employment, overtime, and holiday pay as cost reduction measures.
➤ ($50,332)	Decrease in retirement reduction incentive payment.
➤ $109,878	Increase for three new positions recommended for California Children Services (CCS).
➤ $221,327	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $72,531	Increase in services and supplies for the CAL–LEARN program.
➤ ($303,070)	Decrease in operating expenses as cost reduction measures.

Other Charges

➤ $67,978	Increase in care to clients with AIDS.
➤ ($153,370)	Decrease in diagnosis and treatment in CCS.

Intrafund Transfers

➤ ($1,056,000)	Increase for the CAL–LEARN contract from the Human Services Agency.

Fixed Assets

➤ $3,584	Office equipment for Immigration – Public Health.
➤ $1,334	Video equipment for TB–HIV Drug treatment classes.
➤ $18,000	Four wheel drive vehicle for solid waste/landfill inspections.
➤ $4,000	Landfill gas detector.
➤ $8,770	Office equipment for Environmental Health.
➤ $600	Microscope lens for laboratory.
➤ $14,460	Office equipment for WIC program.

Work Load Data

	Actual 1991–92	Actual 1992–93	Actual 1993–94	Est./Act. 1994–95	Projected 1995–96
Clinical Services					
Total Clinics	92	96	98	91	91
Number of Patient Visits	79,348	85,000	88,969	77,103	79,703
Public Health Nursing					
Field Visits	28,017	18,725	12,017	13,703*	13,000
Case Mgmt, ADP & CCS/HIV clients	311	396	410	320	323
Anonymous, Confidential & Sentinel Surveillance HIV Tests	6,702	6,000	6,275	5,300	5,138
HIV Public Education Contacts	3,228	3,615	4,000	6,400	6,920
Environmental Health Staff Hours	68,297	56,735	58,168	57,088	55,999
Laboratory Procedures	100,477	102,000	103,682	100,000	102,000
Maternal,Child and Adolescent Health					
WIC Case Load/Month	5,400	6,019	6,700	8,000	8,500
Health Education Public Contacts	165,144	101,522	261,600	200,000	180,000
California Children Services					
Average Case Load/Month	1,953	2,179	2,365	2,400	2,500
New Cases Opened	585	681	722	750	775
Cases Closed	510	513	438	460	500
Average Referrals/Month	78	89	97	105	115

**In 1994–95 a new method was adopted to count not only home visits but activities performed during each visit so that Medi–Cal Administrative Claiming could be maximized. Unduplicated field visits were significantly reduced.*

➤ $1,500	Teleconference machine for Health Education.
➤ $2,950	Refrigerator to store vaccine biologicals.
➤ $26,350	Computer hardware, software, and upgrades.

Revenues

➤ ($319,187)	Decrease in SB 910 reimbursement.
➤ $586,048	Transfer of SB 855 funds.
➤ $152,830	Increased Environmental Health fees.
➤ ($374,763)	Decreased Proposition 99 funds for tobacco education.
➤ $18,086	Increase for cash management of CCS clients covered by Medi–Cal.

Program Discussion

The recommended budget for Public Health Services has sustained reductions in County General Fund support of over $3.5 million – from approximately $5.3 million to less than $1.8 million – between 1992–93 and 1995–96. The additional reduction of $900,000 in the 1995–96 Public Health Services budget will require the diversion of funds from other health purposes which include: continued transfer of $767,361 in Realignment revenue from the Mental Health Trust; transfer of approximately $600,000 in SB 855 funds from the Hospital Replacement Trust; and significant restructuring of Public Health Nursing field services in the areas of communicable disease control, tuberculosis control, and high risk infant follow–up.

There are two uncertainties with regard to 1995–96 revenues. The Medi–Cal Administrative Claiming (SB910) mechanism is in a transition to Targeted Case Management. Due to rejection by the Federal Health Care Finance Administration of the State claiming process, anticipated 1994–95 revenue of $319,187 did not materialize. Funds from this source have not been estimated for 1995–96. Lawsuits by the Americans for Nonsmokers Rights, the American Lung Association, and others resulted in a court decision that funds have been illegally diverted by the State from Health Education accounts established by Proposition 99. By State direction, programs funded with diverted funds were implemented in both Public Health Services and San Joaquin General Hospital. Although final outcomes of the court directives have not been determined, the 1995–96 Public Health Services budget assumes that allocations for all programs funded with Proposition 99 revenues will remain at 1994–95 levels. However, future funding decreases may require staffing and program reductions during the year.

To mitigate some of the revenue losses and reduction of Net County Cost, Public Health Nursing will be completely restructured. During the past three years, Public Health Nursing Services had been reduced and services limited to only prioritized communicable diseases, tuberculosis control, and the most compromised high risk infants. Public Health nursing presence in health centers in Tracy, Manteca and Lodi was eliminated. Traditional public health nursing activities such as preventive health monitoring of families, instruction for high risk pregnant women, and services for seniors are virtually non–existent. While there appears to be an increase in field nursing visits in 1994–95, the methodologies for recording activities were changed to maximize Medi–Cal Administrative Claiming. The actual number of unduplicated Public Health Nursing field visits had declined from 38,884 in 1990–91 to just over 12,000 in 1993–94 and have continued to decrease. In 1995–96 a transition from disease prevention to disease containment will be completed.

It is anticipated that a Department reorganization will be completed prior to 1995–96. Four new divisions link programs with similar goals and objectives, and consider the core functions of public health, the changing health care environment, managed care, and Health Care Services strategic planning. The two divisions which include public health nursing functions are Disease Control and Prevention and Family Health. Field Public Health Nursing is included in the Family Health Division. The restructuring required in the 1995–96 budget will result in a dissolution of the field nursing unit. Nurses will be placed directly in the communicable disease control, tuberculosis control, and maternal, child, and adolescent health units.

Over $250,000 in new federal funds will be received to fund nurses and outreach staff placed in maternal, child and adolescent health. Efficiencies gained by having nurses directly managed in the disease control areas will allow functions to be performed with fewer staff; some will be moved to funded vacancies in other areas. The tuberculosis clinic will focus on only the most high risk persons with positive skin tests; staff displaced will also be reassigned. Field Public Health Nurses will now be required to only resolve the specific issues in the home for which they were referred, rather than to assess the entire health and social needs of the family. The broad, comprehensive perspective of the traditional public health nurse will be phased out as current staff leave and new staff are employed after this transition. Referrals to the private medical community and other social services agencies for some communicable diseases, tuberculosis follow–up of certain clients with positive skin tests, and high risk infant follow–up will be necessary. The nursing restructuring, downsizing tuberculosis and communicable disease control, and tuberculosis clinic reorientation will result in net savings of about $550,000.

To assist in offsetting non–reimbursed costs in Environmental Health, the budget assumes that fee increases will be adopted in well systems, liquid waste, recreational health, and land use programs. New revenues of nearly $153,000 are anticipated.

The 1995–96 State preliminary budget does not specifically impact any public health effort. A proposed "Cal Reach" program for children from low income families may offset potential revenue shortfalls in Child Health and Disability Prevention examinations and immunizations, due to Medi–Cal managed care.

Public Health Services continues to be involved with local development of Medi–Cal managed care. In addition to staff participation on committees of the Health Plan of San Joaquin, required memoranda of understanding are being developed with both the local initiative and the commercial health plan to identify appropriate linkages with public health functions.

The 1995–96 budget also reflects $1,056,000 in full–year funding and revenues for the Cal Learn program case management component. Offset 100% by a subcontract with the Human Services Agency, the program provides support to between 600 and 800 pregnant and parenting teenagers.

Participation in community collaborative efforts is a traditional and ongoing effort of Public Health. More than ever, improvement in Countywide health status must be accomplished through community mobilization around specific health issues. Examples of such efforts include: Healthy Children's Collaborative, Family Preservation and Family Support, Tracy First Steps Collaborative, Healthier Community Coalition, School Linked Family Services Facilitating Committee, Targeted Opportunities for Pollution Prevention in San Joaquin County, Be Wise Immunize Coalition, San Joaquin Tobacco Use Prevention Program Advisory Board, Ryan White CARE Consortium, Childhood Passenger and Bicycle Safety Committee, Black Women's Initiative Advisory Board, Prevention Partnership, Edison Drug Free Zone, Community Action Mobilization Project, Lodi Interagency Networking Council, Healthy Mothers Healthy Babies Coalition, and many others. Two new efforts, launched in 1994–95 will be continued into the next year: the Violent Injury Prevention program will focus on violence as a public health issue by developing a surveillance system and educating leaders and the community about violence prevention from a public health perspective; and HIV Prevention Community Planning will involve affected and at risk populations and service agencies in the development of an HIV prevention plan which will subsequently be used to distribute funds to agencies and groups to address needs and priorities identified in the planning process.

As initiated in 1994–95, the CCS budget has been combined with the Public Health Services budget. The CCS program provides diagnostic, treatment, and therapy services to children under age 21 with eligible handicapping conditions.

The CCS projected average monthly case load in 1995–96 is expected to approach 2,500. Appropriations in 1993–94 required deletion of one case manager position and, now, assigned caseloads far exceed State standards. Extra–help staff and students continue to perform functions previously accomplished by case managers. Due to increases in State revenues for case management services provided to the high percentage of clients in the program who are covered by Medi–Cal, it is recommended that case management and support staff be increased by one Public Health Nurse, a case manager Specialist Clerk, and a Clerk Typist II.

During 1994–95, six positions were added to the Medical Therapy Unit allocations. They included two Physical Therapy Assistants, two Occupational Therapy Assistants, and two Therapist Assistants (Aides). The State authorizes the substitution of two assistants for one Physical or Occupational Therapist allocation; aides may substitute on a three to one basis. The program utilizes staffing patterns which remain within the total number of State authorized therapist allocations and which depend upon the availability of licensed professionals.

Supplemental Request

During the 1994–95 Final Budget hearings, the Board of Supervisors reduced the diagnosis, treatment, and therapy component by $310,000 to the statutory minimum level. It is anticipated that 1994–95 expenditures will exceed the allocation by approximately $50,000.

More therapy positions are filled at this time than in previous years. Because of these additional costs, funds available in 1995–96 for diagnostic and treatment claims will be $150,000 less than in 1994–95. Therefore, the additional appropriation needed for anticipated total expenditures in diagnosis, treatment, and therapy is $200,000. Because these expenditures qualify for 50% reimbursement by the State, estimated revenues would offset $100,000 of the appropriation, only requiring $100,000 of increased Net County Cost.

If funds are depleted during the year, it will require that: the Board of Supervisors allocate additional funds; payment be delayed to physicians and hospitals; or authorization for diagnostic and treatment services for CCS eligible children be denied.

1994–95 Accomplishments

1. Improved reporting and monitoring of tuberculosis in cases in local correctional facilities.
2. Developed and implemented case management activities for the CAL–LEARN program with the Human Services Agency.
3. Improved the accurate and timely reporting of AIDS cases through regular contact with medical specialists, health care facilities, and outpatient community clinics likely to see persons with HIV disease.
4. Promoted continued awareness of environmental issues among elected officials, business organizations, and the community.
5. Increased awareness and resources for lead poisoning prevention and early intervention.

1995–96 Objectives

1. To develop, in conjunction with San Joaquin General Hospital, comprehensive prenatal services to meet the unique needs of clients.
2. To conduct professional staff cross–training in Environmental Health programs and identify opportunities for shared work load responsibilities so that there will be a shift from a specialized professional staff to a more generalized orientation.
3. To provide education, from a public health perspective, on violent injury prevention to community leaders, policy makers, service providers, educators, and other community groups, agencies, and individuals.
4. To develop outreach activities to out–of–home preschool and day care programs to assess their policies on communicable disease reporting, parental notification of the presence of a case of a specific communicable disease in the center, and their exclusion policies for ill children.
5. To complete development of a memorandum of understanding between Public Health Services and each of the two plans which will provide managed health care to Medi–Cal beneficiaries.

408—Utility Districts

Health Services

Henry M. Hirata, *Public Works Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$606,491	$717,843	$799,285	$799,285	$81,442
Services & Supplies	77,045	176,384	190,010	190,010	13,626
Fixed Assets	9,066	1,700	0	0	(1,700)
Total Expenditures	$692,602	$895,927	$989,295	$989,295	$93,368
Intrafund Transfers	(37,916)	(15,000)	(15,000)	(15,000)	0
Total Appropriations	$654,686	$880,927	$974,295	$974,295	$93,368
Earned Revenues By Source					
Charges for Services	$654,826	$880,927	$974,295	$974,295	$93,368
Total Revenues	$654,826	$880,927	$974,295	$974,295	$93,368
Net County Cost					
Support	($140)	$0	$0	$0	$0
Allocated Positions	15.0	15.0	16.0	16.0	1.0
Temporary (Full–Time Equivalent)	3.0	2.0	2.3	2.3	0.3
Total Staffing	18.0	17.0	18.3	18.3	1.3

Purpose

The Utilities Division provides for the operation and maintenance of the various utility districts under the control of the Board of Supervisors. Domestic water, sanitary sewer and storm drain services are provided to the residents of these districts. Costs are fully reimbursed from the Special Districts and County Service Areas (CSA) and other County budgets that receive the services.

Major Budget Changes

Salaries & Employee Benefits

➤ $37,427	Transfer of Accounting Technician I from Administration budget.
➤ $28,854	Negotiated salary and benefit adjustments.
➤ $13,981	Increase in extra–help.

Services & Supplies

➤ $11,147	Increase in Workers' Compensation.

Revenues

➤ $93,368	Increased charges for service.

Program Discussion

Sewer and water services are provided to users representing the equivalent of a city of over 18,000 population. While such a City would normally cover an area of five square miles and be serviced by ten wells, the Utility Districts must maintain wells and appurtenances for water systems, sewage collection systems, sewage treatment plants, and storm drain pumps spread out over 1,000 square miles. Water production and supply and wastewater treatment must meet standards adopted by local, State and federal regulatory agencies. As development continues within existing and new districts, additional staffing and resources will be required.

General engineering services performed by Public Works' engineering staff are billed to the Utility Districts budget. This cost is then distributed to all the Special Districts. The costs of specific projects are billed directly to the benefitting districts.

A voluntary water conservation program was established by the Board of Supervisors in 1994. The goal was to reduce water consumption, for the months of May through November, by 10% from 1987 levels. An overall reduction of 14% was attained. Utility Division employees will continue to monitor this program which is funded by charges to the water districts.

1994–95 Accomplishments

1. Completed construction and began operation of a new source of water (well and appurtenances) for the San Joaquin Water Works No. 2 (Victor) water system.
2. Placed newly constructed water, sewer and storm facilities in operation at County Service Area No. 31 (Flag City).
3. Replaced water distribution system control valves in Colonial Heights Maintenance District.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Maintenance & Operation					
Water					
Water Systems	27	27	29	31	31
Wells Operated	54	51	56	61	63
Service Connections	4,958	4,958	5,024	5,318	5,396
Main Water Lines (Miles)	54	54	56	57	58
Sewer					
Sewage Treatment Plants	1	1	1	2	2
Sewage Collection Systems	6	6	5	6	6
Service Connections	5,231	5,231	5,231	5,242	5,255
Main Sewer Lines (Miles)	55	55	55	58	58
Sewage Pumping Stations	5	5	5	6	6
Drainage					
Storm Drain Pump Stations	42	44	44	45	45
Storm Drain Pumps	67	71	71	73	75
Calls for Service					
Water					
Water Complaints	376	367	339	350	300
Water Leaks Repaired	41	44	66	82	80
Water Quality Calls	86	43	55	32	30
Sewer					
Sewer Complaints	734	794	681	700	500
Sewer Stops Cleared	451	455	399	385	200
Sewer Risers Repaired	33	27	23	20	30
Sewer Line Cleaned (Feet)	47,500	55,400	200,000	180,000	250,000

4. Provided auxiliary generator for the Mokelumne Acres Maintenance water system.

5. Provided pressure tank for Sunnyside Estates Maintenance District, Well No. 2.

1995–96 Objectives

1. To develop operation, maintenance, and training procedures, for all personnel at the County Service Area No. 31 (Flag City) sewage treatment facility.

2. To complete construction and begin operation of a replacement sewage pumping station for the Pacific Gardens Sanitary District sewage collection system.

3. To reduce sewer stoppages through a program to repair sewer risers in all sewage collection systems.

4. To provide a 5,000–gallon pressure tank for the Morada Estates Maintenance District water system, Well No. 1.

5. To destroy the County Service Area No. 16 (Par Country Estates) water system, Well No. 1.

Solid Waste Enterprise Fund

Health Services

Henry M. Hirata, ***Public Works Director***

Solid Waste Enterprise Fund	**1993–94 Actual**	**1994–95 Approved**	**1995–96 Request**	**1995–96 Recommend**	**Increase/ (Decrease)**
Expenditures					
Salaries & Benefits	$2,417,944	$2,866,159	$2,834,900	$2,834,900	($31,259)
Services & Supplies	2,580,790	2,997,432	3,994,900	3,994,900	997,468
Other Charges	2,335,767	3,037,299	3,276,300	3,276,300	239,001
Fixed Assets	1,898,130	1,194,100	1,154,500	1,154,500	(39,600)
Total Expenditures	$9,232,631	$10,094,990	$11,260,600	$11,260,600	$1,165,610
Intrafund Transfers	162,926	(517,884)	136,200	136,200	654,084
Total Appropriations	$9,395,557	$9,577,106	$11,396,800	$11,396,800	$1,819,694
Earned Revenues By Source					
Interest/Rents	$67,749	$58,000	$100,000	$100,000	$42,000
Charges for Services	8,995,657	8,969,399	10,440,356	10,440,356	1,470,957
Miscellaneous Revenues	478,107	261,500	443,000	443,000	181,500
Fund Balance	(145,956)	288,207	413,444	413,444	125,237
Total Revenues	$9,395,557	$9,577,106	$11,396,800	$11,396,800	$1,819,694
Revenue Over/Under Expenses	$0	$0	$0	$0	$0
Allocated Positions	55.0	59.0	59.0	59.0	0.0
Temporary (Full–Time Equivalent)	3.0	3.0	3.0	3.0	0.0
Total Staffing	58.0	62.0	62.0	62.0	0.0

Purpose

The Solid Waste Enterprise Fund provides for the County's Solid Waste Management programs. These programs include long–range planning, acquisition, design, and development of landfill sites. They also include refuse collection franchise management, Countywide recycling and household hazardous waste activities, and operation of the County's solid waste transfer and disposal facilities. All programs must be administered in accordance with local, State, and federal regulations.

Major Budget Changes

Salaries & Employee Benefits

➤ ($280,200)	Closure of Corral Hollow Landfill.
➤ $186,313	Added four positions in 1994–95.
➤ ($83,800)	Reduced extra–help through reassignment of Corral Hollow employees.
➤ $81,300	Increased operations at Lovelace Transfer Station.
➤ $62,600	Increased operations at North County Recycling Center.

Services & Supplies

➤ $655,800	Increased waste reduction operations at North County and Lovelace.
➤ $387,800	Increased reimbursement for mandatory collection delinquent accounts and used oil grant program.
➤ $234,000	Increase due to South County waste being taken to Foothill Landfill.

➤ $46,800	Increase at Harney Landfill due to operation of new gas control system.
➤ ($327,000)	Reduction due to closure of the Corral Hollow Landfill.

Other Charges

➤ $807,100	Increase in debt service for Harney Lane, North County, and Lovelace.
➤ $135,700	Increase due to South County waste being taken to Foothill Landfill.
➤ $13,700	Increased depreciation of equipment.
➤ ($717,500)	Reductions due to closure of Corral Hollow Landfill.

Fixed Assets

➤ $1,013,800	Solid waste equipment.
➤ $140,700	Structures and improvements.

Intrafund Transfers

➤ $434,600	Increase to fund debt service for North County liner construction.
➤ $148,000	Increase in transfers to equipment replacement reserves.
➤ $71,500	Increased transfers to closure reserves due to higher quantities at Foothill.

Revenues

➤ $1,471,000	Increases due to lien reimbursement, proposed gate fee increases, and increased quantities.
➤ $181,500	Increases from used oil grants and sale of recyclable materials.
➤ $125,237	Increase in fund balance.
➤ $42,000	Increase in interest earnings.

Program Discussion

The Solid Waste Enterprise Fund provides for the operation of the Lovelace Transfer Station, Corral Hollow Landfill, Foothill Landfill, North County Recycling Center and Sanitary Landfill. The Fund also provides for post closure maintenance of the Harney Lane, Foothill and North County Landfills, and various solid waste planning and administration activities.

The main source of revenue for the Solid Waste Enterprise Fund is gate fees paid by users of County solid waste facilities. This Fund does not rely on contributions from the County's General Fund.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Tons of Waste Received at:					
Lovelace Transfer Station	133,008	131,905	138,442	135,200	136,200
Foothill Landfill	31,542	30,679	22,395	50,000	90,400
Harney Lane Landfill	36,167	0	0	0	0
North County Landfill	96,836	128,785	158,040	158,400	171,600
Corral Hollow Landfill	63,771	71,614	89,256	88,500	0
Total Tons	361,324	362,983	408,133	431,700	398,200
Transfers–Lovelace:					
Number of Loads	7,171	6,891	7,142	6,933	6,985
Tons per Load	18.5	19.1	19.5	19.5	19.5
Recycling County Sites:					
Tons of Material	1,110	2,230	3,756	12,000	24,000

Waste Reduction Activities

Waste Diversion Planning

Funds for preparing, maintaining, and implementing the County's Source Reduction and Recycling Element (SRRE), Nondisposal Facility Element (NDFE), Disposal Facility Element (DFE), Summary Element (SE), and Countywide Integrated Waste Management Plan (CIWMP), are budgeted in the Solid Waste Enterprise Fund. The Solid Waste Division is responsible for preparing and maintaining these documents for the unincorporated areas of the County.

Waste Reporting

During 1992–93, AB 2494 was signed into law. This bill requires counties to accurately track and report waste disposal quantities to the State for both incorporated and unincorporated areas of the County.

Used Oil Grants

The County received a grant of $149,000 in 1994–95 to establish certified redemption centers for used motor oil. Another grant of $233,000 was received for 1995–96 to establish a used oil collection program for marinas and agricultural areas.

Residential Refuse Collections Franchise Agreements

During 1993–94, the County enacted a Mandatory Refuse Collection Ordinance which requires the Fund to reimburse residential refuse collectors for delinquent accounts in mandatory collection areas. The Fund may be reimbursed by placing delinquent accounts on property tax statements and subsequently placing liens on the property. During 1994–95, the Solid Waste Enterprise Fund paid about $227,400 to collectors for unpaid accounts. It is anticipated that this amount will be collected and returned to the Solid Waste Enterprise Fund during 1995–96. However, it is also anticipated that the Fund will pay an additional $225,000 to collectors in 1995–96 for delinquent accounts.

State Surcharges

The California Integrated Waste Management Board is funded by a surcharge of $1.34 per ton on all waste received at sanitary landfills.

Designated Reserves

To properly account for the different functions of the Solid Waste Enterprise Fund, designated reserves are maintained within the Fund's cash balance for the following categories:

Landfill Interim Closure Reserves

During 1993–94, the Board of Supervisors established reserves within the Solid Waste Enterprise Fund for interim closure of landfill sites. These reserves are different than the funds set aside in the Solid Waste Closure Enterprise Fund (SWCEF). The SWCEF accumulates funds for the final closure activities that occur after a site reaches final capacity and stops receiving waste. The Interim Reserve provides funding for closure activities for portions of landfills that achieve final elevations prior to reaching final capacity. These portions of landfills are usually called modules.

Funding of Interim Closure Reserves began on January 1, 1994, with a surcharge of $1.00 per ton for the Foothill Landfill and April 1, 1994, with a surcharge of $2.00 per ton for the North County Landfill.

	Harney Lane	**North County**	**Foothill**	**Corral Hollow**
1994–95				
Beginning	$0	$0	$0	$0
Contributions	132,902	87,414	115,936	76,155
Disbursements	2,634	0	0	22,500
Ending	$130,268	$87,414	$115,936	$53,655
1995–96				
Beginning	$130,268	$87,414	$115,936	$53,655
Contributions	0	297,600	212,700	0
Disbursements	0	0	0	0
Ending	$130,268	$385,014	$328,636	$53,655

Equipment Replacement Reserve

The Equipment Replacement Reserve provides for replacement of worn–out equipment. When individual equipment is replaced, the amount of depreciation for that piece of equipment is allocated from the reserve toward the purchase price.

	1993–94 Actual	**1994–95 Est./Act.**	**1995–96 Rec.**
Beginning	$1,955,252	$2,219,698	$1,938,498
Contributions	519,247	671,700	680,100
Total	$2,474,499	$2,891,398	$2,618,598
Disbursements	(254,801)	(952,900)	(809,200)
Ending	$2,219,698	$1,938,498	$1,809,398

1995–96 Equipment Purchases	Cost	Replacement Funds Available	Additional Funds Budgeted
Scraper	$340,000	$221,000	$119,000
Dozer	243,300	211,300	32,000
Transfer Trailer (3)	120,000	120,000	0
Loader	110,000	79,900	30,100
Transfer Truck (2)	90,000	90,000	0
Computer	80,950	44,400	36,550
Pressure Washer	7,000	0	7,000
Office	6,050	0	6,050
Total	$997,300	$766,600	$230,700

Field Operations

Corral Hollow Sanitary Landfill

This facility, which serves the City of Tracy and the south County unincorporated area, reached final capacity in May, 1995. At that time, the site stopped receiving waste and personnel and equipment were transferred to other County solid waste sites.

Tracy Materials Recovery Facility

The County and the City of Tracy identified that there would be a need for a transfer station for south County area waste when the Corral Hollow Landfill stopped receiving waste. This facility was to serve as a MRF to sort and remove recyclable materials from the waste stream prior to disposal and as a compost facility for green waste. To meet this need, a MRF was developed near the City of Tracy by the County's franchised collector, Tracy/Delta Disposal Services. The MRF began operation in May 1995. Residual waste is taken to the Foothill Sanitary Landfill for disposal.

Harney Lane Sanitary Landfill

This facility stopped receiving waste on October 31, 1991. Placement of final cover over the site and installation of a landfill gas control system was paid for in part by the Solid Waste Closure Enterprise Fund. Additional funds were provided through issuance of Certificates of Participation (COP) in 1994.

Repayment of the 1994 COP will occur over a 25–year period, beginning in 1995–96 with interest ($100,400) and debt retirement ($18,400) scheduled in the Harney Lane operating budget. Since the Harney Lane Landfill is closed, it receives no revenues. Therefore, these payments will be funded by gate fees from the North County Recycling Center and Sanitary Landfill.

Long–range groundwater monitoring ($40,000) and maintenance activities ($150,500) for this site will also be paid by the Solid Waste Enterprise Fund from gate fees collected at the North County Recycling Center and Sanitary Landfill.

North County Sanitary Landfill

During 1994–95, work began on preparing the next area of the landfill to receive waste. Construction costs ($2,200,000) were funded by the 1994 COP, with payback from gate fees scheduled during the five–year life of the new area. This will require establishment of a sinking fund to accumulate funds over the five–year life of the module. The sinking fund will then be used to provide debt service over the remaining 19 years of the COP.

North County Recycling Center

For better accountability, recycling center costs have been segregated into a separate operating budget for 1995–96. The cost of operating the recycling center represents about 24.3% of the combined operating cost of the landfill and recycling center.

During 1995–96, green waste and wood waste will be removed and taken to a compost facility for processing, at a cost to the County of about $18.00 per ton ($122,300). Wood and green waste combined together make up over 31% of the waste disposed of at County sites.

Foothill Sanitary Landfill

Historically, most of the waste received at this facility came from the Lovelace Transfer Station (127,300 tons in 1994–95). During 1994–95, this facility began receiving waste from the MRF in the south County area. The MRF pays the established disposal fee for waste brought to this facility. This has resulted in an increase in waste quantities, costs, and revenues for this site.

Lovelace Transfer Station

This facility was renovated in 1994–95 and 1995–96, funded through a COP issuance of about $13,475,000. Repayment, including interest ($424,400) and debt retirement ($190,700), will be from gate fees charged at the Lovelace Transfer Station.

During 1995–96, green waste and wood waste will be removed and taken to a compost facility for processing, at a cost to the County of about $15.00 per ton ($346,500).

Gate Fee Adjustments

No gate fee adjustment is required during 1995–96 for the Foothill Sanitary Landfill. Gate fee adjustments are recommended at the North County Recycling Center and Sanitary Landfill and the Lovelace Transfer Station to pay for interest and debt retirement for the 1994 COP.

Debt service is scheduled to begin during the second half of 1995–96. Therefore, only a portion of the annual debt retirement and interest is scheduled during 1995–96. The entire annual amount will be budgeted in 1996–97. The recommended fee increases to become effective on January 1, 1996, will provide funds for debt retirement and interest for one–half year during 1995–96, and for full years thereafter.

Recommended fees to become effective January 1, 1996 are:

	Current	Proposed	Unit Increase
North County			
Self Haul			
Weighed, per ton	$24.93	$32.43	$7.50 ton
Measured, per cy	5.87	8.75	2.88 cy
Automobile, each	3.75	4.75	1.00 ea
Small Pickup, each	4.75	6.00	1.25 ea
Large Pickup, each	6.50	8.00	1.50 ea
Van, each	6.50	8.00	1.50 ea
Trailer, each	6.50	8.00	1.50 ea
Sm PU & Trailer	11.25	14.00	2.75 ea
Lg PU & Trailer	13.00	16.00	3.00 ea
Collectors			
Presorted, ton	19.93	24.33	$4.40 ton
Nonsorted, ton	24.93	32.43	7.50 ton
Lovelace			
Self Haul			
Weighed, per ton	$30.61	$38.25	$7.64 ton
Measured, per cy	6.65	8.50	1.85 cy
Automobile, each	4.25	5.50	1.25 ea
Small Pickup, each	5.25	6.50	1.25 ea
Large Pickup, each	7.50	9.00	1.50 ea
Van, each	7.50	9.00	1.50 ea
Trailer, each	7.50	9.00	1.50 ea
Sm PU & Trailer	12.75	15.50	2.75 ea
Lg PU & Trailer	15.00	18.00	3.00 ea
Collectors			
Green Waste, ton	22.26	28.00	$5.74 ton
All Other, ton	30.61	38.25	7.64 ton

1994–95 Accomplishments

1. Completed the Countywide Disposal and Nondisposal Facility Siting Elements, began work on the Countywide Integrated Waste Management Plan, and developed reporting procedures to meet State requirements.

2. Established mandatory collection, recycling yard waste collection, and compost programs.

3. Completed construction of the transfer station portion of the Lovelace Material Recovery Facility. Established agreements with the City of Tracy and Tracy/Delta Disposal Services for the South County Area Material Recovery Facility.

4. Ceased accepting waste and began closure of the Corral Hollow Landfill. Completed closure and began installation of the gas collection system at the Harney Lane Sanitary Landfill.

5. Began construction of the next module for the North County Landfill.

6. Began waste reduction programs including an information hotline, pesticide container recycling, telephone book recycling, public education, used oil collection, and hazardous waste collection for small quantity generators.

1995–96 Objectives

1. To finalize the Summary Element, the Siting Element, and the Countywide Integrated Waste Management Plan, and submit them to the cities and County for approval.

2. To finalize construction of the maintenance facility and begin full–scale diversion activities at the Lovelace Material Recovery Facility.

3. To finalize closure of the Corral Hollow Landfill.

4. To complete installation of the gas collection system at the Harney Lane Sanitary Landfill.

5. To complete construction of the next module for the North County Landfill and begin full scale diversion activities at the Recycling Center.

Solid Waste Closure Enterprise Fund

Health Services

Henry Hirata, *Public Works Director*

Solid Waste Closure Enterprise Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$73,383	$0	$0	$0	$0
Services & Supplies	98,908	411,784	232,400	232,400	(179,384)
Other Charges	0	131,300	0	0	(131,300)
Fixed Assets	0	1,974,700	2,080,600	2,080,600	105,900
Total Appropriations	$172,291	$2,517,784	$2,313,000	$2,313,000	($204,784)
Earned Revenues By Source					
Interest & Rents	$95,815	$60,000	$60,000	$60,000	$0
Charges for Services	883,821	805,100	232,200	232,200	(572,900)
Fund Balance	(807,345)	1,652,684	2,020,800	2,020,800	368,116
Total Revenues	$172,291	$2,517,784	$2,313,000	$2,313,000	($204,784)
Revenue Over/Under Expenses	$0	$0	$0	$0	$0
Allocated Positions	2.0	0.0	0.0	0.0	0.0

Purpose

This budget provides funding for the closure of the Harney Lane, Foothill, Corral Hollow, and the North County Sanitary Landfills. It also provides for the postclosure maintenance of the Corral Hollow Sanitary Landfill.

Major Budget Changes

Services & Supplies

➤ ($172,000)	Decrease due to completion of most closure activities at Harney Lane.
➤ ($71,000)	Decrease in scheduled closure activities at Corral Hollow Landfill.
➤ $63,600	Increased postclosure activities at Corral Hollow following closure.

Other Charges

➤ ($131,300)	Delete equipment expenses due to closing of Corral Hollow Landfill.

Fixed Assets

➤ $2,080,600	Construction of gas system.

Revenues

➤ $368,116	Increase in fund balance.
➤ $47,300	Increase due to increased quantities at Foothill Landfill.
➤ $6,400	Increase due to increased quantities at North County Landfill.
➤ ($626,600)	Decrease due to closure of the Corral Hollow Landfill.

Program Discussion

On December 6, 1988, the Board of Supervisors adopted Resolution R–88–1323, which established the Solid Waste Closure Enterprise Fund. This fund is maintained for the exclusive purpose of accumulating and disbursing funds for closure and postclosure maintenance of County–owned landfills as required by Section 66796.22 of the California Code of Regulations. These funds may only be used for landfills that have stopped receiving wastes.

Closure of landfills includes placing clay caps, final cover soil, and vegetation over the entire surface of the site. Closure also involves constructing groundwater and gas monitoring wells, drainage structures, site security, and landfill gas collection systems when necessary. Final closure of the Corral Hollow, Harney Lane, North County, and the Foothill Landfills will be supported by this Fund.

Postclosure maintenance involves the care of landfill sites for thirty years after they have been properly closed. This includes sampling and analyzing groundwater and landfill gas, performing site inspections, and maintaining monitoring wells, site structures, gas collections systems, final cover, vegetation and drainage systems. For governmental landfill owners, postclosure maintenance may be funded by a closure enterprise fund or a pledge of future revenues. Consequently, postclosure maintenance for the Harney Lane, North County, and Foothill Landfills is being funded by a pledge of revenues from the Solid Waste Enterprise Fund. The Corral Hollow Landfill was closed in 1995 with no replacement landfill immediately available in the South County Area. Therefore, postclosure maintenance of this site was funded in the Solid Waste Closure Enterprise Fund.

During 1995–96, surcharges of $0.57 per ton of waste disposed at the North County Landfill ($84,800), and $0.66 per ton at the Foothill Landfill ($147,400) will be collected by the Solid Waste Enterprise Fund for closure funding. These funds will be transferred to the Solid Waste Closure Enterprise Fund. The Corral Hollow Landfill closed during 1994–95, so no money will be collected at that site for closure in 1995–96.

Designated Reserves

To provide accountability within the Solid Waste Closure Enterprise Fund, designated reserves were established to itemize funds collected for the closure and postclosure requirements of the Harney Lane, North County, Foothill, and Corral Hollow Sanitary Landfills. Revenues received into this Fund are transferred to reserves.

Closure of the Harney Lane Sanitary Landfill

The Harney Lane Sanitary Landfill, having reached its capacity, stopped receiving waste on October 31, 1991. Closure work, in conformance with State standards, was partially completed during 1994–95. During 1995–96, construction of a landfill gas control system will take place. Funding for closure activities was funded with Solid Waste Closure Enterprise funds, Solid Waste Enterprise funds, and issuance of Certificates of Participation (COP) during 1994. Debt service for the COP will occur over the next 25 years supported by gate fees collected at the North County Recycling Center and Sanitary Landfill. Funds for debt service will be budgeted in the Solid Waste Enterprise Fund.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Tests					
Monitoring Wells	8	16	18	18	18
Water Testing (wells)	8	16	18	18	18
Gas Testing (samples)	108	144	144	144	260
Surface Water Testing (sample)	2	4	2	2	18
NPDES Testing (samples)	0	4	4	4	10
Structures Tested	160	200	212	212	248
Cover					
Foundation Cover (cubic yards)	70,000	100,000	100,000	250,000	0
Clay Soil Cover (cubic yards)	0	0	70,000	100,000	70,000
Vegetative Cover (acres)	0	50	50	120	45

Designated Reserves	Closure					Postclosure	
	Harney Lane	North County	Foothill	Corral Hollow	Total Closure	Corral Hollow	Total Reserves
1993–94 (Actual)							
Beginning Balance	$1,175,961	$138,931	$284,977	$1,390,107	$2,989,976	$303,315	$3,293,291
Added During Year	0	63,091	76,151	204,100	343,342	540,579	883,921
Interest Earned	31,364	4,022	8,143	40,262	83,791	12,024	95,815
Used During Year	(172,290)	0	0	0	(172,290)	0	(172,290)
Ending Balance	$1,035,035	$206,044	$369,271	$1,634,369	$3,244,819	$855,918	$4,100,737
1994–95 (Est/Act)							
Added During Year	$0	$81,700	$116,800	$0	$198,500	$796,500	$995,000
Interest Earned	16,600	6,100	10,300	32,000	65,000	35,000	100,000
Used During Year	(267,400)	0	0	(141,700)	(409,100)	0	(409,100)
Ending Balance	$784,235	$293,844	$496,371	$1,524,669	$3,099,219	$1,687,418	$4,786,637
1995–96 (Estimated)							
Added During Year	$0	$84,800	$147,400	$0	$232,200	$0	$232,200
Interest Earned	23,700	3,600	6,000	19,800	53,100	6,900	60,000
Used During Year	(807,900)	0	0	(1,441,500)	(2,249,400)	(63,600)	(2,313,000)
Ending Balance	$35	$382,244	$649,771	$103,069	$1,135,119	$1,630,718	$2,765,837

The following chart indicates how the closure activities will be funded.

	Closure Ent. Fund	Closure Reserves	1994 COP	Total
Final Cover	$212,804	$0	$1,362,161	$1,574,965
Gas Collection	807,900	130,300	127,100	1,065,300
Total Costs	$1,020,704	$130,300	$1,489,261	$2,640,265

Postclosure maintenance of this site is funded in the Solid Waste Enterprise Fund.

Closure of the Corral Hollow Sanitary Landfill

The Corral Hollow Sanitary Landfill stopped receiving waste in May 1995. Closure activities began at that time, with four existing employees remaining at the site to perform closure activities during 1994–95. Activities will include the placement of two feet of foundation soil over the entire site. The remaining three employees were assigned to other disposal sites funded by the Solid Waste Enterprise Fund. For 1995–96, all seven employees have been assigned to the Solid Waste Enterprise Fund. In 1994–95, approximately $141,700 was spent on closure activities including construction quality assurance, Public Works engineering, and construction by County employees. In 1995–96, closure activities will include installation of a chain link fence for Kit Fox mitigation ($50,000). Closure activities will generally consist of placement of final cover and construction quality assurance ($1,391,500).

1994–95 Accomplishments

1. Continued closure activities at the Harney Lane Sanitary Landfill including construction of final cover

over the entire site. Obtained approval of plans for a gas control system and put the project out for bids.

2. Initiated final closure activities at the Corral Hollow Landfill, including intermediate cover closure plans, property acquisition, and clay barrier layer design.

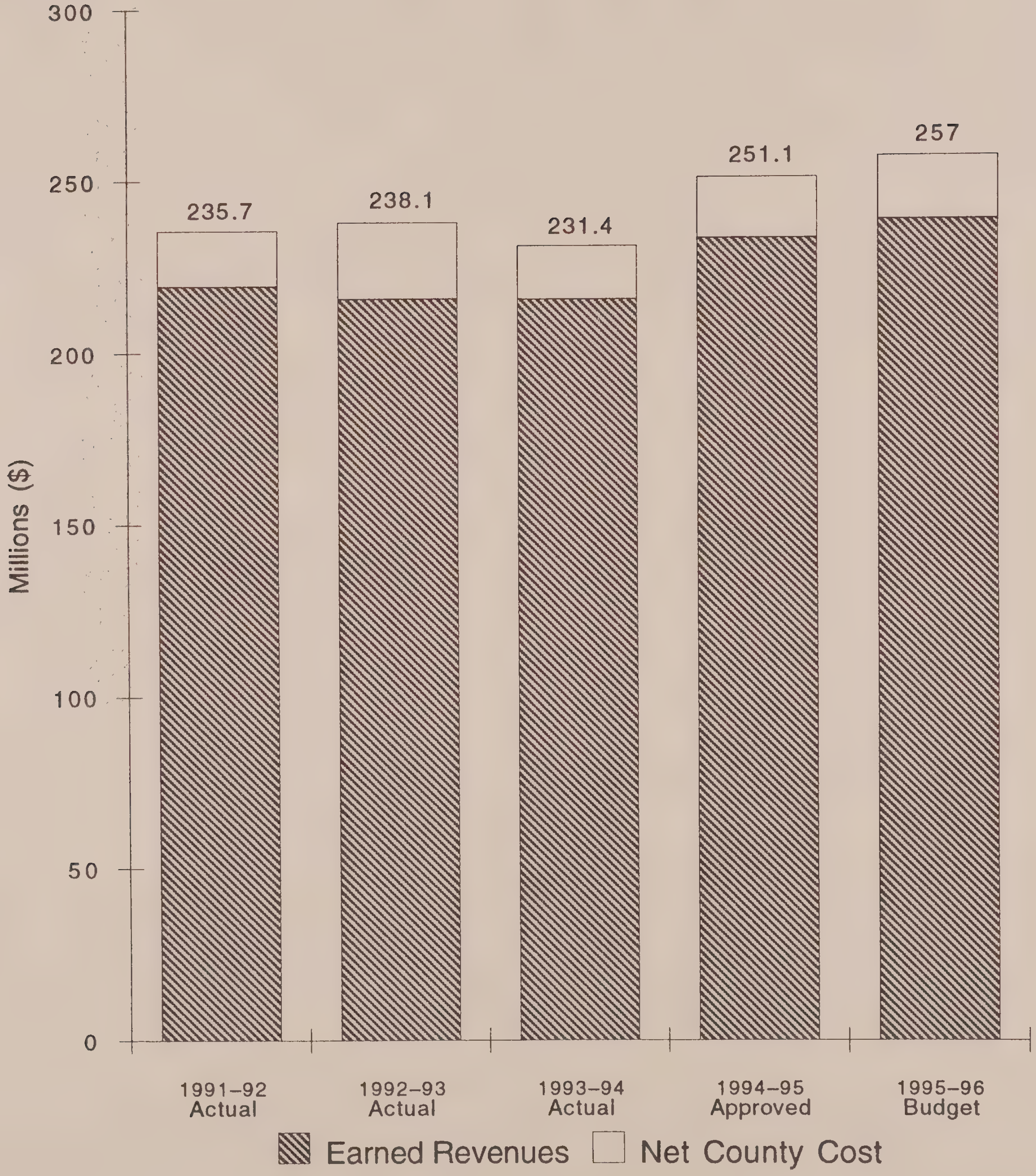
1995–96 Objectives

1. To complete construction of the landfill gas control system at the Harney Lane Sanitary Landfill.
2. To complete closure activities at the Corral Hollow Landfill, including construction of a fence, final cover, and drainage facilities.
3. To begin postclosure activities at Corral Hollow by providing site inspections, erosion and drainage control, and groundwater and gas sampling.

Human Services

Human Services

Change In Program Expenditures



Human Services Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
50101 Human Services Agency	G–3	$242,829,209	$248,665,422	$248,665,422	$5,836,213
53300 Burials	G–17	40,994	57,298	57,298	16,304
53900 Mary Graham Children's Shelter	G–7	2,433,145	2,459,997	2,459,997	26,852
54000 Community Services	G–10	183,884	205,165	171,316	(12,568)
54101 Aging & Community Services	G–13	5,411,146	5,442,870	5,442,870	31,724
55600 Veterans Service Office	G–18	203,195	213,091	213,091	9,896
Total — Human Services		**$251,101,573**	**$257,043,843**	**$257,009,994**	**$5,908,421**

Summary
All Human Services Agency

Harry Brodie, ***Human Services Director***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$30,466,142	$34,236,101	$35,768,847	$35,768,847	$1,532,746
Services & Supplies	13,864,251	15,412,072	15,830,505	15,830,505	418,433
Other Charges	186,038,166	200,279,251	204,359,480	204,325,631	4,046,380
Fixed Assets	36,190	3,216	101,393	101,393	98,177
Operating Transfers Out	966,693	1,143,356	900,000	900,000	(243,356)
Total Expenditures	$231,371,442	$251,073,996	$256,960,225	$256,926,376	$5,852,380
Intrafund Transfers	(250,849)	(216,612)	(186,771)	(186,771)	29,841
Total Appropriations	$231,120,593	$250,857,384	$256,773,454	$256,739,605	$5,882,221
Earned Revenues By Source					
Licenses/Permits/Franchises	$43,610	$40,210	$48,510	$48,510	$8,300
Interest/Rents	15,327	17,000	10,700	10,700	(6,300)
Aid from Other Governments	214,666,577	232,553,405	236,862,914	236,862,914	4,309,509
Charges for Services	459,466	494,380	414,114	414,114	(80,266)
Miscellaneous Revenues	391,189	203,050	215,708	215,708	12,658
Operating Transfers In	102,166	0	1,063,185	1,063,185	1,063,185
Total Revenues	$215,678,335	$233,308,045	$238,615,131	$238,615,131	$5,307,086
Net County Cost					
Mandated	$14,852,856	$17,203,376	$17,770,466	$17,770,466	$567,090
Required Match	370,630	203,604	232,202	232,202	28,598
Discretionary	218,772	142,359	155,655	121,806	(20,553)
Total Net County Cost	$15,442,258	$17,549,339	$18,158,323	$18,124,474	$575,135
Allocated Positions	877.0	856.0	855.0	855.0	(1.0)
Temporary ***(Full–Time Equivalent)***	8.8	8.9	13.4	13.4	4.5
Total Staffing	885.8	864.9	868.4	868.4	3.5

This is a summary of the four budgets under the direct control of the Human Services Agency. These include:

- 50101 Human Services Agency
- 539 Mary Graham Children's Shelter
- 540 Community Services
- 54101 Aging & Community Services

50101—Human Services Agency

Harry Brodie, *Human Services Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$27,021,814	$30,512,831	$31,911,133	$31,911,133	$1,398,302
Services & Supplies	10,223,654	11,294,267	11,790,807	11,790,807	496,540
Other Charges	185,565,865	200,095,367	204,154,315	204,154,315	4,058,948
Fixed Assets	20,598	0	95,938	95,938	95,938
Operating Transfers Out	966,693	1,143,356	900,000	900,000	(243,356)
Total Expenditures	$223,798,624	$243,045,821	$248,852,193	$248,852,193	$5,806,372
Intrafund Transfers	(250,849)	(216,612)	(186,771)	(186,771)	29,841
Total Appropriations	$223,547,775	$242,829,209	$248,665,422	$248,665,422	$5,836,213
Earned Revenues By Source					
Aid from Other Governments	$209,141,877	$226,495,792	$231,890,419	$231,890,419	$5,394,627
Charges for Services	231,220	262,197	167,163	167,163	(95,034)
Miscellaneous Revenues	378,733	200,000	200,000	200,000	0
Operating Transfers In	102,166	0	0	0	0
Total Revenues	$209,853,996	$226,957,989	$232,257,582	$232,257,582	$5,299,593
Net County Cost					
Mandated	$13,693,779	$15,871,220	$16,407,840	$16,407,840	$536,620
Allocated Positions	784.0	770.0	769.0	769.0	(1.0)
Temporary (Full–Time Equivalent)	0.0	0.4	0.6	0.6	0.2
Total Staffing	784.0	770.4	769.6	769.6	(0.8)

Purpose

The primary purpose of the Human Services Agency (HSA) is to provide welfare assistance and social services to the citizens of San Joaquin County. HSA is responsible for administering and enforcing the provisions of the Welfare and Institutions Code and other pertinent laws and regulations. HSA provides and administers income maintenance and social services programs to eligible low–income families and individuals. Some of the major programs are: Aid to Families with Dependent Children (AFDC), General Relief (GR), Medi–Cal, Food Stamps, GAIN, Adoptions, Refugee Assistance, and Adult and Children's Protective Services.

Federal and State legislation and regulations govern criteria for identifying those in need, the amount and types of available resources to assist those in need, and the methods by which those resources are allocated.

Major Budget Changes

Salaries & Employee Benefits

➤ ($45,185)	Eliminate one position due to the Work Force Reduction Incentive Program.
➤ $21,159	Balance of a one–year contract for Salaries–Extra–Help Contractual approved midyear.

➤ $214,452	Increase in overtime due to SAWS conversion – 100% State reimbursed.
➤ $1,207,876	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $77,891	Increase in Workers' Compensation and Casualty Insurances.
➤ $47,248	Increase in data processing charges and leases of office automation equipment.
➤ ($248,710)	Decrease in general office expense, postage, and subscriptions and periodicals.
➤ $51,707	Increase in Rents and Leases – Equipment.
➤ ($42,460)	Decrease in Transportation and Travel and Motor Pool.
➤ ($139,858)	Decrease in GAIN travel and ancillary expenses for clients.
➤ $562,510	Increase in Professional and Specialized Services.
➤ ($43,019)	Decrease in Allocated Services Department costs.
➤ $19,223	Increase in GAIN Child Care, Transitional Child Care, and Supplemental Child Care for clients.
➤ ($24,796)	Decrease in Publications and Legal Notices, Special Departmental Expense and Advertising.
➤ ($8,698)	Decrease in Clothing and Personal Supplies and Food.
➤ $184,951	Increase in Household Expense and Utilities.
➤ $70,696	Increase in Rents – Structures and Grounds.
➤ ($10,374)	Decrease in Small Tools and Instruments.

Other Charges

➤ ($95,428)	Decrease in contribution to Social Services Trust.

Fixed Assets

➤ $12,018	Six personal computers.
➤ $61,920	Four vehicles for Fraud Investigation.

Work Load Data*

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
AFDC–Family Group	198,113	207,596	214,243	215,742	223,547
AFDC–Unemployed	49,119	51,655	52,796	51,149	55,886
AFDC–Foster Care					
Foster Homes	15,024	14,474	13,914	13,601	14,347
Institutions	5,864	4,782	4,655	5,198	5,580
Aid for Adoption of Children	3,912	5,017	5,167	5,285	5,340
General Relief	14,091	16,426	22,154	19,901	19,900
Homemaker Services	12,828	33,720	33,107	34,100	36,487
Indo–Chinese Refugee	1,544	995	961	491	400
Food Stamp Employment & Training	2,730	2,393	2,864	2,972	3,100
Temporary Homeless Shelter	2,280	6,561	6,594	6,650	6,720

**All Work Load Data represent case months of services delivered.*

➤ $22,000	Radio system for Fraud Investigation.

Operating Transfers Out

➤ ($243,356)	Decrease in Operating Transfers Out.

Intrafund Transfers

➤ $29,841	Decrease in Intrafund Transfers.

Revenues

➤ $528,581	Increase in State revenues for administration.
➤ $4,019,918	Increase in federal revenues for administration.
➤ ($88,534)	Decrease in Charges for Current Services.
➤ $1,565,913	Increase in federal revenues due to caseload growth.
➤ $1,913,291	Increase in State revenues due to caseload growth.
➤ ($986,059)	Decreased Social Services Trust Realignment revenue.
➤ $620,565	Increased Mental Health Trust Realignment sales tax transfer.
➤ $958,613	Increased Health Trust Realignment Vehicle License Fee transfer.

Program Discussion

The recommended budget deletes one Senior Social Worker position due to the Work Force Reduction Incentive Program. The recommended budget also contains $595,121 in salary savings. The Human Services Agency will achieve this salary savings by holding 16 currently vacant positions open during 1995–96. These positions are not recommended for deletion as the level of activity fluctuates during the year in various program areas. It is necessary to have the flexibility to fill or hold vacant a variety of positions to meet these fluctuations in work load.

The recommended budget also includes the reclassification of one Transportation Worker position to Lead Transportation Worker, as a result of County Personnel Classification Study #95–06.

In August 1994, the Human Services Agency was the first interim county and also the first large county to begin processing cases on–line in the Statewide Automated Welfare System (SAWS). The anticipated date of converting all cases is August 1995. Successful implementation of the SAWS program in the 14 interim counties will enable the State to roll–out the program to the balance of California counties in 1996.

The State is in the process of restructuring the Quality Control program. San Joaquin County has been selected to participate along with 17 other counties. The recommended budget includes the purchase of six Quality Control Information Systems (QCIS) computers, fully reimbursed by the State, for this program, which is to be in place by October 1, 1995.

In October 1994, the California Department of Social Services (CDSS) approved San Joaquin County's plan to participate in the Early Fraud Detection/Prevention Program. This program is 100% State and federally funded. To fully execute the plan, purchase of the following fixed assets are recommended:

Items	Amount
4 Vehicles	$61,920
Radio System	22,000
Total	$83,920

A brief description of the aid programs contained in this budget follows:

- ➤ Caseload in the Aid for Adoption of Children program is expected to grow at a rate of 4% over the 1994–95 estimates.

- ➤ The General Relief program is recommended to remain at the 1994–95 budget level. This budget also recommends that the Board of Supervisors again defer Resolution 88–1061 which would have provided a rental rate adjustment of 1.6% for individuals in all living situations. This action saves $73,000 annually.

- ➤ The In–Home Supportive Services program reflects a continuation of the changes made in 1993–94. The Personal Care Service Program is continuing to qualify services to clients for federal reimbursement. The caseload for 1994–95 is expected to have grown at a rate of 7% over initial estimates.

- ➤ Funding for the Indo–Chinese Refugee program will decrease by $108,400 from the 1994–95 appropriation. Caseloads for this program are expected to continue their downward trend.

- The Aid to Families with Dependent Children program will grow at an estimated rate of 4.7% over 1994–95 estimates, increasing the appropriation by $2,530,716. The Governor's 1995–96 budget proposes to restructure the county sharing ratio of this program to 50% of the non–federal share. In addition, the Governor proposes a series of grant reductions of 2.3%, 10%, and 25% during 1995–96. Should legislation be enacted, the County Administrator will return to the Board of Supervisors with a recommendation to adjust the requirements for this budget.
- The AFDC–Foster Care program is expected to grow at a rate of 6% over 1994–95 estimates. The Governor's 1995–96 budget proposes to restructure the sharing ratio for this program. Under the proposed budget, the County will fund 100% of the non–federal share or approximately 66% of the total budget. Should legislation be enacted, the County Administrator will return to the Board of Supervisors with a recommendation to modify sharing relationships.
- The Food Stamp Employment and Training program recommends a 4.7% caseload growth over 1994–95 estimates.
- The Temporary Homeless Shelter program reflects modest growth of $92,325 over the 1994–95 appropriation. The Governor's 1995–96 budget proposes to make this program a once–in–a–lifetime benefit. Should legislation be enacted, the impact will not be seen until 1996–97.

The Human Services Agency budget contains funding for the Family Preservation and Family Support Program. This program is designed to fund a wide range of services and programs for the purpose of developing community–based activities to increase the ability of families to successfully nurture their children. It is designed to increase access to all available community resources and to create support networks to enhance child–rearing abilities of parents.

Should savings result in the AFDC–Foster Care budget due to the actions of the Family Preservation and Family Support Program, the Department will recommend to the County Administrator that these savings be directed to provide additional social service activities for children and families.

1994–95 Accomplishments

1. Obtained maximum federal and State funding without creating a County overmatch.

1995–96 Objectives

1. To obtain maximum federal and State funding without a County overmatch.
2. To successfully complete conversion of cases into the SAWS program.

539—Mary Graham Children's Shelter

Human Services

Harry Brodie, *Human Services Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,834,359	$1,969,916	$2,006,276	$2,006,276	$36,360
Services & Supplies	369,691	460,013	448,266	448,266	(11,747)
Fixed Assets	193	3,216	5,455	5,455	2,239
Total Appropriations	$2,204,243	$2,433,145	$2,459,997	$2,459,997	$26,852
Earned Revenues By Source					
Aid from Other Governments	$1,033,597	$1,095,689	$1,095,071	$1,095,071	($618)
Charges for Services	11,343	5,000	2,000	2,000	(3,100)
Miscellaneous Revenues	226	300	300	300	0
Total Revenues	$1,045,166	$1,100,989	$1,097,371	$1,097,371	($3,618)
Net County Cost					
Mandated	$1,159,077	$1,332,156	$1,362,626	$1,362,626	$30,470
Allocated Positions	45.0	44.0	44.0	44.0	0.0
Temporary (Full–Time Equivalent)	4.8	3.0	3.8	3.8	0.8
Total Staffing	49.8	47.0	47.8	47.8	0.8

Purpose

Mary Graham Children's Shelter (MGCS) provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code and include food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

Major Budget Changes

Salaries & Employee Benefits

➤ $5,799	Increased Extra Help due to census and salary increases.
➤ $2,606	Increased Holiday Pay due to salary increases and increased number of staff requesting pay.
➤ $30,544	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $14,426	Increase in census–driven accounts.
➤ ($12,210)	Decrease in Allocated Service Department costs.
➤ $13,508	Increases in Workers' Compensation and Casualty Insurances.
➤ ($36,650)	Decrease in utilities due to over-projection of costs when placed on meter system.
➤ ($5,000)	Decrease in Professional/Specialized Services as children with undocumented citizenship can now be billed to Emergency Assistance.
➤ $14,780	Increase in Maintenance to Equipment and Maintenance to Structures/ Grounds due to many areas of the facility needing painting, replacement floor coverings, and furniture reupholstering.

Fixed Assets

➤ $365	Clothes dryer.
➤ $2,581	Drop box for outdoor storage.
➤ $787	Office furniture.
➤ $1,190	Dining table and six chairs for Visitation Center.
➤ $532	Fourteen dining chairs for living units.

Revenues

➤ $3,000	Increase in State reimbursement for Milk and Meals due to projected increase in census.
➤ ($3,618)	Decrease in federal reimbursement due to less claimable State/federal days.
➤ ($3,000)	Decrease in revenue from County children served.

Program Discussion

San Joaquin County is one of only 11 counties in the State which operates a public emergency shelter for dependent children, although Fresno and Ventura Counties have now opened public/private shelter care operations for children needing protective custody. Fresno County has used Mary Graham Children's Shelter as a model for the implementation of many program areas at its new shelter.

The 1995–96 Proposed Budget is a "status quo" one in terms of minimal fiscal increases. However, the work load data shows a 16% increase in the total number of children being provided care; an 11% increase in admissions; and a 17% increase in the total average daily census. It is critical to note that while the average on–site daily census increased by 5 children, the satellite daily census increased by 20 children. In February 1995, an all–time high census was reached at 239 children. A critical objective for 1995–96 is to continue efforts to gain additional satellite and Foster Family Agency home resources to maintain a low on–site census, in spite of the increasingly higher total census. Another key objective is to implement a formal review process for all children awaiting placement over 30 days. While length of stays have remained constant, the children in satellite homes, especially, need to be placed more expeditiously. This would result in satellite beds opening up in a timely manner for new admissions.

The Walter Britten Visitation Center, now in its third year of operation, continues to provide services to a high volume of children and visitors: 8,647 children were visited by 8,028 parents and relatives during a total of 5,031 visitations in 1993–94. The same amount of activity has occurred in just the first 8 months of 1994–95. Exploration

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Number of Children Provided Shelter	1,615	1,375	1,335	1,545	1,545
Number of Admissions	N/A	N/A	1,169	1,295	1,295
Average Daily Census (Total)	161	142	145	170	170
On–Site	61	38	32	37	37
Off–Site (Satellite)	100	104	113	133	133
Average Length of Stay (Days)					
Total (all children)	N/A	N/A	63	63	63
On–Site Only	N/A	N/A	10	10	10
Off–Site (includes any on–site days prior to transfer)	N/A	N/A	79	79	79
Total Child Care Days	N/A	N/A	52,748	61,871	61,871

of additional ways to expand parental involvement in the Children's Shelter activities is an objective for 1995–96.

There are no major remodeling plans included in the 1995–96 Proposed Budget. However, much of the facility needs painting and some areas need new floor coverings. The Visitation Center, with its high volume usage, also needs much of its furniture reupholstered.

A major program objective for 1995–96 is the restructuring of the programs and services provided for the adolescent living unit residents. These children are often emotionally disturbed and have experienced multiple placement disruptions. A more therapeutically oriented setting is being considered to better meet their needs.

Service delivery will not be impacted adversely at this funding level, provided prudent fiscal monitoring continues and efforts are successful in providing satellite home services for the majority of the population during 1995–96.

1994–95 Accomplishments

1. Maintained low average daily census at the Shelter of 37 per day. This is an increase of 5 per day; however, total census increased from 145 to 170 days. The additional increased census of 20 per day was handled through a gain of eight satellite homes and the use of Foster Family Agency homes for emotionally troubled children.
2. Renovated children's shower and bath areas, including installation of new faucets, shower heads, and shower doors.
3. Worked with Child Abuse Prevention Council (CAPC) to develop a proposed on–site Interactive Parenting Program for residents and parents. The program has not been implemented due to lack of funding for CAPC instructors.
4. Developed working relationships with several Foster Family Agencies, using their beds for emotionally disturbed children awaiting more permanent placement. Additionally, worked with Mental Health Services, who contracted with Regional Youth Services for crisis beds to avoid hospitalizing disturbed children.
5. Provided presentations by community–based organizations and Substance Abuse Services to the Shelter's adolescent population on decision making, positive life–styles, dating and relationships, AIDS awareness, tobacco awareness, and drug and gang prevention.

1995–96 Objectives

1. To restructure the program at the Adolescent Unit to better meet the needs of these often disturbed children by implementing various components of a therapeutic residential setting.
2. To expand parental involvement in the Shelter's program and activities.
3. To seek additional residential resources into which children may be transferred to maintain a low on–site census at the central facility.
4. To provide teambuilding training for all staff at the Shelter, including the support services staff, extra–help staff, Mental Health therapists, and the Placement Facilitator.
5. To implement a formal staffing and review process for all children awaiting placement over 30 days to eliminate obstacles to expedient placement.

540—Community Services

Human Services

Harry Brodie, *Human Services Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$262,382	$183,884	$205,165	$171,316	($12,568)
Total Appropriations	$262,382	$183,884	$205,165	$171,316	($12,568)
Earned Revenues By Source					
Licenses/Permits/Franchises	$43,610	$40,210	$48,510	$48,510	$8,300
Charges for Services	0	1,315	1,000	1,000	(315)
Total Revenues	$43,610	$41,525	$49,510	$49,510	$7,985
Net County Cost					
Discretionary	$218,772	$142,359	$155,655	$121,806	($20,553)

Purpose

This budget provides funding for contributions to outside agencies for various community services.

Major Budget Changes

Other Charges

➤ $967	Increase in funding for Child Abuse Prevention Council – Core program.
➤ ($5,311)	Decrease in funding for Alternative Services Volunteer Program.
➤ ($5,130)	Decrease in funding for DAWN House/Sexual Assault programs.
➤ ($1,410)	Decrease in funding for STEP program.
➤ ($1,684)	Decrease in funding for County Child Care Coordinator program.

Revenues

➤ $8,300	Increase in marriage license fee dedicated to Domestic Violence programs.

Program Discussion

The funding of community–based service programs is a Board of Supervisors' policy matter. The Community Services budget currently funds five programs to which the Board has established ongoing commitments.

Child Abuse Prevention Council – Core Program

This funding provides general administrative support to the Child Abuse Prevention Council (CAPC) which is active in public education, crisis intervention, and interagency coordination.

CAPC's recommended appropriation increase is due to the State increasing marriage license fees that are dedicated to domestic violence programs. Because there is no Net County Cost associated with the CAPC program, the revenue increase directly increased appropriations.

Alternative Service Volunteer Program (ASVP)

This program, operated by the Center for Positive Prevention Alternatives (CPPA), offers offenders the opportunity to perform community service in lieu of paying court fines. The program was originally funded under the State Juvenile Justice Subvention program and has been maintained to provide an alternative, other than incarceration, for individuals who cannot afford to pay court fines.

Due to funding reductions in 1994–95 CPPA laid off one of its two interviewers. The result has been an increase in case load from 600 to 750 clients. In September 1993, after midyear budget adjustments resulted in reduced funding, CPPA raised client fees to its current range of $25 to $85. This increase, while necessary to maintain service levels, had a negative program impact, as the clients are generally low-income and are often referred to the program to perform community service due to inability to afford their court fine.

To meet the recommended funding level CPPA will begin paying a portion of staff salaries and benefits from client fees; funds that had been used to cover operational expenses.

DAWN/Sexual Assault

This program provides crisis, educational, support, shelter, and counseling services to battered women and their children and victims of sexual assault. This program will provide:

- A 24-hour a day crisis line offering crisis intervention, peer counseling, advocacy, support and information, and referral services to approximately 350 women and their children;
- Emergency shelter for battered women and their children, available on a 24-hour per day basis for a period of up to one month, estimated to serve 550 women and children;
- Victim advocacy services for 83 clients;
- Food and clothing assistance to 108 women and children.

Adoption of the recommended appropriation will reduce the organization's ability to provide community outreach and education and follow-up services.

Additionally, State grants for domestic violence require Women's Center to provide a certain minimum, continuum of services. While the recommended appropriation allows Women's Center to maintain this minimum standard, a reduction in client service levels may reduce the organization's allocation from the State.

The recommended reduction in this program's appropriation is proportionately smaller than that of other programs, because of the increase in dedicated revenue from marriage license fees.

STEP

This program provides a vocational education program to female inmates at the County Jail. The overall goal of the project is to enhance the ability of women offenders to live free of crime by addressing their needs and making it possible for them to become economically self-sufficient.

The program's specific objectives include:

- To conduct a vocational education program for 50 women offenders at the Women's County Jail.
- To have 75% of the active participants successfully complete the program.
- To carry out individual job counseling for 25 women offenders at the jail sites, designed to assist participants in developing the skills required to become economically independent.

The recommended reduction in appropriations will require the organization to absorb overhead now supported by County funds.

Countywide Child Care Coordinating Program

In November 1993, the San Joaquin County Office of Education became a partner with San Joaquin County in supporting the Child Care/Children's Services Coordinator Program. The purpose of this program is to establish more quality child care, coordinate children's services, and assist

Program	1994–95 Approved	1995–96 Recommend	Increase/ (Decrease)
Child Abuse Prevention Council – Core	5,030	5,997	$967
Center for Positive Prevention Alternatives – ASVP	53,107	47,796	(5,311)
Women's Center – DAWN/Sexual Assault	94,808	89,678	(5,130)
Women's Center – STEP	14,101	12,691	(1,410)
Family Resource & Referral	16,838	15,154	(1,684)
Total Appropriations	$183,884	$171,316	($12,568)

the County and area businesses in meeting the child care needs of their employees.

In December 1993, the additional County function of providing staff support for the Children's Commission, along with available funding, was transferred to this program.

Because of the administrative nature of this one staff person program, the Office of Education did not quantify service reductions resulting from the recommended reduction in funding. However, the Superintendent of Schools did request that the County "maintain an agreed upon level of funding from year–to–year. Further cuts will be detrimental to the Program you have built and supported since 1989."

Supplemental Funding Request

Alternative Service Volunteer Program (ASVP)

In preparing this budget, the County Administrator has assumed that all organizations would prefer to receive funding at 1994–95 levels. These additional funds have not been treated as Supplemental Requests, but have been included in the 1995–96 Request column. The Center for Positive Prevention Alternatives did submit a specific request for additional funding totaling $73,421, or $25,625 more than the recommended funding level. The additional funds would allow the organization to restore the laid–off Interviewer I and fully fund salaries and benefits from the County's contribution.

54101—Aging & Community Services

Human Services

Harry Brodie, *Human Services Director*

General Fund	**1993–94 Actual**	**1994–95 Approved**	**1995–96 Request**	**1995–96 Recommend**	**Increase/ (Decrease)**
Expenditures					
Salaries & Benefits	$1,609,969	$1,753,354	$1,851,438	$1,851,438	$98,084
Services & Supplies	3,270,906	3,657,792	3,591,432	3,591,432	(66,360)
Other Charges	209,919	0	0	0	0
Fixed Assets	15,399	0	0	0	0
Total Appropriation	$5,106,193	$5,411,146	$5,442,870	$5,442,870	$31,724
Earned Revenues By Source					
Interest/Rents	$15,327	$17,000	$10,700	$10,700	($6,300)
Aid from Other Governments	4,491,103	4,961,924	4,940,609	4,940,609	(21,315)
Charges for Services	216,903	225,868	243,951	243,951	18,083
Miscellaneous Revenues	12,230	2,750	15,408	15,408	12,658
Total Revenues	$4,735,563	$5,207,542	$5,210,668	$5,210,668	$3,126
Net County Cost					
Required Match	$370,630	$203,604	$232,202	$232,202	$28,598
Allocated Positions	48.0	42.0	42.0	42.0	0.0
Temporary (Full–Time Equivalent)	4.0	5.5	9.0	9.0	3.5
Total Staffing	52.0	47.5	51.0	51.0	3.5

Purpose

The Department of Aging and Community Services, a division of the Human Services Agency, administers federal, State, and local funds allocated for services to the elderly and low income citizens of San Joaquin County.

Aging Services include direct senior services such as ombudsman, in–home services, social day care, legal services, and health services; congregate and in–home meals; senior employment, and long–term care case management services.

Community Services include direct antipoverty services such as translation and interpretation assistance, assistance with filling out forms and applications, employment and client advocacy; recreation activities for low–income youth, adults, and seniors; food and emergency clothing assistance to needy individuals and families; commodity distribution to low–income eligible households; payment of energy bills and home weatherization.

Major Budget Changes

Salaries & Employee Benefits

➤ $46,514	Increase for Ombudsman Program Coordinator position added midyear.
➤ $39,497	Increased extra–help positions.
➤ ($39,650)	Decreased usage of contractual extra–help.
➤ $51,763	Negotiated salary and benefits adjustments.

Services & Supplies

➤ ($17,000)	Decreased grant for senior supportive services.
➤ $97,500	Increased home delivered meals grant.
➤ ($108,500)	Decreased congregate meals grant.
➤ ($10,000)	Decreased elder abuse grant.

➤ ($8,302)	Decreased health promotion/disease prevention grant.
➤ ($7,780)	Decreased transportation and travel costs.
➤ $2,694	Increased communication costs.
➤ $40,323	Increased equipment rental – HSA office equipment.
➤ ($2,720)	Decreased professional services.
➤ ($37,635)	Decreased allocated department overhead.
➤ ($21,322)	Decreased weatherization contracts and supplies.

Revenues

➤ ($6,300)	Decrease in community center rental revenue.
➤ $5,926	Increase in Linkages client fees revenue.
➤ ($8,708)	Decrease in National Council on Aging (NCOA) grant.
➤ $21,701	Increase in Community Services Block Grant (CSBG).
➤ $17,621	Increase in Job Training Partnership Act (JTPA) grant.
➤ ($15,635)	Decrease in federal weatherization funding.

Program Discussion

The 1995–96 recommended budget for the Department of Aging and Community Services contains a Net County Cost of $232,202. As a result of structural changes and a

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Aging Services					
Direct Services	66,312	66,781	65,179	65,573	65,000
Congregate Meals	223,342	174,535	146,543	141,243	141,000
In–Home Meals	168,822	173,828	184,974	187,018	187,100
Brown Bag	17,278	29,322	18,421	18,353	19,000
RSVP Prog Volunteers Served	328	515	517	600	650
Sr. Participants Enrolled	413	318	314	367	273
Sr. Participants Placed in Jobs	202	142	167	142	129
Long–Term Care Cases	304	295	305	303	300
Ombudsman Complaint Investigated	N/A	N/A	6,595	6,617	6,700
Disease Prevention & Health Promotion	N/A	N/A	3,601	3,754	3,800
In–Home Respite	N/A	N/A	1,283	1,592	1,600
Community Services					
Direct Services	24,804	247,129	246,336	223,208	223,000
Emergency Food & Clothing	18,751	20,711	19,201	26,846	27,000
Recreation	61,686	44,654	43,812	35,886	36,000
Informational Referral	51,943	50,866	48,453	62,794	63,000
Commodity Households Served	92,596	96,783	89,566	89,972	90,000
Utility Payments	1,621	1,417	1,460	1,637	1,390
Weatherizations	526	459	870	800	750

CSBG increase, the Department has been able to meet its Net County Cost allocation without eliminating staff positions or reducing program services. Structural changes which enable the Department to operate more cost effectively included:

- Downsizing of administrative staff through layoffs and early retirements.
- Consolidation of fiscal and clerical support functions.
- Flattening the organizational structure, which increased the Director's direct program supervision responsibilities.

In this year's budget, the Department is proposing to increase staffing at the seven community centers. If approved, there will be one full–time Community Center Director and one three quarter time extra–help position for each community center. The additional part–time position at each center will provide the Center Director with more time to mobilize community resources, develop fund-raising activities, coordinate program services, and provide supervision for volunteer and alternate work program participants. In addition, these extra–help positions will provide supervision for programs at the community centers when Directors are on paid leave.

The Department of Aging and Community Services has been able to add these five extra–help (3.75 fte) positions to the Community Action Agency (CAA) programs and still stay within the Net County Cost allocation provided in the budget process. Three budget factors provided the Department with the flexibility to increase staff support for CAA programs:

1. Elimination of one–time–only costs associated with the Work Force Reduction Incentive Program, resulting in a savings of $26,000.
2. A Community Services Block Grant (CSBG) increase of $21,701 for the current fiscal year.
3. Elimination of the requirement to pay rent for the Lodi Community Center, saving $6,000.

The Department will continue to solicit community support for programs, network with existing provider agencies to improve cost effectiveness of its service delivery systems, and apply for grants to support current program goals.

The Department of Aging and Community Services includes no provision for responding to grant reductions because of changes in the State or federal budgets. Some proposals under discussion in Washington concerning Low–Income Home Energy Assistance Program, Temporary Emergency Food Assistance Program, Community Services Block Grant, and the Older Americans Act could negatively impact the services provided by this Department. It is also possible that the State could reduce support to aging and adult programs considering its severe financial crisis. If any of these grant reductions materialize on the State or federal level, there will be a major impact on both senior and community services in San Joaquin County.

In summary, cost savings recognized from prior staff reductions, grant increases, and administrative operating efficiencies have helped to offset projected 1995–96 operational cost increases. The Department's budget as recommended will continue to provide seniors and low–income residents with support services for which they are entitled and eligible. At this time, the Department does not anticipate any reductions in day–to–day services.

1994–95 Accomplishments

1. Provided weatherization services to 800 households, and utility bill payment assistance to 1,637 low–income families.
2. Administered federal senior service funds; developed an annual plan; prepared service contracts; monitored, assessed, and evaluated subcontractors.
3. Provided 348,734 low–income individuals with information and referral services, emergency food and clothing, recreation, direct services, and counseling services.
4. Recruited, enrolled, and trained 367 economically–disadvantaged older workers, of which 142 were placed into unsubsidized employment.
5. Developed centralized intake system to handle public inquiries concerning adult and aging services.

1995–96 Objectives

1. To provide home weatherization services to 750 households, and utility bill payment assistance to 1,390 low–income families.
2. To continue to administer federal funds for services to seniors and low–income households; develop a four–year annual area plan for seniors; procure and

contract with service providers; monitor, assess, and evaluate subcontractors; act as an advocate for, and coordinator of, services to seniors.

3. To provide 349,000 low–income individuals with information and referral services, emergency food and clothing, recreation, direct services, and counseling services.
4. To provide recruitment, enrollment, supportive and training services to 273 economically–disadvantaged older workers, of which 129 will be placed into unsubsidized employment.
5. To provide 90,000 low–income households with surplus commodities and donated food.

533—Burials

Human Services

Baxter Dunn, *Sheriff–Coroner*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$55,764	$40,994	$57,298	$57,298	$16,304
Total Appropriations	$55,764	$40,994	$57,298	$57,298	$16,304
Earned Revenues By Source					
Taxes	$4,841	$0	$0	$0	$0
Licenses/Permits/Franchises	17,820	15,000	15,000	15,000	0
Aid from Other Governments	0	5,102	0	0	(5,102)
Miscellaneous Revenues	6,642	10,000	9,000	9,000	(1,000)
Total Revenues	$29,303	$30,102	$24,000	$24,000	($6,102)
Net County Cost					
Mandated	$26,461	$10,892	$33,298	$33,298	$22,406

Purpose

Under State statutes, the County is required to provide for the disposition of indigent dead. This budget funds this mandated responsibility.

Major Budget Changes

Services & Supplies

➤ $16,304	Higher volume of indigent burials due to recessionary economic climate.

Revenues

➤ ($5,102)	Legislative interpretation to not fund Burials budget from Proposition 172 revenues.
➤ ($1,000)	Less aid expected from private parties in support of indigent burials.

Program Discussion

The number of cases in the past three years have been twice the normal rate. The unusually high volume appears to be related to current economic conditions.

In 1988, the Board of Supervisors adopted a policy of cremation for indigent death with exceptions only in certain cases as determined by the Coroner. This policy, along with the continued scrutiny of financial eligibility by the Sheriff's Coroner Division, has significantly reduced program costs; however, the high volume of cases have caused over–expenditures in each of the past three years.

Work Load Data

	Actual 1991–92	1992–93	1993–94	Est./Act. 1994–95	Projected 1995–96
Disposition of Indigent Dead	107	105	134	123	120

556—Veterans Service Office

Human Services

Antonio Duran, *Veterans Service Officer*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$181,121	$180,118	$193,475	$193,475	$13,357
Services & Supplies	9,964	16,877	19,616	19,616	2,739
Fixed Assets	0	6,200	0	0	(6,200)
Total Appropriations	$191,085	$203,195	$213,091	$213,091	$9,896
Earned Revenues By Source					
Aid from Other Governments	$79,926	$61,123	$70,234	$70,234	$9,111
Total Revenues	$79,926	$61,123	$70,234	$70,234	$9,111
Net County Cost					
Discretionary	$111,159	$142,072	$142,857	$142,857	$785
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

The Veterans Service Office assists veterans in applying for and receiving benefits for education, health, and welfare. The Office assists the veterans in application for and filing of benefit claims, provision of transportation services to the VA hospital, distribution of brochures and educational material, consultations, referrals, and outreach activities. Although levels of service are discretionary, revenue from the State is based on work load measurements.

Major Budget Changes

Salaries & Employee Benefits

➤ $13,357	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $2,884	Increased office automation leases.

Revenues

➤ $12,000	Medi–Cal administrative claims.
➤ ($8,779)	Decrease in State subventions.
➤ $5,890	Veterans license plate revenue.

Program Discussion

Recent statistics indicate that 45,710 veterans reside in San Joaquin County. Of that number, 3,472 are totally physically disabled and receive disability payments from the U.S. Department of Veterans Affairs. An even larger number of partially disabled war time veterans also receive compensatory payments from the Veterans Administration (VA) for disabilities incurred while in the military service.

During 1993–94, the Veterans Service Office was successful in securing a total of $2,367,652 in new benefits payable directly to veterans and their dependents or their surviving spouses. It is estimated that over $21 million in cash benefits were paid to San Joaquin County veterans during the past fiscal year. These are federal dollars brought into the County through past and current claims filed by the Veterans Service Office.

Due to a reduction in office staff (33%) in the past two years, outreach efforts to Lodi, Manteca, and Tracy were discontinued last year. However, in spite of these personnel reductions, the following previously discontinued services have been reinstated:

1. Audit of VA awards.
2. Follow–up actions on VA markers.

3. Requests for Presidential Memorial Certificates.
4. Visits to convalescent hospitals, when absolutely necessary.
5. Coordination of daily transportation to the VA hospital in Livermore. Transportation is provided by the Disabled Americans service organization.

Approximately $5,890 in revenue from the sale of Veterans License Plates is expected during 1995–96. This amount is expected to increase in subsequent fiscal years.

The Veterans Service Office has conducted time studies of office functions during the past several quarters. Seven invoices have been submitted claiming a total of $81,175. It is estimated that at least a portion of these claims will be paid during the next few months. In view of the uncertainty of this program, only $12,000 in revenue has been estimated for 1995–96.

1994–95 Accomplishments

1. Deferred acquisition of software package to automate work load data and reports. Needs may be met through scheduled replacement of computer equipment during 1995–96.
2. Participated in several public events organized by the following veterans service organizations: Disabled American Veterans (Lodi and Stockton); American Legion (Lodi); Retired Officers Association (Stockton); and Veterans of Foreign Wars, (Stockton).

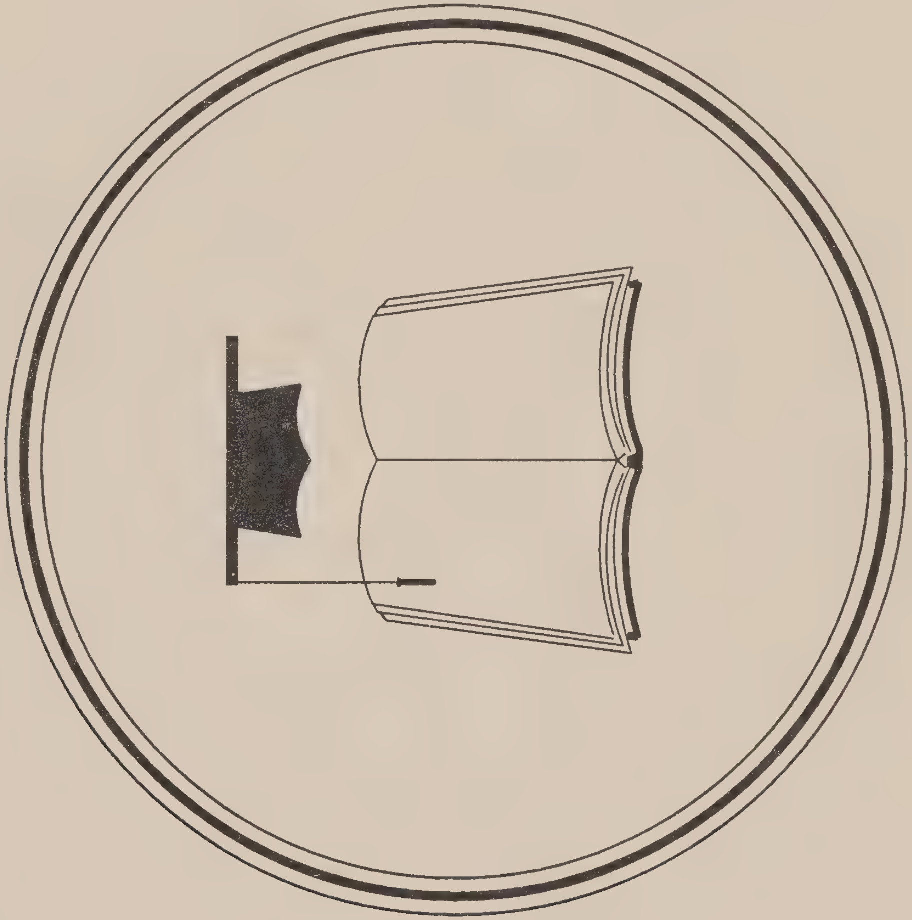
1995–96 Objectives

1. To continue to actively participate in community events related to the interests of San Joaquin County veterans.
2. To pursue resources to maintain support for services to the County's veteran community.
3. To coordinate efforts with local Disabled American Veterans service organizations to privately fund a new vehicle to continue transportation of County veterans to the VA hospital in Livermore.

Work Load Data

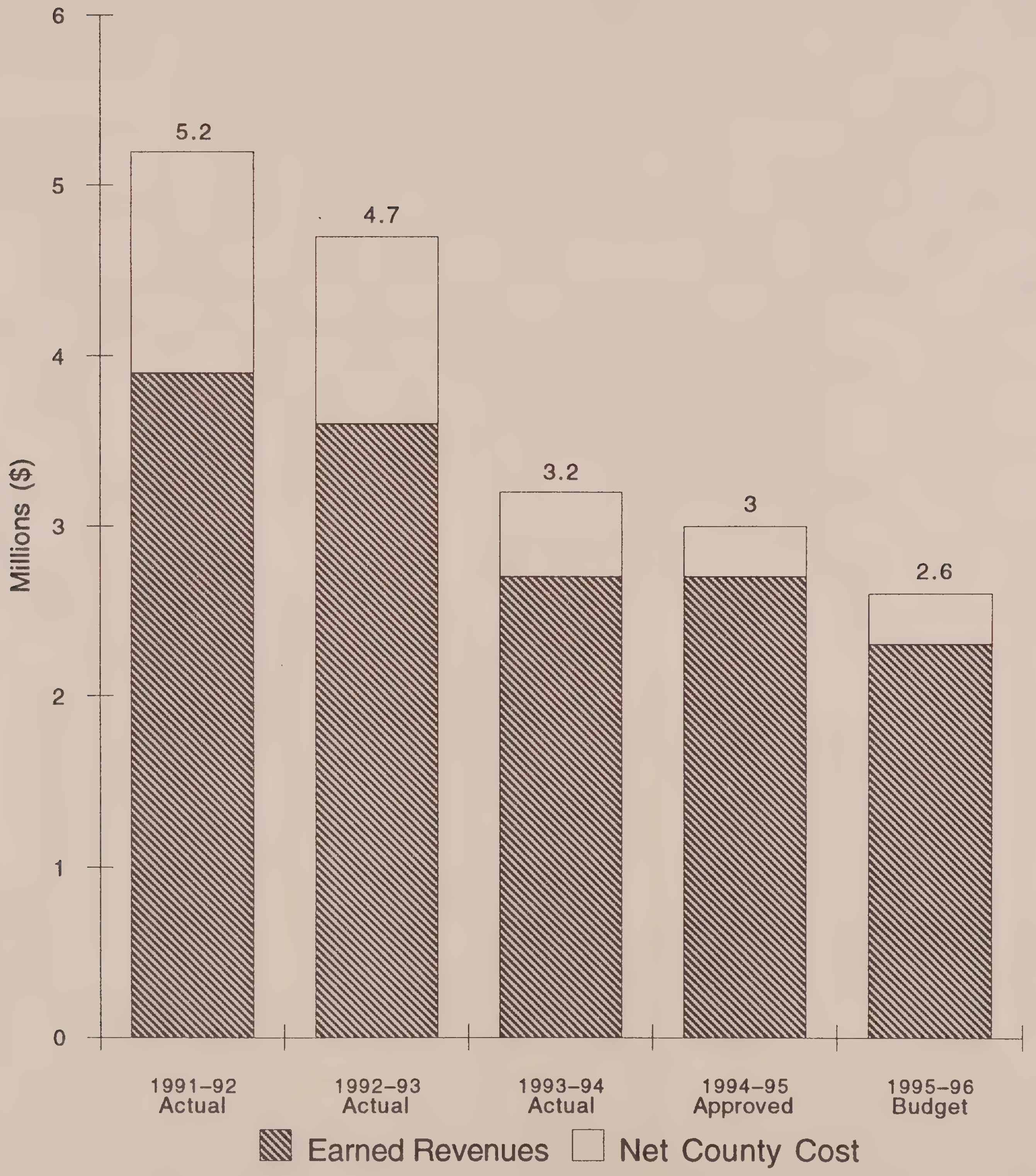
	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Claims Filed or Reopened	695	796	521	440	440
Insurance Claims Filed	52	61	52	42	42
Verifications to Other Agencies	NA	1,331	1,189	912	900
Auditable Forms Filed	1,154	2,113	1,663	1,133	1,100
Awards Granted	924	1,453	1,354	1,211	1,200

Education



Education

Change In Program Expenditures



Education Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
60900 County Library	H–2	$2,635,754	$2,353,275	$2,353,275	($282,479)
60901 Library–Administration	H–4	53,103	54,782	54,782	1,679
61500 Cooperative Extension	H–5	230,296	268,210	208,570	(21,726)
51501 UC Coop–Project Linkages	H–8	88,860	0	0	(88,860)
Total — Education		**$3,008,013**	**$2,676,267**	**$2,616,627**	**($391,386)**

609—County Library

Education

David L. Baker, *County Administrator*

Library Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$53,606	$55,000	$49,222	$49,222	($5,778)
Other Charges	2,594,050	2,580,754	2,304,053	2,304,053	(276,701)
Total Appropriations	$2,647,656	$2,635,754	$2,353,275	$2,353,275	($282,479)
Earned Revenues By Source					
Taxes	$2,492,525	$2,080,228	$2,148,004	$2,148,004	$67,776
Aid from Other Governments	54,871	57,394	57,480	57,480	86
Charges for Services	80,372	65,000	65,000	65,000	0
Miscellaneous Revenues	0	64,980	20,759	20,759	(44,221)
Operating Transfers In	60,700	53,103	54,782	54,782	1,679
Fund Balance	(40,812)	315,049	7,250	7,250	(307,799)
Total Revenues	$2,647,656	$2,635,754	$2,353,275	$2,353,275	($282,479)
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget provides the County share of the cost of the City/County Library System which serves the cities of Stockton, Manteca, Tracy, Ripon, and Escalon and the unincorporated areas of the County.

Major Budget Changes

Services & Supplies

➤ ($5,778)	Decreased property tax administration charges to reflect 1994–95 experience.

Other Charges

➤ ($276,701)	Decreased funding available for library services.

Revenues

➤ $67,776	Increase in property tax revenue based on a projected 3% assessed valuation growth.
➤ ($28,894)	Decreased donation from Library Literacy Foundation.
➤ ($15,327)	Delete one–time PERS credits.
➤ ($307,799)	Projected decrease in available year–end fund balance.

Program Discussion

The library services agreement between the San Joaquin County and the City of Stockton requires the County to notify the City in May of the projected funding available for the County's contribution to library services. Based upon this requirement, the City has been notified that available funding for 1995–96 projected at this time is $2,304,053. This is a preliminary figure and will be modified depending upon the outcome of the State budget process, year–end fund balance, and the actual growth in the County Library System's assessed valuation.

Prior to 1993–94, the County's funding base for library services was made up of property tax revenues, Special District Augmentation Funds, the pro rata share of fees for library services, rebates and refunds, and any prior year carryover balance. In 1993–94, as a result of the State budget, revenue from the Special District Augmentation Fund was shifted to the Education Revenue Augmentation Fund for school districts. This resulted in a permanent revenue loss of approximately $1.8 million. The estimate for 1995–96 reflects this loss and is predicated on an assessed valuation growth of 3% above the 1994–95 estimates. It is also assumed that the 1995–96 State Budget will not negatively impact library funding.

The policy of providing a General Fund contribution to finance half of the cost of the City/County Librarian position (see Budget No. 60901) will be continued. For 1995–96, this amounts to $54,782.

1995–96 Library Service Impact

Based on the preliminary budget prepared by the City of Stockton, the County's share of the library operating costs is projected to be $2,633,984 for 1995–96. At this time, the estimated available resources of $2,304,053 will be $329,931 short in funding the County's share of the costs. To address this funding shortfall, the following reduction plan has been proposed by the Director of Library Services:

- Eliminating all books and materials purchases.
- Eliminating bookmobile stops in Lathrop and Lockeford.
- Reducing public service hours at the Linden, Manteca, and Thornton libraries.
- Maintaining public service hours at the Escalon, Manteca, Ripon, and Tracy libraries and restricting services to circulation only for up to 3 or 4 hours each week.

Once the specifics of the plan are developed, the Director of Library Services will present the plan and the service impact to the Board of Supervisors.

Intergovernmental Task Force on Library Funding

In March 1994, a Library Funding Task Force was established to address the operational alternatives, service levels, and funding requirements for the City/County Library System. The Task Force is comprised of representatives from the County and each city within the County. The goals of the Task Force are: 1) to examine current library operation and explore alternatives in providing services in the most cost–effective manner, 2) to determine the desired library service levels, and 3) to develop long–term funding mechanisms to support the desired service levels.

In April 1995, study sessions were held with the Board of Supervisors and City Councils to apprise them of the Task Force's progress and its preliminary recommendations. The Task Force has developed three potential funding options to restore and stabilize Countywide library services to the 1990–91 level. All three options require two–thirds voters' approval:

- A one–eighth cent sales tax increase for ten years.
- A $21 parcel tax for five years or longer.
- A $31 parcel tax for ten years.

It is anticipated that the Task Force will finalize its recommendations in late June 1995. Once the final action plan is formulated, the Director of Library Services will return to the local governing boards seeking support and approval.

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Materials Loaned	1,948,245	2,005,035	1,812,532	1,740,224	1,653,213
Reference Questions	257,898	258,427	208,727	185,470	139,103
Reserves Taken	100,279	92,677	69,669	84,043	92,447
Interlibrary Loan	18,176	13,291	11,815	10,143	9,129
Titles Reviewed	28,970	32,113	32,031	27,533	24,779
New Titles Added	12,774	13,908	11,714	9,034	8,131
Volumes Added	71,523	68,966	65,013	50,139	45,127

60901—Library Administrative Services

Education

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$60,700	$53,103	$54,782	$54,782	$1,679
Total Appropriations	$60,700	$53,103	$54,782	$54,782	$1,679
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$60,700	$53,103	$54,782	$54,782	$1,679

Purpose

This budget provides General Fund support to the County Library equivalent to one–half the salary and benefits costs of the City/County Librarian position.

Major Budget Changes

Operating Transfers Out

➤ $1,679	Increase to reflect actual requirement to fund one–half of the Librarian's salary and benefits costs in 1995–96.

Program Discussion

The 1995–96 Proposed Budget anticipates the salary and benefits to be paid to the Director of Library Services.

615—UC Cooperative Extension

Education

Gary Johnston, *Farm & Home Advisor*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$154,477	$156,952	$159,419	$104,168	($52,784)
Services & Supplies	74,590	78,107	108,791	104,402	26,295
Other Charges	5,238	0	0	0	0
Total Expenditures	$234,305	$235,059	$268,210	$208,570	($26,489)
Intrafund Transfers	0	(4,763)	0	0	4,763
Total Appropriations	$234,305	$230,296	$268,210	$208,570	($21,726)
Earned Revenues By Source					
Operating Transfers In	$0	$21,726	$0	$0	($21,726)
Total Revenues	$0	$21,726	$0	$0	($21,726)
Net County Cost					
Discretionary	$234,305	$208,570	$268,210	$208,570	$0
Allocated Positions	4.0	4.0	4.0	3.0	(1.0)
Temporary (Full–Time Equivalent)	0.6	0.0	0.0	0.0	0.0
Total Staffing	4.6	4.0	4.0	3.0	(1.0)

Purpose

The University of California Cooperative Extension provides agricultural, home economics, youth development, research, and educational programs throughout the County. Although not mandated, County support is governed by Education Code Section 32330.

Major Budget Changes

Salaries & Employee Benefits

➤ ($45,086)	Eliminate Ag Field and Lab Tech II.
➤ ($43,536)	Delete secretary position.
➤ $33,371	Add Clerk Typist II position.
➤ $2,467	Negotiated salary and benefit adjustments.

Services & Supplies

➤ $6,767	Added Motor Pool costs due to increase in rates and mileage.
➤ $6,761	Increased Workers' Compensation Insurance.
➤ $4,805	Increased general office expense.
➤ $4,396	Increased professional services.
➤ $2,389	Increase in communications.
➤ $2,000	Increased transportation and travel.

Intrafund Transfers

➤ ($4,763)	Completion of Project Linkages.

Revenues

➤ ($21,726)	One–time transfer of research funds.

Program Discussion

County financial support for the Cooperative Extension has diminished in the past five years. This had impacted the Department's ability to maintain quality programs.

However, the University of California's (U.C.) financial backing of Cooperative Extension in San Joaquin County remains quite strong at $1,719,281 in the form of salaries and direct support. Two advisor vacancies have been filled (4–H and Dairy) in the past year as a commitment by the University to the future of Cooperative Extension here in San Joaquin County. Unfortunately, last year the Department lost an opportunity to have a cross–County livestock advisor headquartered in the County. This was due to a perceived lack of ability on the Department to support that position through the County budget.

Five years of continuous effort paid off in February 1995 with the approval of a first ever Small Farms/Speciality Crops Advisor here in San Joaquin County. The Department has delayed filling this position until September 1995 in order to be assured adequate funds will be available at that time.

There have been increases in U.C. technical staff while there have been reductions in County support staff. As a result, County staff are unable to keep up with work loads. Increases in salaries and benefits and other costs have heavily impacted the discretionary spending within the budget.

A decision point has been reached as to whether the County will continue to support its partnership with the University of California to maintain a viable future for the Cooperative Extension here in San Joaquin County. From an agricultural perspective, there is no greater return for invested County dollars than with the Cooperative Extension. These returns are realized through agricultural competitiveness, youth development and delinquency prevention, family and consumer education as well as providing a technical base network with other agencies and groups in both the public and private sectors.

Supplemental Requests

Cooperative Extension has submitted two requests for supplemental funding that total $59,640.

1. To retain staff, a $49,793 increase in appropriations is requested. This would avoid the deletion of an Agricultural Field and Lab Tech II position – $45,086. It would also avoid the downgrading of a clerical position from a Secretary to a Clerk Typist II – $10,165. Funds for professional services could be reduced if these positions are retained – ($5,458).
2. To obtain professional services, a $9,847 increase in appropriations is requested. In the past three years, the Department has had to eliminate field and lab positions. Under a contract for services, some of the work related to field research, laboratory analysis, maintenance of equipment and supplies, and liaison with outside groups could be supported.

1994–95 Accomplishments

1. Helped farmers in the County, through applied research projects and educational programs, to exceed $1 billion of farm products for the first time in history. Collaborative efforts between the Cooperative Extension, private industry, and individual cooperators continue to enhance the competitive status of San Joaquin County agriculture.

Work Load Data

	Actual 1991–92	1992–93	1993–94	Est./Act. 1994–95	Projected 1995–96
Meeting Attendance	26,535	21,037	15,088	17,350	19,955
Newsletter Circulation	156,020	127,080	85,712	78,125	66,405
Publication Distribution	79,295	37,530	16,713	5,505	6,330
Telephone Inquiries	28,330	30,065	19,456	19,815	22,785
Consultations	9,990	13,425	11,888	13,671	15,722

2. Reached successful completion of a three–year $250,000 Office of Criminal Justice Planning grant for youth delinquency prevention (4–H Project Linkages).
3. Exceeded target graduation rates for low–income families completing the Expanded Food and Nutrition Education Program (EFNEP). Collaborated with an array of social service providers to help reduce costs and increase participation.

1995–96 Objectives

1. To maintain County support necessary to keep Cooperative Extension in San Joaquin County.
2. To hire first–ever Small Farms/Speciality Crops farm advisor to work with farmers to produce resource appropriate vegetable and speciality crops on limited acreage. The advisor will work with schools, community groups, and farm organizations on programs related to agricultural literacy and ag/urban interface issues.
3. To implement an EFNEP–Food Stamps, specific–term educational project for low–income residents in the County.

61501—Cooperative Extension–Project Linkages

Education

Gary Johnston, ***Farm & Home Advisor***

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$76,913	$68,796	$0	$0	($68,796)
Services & Supplies	66,627	20,064	0	0	(20,064)
Fixed Assets	41,162	0	0	0	0
Total Appropriations	$184,702	$88,860	$0	$0	($88,860)
Earned Revenues By Source					
Aid from Other Governments	$44,939	$88,860	$0	$0	($88,860)
Total Revenues	$44,939	$88,860	$0	$0	($88,860)
Net County Cost					
Discretionary	$139,763	$0	$0	$0	$0
Temporary *(Full–Time Equivalent)*	2.0	2.0	0.0	0.0	(2.0)

Purpose

Provides staffing and support for Project Linkages program funded by the Office of Criminal Justice Planning.

Program Discussion

Cooperative Extension Project Linkages concludes the last of a three–year grant from the Office of Criminal Justice Planning effective September 30, 1995. However, budgeting and expenses have been planned to conclude by June 30, 1995.

Data gathering and report writing by University staff will occur between July and September. Consequently, no 1995–96 appropriations are requested for Project Linkages.

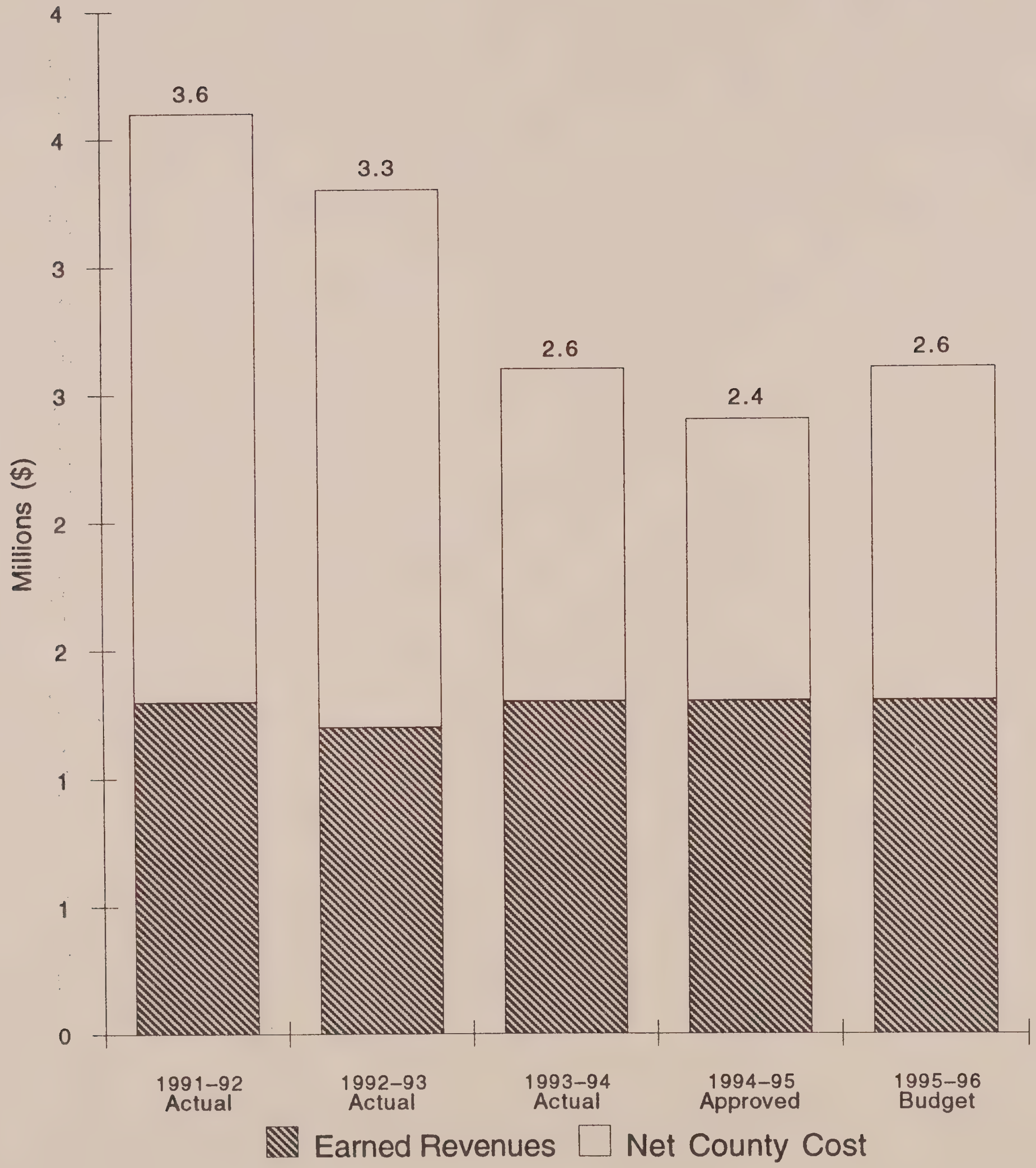
Project Linkages was a program of youth activities and support services. It was targeted to serve students and families from the southwest area of the City of Stockton. The program implemented after–school activities and enhanced extra–curricular activities at three community schools.

Project Linkages was federally funded under the Juvenile Justice and Delinquency Prevention Act of 1974. Funds were allocated and administered by the Office of Criminal Justice Planning.

Parks & Recreation

Parks & Recreation

Change In Program Expenditures



Parks & Recreation Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
70300 Parks & Recreation	I–2	$2,252,290	$2,831,480	$2,470,380	$218,090
70800 Cultural Services	I–5	154,330	154,330	138,897	(15,433)
Total — Parks & Recreation		**$2,406,620**	**$2,985,810**	**$2,609,277**	**$202,657**

703—Parks & Recreation

Parks & Recreation

James Leonard, *General Services Director*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,729,933	$1,518,588	$1,498,437	$1,498,437	($20,151)
Services & Supplies	738,807	731,362	993,890	993,890	262,528
Other Charges	2,470	2,500	2,475	2,475	(25)
Fixed Assets	0	0	361,100	0	0
Total Expenditures	$2,471,210	$2,252,450	$2,855,902	$2,494,802	$242,352
Intrafund Transfers	(90,575)	(160)	(24,422)	(24,422)	(24,262)
Total Appropriations	$2,380,635	$2,252,290	$2,831,480	$2,470,380	$218,090
Earned Revenues By Source					
Fines/Forfeitures/Penalties	$1,666	$12,000	$12,000	$12,000	$0
Aid from Other Governments	0	0	51,880	51,880	51,880
Charges for Services	1,262,965	1,291,079	1,269,364	1,269,364	(21,715)
Miscellaneous Revenues	5,713	745	870	870	125
Total Revenues	$1,270,344	$1,303,824	$1,334,114	$1,334,114	$30,290
Net County Cost					
Discretionary	$1,110,291	$948,466	$1,497,366	$1,136,266	$187,800
Allocated Positions	41.0	36.0	35.0	35.0	(1.0)
Temporary (Full–Time Equivalent)	7.3	6.6	6.6	6.6	0.0
Total Staffing	48.3	42.6	41.6	41.6	(1.0)

Purpose

The Division of Parks and Recreation plans, develops, operates, and maintains a system of regional parks throughout the County. The Division also maintains grounds at County–owned facilities and community parks and manages the eight County Service Areas (CSA). The Division administers and operates the General Relief Employable, Community Work, and Alternative Work Programs. These activities are not mandated. County parks developed, all or in part, with State or federal funds must be maintained for public recreation services. The level of service, unless specified by agreement, is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ ($38,720)	Delete vacant Park Worker position.
➤ $33,462	Negotiated salary and benefit adjustments.
➤ ($14,893)	Increased salary savings.

Services & Supplies

➤ $51,880	Increased grant from Institute of Museum Services.
➤ $48,264	Increased Community Development Block Grant funding for the operation of Franklin and Kennedy swimming pools.
➤ ($14,723)	Decrease in Workers' Compensation Insurance.
➤ $140,454	Increase in Casualty Insurance.
➤ $15,526	Increase in utilities.
➤ $14,208	Increased Motor Pool expenses.

Intrafund Transfers

➤ ($24,422)	Increased A–87 funding for pool operation from Community Development Block Grant; offset by elimination of facility charges to courts.

Revenues

➤ $51,880	Increase for Institute of Museum Services Grant.
➤ $43,000	Increased revenues at Durham Ferry and Westgate Landing Parks.
➤ ($25,000)	Decreased concession revenues at the Regional Sports Complex and Micke Grove Amusement Rides.
➤ ($27,324)	Decreased revenue from Hospital Enterprise Fund.

Program Discussion

The Parks and Recreation Division's budget for 1995–96 reflects the limited funding available for its services. All of the Division's services in the regional park system, the County Service Area parks, and the General Fund supported community parks are negatively impacted.

The regional park system continues to suffer from budget reductions. At Durham Ferry and Westgate Landing Parks, the Division will delete a Park Worker vacancy that resulted from Final Budget action taken in 1994–95. These parks are primarily operated by caretakers and campground hosts. Revenues from the two parks are expected to only be sufficient to offset utility and emergency repair costs.

The recommended budget assumes continued salary savings, totaling $73,952. This results from two vacant positions which occurred in 1994–95 and serve the regional park system. The positions are in maintenance supervision and office clerical support.

Staffing is now at a level where Division response to non–programmed activities will negatively impact its ability to generate revenue that is essential to the park system.

Micke Grove Zoo has received a general operating support grant from the Institute of Museum Services. The grant provides $51,880 to support Zoo services. These funds, by contract, must support and not replace funding for Zoo activities.

The community parks supported by the General Fund will be operated at a minimal maintenance level. The budget provides for maintenance services and supplies at Kennedy Park; however, only weekly inspection and utility costs are budgeted for Gianone Park. Community Development Block Grant funding has been used for operation of the Kennedy Park and Franklin High School swimming pools.

The County Service Area parks continue to be operated at an undesirable maintenance level. Funding ranges from virtually zero at Larch Clover Park to approximately 80%

Work Load Data

	Actual			Est./Act.	Projected
	1991–92	1992–93	1993–94	1994–95	1995–96
Total Park Visitors	1,176,054	1,129,000	1,217,300	1,060,400	1,060,400
Oak Grove Park	364,826	330,000	305,000	282,000	282,000
Micke Grove Park	510,468	530,000	582,000	465,600	465,600
Stillman Magee Park	12,360	10,000	11,300	8,800	8,800
Westgate Landing	32,960	31,000	40,000	46,000	46,000
Dos Reis Park	61,800	52,000	88,000	77,000	77,000
Mossdale Crossing	59,740	54,000	67,000	61,000	61,000
Durham Ferry Park	51,500	38,000	49,000	45,000	45,000
Regional Sports Complex	82,400	84,000	75,000	75,000	75,000
Visitors per Regional Park					
Employee	20,241	19,465	29,475	28,973	28,973

of normal at Madison Park. Operation of the CSA parks at these marginal levels increases the exposure to significant repair and liability issues. The only CSA that has adequate funding is Woodbridge, where neighbors voted to pay an annual benefit assessment.

It is anticipated that the community groups performing maintenance at Larch Clover, Boggs Tract, Eastside/ Garden Acres, and Gianone Parks will help keep the parks open for public use. Without the support of these organizations the continued public use of these facilities will be in jeopardy.

The 1995–96 fiscal year will be the fourth consecutive year in which no fixed assets are proposed. The park system's equipment is deteriorating rapidly. The lack of replacement increases the cost of equipment repairs and requires that equipment be operated past its effective operational life. Failure to replace equipment or make infrastructure repairs will result in increased costs at a later date and further deterioration of the park system.

Supplemental Request

The Division of Parks and Recreation has requested supplemental funding for the purchase of $361,100 of fixed assets to replace the following worn or broken equipment:

	Item	Amount
2	*Utility Vehicles*	$22,000
1	*Utility Vehicle with Attachment*	26,000
1	*Tractor Loader*	35,000
2	*Weedeaters*	1,000
2	*Backpack Blowers*	900
1	*Sodcutter*	3,200
1	*Riding Mower*	67,000
1	*Dump Truck*	45,000
1	*Bus*	75,000
1	*Backhoe Attachment*	15,000
1	*Wire Fault & Line Finder*	2,000
3	*Edgers*	1,500
1	*Rototiller*	1,000
1	*Air Compressor*	3,500
1	*Water Pump*	2,000
1	*Equipment Trailer*	7,500
1	*Floor Buffer*	3,500
1	*Playground Equipment*	50,000
	Total	$361,100

The recommended budget does not contain funds for these items. If the Board chooses to fund this supplemental request, the County Administrator recommends that it be spread over a multiyear process.

1994–95 Accomplishment

1. Completed the following capital improvement projects: installed the new basketball court at Taft Community Park and the new playground area at Garden Acres Community Park; began the plans for the restroom renovation at the Memorial Building in Micke Grove Park to comply with the Americans with Disabilities Act; and began construction on the swimming pool renovation project at Kennedy Park.
2. Completed the annual backflow prevention certification at one third of the regional parks.
3. Worked with community groups to assist in maintaining County Service Area parks at Larch Clover, Boggs Tract, and Eastside/Garden Acres. These programs assist in maintaining the parks after the loss of revenue to the County Service Areas in 1994–95.

1995–96 Objectives

1. To complete the following capital improvement projects: the swimming pool renovation project at Kennedy Park; the remainder of the walkway renovation project at Micke Grove Zoo; and the handicapped access project for the restrooms at the Micke Grove Memorial Building.
2. To review the Park Subdivision Trust to ensure continued compliance with provisions of the Subdivision Map Act.
3. To continue the development of additional resources for the regional park system including the previously approved winter camping at Micke Grove and advertising in the parks.
4. To work with the amusement park concessionaire at Micke Grove Park to explore the relocation and expansion of the amusement park services consistent with the existing contract.
5. To work with California State Department of Parks and Recreation to return, maintain, or otherwise dispose of Durham Ferry State Recreation Area.

708—Cultural Services

Parks & Recreation

David L. Baker, *County Administrator*

General Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$184,166	$154,330	$154,330	$138,897	($15,433)
Total Appropriations	$184,166	$154,330	$154,330	$138,897	($15,433)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$184,166	$154,330	$154,330	$138,897	($15,433)

Purpose

This budget provides contributions to organizations which provide cultural services in the fine and performing arts and in the documentation of San Joaquin County and California history.

Major Budget Changes

Other Charges

➤ ($14,993)	Reduction in contribution to San Joaquin County Historical Society.
➤ ($500)	Reduction in contribution to San Joaquin County Arts Council.

Program Discussion

San Joaquin County Historical Society

The San Joaquin County Historical Museum, established by the Board of Supervisors and operated through the San Joaquin County Historical Society, collects, conserves, protects, and exhibits those items of historical significance to the history of the San Joaquin County area. The Museum focuses mainly on agricultural development in the County, and is recognized nationally and internationally as a leading agricultural history resource.

During 1994–95 Final Budget hearings, the Board of Supervisors approved $149,330 funding for the Historical Society and provided policy guidance to phase–out County support over three years.

The County Administrator met with several members of the Society's Board of Directors to discuss the future of the Museum. The meeting was productive and resulted in additional fund–generating ideas. However, members of the Society and the County Administrator are concerned about the long–term implications of continued reductions in the County's support of the Museum.

The Society fears that its efforts to attract donors to establish a base for growth and future operations will be negated by reductions in County funding. The Society has asked that the Board establish a stable funding base from which it can launch funding efforts for future growth of the *County's* museum.

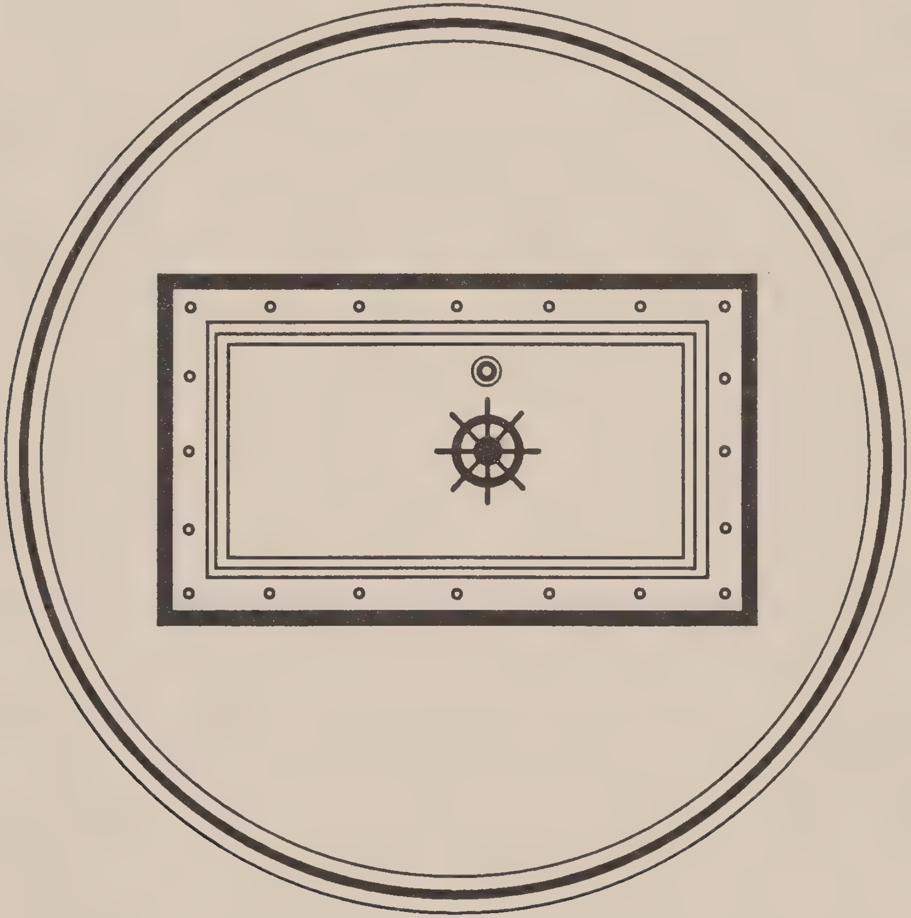
The County Administrator shares the Society's concern that endowment opportunities may be discouraged by the ongoing reductions in support. As a result, the County Administrator recommends that 1995–96 Museum appropriations be reduced by only 10%, rather than 33%, from 1994–95 levels, similar to recommendations for other non–criminal justice operations, and that the County Administrator and the Society explore options to identify core funding necessary to maintain this valuable resource in future years.

San Joaquin County Arts Council

The San Joaquin County Arts Council provides several ongoing programs, promoting public awareness and participation in the visual and performing arts. Activities include the Artists–in–Schools, the Multi–Cultural Arts, and the Art in Public Places programs.

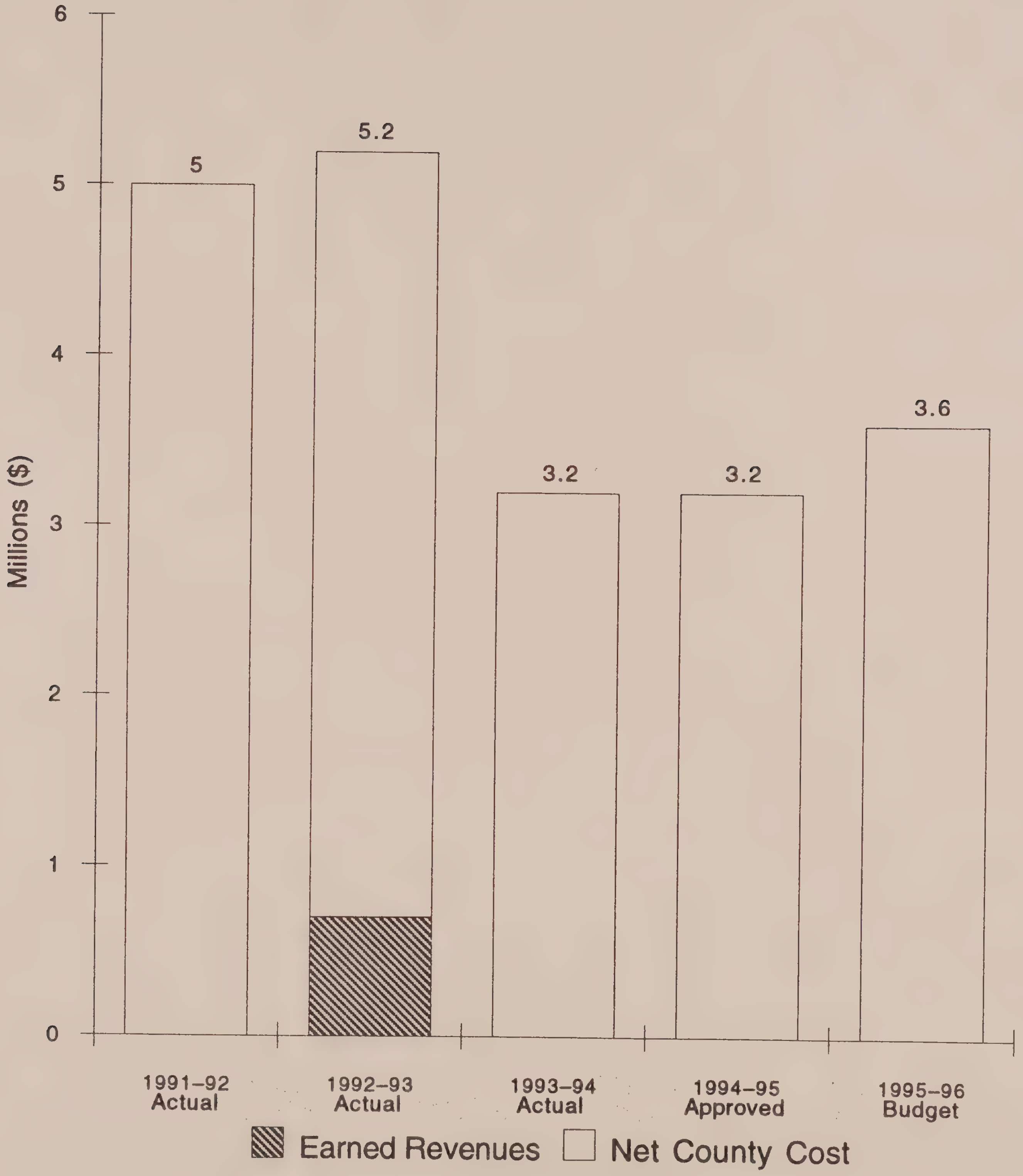
The recommended County contribution of $4,500 to the Arts Council is $500 below the 1994–95 contribution of $5,000. Because the Arts Council receives matching funds from the State of California, unless this reduction is offset by an increase from another source, the Arts Council will face a $1,000 reduction in its operations.

Contingencies



Contingencies

Change In Program Expenditures



Contingencies Appropriations

	Page Number	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
10660 Reserve for Contingencies	J–2	$3,200,000	$3,600,000	$3,600,000	$400,000
Total — Contingencies		**$3,200,000**	**$3,600,000**	**$3,600,000**	**$400,000**

1066—Reserve for Contingencies

Contingencies

David L. Baker, *County Administrator*

Contingency Fund	1993–94 Actual	1994–95 Approved	1995–96 Request	1995–96 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$451,821	$0	$0	$0	$0
Provision for Contingencies	0	3,200,000	3,600,000	3,600,000	400,000
Total Appropriations	$451,821	$3,200,000	$3,600,000	$3,600,000	$400,000
Earned Revenues By Source					
Miscellaneous Revenues	$18,199	$0	$0	$0	$0
Total Revenues	$18,199	$0	$0	$0	$0
Net County Cost					
Discretionary	$433,622	$3,200,000	$3,600,000	$3,600,000	$400,000

Purpose

This budget provides funds to meet unforeseen expenditures in Countywide operating budgets.

Program Discussion

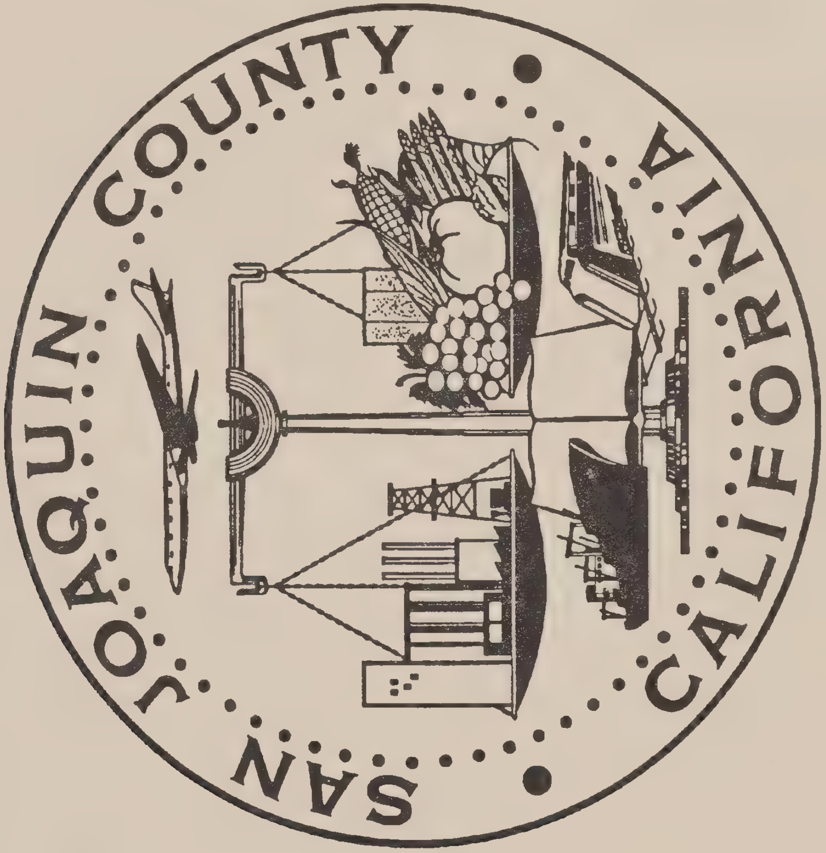
The Reserve for Contingencies budget is for unanticipated requirements occurring in all County operations during the fiscal year. While State statutes provide that up to 15% of the total of all other appropriations can be placed in reserve, the amount historically reserved in this County's budget has been at a much lower level as illustrated below:

Fiscal Year	Budget Excluding Enterprise Funds	Contingency	% of Total
1983–84	$254,593,376	$3,900,000	1.53
1984–85	294,341,476	3,500,000	1.19
1985–86	317,308,301	4,500,000	1.42
1986–87	351,043,060	4,500,000	1.28
1987–88	373,290,574	4,500,000	1.21
1988-89	425,037,772	4,300,000	1.01
1989–90	462,428,654	4,300,000	.93
1990–91	498,093,287	5,200,000	1.04
1991–92	533,542,875	5,000,000	.94
1992–93	553,313,561	4,500,000	.81
1993–94	536,289,623	3,200,000	.61
1994–95	556,188,617	3,200,000	.58
1995–96 Rec.	570,781,055	3,600,000	.63

It is recommended that $3.6 million be placed in reserve for 1995–96. This represents an increase of $400,000 above the 1994–95 Approved level of $3.2 million.

An accounting change prescribed by the State Controller requires the replenishment of the Contingency Fund for amounts transferred out in the prior year to be received as revenue. The exact amount of this revenue to be required from the General Fund (Budget #10804) will be adjusted once the year–end fund balance is known.

Special Districts


SAN JOAQUIN COUNTY
CALIFORNIA

Special District Budgets

The following is a listing of the 1994–95 Approved and 1995–96 Recommended appropriations for the Special District budgets governed by the Board of Supervisors. The funding levels recommended for interim adoption by the Board of Supervisors are the same as those approved for 1994–95.

The recommended appropriations for the 1995–96 Special District budgets are subject to complete adjustment in the Final Budget, based on assessed valuation growth, year–end fund balance estimates, and a determination of 1995–96 requirements. Fully revised Special District budgets will be submitted to the Board of Supervisors during budget hearings in July of 1995.

Lighting Districts	
Ash Street	$20,551
Boggs Tract	4,081
Burkett Gardens	35,795
Burkett Garden Acres	14,678
Eastview	8,776
Elkhorn	4,324
Farmington	1,735
Linden	8,807
Lockeford	13,259
Mariposa Heights	2,219
Mission Village	2,998
Morada Estates	4,717
Morada Manor	1,693
North Oaks	3,596
North Wilson Way	14,420
Northeast Stockton	44,226
Oro Street	19,162
Plymouth Village	22,685
Rancho Village	693
Ripon	107,546
Shasta Avenue	5,114
Shippee–French Camp	1,413
Silva Gardens	1,614
South French Camp	2,273
Southwest Stockton	11,920
Stockton No. 5	2,080
Tuxedo–Country Club	13,914
Victor	2,952
West Lane	3,341
West Stockton	49,337
Woodbridge	32,720
Total–Lighting Districts	**$462,639**

Maintenance Districts	
Acampo	$27,445
Almond Park	14,390
Ashley	1,595
Bear Creek Terrace	12,309
Bowling Green	3,510
Colonial Heights	377,885
Corral Hollow	33,234
Country Club Vista	1,979
Elkhorn	31,560
Gayla Manor	24,030
Lambert Village	3,503
Lincoln Village	1,128,161
Lockeford	3,117
Maurland Manor	42,322
Mokelumne Acres	299,160
Morada Acres	19,180
Morada Estates	43,785
Morada Manor	14,360
Pacific Gardens	887,950
Rancho San Joaquin	24,832
Raymus Village	133,354
Riviera Cliffs	3,641
Shaded Terrace	22,785
Spring Creek Estates	24,729
Summer Home Estates	1,965
Sunnyside Estates	36,259
Walnut Acres	30,718
Wilkinson Manor	56,745
Wilkinson Manor–Zone A	36,086
San Joaquin Water Works #2	50,180
Total–Maintenance Districts	**$3,390,769**

Fire Protection Districts	
Delta Fire Protection	$189,351

Water Conservation & Flood Control	
San Joaquin County Flood Control & Water Conservation	$515,197
Flood Control Zone 9	2,080,845
Flood Control Zone 10	60,645
Water Investigation–Zone 2	702,000
#17 Levee System	90,000
Mokelumne River Water & Power Authority	32,300
Total–Water Conservation & Flood Control	**$3,480,987**

State Controller
County Budget Act

County Budget Form
Schedule 1

County of San Joaquin
State of California

Summary of County Budget
For Fiscal Year 1995–96

		Available Financing				Financing Requirements		
Fund	Fund Code	Fund Balance Unreserved/ Undesignated June 30, 1995	Cancellation of Prior Year Reserves	Estimated Additional Financing Sources	Total Available Financing	Estimated Financing Uses	Provisions for Reserves and/or Designations (New or Incr.)	Total Financing Requirements
Countywide Funds								
General	1	3,502,796	0	440,890,012	444,392,808	444,392,808	0	444,392,808
Road	2	3,196	0	24,540,325	24,543,521	24,543,521	0	24,543,521
Capital Outlay	4	368,650	0	1,353,232	1,721,882	1,721,882	0	1,721,882
Fish & Game	5	38,829	5,442	19,000	63,271	63,271	0	63,271
Trial Court	6	0	0	16,247,667	16,247,667	16,247,667	0	16,247,667
Mental Health & Substance Abuse	7	1,709,361	0	38,462,457	40,171,818	38,681,642	1,490,176	40,171,818
JTPA	8	0	0	13,222,187	13,222,187	13,222,187	0	13,222,187
Transportation Coordination	9	269,548	0	3,639,857	3,909,405	3,639,857	269,548	3,909,405
Rabies Treatment	10	44,460	0	395,073	439,533	439,533	0	439,533
Contingency	11	2,934,870	0	665,130	3,600,000	3,600,000	0	3,600,000
General Reserve	12	0	0	0	0	0	0	0
DA Narcotics Enforcement	34	126,157	0	93,000	219,157	93,000	126,157	219,157
Sheriff Narcotics Enforcement	35	0	0	0	0	0	0	0
Recorder Equipment/Automation	37	8,519	0	475,000	483,519	427,020	56,499	483,519
Family Support	38	650,890	2,495,551	11,229,301	14,375,742	11,229,301	3,146,441	14,375,742
Community Infrastructure	39	1,717,439	0	1,203,921	2,921,360	1,203,921	1,717,439	2,921,360
Total Countywide Funds		11,374,715	2,500,993	552,436,162	566,311,870	559,505,610	6,806,260	566,311,870
Less Than Countywide Funds								
Road District 1	13	108,441	380,834	351,500	840,775	840,775	0	840,775
Road District 2	14	437,519	0	225,918	663,437	663,437	0	663,437
Road District 3	15	2,415,455	0	873,239	3,288,694	3,288,694	0	3,288,694
Road District 4	16	86,456	468,331	1,200,600	1,755,387	1,755,387	0	1,755,387
Road District 5	17	1,320,072	93,236	960,569	2,373,877	2,373,877	0	2,373,877
County Library	18	7,250	0	2,346,025	2,353,275	2,353,275	0	2,353,275
Total Less Than Countywide Funds		4,375,193	942,401	5,957,851	11,275,445	11,275,445	0	11,275,445
Grand Total		15,749,908	3,443,394	558,394,013	577,587,315	570,781,055	6,806,260	577,587,315

State Controller
County Budget Act

County Budget Form
Schedule 2

County of San Joaquin
State of California

Analysis of Fund Balance Unreserved/Undesignated
For Fiscal Year 1995–96

			Less: Fund Balance – Reserved/Designated June 30			
Fund	Fund Code	Fund Balance (per Auditor) as of June 30, 1995 (Estimated)	Encumbrances	General & Other Designations	Designations	Fund Balance Unreserved/ Undesignated June 30, 1995 (Estimated)
Countywide Funds						
General	1	6,002,796	2,500,000	0	0	3,502,796
Road	2	3,503,196	3,500,000	0	0	3,196
Capital Outlay	4	4,780,815	4,412,165	0	0	368,650
Fish & Game	5	138,780	0	0	99,951	38,829
Trial Court	6	150,000	150,000	0	0	0
Mental Health & Substance Abuse	7	8,550,095	1,000,000	0	5,840,734	1,709,361
JTPA	8	525,000	525,000	0	0	0
Transportation Coordination	9	394,548	125,000	0	0	269,548
Rabies Treatment	10	44,460	0	0	0	44,460
Contingency	11	2,934,870	0	0	0	2,934,870
General Reserve	12	4,703,085	0	4,703,085	0	0
DA Narcotics Enforcement	34	306,674	0	0	180,517	126,157
Sheriff Narcotics Enforcement	35	134,603	0	0	134,603	0
Recorder Equipment/Automation	37	688,701	0	0	680,182	8,519
Family Support	38	3,296,441	150,000	0	2,495,551	650,890
Community Infrastructure	39	5,513,003	0	0	3,795,564	1,717,439
Total Countywide Funds		41,667,067	12,362,165	4,703,085	13,227,102	11,374,715
Less Than Countywide Funds						
Road District 1	13	489,275	0	0	380,834	108,441
Road District 2	14	437,519	0	0	0	437,519
Road District 3	15	2,415,455	0	0	0	2,415,455
Road District 4	16	554,787	0	0	468,331	86,456
Road District 5	17	1,413,308	0	0	93,236	1,320,072
County Library	18	7,250	0	0	0	7,250
Total Less Than Countywide Funds		5,317,594	0	0	942,401	4,375,193
Grand Total		46,984,661	12,362,165	4,703,085	14,169,503	15,749,908

State Controller
County Budget Act

County Budget Form
Schedule 3

County of San Joaquin
State of California

Detail of Provisions For Reserves/Designations
(With Supplemental Data Affecting Reserve/Designation Balances)
For Fiscal Year 1995–96

Description	Reserves/ Designations Balance as of June 30, 1995	Amount Made Available for Financing By Cancellation		Increase or New Reserves/Desig. to be Provided in Budget Year		Total Reserves/ Designations for Budget Year	Fund
		Recommended	Approved/ Adopted by the Board of Supv.	Recommended	Approved/ Adopted by the Board of Supv.		
General Reserve	4,703,085	0	0	0	0	4,703,085	General Reserve
Designated–Equipment	99,951	5,442	5,442	0	0	94,509	Fish & Game
Designated–Equip/Capital Proj.	5,840,734	0	0	1,490,176	1,490,176	7,330,910	Mental Health & Subs Abuse
Designated–Equipment	0	0	0	269,548	269,548	269,548	Transportation Coordination
Designated–Equip/Capital Proj.	380,834	380,834	380,834	0	0	0	Road District #1
Designated–Equip/Capital Proj.	0	0	0	0	0	0	Road District #2
Designated–Equip/Capital Proj.	0	0	0	0	0	0	Road District #3
Designated–Equip/Capital Proj.	468,331	468,331	468,331	0	0	0	Road District #4
Designated–Equip/Capital Proj.	93,236	93,236	93,236	0	0	0	Road District #5
Designated–Equipment	180,517	0	0	126,157	126,157	306,674	DA Narcotics Enforcement
Designated–Equipment	134,603	0	0	0	0	134,603	Sher. Narcotics Enforcement
Designated–Equipment	680,182	0	0	56,499	56,499	736,681	Recorder Equip/Automation
Designated–Child Support Enforce	2,495,551	2,495,551	2,495,551	3,146,441	3,146,441	3,146,441	Family Support
Designated–Equipment	3,795,564	0	0	1,717,439	1,717,439	5,513,003	Community Infrastructure
Total	18,872,588	3,443,394	3,443,394	6,806,260	6,806,260	22,235,454	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

SCHEDULE 4
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION SUMMARIZATION BY SOURCE	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
PROPERTY TAXES - CURRENT SECURED	46,983,927	49,067,922	50,451,427	50,451,427
PROPERTY TAXES - CURRENT UNSECURED	2,972,547	2,990,947	3,075,440	3,075,440
PROPERTY TAXES - PRIOR SECURED	2,648,645			
PROPERTY TAXES - PRIOR UNSECURED	230,042	41,643	50,000	50,000
SPECIAL DISTRICT AUGMENTATION	75,965			
PENALTIES AND COST ON DELINQUENT TAXES	1,032,265	909,768		
SUPPLEMENTAL PROPERTY TAXES - CURRENT	2,277,007	1,522,170	1,568,194	1,568,194
SUPPLEMENTAL PROPERTY TAXES - PRIOR	28,866	20,000		
SALES AND USE TAXES	6,417,770	7,100,000	7,300,000	7,300,000
OTHER TAXES	31,351,370	10,113,678	11,795,313	11,795,313
TOTAL TAXES	94,018,404	71,766,128	74,240,374	74,240,374
LICENSES, PERMITS AND FRANCHISES	2,360,311	2,450,380	2,538,840	2,533,840
FINES, FORFEITURES AND PENALTIES	1,233,378	1,870,884	2,993,943	2,993,943
REVENUE FROM USE OF MONEY AND PROPERTY	2,296,910	2,071,855	5,823,973	5,823,973
INTERGOVERNMENTAL REVENUES				
STATE	194,062,480	230,088,723	236,637,597	236,172,146
FEDERAL	123,385,757	133,880,394	144,455,076	144,455,076
OTHER	839,283	1,267,823	2,043,322	2,043,322
CHARGES FOR SERVICES	46,361,674	48,779,451	48,488,995	48,488,995
MISCELLANEOUS REVENUES	5,898,039	8,217,735	7,939,175	7,939,175
OTHER FINANCING SOURCES	37,929,342	33,890,026	33,848,814	33,703,169
GRAND TOTAL	508,385,578	534,283,399	559,010,109	558,394,013

SCHEDULE 4
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION SUMMARIZATION BY FUND	FUND CODE	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
COUNTY WIDE FUNDS					
GENERAL	01	406,710,912	415,466,560	441,355,463	440,890,012
ROAD	02	16,635,590	22,074,572	24,540,325	24,540,325
CAPITAL OUTLAY	04	2,461,553	7,257,335	1,353,232	1,353,232
FISH AND GAME	05	149,822	40,500	19,000	19,000
TRIAL COURT	06	14,503,763	15,094,480	16,351,191	16,247,667
MH/SUBSTANCE ABUSE	07	36,164,745	38,464,383	38,462,457	38,462,457
J. T. P. A.	08	10,869,083	13,070,840	13,222,187	13,222,187
TRANSPORTATION COORD	09	1,620,128	4,198,523	3,639,857	3,639,857
RABIES TREATMENT	10	422,014	399,872	442,194	395,073
CONTINGENCY	11	3,218,199	456,563	665,130	665,130
DA-NARC ENFORCE	34	128,792	43,000	93,000	93,000
SHERIFF-NARC ENFORCE	35	232,069	2,000		
SPECIAL AVIATION	36	20,388			
RECORDERS EQUIP/AUTO	37	530,410	380,000	475,000	475,000
FAMILY SUPPORT	38	7,047,782	10,118,200	11,229,301	11,229,301
COMMUN INFRA-STRUCT	39	1,189,509	1,119,260	1,203,921	1,203,921
TOTAL COUNTY WIDE FUNDS		501,904,759	528,186,088	553,052,258	552,436,162
LESS THAN COUNTY WIDE FUNDS					
ROAD DIST # 1	13	326,493	390,100	351,500	351,500
ROAD DIST # 2	14	173,665	245,618	225,918	225,918
ROAD DIST # 3	15	814,105	911,139	873,239	873,239
ROAD DIST # 4	16	1,352,942	1,235,500	1,200,600	1,200,600
ROAD DIST # 5	17	1,125,146	1,009,069	960,569	960,569
LIBRARY	18	2,688,468	2,305,885	2,346,025	2,346,025
TOTAL LESS THAN COUNTY WIDE FUND		6,480,819	6,097,311	5,957,851	5,957,851
GRAND TOTAL		508,385,578	534,283,399	559,010,109	558,394,013

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
	TAXES					
1001-0000	PROPERTY TAXES-CURRENT-SECURED	42,513,823	44,231,654	45,558,000	45,558,000	
1001-0000	PROPERTY TAXES-CURRENT-SECURED	220,360	234,000	234,000	234,000	ROAD DIST # 1
1001-0000	PROPERTY TAXES-CURRENT-SECURED	118,056	174,918	174,918	174,918	ROAD DIST # 2
1001-0000	PROPERTY TAXES-CURRENT-SECURED	582,650	694,639	694,639	694,639	ROAD DIST # 3
1001-0000	PROPERTY TAXES-CURRENT-SECURED	983,847	1,032,000	1,032,000	1,032,000	ROAD DIST # 4
1001-0000	PROPERTY TAXES-CURRENT-SECURED	748,389	795,400	795,400	795,400	ROAD DIST # 5
1001-0000	PROPERTY TAXES-CURRENT-SECURED	1,816,802	1,905,311	1,962,470	1,962,470	LIBRARY
1001-0001	PROPERTY TAXES CURRENT-SECURED SB2557	683,519	611,403	630,000	630,000	
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	2,104,622	1,459,845	1,504,000	1,504,000	
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	6,368				ROAD DIST # 1
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	3,907				ROAD DIST # 2
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	15,987				ROAD DIST # 3
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	33,812				ROAD DIST # 4
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	26,242				ROAD DIST # 5
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	86,069	62,325	64,194	64,194	LIBRARY
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	2,700,686	2,702,042	2,783,000	2,783,000	
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	14,215	15,000	15,000	15,000	ROAD DIST # 1
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	7,399	7,900	7,900	7,900	ROAD DIST # 2
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	27,891	29,800	29,800	29,800	ROAD DIST # 3
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	62,976	66,400	66,400	66,400	ROAD DIST # 4
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	48,830	52,000	52,000	52,000	ROAD DIST # 5
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	110,550	117,805	121,340	121,340	LIBRARY
1020-0000	PROPERTY TAXES-PRIOR-SECURED	1,835,234				
1020-0000	PROPERTY TAXES-PRIOR-SECURED	30,868				ROAD DIST # 1
1020-0000	PROPERTY TAXES-PRIOR-SECURED	18,792				ROAD DIST # 2
1020-0000	PROPERTY TAXES-PRIOR-SECURED	76,680				ROAD DIST # 3
1020-0000	PROPERTY TAXES-PRIOR-SECURED	161,811				ROAD DIST # 4
1020-0000	PROPERTY TAXES-PRIOR-SECURED	126,022				ROAD DIST # 5
1020-0000	PROPERTY TAXES-PRIOR-SECURED	399,238				LIBRARY
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	23,614-	20,000			
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	1,897				ROAD DIST # 1
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	1,179				ROAD DIST # 2
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	4,871				ROAD DIST # 3
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	10,243				ROAD DIST # 4
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	7,937				ROAD DIST # 5
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	26,353				LIBRARY
1020-0002	PROPERTY TAX-TEETER PLAN BUYOUT	6,951,669	4,000,000	5,100,000	5,100,000	
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	215,168	44,803	50,000	50,000	
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	568				ROAD DIST # 1
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	336				ROAD DIST # 2
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	1,352				ROAD DIST # 3
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	3,403				ROAD DIST # 4
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	2,250				ROAD DIST # 5
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	6,965	3,160-			LIBRARY

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
1050-0000	SPECIAL DISTRICT AUGMENTATION	1,507				ROAD DIST # 1
1050-0000	SPECIAL DISTRICT AUGMENTATION	1,270				ROAD DIST # 2
1050-0000	SPECIAL DISTRICT AUGMENTATION	6,100				ROAD DIST # 3
1050-0000	SPECIAL DISTRICT AUGMENTATION	11,828				ROAD DIST # 4
1050-0000	SPECIAL DISTRICT AUGMENTATION	8,712				ROAD DIST # 5
1050-0000	SPECIAL DISTRICT AUGMENTATION	46,548				LIBRARY
1060-0000	PENALTIES & COSTS ON DELINQUENT TAXES	1,032,265	909,768			
1060-0001	PENALTIES & COSTS ON DELINQUENT TAXES-SB813	13,571	71,384			
1060-0002	ADMINISTRATION COSTS-SB813	18,893-				
1060-0004	PENALTIES & COSTS ON DELINQUENT TAXES-TAX COLL	218,060	198,000	209,000	209,000	
1070-0000	SALES AND USE TAXES	6,417,770	7,100,000	7,300,000	7,300,000	
1070-0002	SALES TAX-GASOLINE-LTF	55,910				ROAD
1070-0002	SALES TAX-GASOLINE-LTF	67,136	144,205	79,213	79,213	TRANSPORTATION COORD
1070-0004	SALES TAX-TRANSPORTATION AUDITOR	2,000	2,000	2,000	2,000	
1070-0005	SALES TAX-GASOLINE-LTF BICYCLE PATH & PED WAY	48,270	48,186	51,000	51,000	ROAD
1070-0007	SALES TAX-GASOLINE-LTF SMART-HOSPITAL ROUTE	32,000	38,400	38,400	38,400	TRANSPORTATION COORD
1070-0008	SALES TAX_MEASURE K	4,084,627	3,500,000	3,800,000	3,800,000	ROAD
1070-0010	SALES TAX-PUBLIC SAFETY 020200	1,828,726				
1070-0011	SALES TAX-PUBLIC SAFETY 020201	1,447				
1070-0012	SALES TAX-PUBLIC SAFETY 020202	110,557				
1070-0013	SALES TAX-PUBLIC SAFETY 020203	21,122				
1070-0014	SALES TAX-PUBLIC SAFETY 021602	15,331				
1070-0015	SALES TAX-PUBLIC SAFETY 021620	2,613,565				
1070-0016	SALES TAX-PUBLIC SAFETY 021622	721,413				
1070-0017	SALES TAX-PUBLIC SAFETY 021626	673,680				
1070-0018	SALES TAX-PUBLIC SAFETY 021628	711,827				
1070-0019	SALES TAX-PUBLIC SAFETY 021630	183,530				
1070-0020	SALES TAX-PUBLIC SAFETY 021635	79,552				
1070-0021	SALES TAX-PUBLIC SAFETY 021640	180,524				
1070-0022	SALES TAX-PUBLIC SAFETY 021645	454,530				
1070-0023	SALES TAX-PUBLIC SAFETY 022600	6,510,923				
1070-0024	SALES TAX-PUBLIC SAFETY 022615	1,085				
1070-0025	SALES TAX-PUBLIC SAFETY 022620	13,276				
1070-0026	SALES TAX-PUBLIC SAFETY 053300	4,841				
1070-0027	SALES TAX-PUBLIC SAFETY 021200	136,585				
1070-0028	SALES TAX-PUBLIC SAFETY 021201	56,012				
1070-0030	SALES TAX-PUBLIC SAFETY 022700	580,373				
1070-0031	SALES TAX-PUBLIC SAFETY 022702	437,569				
1070-0032	SALES TAX-PUBLIC SAFETY 022745	160,714				
1070-0033	SALES TAX-PUBLIC SAFETY 022800	949,424				
1070-0034	SALES TAX-PUBLIC SAFETY 020400	1,296,518				
1070-0035	SALES TAX-PUBLIC SAFETY 020401	3,683				
1070-0036	SALES TAX-PUBLIC SAFETY 020402	106,466				
1070-0040	SALES TAX MEAS K ENVIRON STUDIES-RAIL PROJ		9,700			ROAD
1070-0041	SALES TAX MEAS K CONGESTION RELIEF PROG		126,400	521,700	521,700	ROAD
1090-0002	OTHER TAXES-HOTEL & MOTEL	201,209	210,000	210,000	210,000	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
1090-0003	OTHER TAXES-DOCUMENTARY STAMP	1,155,236	1,150,000	1,150,000	1,150,000	
1090-0005	OTHER TAXES-RACEHORSE	3,783	4,000	4,000	4,000	
	TOTAL TAXES	94,018,404	71,766,128	74,240,374	74,240,374	
	LICENSES, PERMITS AND FRANCHISES					
2001-0000	LICENSES & PERMITS-ANIMAL	80,499	82,500	87,500	82,500	RABIES TREATMENT
2010-0000	LICENSES & PERMITS-BUSINESS	47,962	59,000	69,000	69,000	
2020-0000	LICENSES & PERMITS-CONSTRUCTION	716,120	690,880	745,000	745,000	
2020-0001	LICENSES & PERMITS MOBILE HOME	23,426	21,914	25,000	25,000	
2020-0003	LICENSES & PERMITS-PLAN CHECK SERVICES	267,015	260,827	275,000	275,000	
2050-0001	LICENSES & PERMITS-OTHER-MARRIAGE	1,449	1,500			
2050-0002	LICENSES & PERMITS-OTHER-DANCE	540	30	100	100	
2050-0004	LICENSES & PERMITS-GUN	148	850	850	850	
2050-0005	PEST CONTROL REGISTRATION	9,835	9,235	9,000	9,000	
2050-0006	LICENSES & PERMITS-DOMESTIC VIOLENCE	43,610	42,942	48,510	48,510	
2050-0007	APIARY REGISTRATION	170	170	200	200	
2050-0009	LICENSES & PERMITS-INDIGENT BURIALS	17,820	15,000	15,000	15,000	
2050-0010	LICENSES & PERMITS-EXPLOSIVES	8	20			
2050-0011	LICENSES & PERMITS-OTHER MARRIAGE			1,500	1,500	
2080-0000	FRANCHISES	4,260	19,444	4,200	4,200	
2080-0101	FRANCHISES-GENERAL-CA WATER SERVICE CO	64,267	66,366	66,000	66,000	
2080-0102	FRANCHISE-GENERAL-PG&E GAS	204,746	219,001	219,000	219,000	
2080-0103	FRANCHISES-GENERAL-PG&E ELECTRIC	672,598	682,882	683,000	683,000	
2080-0104	FRANCHISES-GENERAL-SOUTHERN (SFPP)	204	183	180	180	
2080-0105	FRANCHISES-GENERAL-STANDARD GAS	69	100	100	100	
2080-0301	FRANCHISES-CATV-UAAC-TWI/WEST INC	29,472	13,849	14,000	14,000	
2080-0302	FRANCHISES-CATV-CONTINENTAL	151,278	237,034	249,000	249,000	
2080-0304	FRANCHISES-CATV-KING VIDEOCABLE	24,117	25,965	26,000	26,000	
2080-0310	FRANCHISES-CATV-SONIC CABLE	698	688	700	700	
	TOTAL LICENSES, PERMITS AND FRANCHISES	2,360,311	2,450,380	2,538,840	2,533,840	
	FINES FORFEITS AND PENALTIES					
3001-0001	FINES-VEHICLE CODE-MANTECA MUNICIPAL COURT	54,158	116,000	12,530	12,530	TRIAL COURT
3001-0004	FINES-VEHICLE CODE-TRACY MUNICIPAL COURT	58,033				TRIAL COURT
3001-0005	FINES-VEHICLE CODE-LODI MUNICIPAL COURT	66,494	70,000	24,164	24,164	TRIAL COURT
3001-0006	FINES-VEHICLE CODE-STOCKTON MUNICIPAL COURT	150,720	141,000	204,259	204,259	TRIAL COURT
3001-0007	FINES-VEHICLE CODE-SUPERIOR COURT	692	4,435	4,500	4,500	TRIAL COURT
3001-0008	FINE-VEHICLE CODE-CHILD RESTRAINT	327	9,316			
3002-0001	AMNESTY PROGRAM-FINES (MTCA)		260,000			TRIAL COURT
3002-0005	AMNESTY PROGRAM-FINES (LODI)		110,000			TRIAL COURT

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
3002-0006	AMNESTY PROGRAM-FINES (STKN)		325,000			TRIAL COURT
3002-0007	AMNESTY PROGRAM-FINES (SUPERIOR)		3,500			TRIAL COURT
3005-0009	FINES-DRUNK DRIVING-STATHAM-SUB ABUSE	234,106	175,000	175,000	175,000	MH/SUBSTANCE ABUSE
3010-0001	FINES-OTHER COURT-MANTECA MUNICIPAL COURT	813	2,000	2,500	2,500	TRIAL COURT
3010-0004	FINES-OTHER COURT-TRACY MUNICIPAL COURT	734				TRIAL COURT
3010-0005	FINES-OTHER COURT-LODI MUNICIPAL COURT	2,263	4,000	3,000	3,000	TRIAL COURT
3010-0006	FINES-OTHER COURT-STOCKTON MUNICIPAL COURT	4,964	19,000	19,545	19,545	TRIAL COURT
3010-0007	FINES-OTHER COURT-SUPERIOR COURT	3,900	2,000	3,000	3,000	TRIAL COURT
3010-0008	FINES-OTHER COURT-FISH & GAME	37,322	28,000	6,500	6,500	FISH AND GAME
3010-0009	FINES-TRIAL COURT FUND PC 1463.28	78,203	70,000	70,000	70,000	
3010-0009	FINES-TRIAL COURT FUND PC 1463.28	303				TRIAL COURT
3010-0010	FINES-OTHER-PROBATION DEPARTMENT	63,544	165,211	170,000	170,000	
3010-0013	FINES & SETTLEMENTS-HAZARDOUS MATERIALS	28,245	1,350	5,000	5,000	
3010-0015	FINES-SANCTIONS-SUPERIOR CT	4,515	3,275	4,000	4,000	TRIAL COURT
3011-0001	FINES-COURT-TVS FEES-MANTECA	71,089	110,000	115,000	115,000	TRIAL COURT
3011-0004	FINES-COURT-TVS FEES-TRACY	60,259				TRIAL COURT
3011-0005	FINES-COURT-TVS FEES-LODI	133,138	120,000	95,000	95,000	TRIAL COURT
3011-0006	FINES-COURT-TVS FEES-STOCKTON	173,584	119,000	118,823	118,823	TRIAL COURT
3015-0001	FINES-PARKING-MANTECA	1,008	658			TRIAL COURT
3015-0004	FINES-PARKING-TRACY	2,566				TRIAL COURT
3015-0005	FINES-PARKING-LODI	129	17			TRIAL COURT
3015-0006	FINES-PARKING-STOCKTON	603	1,122	1,122	1,122	TRIAL COURT
3015-0008	FINES-PARKING PARKS & REC AB408	1,666	11,000	12,000	12,000	
3016-0000	FINES & PENALTIES ON DELINQUENT TAXES			1,874,000	1,874,000	
3016-0001	FINES & PENALTIES ON DELINQUENT TAXES SB813			74,000	74,000	
	TOTAL FINES FORFEITS AND PENALTIES	1,233,378	1,870,884	2,993,943	2,993,943	
	REVENUE FROM USE OF MONEY AND PROPERTY					
4001-0000	INTEREST	606,215	685,000	800,000	800,000	
4001-0000	INTEREST	149,291	236,000	250,000	250,000	ROAD
4001-0000	INTEREST	5,092		10,000	10,000	CAPITAL OUTLAY
4001-0000	INTEREST	9,040	2,383	2,000	2,000	TRIAL COURT
4001-0000	INTEREST	121,658	120,000	120,000	120,000	MH/SUBSTANCE ABUSE
4001-0000	INTEREST	318				RABIES TREATMENT
4001-0000	INTEREST	44,338	49,000	60,000	60,000	ROAD DIST # 1
4001-0000	INTEREST	19,640	22,800	30,000	30,000	ROAD DIST # 2
4001-0000	INTEREST	86,940	100,000	130,000	130,000	ROAD DIST # 3
4001-0000	INTEREST	54,702	55,000	67,000	67,000	ROAD DIST # 4
4001-0000	INTEREST	63,343	75,000	89,000	89,000	ROAD DIST # 5
4001-0000	INTEREST	5,458	1,600	3,000	3,000	DA-NARC ENFORCE
4001-0000	INTEREST	5,081	2,000			SHERIFF-NARC ENFORCE
4001-0000	INTEREST	388				SPECIAL AVIATION
4001-0000	INTEREST	30,001	25,000	30,000	30,000	RECORDERS EQUIP/AUTO

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
4001-0000	INTEREST	27,439				FAMILY SUPPORT
4001-0000	INTEREST	91,154	124,180	130,000	130,000	COMMUN INFRA-STRUCT
4001-0001	INTEREST-DELINQUENT ACCOUNTS	123,069	120,000	120,000	120,000	
4001-0004	INTEREST-PUBLIC GUARDIAN-W&I 8009	25,751	22,458	22,458	22,458	MH/SUBSTANCE ABUSE
4001-0006	INTEREST ON TAX & REVENUE ANT. NOTES	502,985		2,565,000	2,565,000	
4001-0007	ARBITRAGE INTEREST ON TAX & REV ANT. NOTES	78,264-		979,100	979,100	
4001-0008	INTEREST-LODI MARSHAL			200	200	
4001-0008	INTEREST-LODI MARSHAL	172	200			
4001-0010	INTEREST-REALIGNMENT	429	159			
4001-0018	INTEREST INCOME FROM GENERAL RESERVE FUND	144,019	155,554	150,000	150,000	CAPITAL OUTLAY
4010-0101	RENTS-COURTHOUSE-BARBER SHOP	2,293	1,200			
4010-0106	RENTS-COURTHOUSE-RADIO KJOY	29,056	11,400			
4010-0107	RENTS/MAINT 304 E WEBER-RETIREMENT	9,324	8,580	8,580	8,580	
4010-0108	RENT/SPACE-RETIREMENT	21,334	20,800	20,800	20,800	
4010-0109	RENT/MAINT-COG	19,402	20,000	20,000	20,000	
4010-0110	RENT/SPACE-COG	39,244	40,480	40,480	40,480	
4010-0111	RENTS-AGR COMMISSIONER BLDG	10,263	13,200			
4010-0112	RENTS-PARKING FACILITY	18,480	80,000	95,000	95,000	
4010-0113	RENT-VENDING CONCESSIONS		500	2,600	2,600	
4010-0202	RENTS-PROPERTY-7832 NORTH PERSHING	1,523	1,980	1,980	1,980	
4010-0213	RENTS-PROPERTY-FARM & CREAMERY	13,506	16,506	13,500	13,500	
4010-0222	RENT-MISC COUNTY PROPERTY LEASE REV	11,004	6,000	4,000	4,000	
4010-0225	RENTS-OTHER-ADVERTISING DISPLAYS	400	400	400	400	
4010-0226	RENTS-DEVILLE APTS LEACHFIELDS	75	75	75	75	
4010-0401	RENTS-OTHER-PAY PHONES AT HOSPITAL		1,200	1,200	1,200	
4010-0402	RENTS-OTHER-PAY PHONES-OTHER	18,971	16,300	16,300	16,300	
4010-0406	RENTS-OTHER-COMMUNITY CENTER	5,710	1,200	1,700	1,700	
4010-0407	RENTS-OTHER-DEPT OF JUSTICE	19,152	12,000	16,000	16,000	
4010-0410	RENTS-ADHC PHONES	1,167				
4010-0411	RENTS-CAA-HEADSTART LEASE	8,450	9,000	9,000	9,000	
4010-0412	RENTS-OTHER-ANIMAL CONTROL-CAT TRAPS	1,237	1,300	1,200	1,200	RABIES TREATMENT
4010-0413	RENTS-OTHER-STATE DEPT JUSTICE/GEN SVC	6,220	13,400	13,400	13,400	
4020-0002	ROYALTIES-CJIS	21,840				
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	2,296,910	2,071,855	5,823,973	5,823,973	
	AID FROM OTHER GOVERNMENT AGENCIES					
5010-0000	STATE-AVIATION	20,000				SPECIAL AVIATION
5020-0001	STATE-HIGHWAY USERS TAX S & H 2104	4,497,539	4,500,000	4,500,000	4,500,000	ROAD
5020-0002	STATE-HIGHWAY USERS TAX S & H 2106	651,850	800,000	800,000	800,000	ROAD
5020-0005	STATE-HIGHWAY USERS TAX S & H 2105	2,411,782	2,300,000	2,700,000	2,700,000	ROAD
5040-0000	STATE-MOTOR VEHICLE IN-LIEU TAXES	14,440,017	14,515,000	15,240,000	15,240,000	
5040-0005	STATE-MOTOR VEHICLE IN-LIEU TAXES-R&T 11005	8,615,485	8,958,000	9,406,000	9,406,000	
5050-0000	STATE-TRAILER COACH IN-LIEU TAXES	33,316				

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	365	500	500	500	
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	8-				ROAD DIST # 3
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	2-				ROAD DIST # 5
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	6-				LIBRARY
5070-0007	STATE-HSA-BOARDING HOME LICENSING	220,291	242,444	235,691	235,691	
5070-0008	STATE-HSA-ADOPITION SERVICES	733,797	641,133	452,489	452,489	
5070-0010	STATE-HSA-EPSDT SERVICES	21-				
5070-0012	STATE-HSA-OUT OF HOME CARE	9,098	9,151	13,319	13,319	
5070-0014	STATE-HSA-AFDC ELIGIBILITY	4,570,686	4,629,005	5,193,590	5,193,590	
5070-0015	STATE-HSA-NAFS ELIGIBILITY	1,128,045	1,215,875	1,790,274	1,790,274	
5070-0016	STATE-HSA-MECICAL ELIGIBILITY	4,726,878	4,885,322	4,881,219	4,881,219	
5070-0018	STATE-HSA-STAFF DEVELOPMENT	76,897	61,008	77,144	77,144	
5070-0019	STATE-HSA-ADMIN-ISAWS		705,603	214,452	214,452	
5070-0022	STATE-HSA-STATE ADULT	303				
5070-0024	STATE-HSA-EMERGENCY ASSISTANCE	68-				
5070-0026	STATE-HSA-ADMINISTRATION-GAIN	2,823,099	2,906,367	3,001,066	3,001,066	
5070-0027	STATE-HSA GAIN ADMIN	471,272-				
5070-0028	STATE PUBLIC HEALTH-CCS ADMIN	129,412	56,000	85,000	85,000	
5070-0029	STATE-HSA-MEDI-CAL INCENTIVE	85,150	36,500			
5080-0000	STATE-AGED	25				
5100-0000	STATE-CHILDREN AFDC	73,997,826	76,619,210	81,909,486	81,909,486	
5100-0001	STATE-CHILDREN AFDC SUPPORT ENF CS800	586,875	1,438,206	423,500	423,500	FAMILY SUPPORT
5100-0002	STATE-CHILDREN-NON AFDC SUPPORT ENF CS820	366,934		332,750	332,750	FAMILY SUPPORT
5100-0003	STATE-FAMILY SUPPORT CS356-ADMIN ADV	31,308				FAMILY SUPPORT
5110-0000	STATE-CHILDREN AFDC-FC	4,483,667	4,645,574	4,826,182	4,826,182	
5121-0000	STATE-CALIFORNIA CHILDRENS SERVICES ASSISTANCE	573,087	515,306	645,000	545,000	
5131-0000	STATE-ADULTS-SPECIAL CIRCUMSTANCES	1,299-				
5132-0000	STATE-ADOPTIONS	1,395,250	1,494,273	1,601,792	1,601,792	
5134-0000	STATE-HOMEMAKER SERVICES	1,037,673	1,165,996	1,477,161	1,477,161	
5136-0000	STATE-FOOD STAMP EMPL & TRG PROG	10,774	7,325	7,212	7,212	
5140-0000	STATE-HEALTH-ADMINISTRATION	15,692	14,600	14,600	14,600	
5140-0058	STATE HEALTH-WIC PROGRAM	570,921	748,940	746,428	746,428	
5140-0060	STATE HEALTH PUBLIC HEALTH LABORATORY	30,820	36,988	36,987	36,987	
5140-0062	STATE HEALTH DENTAL CARE	28,061	38,385	40,500	40,500	
5140-0067	STATE-HEALTH-ADOLESCENT FAMILY LIFE	173,968	81,662	189,750	189,750	
5140-0068	STATE-HEALTH-AIDS INFORMATION & EDUCATION	150,770	107,384	200,000	200,000	
5140-0070	STATE-HEALTH-HTLV-3 TESTING	68,701	339,058	168,185	168,185	
5140-0075	STATE-HEALTH-CCS-HIV CHILDRENS PROGRAM	17,925	16,631	22,000	22,000	
5140-0076	STATE-HEALTH-IRCA	119,670				
5140-0076	STATE-HEALTH-IRCA	90,738	43,912			MH/SUBSTANCE ABUSE
5140-0077	STATE-HEALTH-PRENATAL GUIDANCE	31,533				
5140-0079	STATE HEALTH-TOBACCO PREVENTION (STOPP)	431,193	341,365	330,677	330,677	
5140-0081	STATE-HEALTH-RYAN WHITE	169,942	392,264	432,852	432,852	
5140-0082	STATE-HEALTH-AFRICAN AMERICAN TOBACCO PREV		76,422			
5151-0000	STATE-CHILD HEALTH DISABLTY PREVNTN FEES	382,085	322,576	315,000	315,000	
5151-0001	STATE-CCS MEDI-CAL CARE ALLOWANCE	357,115	436,000	500,000	500,000	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
5152-0000	ST-CHILD HEALTH DISABLTY PREVNTN ALLOCTN	130,389	258,667	293,533	293,533	
5152-0001	ST-CHILD HEALTH DISABLTY PREVNTN EPSDI FUNC	155,551	195,663	174,418	174,418	
5152-0002	STATE-HEALTH EDUCATION RISK REDUCTION	40,721	129,930	95,465	95,465	
5152-0003	STATE-COMPREHENSIVE PERINATAL OUT REACH	302,195	142,104	396,780	396,780	
5152-0004	STATE-HEALTH-CHILDHOOD LEAD POISONING STUDY	7,120	95,724	158,115	158,115	
5160-0001	STATE-MHS-S/D-LOCAL PROGRAMS	285,991	257,991	257,991	257,991	MH/SUBSTANCE ABUSE
5160-0002	STATE-MHS-CONDITIONAL RELEASE	249,025	355,075	344,002	344,002	MH/SUBSTANCE ABUSE
5160-0007	STATE-DRUG PROGRAM	842,802	939,056	1,102,765	1,102,765	MH/SUBSTANCE ABUSE
5160-0015	STATE-MHS-A.D.A.M.H.A.-HOMELESS PROGRAM		608,336	500,000	500,000	MH/SUBSTANCE ABUSE
5160-0020	STATE-FRIDAY NIGHT LIVE-SUB ABUSE	15,000	15,000	15,000	15,000	MH/SUBSTANCE ABUSE
5160-0021	STATE-CLUB LIVE-SUB ABUSE	20,000	15,000	15,000	15,000	MH/SUBSTANCE ABUSE
5160-0022	STATE-AID FROM DEPT OF CORRECTIONS	87,784				MH/SUBSTANCE ABUSE
5160-0023	STATE-CON-REP CARRYOVER		58,983			MH/SUBSTANCE ABUSE
5160-0024	STATE-WEBER HOME HLTH-MEDI-CAL	2,656	82,882	128,723	128,723	MH/SUBSTANCE ABUSE
5160-0025	STATE-WEBER HOME HLTH-MIA		145,236	159,760	159,760	MH/SUBSTANCE ABUSE
5160-0026	STATE-INPATIENT CONSOLIDATION		766,319	1,500,000	1,500,000	MH/SUBSTANCE ABUSE
5190-0000	STATE-AGRICULTURE	59,118	54,249	39,147	39,147	
5190-0001	STATE-AGRICULTURE-PESTICIDE USE MILL TAX	264,196	243,060	260,000	260,000	
5190-0002	STATE-AGRICULTURE-MANDATED PESTICIDE PROGRAM	159,283	172,707	159,283	159,283	
5190-0003	STATE-AGRICULTURE-PEST DETECTION SYSTEM	81,085	82,930	82,930	82,930	
5190-0004	STATE-AGR PESTICIDE RESIDUE	25,142	23,672	22,820	22,820	
5190-0005	STATE-F & A 12979 REPORTING COST REIMB	64,664	67,600	67,600	67,600	
5190-0006	STATE-WASTE MANAGEMENT BOARD	26,736	25,000	23,213	23,213	
5210-0007	STATE-CONSTR-MICKE GROVE ROADWAYS S6174		101,286			CAPITAL OUTLAY
5210-0019	STATE-CONSTR-BOND ACT 1988 (0884)		20,000			CAPITAL OUTLAY
5210-0055	STATE CONSTR WILDLIFE-COASTAL PARKS (0891)		98,500			CAPITAL OUTLAY
5210-0056	STATE CONSTR WILDLIFE-COASTAL PARKS (0889)	86,900				CAPITAL OUTLAY
5210-0057	STATE CONSTR WILDLIFE-COASTAL PARKS (0888)		40,600			CAPITAL OUTLAY
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	14,042	316,800	383,800	383,800	ROAD
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM		52,200	36,500	36,500	ROAD DIST # 1
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM		36,900	10,000	10,000	ROAD DIST # 2
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM		74,900	7,000	7,000	ROAD DIST # 3
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM		30,200	8,300	8,300	ROAD DIST # 4
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	73,054	49,800	3,800	3,800	ROAD DIST # 5
5210-0064	STATE-MATCHING REGIONAL TRANSP PROGRAM	93,563	100,000	100,000	100,000	ROAD
5210-0080	STATE-CONSTR-JUVENILE HALL-PROP 52 (0834)	150,846				CAPITAL OUTLAY
5210-0089	STATE-CONSTR-SAFE WATER BOND LAW 1988		400,000			CAPITAL OUTLAY
5210-0092	STATE-CONSTR-JUVENILE HALL (0235)		794,440			CAPITAL OUTLAY
5210-0093	STATE-CONSTR-LAND & WATER CONSERVATIN (0237)		90,000			CAPITAL OUTLAY
5210-0094	STATE-STP MATCH	136,309	3,700			ROAD
5250-0000	STATE-VETERANS AFFAIRS SUBVENTION 972 M & VC	38,839	34,175	32,568	32,568	
5250-0001	STATE-MEDI-CAL COST AVOIDANCE PROG 972.5 M & VC	26,991	29,355	19,776	19,776	
5250-0002	STATE-ENHANCEMENT SUBVENTION 972.1 M & VC	14,096				
5250-0003	STATE-VETERAN LICENSE PLATE			5,890	5,890	
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	1,129,740	1,192,510	1,228,300	1,228,300	
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	5,922	6,000	6,000	6,000	ROAD DIST # 1

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5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	3,086	3,100	3,100	3,100	ROAD DIST # 2
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	11,642	11,800	11,800	11,800	ROAD DIST # 3
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	26,270	26,400	26,400	26,400	ROAD DIST # 4
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	20,369	20,369	20,369	20,369	ROAD DIST # 5
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	46,306	46,555	47,951	47,951	LIBRARY
5251-0003	ST-MAND-SR CITIZENS TAX POSTPONEMENT-RECORDER		38			
5252-0007	STATE-TIMBER YIELD TAX	1,194		1,000	1,000	
5253-0000	STATE-WILLIAMSON ACT REIMBURSEMENT	1,981,019	1,979,255	1,980,000	1,980,000	
5254-0001	STATE AID-TRIAL CT-TRUST FD-SUPERIOR 68085A1		801,032	859,191	859,191	TRIAL COURT
5254-0002	STATE AID-TRIAL CT-TRUST FD-STKN MUNI 68085A1		492,943	541,506	541,506	TRIAL COURT
5254-0003	STATE AID-TRIAL CT-TRUST FD-LODI MUNI 68085A1		123,236	135,376	135,376	TRIAL COURT
5254-0004	STATE AID-TRIAL CT-TRUST FD-MRET MUNI 68085A1		246,471	270,754	270,754	TRIAL COURT
5254-0021	STATE AID-TRIAL CT-SUP B G SUPPLE-77200D	2,298,404				TRIAL COURT
5254-0022	STATE AID-TRIAL CT-STKN MUNI B G SUPPLE-77200D	1,414,402				TRIAL COURT
5254-0023	STATE AID-TRIAL CT-LODI MUNI B G SUPPLE-77200D	353,600				TRIAL COURT
5254-0024	STATE AID-TRIAL CT-MRET MUNI B G SUPPLE-77200D	353,600				TRIAL COURT
5254-0025	STATE AID-TRIAL CT-TRACY MUNI B G SUPPL-77200D	353,600				TRIAL COURT
5254-0030	STATE AID-RESTITUTION FINE REBATE	1,869	2,261	2,250	2,250	
5254-0031	STATE AID-TRIAL CT-GEN FD-SUPEROR 77205.1	848,833	2,310,205	2,309,333	2,309,333	TRIAL COURT
5254-0032	STATE AID-TRIAL CT-GEN FD-STKN MUNI 77205.1	522,359	1,346,639	1,346,346	1,346,346	TRIAL COURT
5254-0033	STATE AID-TRIAL CT-GEN FD-LODI MUNI 77205.1	130,589	336,660	336,586	336,586	TRIAL COURT
5254-0034	STATE AID-TRIAL CT-GEN FD-MRET MUNI CT 77205.1	130,589	673,319	673,173	673,173	TRIAL COURT
5254-0035	STATE AID-TRIAL CT BLOCK GRANT-TRACY MUNI CT	130,589				TRIAL COURT
5254-0038	STATE AID-PROPERTY TAX ADMIN COSTS		421,217			
5258-0000	STATE-LTF/STA FUNDS-SCAT			175,000	175,000	TRANSPORTATION COORD
5258-0002	STATE-LTF/STA FUNDS-AGING/CTS CONTRACT	959,980	1,823,055	934,840	934,840	TRANSPORTATION COORD
5258-0003	STATE-OTHER-T P & D/SALES TAX	139,251	838,200			TRANSPORTATION COORD
5258-0003	STATE-OTHER-T P & D/SALES TAX			1,154,117	1,154,117	TRANSPORTATION COORD
5258-0005	STATE-LTF/STA FUNDS-WOODBRIDGE DIAL-A-RIDE	16,650	42,490	22,000	22,000	TRANSPORTATION COORD
5258-0008	STATE-TDA FUNDS-GENERAL	363,358	913,718	356,626	356,626	TRANSPORTATION COORD
5259-0001	STATE-PUBLIC SAFETY FD-PROP 172		2,119,716	2,204,504	2,204,504	
5259-0002	STATE-PUBLIC SAFETY FD-PROP 172		1,572	1,635	1,635	
5259-0004	STATE-PUBLIC SAFETY FD-PROP 172		23,101	24,025	24,025	
5259-0005	STATE-PUBLIC SAFETY FD-PROP 172		16,733	17,402	17,402	
5259-0006	STATE-PUBLIC SAFETY FD-PROP 172		2,856,644	2,970,910	2,970,910	
5259-0007	STATE-PUBLIC SAFETY FD-PROP 172		788,382	819,918	819,918	
5259-0008	STATE-PUBLIC SAFETY FD-PROP 172		736,374	765,828	765,828	
5259-0009	STATE-PUBLIC SAFETY FD-PROP 172		778,052	809,173	809,173	
5259-0010	STATE-PUBLIC SAFETY FD-PROP 172		200,626			
5259-0011	STATE-PUBLIC SAFETY FD-PROP 172		87,005	90,485	90,485	
5259-0012	STATE-PUBLIC SAFETY FD-PROP 172		197,335			
5259-0013	STATE-PUBLIC SAFETY FD-PROP 172		496,756	516,625	516,625	
5259-0014	STATE-PUBLIC SAFETY FD-PROP 172		7,117,823	7,821,959	7,821,959	
5259-0016	STATE-PUBLIC SAFETY FD-PROP 172		14,511	15,091	15,091	
5259-0017	STATE-PUBLIC SAFETY FD-PROP 172		5,330			
5259-0018	STATE-PUBLIC SAFETY FD-PROP 172		149,276	155,247	155,247	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
5259-0019	STATE-PUBLIC SAFETY FD-PROP 172		61,231	63,680	63,680	
5259-0020	STATE-PUBLIC SAFETY FD-PROP 172		634,366	659,741	659,741	
5259-0021	STATE-PUBLIC SAFETY FD-PROP 172		478,221	497,350	497,350	
5259-0022	STATE-PUBLIC SAFETY FD-PROP 172		175,715	182,744	182,744	
5259-0023	STATE-PUBLIC SAFETY FD-PROP 172		1,037,724	1,079,233	1,079,233	
5259-0024	STATE-PUBLIC SAFETY FD-PROP 172		1,533,483	1,594,822	1,594,822	
5259-0025	STATE-PUBLIC SAFETY FD-PROP 172		4,027	4,188	4,188	
5260-0002	STATE-OTHER-JUVENILE HALL MILK & MEALS	121,477	151,586	185,176	161,249	
5260-0003	STATE-OTHER-DA-EXTRADITION REIMBURSEMENT	10,534	15,000	15,000	15,000	
5260-0005	STATE-OTHER-CLINIC MEDICAL	80,438	66,313	80,000	80,000	
5260-0006	STATE-OTHER-AZT REIMBURSEMENT	71,016	78,407	82,964	82,964	
5260-0007	STATE-OTHER-PEACE OFFICERS TRAINING	43,060	50,000	68,993	68,993	
5260-0009	STATE-OTHER-TEMPORARY HOMELESS ASST	908,928	824,571	895,116	895,116	
5260-0012	STATE-OTHER-UNCLAIMED GAS TAX-AGRICULTURAL	459,354	357,827	368,549	368,549	
5260-0013	STATE-OTHER-POST-STOCKTON MARSHAL	1,350	3,000	5,000	5,000	
5260-0015	STATE-OTHER-SEXUALLY TRANSMITTED DISEASES	70,141	34,133	42,506	42,506	
5260-0016	STATE-OTHER-PESTICIDE DEALERS LICENSING	1,725	1,550	1,550	1,550	
5260-0017	STATE-OTHER-SHERIFF BOATING SAFETY		200,000	341,524		
5260-0019	STATE-OTHER-FAMILY SURVEY	26,425	4,521	7,250	7,250	
5260-0020	STATE-OTHER-AIDS CASE MGMT	88,089	116,434	233,529	233,529	
5260-0023	ST MAND COSTS-DOMESTIC VIOLENCE DIVER-SHERIFF	5,519	920	920	920	
5260-0024	ST MAND COSTS-VICTIMS STATEMENTS PROBATION	10,590	415			
5260-0025	ST MAND COSTS-MOTORISTS ASSISTANCE		235	450	450	
5260-0026	ST MAND COSTS-MISSING PERSONS REPORTS		16,635			
5260-0027	STATE-OTHER-AUTO INSURANCE FRAUD			128,170	128,170	
5260-0030	ST MAND COSTS-DOMESTIC VIOLENCE DIVER-PROBATION	72,085	80,000	100,000	100,000	
5260-0032	STATE-OTHER-AIDS SERVICES GRANT-DRUG ABUSE	109,085	136,425	139,757	139,757	MH/SUBSTANCE ABUSE
5260-0033	STATE-OTHER-MEDICAL WAIVER	66,762	86,725	116,306	116,306	
5260-0037	STATE-OTHER-HIV/RELATED TB CONTROL GRANT	58,675	117,321	27,231	27,231	
5260-0038	STATE-OTHER-C A D P E PROGRAM	27,106	15,000			
5260-0039	STATE-OTHER-CPR PCKT MASK	396	66	66	66	
5260-0040	STATE-OTHER-LAB MEDI-CAL	126,027	116,723	160,000	160,000	
5260-0043	STATE-OTHER STABILIZATION	614,779	575,129	576,874	576,874	
5260-0044	STATE-MAND-PROP TAXATION FAMILY TRFS	152-				
5260-0046	STATE-REALIGNMENT STATE HOSP & IMD-SALES TAX	11,679,868	12,601,528	12,571,528	12,571,528	MH/SUBSTANCE ABUSE
5260-0047	STATE-OTHER-PETROLEUM PROD-INSP SUBVENTION	15,984	14,400	14,400	14,400	
5260-0048	STATE-OTHER-SUBV-REPAIRMAN LIC & TESTING FEES	1,454	1,500	1,400	1,400	
5260-0052	STATE-OTHER-MAND COST-REGISTRATION OF VOTERS	7,552	16,000	9,500	9,500	
5260-0053	STATE-OTHER-POSTAGE REIMB-ELECTION	17,388	11,000	10,175	10,175	
5260-0054	STATE-OTHER-AIDS SERVICES GRANT-MENTAL HEALTH	29,143	34,286	34,286	34,286	MH/SUBSTANCE ABUSE
5260-0058	STATE-OTHER-DOA -TITLE III B	449,851	475,216	494,705	494,705	
5260-0060	STATE-OTHER-DOA-TITLE V	131,052	131,007	134,898	134,898	
5260-0062	STATE-OTHER-MANDATED COSTS-CORONERS-CH 498/77	1,916	3,500	3,500	3,500	
5260-0063	STATE-OTHER-MAND COST-ADULT FELONY RESTIT	10,282-				
5260-0064	STATE-OTHER-MC-DESTRTN OF MJ RECS-SHERIFF			13	13	
5260-0065	STATE-OTHER-DOA-TITLE III-C-2	294,026	610,062	505,223	505,223	

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5260-0068	STATE-OTHER-MANDATED COSTS-REGIONAL HOUSING	11,759				
5260-0071	STATE-OTHER-MANDATED COST-DEAF TELETYPE EQUIP	12-	450	450	450	
5260-0073	STATE-OTHER-MAND COST-SUDDEN INFANT DEATH SYND	270	274	250	250	
5260-0077	STATE-OTHER-MANDATED COSTS-GUARD/CONSE FIL	11,531	3,000			
5260-0079	STATE-OTHER-MAJOR NARCOTICS VENDORS PROSECUTION	111,072	121,345	122,532	122,532	
5260-0081	STATE-OTHER-MAND COST-DEMO PARTY PRES DELEGATES	1,000-				
5260-0084	STATE-OTHER-DOA TITLE III-C-1	493,763	153,154	327,437	327,437	
5260-0085	STATE-OTHER-DOA USDA	133,949	192,705	325,000	325,000	
5260-0086	STATE-OTHER-TRAVEL-JUVENILE HALL	1,579	850	850	850	
5260-0087	STATE-OTHER-RURAL ECON DEV PROMOTIONAL		124,465			J. T. P. A.
5260-0089	STATE-OTHER-DEP CHILDREN FACILITY-MILK & MEALS	27,116	30,000	30,000	30,000	
5260-0091	STATE OTHER-VICTIM WITNESS PROGRAM	188,399	195,084	200,456	200,456	
5260-0092	STATE-OTHER-STABILIZATION	600,221	639,871	638,125	638,125	
5260-0094	STATE-OTHER-UNDERGROUND STORAGE TANK GRANT	445,665	376,311	500,000	500,000	
5260-0096	STATE-OTHER-PROBATION OFFICER TRAINING PROGRAM	38,982	45,320	47,440	47,440	
5260-0101	STATE-OTHER-SOUTHEAST ASIAN REFUGEES	677	277,831	42,000	42,000	
5260-0105	STATE-OTHER-DOA BROWN BAG PROGRAM	18,648	18,650	20,000	20,000	
5260-0110	STATE-OTHER-NATIONAL COUNCIL OF AGING	527,019	536,115	556,104	556,104	
5260-0112	STATE-OTHER-VICTIM ASSISTANCE CENTER	241,335	310,000	326,750	326,750	
5260-0114	STATE-OTHER-STATE PAMPHLET	65	700	100	100	
5260-0117	STATE-OTHER-AB-1733-CHILD ABUSE CONTRACT	147,840	42,031			
5260-0118	STATE-OTHER-VERTICAL DEF OF INDIGENTS PROJ	132,739	112,314	100,000	100,000	
5260-0119	STATE-OTHER-STANDARD & TRAINING FOR CORRECTION	74,692	73,047	90,015	90,015	
5260-0120	STATE-OTHER-DISTRICT ATTORNEY-POST	5,210	8,505	8,505	8,505	
5260-0121	STATE-OTHER-CAREER CRIMINAL PROJECT	45,208	48,000	165,274	165,274	
5260-0122	STATE-OTHER-DOA MATCHING FUNDS	103,337	110,284	107,107	107,107	
5260-0123	STATE-OTHER-OFF HIGHWAY LICENSE FEE	12,500	12,500	12,500	12,500	FISH AND GAME
5260-0124	STATE-OTHER-T B-SE ASIAN	6,441	10,234			
5260-0135	STATE-OTHER-MANDATED COSTS-ABSENTEE BALLOTS	113,390	100,000	100,000	100,000	
5260-0141	STATE-OTHER-POST-MRET-MARSHAL	7,350	1,000			
5260-0142	STATE-OTHER-LEGISLATURE FUNDS	1,324	1,324	2,000	2,000	
5260-0144	STATE-OTHER-AGING-LINKAGE PROGRAM	156,855	152,230	152,230	152,230	
5260-0145	STATE-OTHER-MANDATED COSTS-CUSTODY OF MINORS	170,360	229,241	196,093	196,093	
5260-0153	STATE-OTHER-D O A TRAINING GRANT			3,000	3,000	
5260-0164	STATE-OTHER-MANDATED COSTS-MEDIATION	17,228				TRIAL COURT
5260-0167	STATE-OTHER-DOA TITLE III-D	12,819	12,995	15,707	15,707	
5260-0168	STATE OTHER-LINKAGES R.P.O.S. GRANT	2,476	4,757	6,000	6,000	
5260-0169	STATE-MAND COST-AIDS TESTING	110,275				
5260-0170	ST MAND COSTS-PROCESS-AUDITOR	11,822	17,164	11,600	11,600	
5260-0171	ST MAND COSTS-PROCESS-REGISTRATIONS	4,010	1,600	1,000	1,000	
5260-0172	ST MAND COSTS-PROCESS-TAX COLLECTOR	3,012				
5260-0173	ST MAND COSTS-PROCESS-PUBLIC DEFENDER	55	270			
5260-0174	ST MAND COSTS-PROCESS PROBATION	434	4,000	600	600	
5260-0175	ST MAND COSTS-PROCESS-SHERIFF	177-				
5260-0177	STATE MANDATED COSTS-ELECTION MATERIALS	710				
5260-0178	STATE MANDATED COSTS-PROCESS-PUB HEALTH	168		170	170	

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5260-0180	STATE-OTHER-MED DISASTER GRANT	6,561	37,300	22,000	22,000	
5260-0187	STATE MANDATED COSTS-DISTRICT ATTORNEY	1,027				
5260-0188	ST MAND COSTS-PROCESS-ASSESSOR	19				
5260-0189	ST MAND COSTS-SHORT DOYLE CASE MGMT	354,374				MH/SUBSTANCE ABUSE
5260-0190	STATE-REALIGNMENT-VEHICLE LICENSE FEE	8,131,722	7,997,238	8,289,000	8,289,000	
5260-0191	STATE-REALIGNMENT-FR HLTH SVCS TR/PH-SALES TAX	834,080	1,099,242	322,881	322,881	
5260-0194	ST-OTHER-PERINATAL TRTMT EXPANSION FD-AIM	320,782	349,946	408,901	408,901	MH/SUBSTANCE ABUSE
5260-0199	ST-OTHER-REALIGNMENT-SS TR-YSB CPPA	91,600	91,600	91,600	91,600	
5260-0200	ST-OTHER-REALIGNMENT-SS TR-CCS	350,000	350,000	350,000	350,000	
5260-0202	STATE-OTHER HEPATITIS B PREVENTION	70,505	111,653	1,500	1,500	
5260-0206	STATE-OTHER-MSSP	546,700	647,562	655,373	655,373	
5260-0207	STATE-OTHER-IMMIGRATION PUBLIC HEALTH FDS		91,938	115,950	115,950	
5260-0208	STATE-OTHER-SUPPLE DIRECT SVC GRANT			2,100	2,100	
5260-0210	ST-OTHER-REALIGNMENT-SS TR-FOSTER CARE	6,482,321	6,608,173	7,149,380	7,149,380	
5260-0212	ST-OTHER-REALIGNMENT-SS TR-HMK SVC	1,415,924	1,322,066	754,446	754,446	
5260-0219	STATE-REALIGNMENT-VLF-MH	35,076	700,000	400,000	400,000	MH/SUBSTANCE ABUSE
5260-0222	STATE MANDATED INVESTMENT REPROTS	43,047				
5260-0223	STATE MANDATED SHORT DOYLE AUDITS	2,661				MH/SUBSTANCE ABUSE
5260-0224	STATE MANDATED REIMBURSEMENT PROCESS	6,720				
5260-0225	STATE-OTHER-OCJP GRANT (CJSAP)	5,566				
5260-0227	STATE-OTHER-MISCELLANEOUS-FAMILY SUPPORT	40,726				FAMILY SUPPORT
5260-0228	ST-MAND-SB90-CT AUDITS & PROR FINES-AUD/CONT	68,081	16,079			
5260-0229	ST-MAND-SB90-CT AUDITS & PROR FINES-REV & RECOV	371,015	88,995			
5260-0230	ST-MAND-SB90-CT AUDITS & PROR FINES-PROBATION	402,752	115,256			
5260-0231	ST-MAND-SB90-PERMANET ABSENT VOTERS	8,057				
5260-0232	ST-MAND-SB90-CT AUDITS & PROR FINES-STKN	24,429	6,108			TRIAL COURT
5260-0233	ST-MAND-SB90-CT AUDITS & PROR FINES-LODI	10,732	2,682			TRIAL COURT
5260-0234	ST-MAND-SB90-CT AUDITS & PROR FINES-MRE	8,961				TRIAL COURT
5260-0235	ST-MAND-SB90-CT AUDITS & PROR FINES-TRACY	7,195				TRIAL COURT
5260-0236	ST-MAND-SB90-M.H. QUALITY ASSURANCE	61,902				MH/SUBSTANCE ABUSE
5260-0237	ST-MAND-SB90-SHORT DOYLE TARGETED SUPPLE	34,227				MH/SUBSTANCE ABUSE
5260-0240	STATE-OTHER-TITLE III-F	28,056	55,490	50,000	50,000	
5260-0241	STATE MANDATED REIMBURSEMENT PROCESS	545				
5260-0242	STATE MANDATED REIMBURSEMENT PROCESS	867				
5260-0244	STATE-OTHER-SENIOR ELECTIONS DIRECT SVCS	1,298		3,000	3,000	
5260-0245	STATE-OTHER-SENIOR SPECIAL FUND	590		2,000	2,000	
5260-0246	STATE OTHER-SB910 REIMBURSEMENT		183,219			
5260-0247	STATE-OTHER-TITLE VII A-OMBUDSMAN	13,702	9,953	10,183	10,183	
5260-0248	STATE-OTHER-TITLE VII B-ELDERLY ABUSE PREVEN	10,938	8,942	8,446	8,446	
5260-0251	STATE-OTHER-ENERGY GRANT-OES	57,615	19,150	3,000	3,000	
5260-0252	STATE MANDATED SIDS CH 955/89		10,000	10,000	10,000	
5260-0253	STATE OTHER-TOPPS REIMBURSEMENT	17,769	12,231			
5260-0254	STATE OTHER-PROJECT LINKAGES	44,939	86,785			
5260-0256	STATE OTHER VLF-SOCIAL SERVICES	102,166	104,572	104,572	104,572	
5260-0259	ST-OTHER-REALIGHNMENT-MH/SS-HMK		620,565	620,565	620,565	
5260-0265	STATE-OTHER-SB910 REIMB-VETERANS			12,000	12,000	

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5260-0266	ST-OTHER-REALIGNMENT-MH/PH		3,500	776,364	776,364	
5260-0267	STATE OTHER GOVERNOR'S INITIATIVE-T B			69,760	69,760	
5260-0270	STATE MAN-ASSIGNED JUDGES-LODI CT	196				TRIAL COURT
5260-0271	STATE MAN-ASSIGNED JUDGES-MANTECA CT	207				TRIAL COURT
5260-0272	STATE MAN-ASSIGNED JUDGES-TRACY CT	304				TRIAL COURT
5260-0273	ST-MAN-UNITARY COUNTY TAX RATE		43,020	3,000	3,000	
5260-0274	ST-MAN-SEARCH WARRANT:AIDS/DA	25,828		20,000	20,000	
5260-0275	ST-MAN-SEARCH WARRANT:AIDS/PH	7,950	3,500			
5260-0277	STATE-OTHER STD OUTREACH			61,402	61,402	
5260-0278	STATE OTHER-OFFICE TRAFFIC SAFETY		60,000			ROAD
5260-0279	STATE OTHER-DEVELOPMENT OF JUS 87-15	6,666				
5260-0280	STATE OTHER-TITLE IV NOW		45,000			J. T. P. A.
5260-0283	STATE-REALIGNMENT-VLF-MENTAL HEALTH	70,152	491,000	400,000	400,000	
5260-0284	ST MAND-MH HANDICAPPED & DISABLED STUDENTS		333,312			MH/SUBSTANCE ABUSE
5260-0289	SPOUSAL ABUSE PROSECUTION PROGRAM		110,000	174,647	174,647	
5260-0290	STATE OTHER-WEIGHMASTER INSPECTION		2,772	2,772	2,772	
5260-0291	STATE-OTHER VIOLENT INJURY PREVENTION			59,364	59,364	
5260-0292	STATE-OTHER-WORKERS COMP FRAUD			167,116	167,116	
5270-0008	FEDERAL-HSA-INDEPENDENT LIVING	142,695	127,506	165,611	165,611	
5270-0009	FEDERAL-HSA-IRAP SERVICES	893,541	106,922	112,549	112,549	
5270-0010	FEDERAL-HSA-STAFF DEVELOPMENT	115,453	88,462	110,206	110,206	
5270-0011	FEDERAL-HSA-AFDC ELIGIBILITY	5,118,031	6,603,976	7,168,020	7,168,020	
5270-0012	FEDERAL-HSA-NAFS ELIGIBILITY	3,343,995	1,677,845	2,503,977	2,503,977	
5270-0013	FEDERAL-HSA-MILLER CHILD CARE GRANT	64,405				
5270-0016	FEDERAL-HSA-WIN/SAU SERVICES	46-				
5270-0017	FEDERAL-HSA-EPSDT	23-				
5270-0018	FEDERAL-HSA-BLOCK GRANT	7,564,839	6,884,661	9,374,521	9,374,521	
5270-0024	FEDERAL-HSA-EMERGENCY ASSISTANCE	33-				
5270-0025	FEDERAL-HSA-REPATRIOT PROGRAM	274				
5280-0000	FEDERAL-AGED	34				
5300-0000	FEDERAL-CHILDREN AFDC	76,961,453	79,049,020	84,348,691	84,348,691	
5300-0001	FEDERAL-CHILDREN NON-AFDC SUPPORT ENF CS820	719,591	2,421,230	998,250	998,250	FAMILY SUPPORT
5300-0002	FEDERAL-CHILDREN AFDC SUPPORT ENF CS800	528,968		1,270,500	1,270,500	FAMILY SUPPORT
5310-0000	FEDERAL-CHILDREN AFDC-FC	5,511,827	5,962,582	6,050,438	6,050,438	
5321-0000	FEDERAL-HOMEMAKER SERVICES	391,387	445,485	449,360	449,360	
5322-0000	FEDERAL-FOOD STAMP EMPL & TRG PROG	17,734	14,649	14,424	14,424	
5325-0000	FEDERAL-DEPENDENT CHILDRENS HOME	1,006,481	987,178	1,065,071	1,065,071	
5329-0000	FEDERAL-INDOCHINESE	292,631	241,294	220,500	220,500	
5329-0001	FEDERAL-INDOCHINESE TIME EXPIRED	6,172-				
5329-0002	FEDERAL-ADOPTIONS	1,017,780	1,042,411	1,117,417	1,117,417	
5330-0051	FEDERAL-HEALTH-MATERNAL & CHILD HEALTH	60,460	288,513	584,661	584,661	
5330-0052	FEDERAL-HEALTH-COMPREHENSIVE HEALTH PLANNING	9,384	10,400	10,400	10,400	
5330-0053	FEDERAL-HEALTH-VACCINATION ASSISTANCE		212,462	329,738	329,738	
5330-0054	FEDERAL-HEALTH-TUBERCULOSIS CONTROL	6,441		40,306	40,306	
5330-0056	FEDERAL-HEALTH-F A I T H	33,120	20,423	136,375	136,375	
5330-0058	FEDERAL-AIDS AUGMENTATION PROGRAM	95,697	108,647	77,400	77,400	

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5330-0059	FEDERAL-P. H. MEDICARE	1,985	10,437	15,000	15,000	
5330-0060	FEDERAL-T B EMERGNCY	23,091	60,385	119,082	119,082	
5330-0061	FEDERAL-WEBER HOME HLTH-MEDICARE	3,732	117,335	140,320	140,320	MH/SUBSTANCE ABUSE
5340-0051	FEDERAL-CONSTRUCTION SEISMIC RETROFIT PROG			171,100	171,100	ROAD
5340-0071	FEDERAL-STP	722,160	704,100	4,609,200	4,609,200	ROAD
5351-0000	FEDERAL-FAMILY SUPPORT ADMIN CS356-ADMIN ADV	4,740,615	6,258,764	7,398,281	7,398,281	FAMILY SUPPORT
5360-0000	FEDERAL-IN-LIEU TAXES	1,617	1,617	1,617	1,617	
5370-0001	FEDERAL-OTHER-CIVIL DEFENSE	88,282	58,669	75,000	75,000	
5370-0002	FEDERAL-OTHER-FLOOD CONTROL LAND RENT	1,656	3,600	3,000	3,000	ROAD
5370-0004	FEDERAL-OTHER-SHERIFFS NARCOTICS ENFORCEMENT	226,988				SHERIFF-NARC ENFORCE
5370-0007	FEDERAL-OTHER-COMPREHENSIVE PERINATAL-SUB ABUSE		132,258	132,258	132,258	MH/SUBSTANCE ABUSE
5370-0030	FEDERAL-OTHER-CAA FEMA	14,737	21,079	25,000	25,000	
5370-0054	FEDERAL-OTHER-CDBG PROJECTS	919,314	1,967,579			CAPITAL OUTLAY
5370-0057	FEDERAL-OTHER-WEATHERIZATION GRANT	267,991	356,857	363,050	363,050	
5370-0059	FEDERAL-OTHER-SAFETY IMPROVEMENT PROGRAM	9,442	479,600	970,300	970,300	ROAD
5370-0060	FEDERAL-OTHER-HIGHWAY BRIDGE REPLACEMENT	312,032	4,838,600	1,754,800	1,754,800	ROAD
5370-0064	FEDERAL-OTHER-D.E.O./E.C.I.P. GRANT	357,282	360,371	401,134	401,134	
5370-0065	FEDERAL-OTHER-CSBG-HOMELESS	24,689	32,658	53,952	53,952	
5370-0066	FEDERAL-OTHER-CDBG/REHAB LOAN PROGRAM	657,912	609,658	688,127	688,127	
5370-0067	FEDERAL-OTHER-CSBG INTEREST INCOME	3,242	3,000			
5370-0068	FEDERAL-OTHER-CSBG GRANT	453,575	484,678	495,529	495,529	
5370-0069	FEDERAL-OTHER-REFUGEE ASSIST GRANT	2,161,234	2,189,498	2,193,408	2,193,408	
5370-0074	FEDERAL-OTHER-COMMODITY PROGRAM	88,025	115,782	79,000	79,000	
5370-0076	FEDERAL-OTHER-CDBG/GRANTS MANAGEMENT	369,963	515,166	486,011	486,011	
5370-0088	FEDERAL-OTHER ENERGY HOUSING REHAB	21,981	16,310			
5370-0089	FEDERAL-OTHER-RSVP PROGRAM	37,219	47,431	47,431	47,431	
5370-0090	FEDERAL-OTHER-ARMY CORP OF ENGINEER/SECURITY	18,107	20,129	18,000	18,000	
5370-0091	FED-OTHER-D.O.E. WEATHERIZATION	73,396	78,325	95,000	95,000	
5370-0092	FEDERAL-OTHER-INSTITUTE OF MUSEUM SERV GRANT		38,914	51,880	51,880	
5370-0093	FEDERAL-OTHER-CDBG BOGGS TRACT	99,938				CAPITAL OUTLAY
5370-0095	FEDERAL-OTHER-HOME PROGRAM	419,251	1,185,335	802,889	802,889	
5370-0097	FEDERAL-TRANSITIONAL CHILD CARE	216,600	150,972	242,451	242,451	
5370-0099	FEDERAL-OTHER-USDA FOOD SERVICE	3,411	3,162	3,500	3,500	J. T. P. A.
5370-0100	FEDERAL-PROBATION TITLE IV E	756,255	700,000	680,000	680,000	
5370-0101	FEDERAL-PROBATION TITLE IVA	374,568	870,000	983,961	983,961	
5371-0006	FEDERAL-OTHER-TEMPORARY HOMELESS ASST	911,829	845,823	918,187	918,187	
5371-0008	FEDERAL-OTHER-MC KINNEY HOMELESS ASSISTANCE	70,780	70,780	70,780	70,780	MH/SUBSTANCE ABUSE
5371-0009	FEDERAL-OTHER-DRUG ABUSE BLOCK GRANT	1,873,943	1,840,911	1,871,064	1,871,064	MH/SUBSTANCE ABUSE
5371-0011	FEDERAL-OTHER-DRUG FREE SCHOOLS	19,708	19,708	19,708	19,708	MH/SUBSTANCE ABUSE
5371-0012	OSAP-COMMUNITY PARTNERSHIP	680,209	533,163	552,960	552,980	MH/SUBSTANCE ABUSE
5371-0016	FEDERAL-OTHER HUD/ESG	59,552	94,000	94,000	94,000	MH/SUBSTANCE ABUSE
5371-0017	FEDERAL-ANTI-DRUG ABUSE ENFORCEMENT PROGRAM	475,809	475,374	488,036	488,036	
5371-0021	FEDERAL-OTHER-ABANDONED INFANT PROGRAM	561,444	455,769	499,028	499,028	MH/SUBSTANCE ABUSE
5371-0024	FEDERAL-OTHER-OSAP-PPWI	303,269	226,283	175,476	175,476	MH/SUBSTANCE ABUSE
5371-0026	FEDERAL-OTHER-AIDS GRANT-DRUG	297,765	409,285	341,796	341,796	MH/SUBSTANCE ABUSE
5371-0027	FEDERAL-OTHER-PERINATAL SET- ASIDE-DRUG	115,163				MH/SUBSTANCE ABUSE

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5371-0028	FEDERAL-OTHER-ONE TIME FDS-DRUG	16,895	16,895	16,895	16,895	MH/SUBSTANCE ABUSE
5371-0031	FEDERAL-OTHER TRANSISTION RESIDENTIAL	246,566				MH/SUBSTANCE ABUSE
5371-0032	FEDERAL-OTHER TRANS CULTURE CASE MGMNT	275,477				MH/SUBSTANCE ABUSE
5371-0033	FEDERAL-OTHER-DRUG CARRYOVER 91-92		67,314	59,276	59,276	MH/SUBSTANCE ABUSE
5371-0034	FEDERAL-OTHER-SEARCH PROJECT-SUB ABUSE	67,888	99,154	99,154	99,154	MH/SUBSTANCE ABUSE
5371-0035	FEDERAL-OTHER-DRUG FREE WORKPLACE	49,223				MH/SUBSTANCE ABUSE
5390-0003	OTHER-MSSP	20,221	10,000	10,000	10,000	TRANSPORTATION COORD
5390-0005	OTHER-CITY OF LATHROP TRANSIT	11,725	21,000	16,000	16,000	TRANSPORTATION COORD
5390-0006	OTHER-CITY OF ESCALON-UMTA	721				TRANSPORTATION COORD
5390-0011	OTHER-SUPT OF SCHOOLS-DAY TREATMENT CENTER	122,644	190,026	205,832	205,832	
5390-0013	OTHER-COG-LOCAL TRANSPORTATION AUTHORITY		3,350			ROAD
5390-0020	OTHER-COG MEASURE K-REALIGNMENT HAMMER LN	32,152				ROAD
5390-0021	OTHER-COG-HPMS		3,000			ROAD
5390-0027	OTHER-COMMUNITY TREATMENT SERVICES-REBATES	38,487	40,000	40,000	40,000	MH/SUBSTANCE ABUSE
5390-0028	OTHER-RIPON REDEVELOPMENT PASS THRU	254,603	276,000	671,300	671,300	
5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	215,006	233,306	240,000	240,000	
5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	8,571	9,251	9,529	9,529	LIBRARY
5390-0036	OTHER-AB-2994 CHILD ABUSE FUNDING	74,723	5,185			
5390-0053	OTHER-WEIGHTS & MEAS-INVEST COSTS	1,410	1,400	500	500	
5390-0054	OTHER-CITY OF STKN-BEN HLT & ALEXANDRIA SIGNL	17,592	2,700			ROAD
5390-0069	OTHER-CITY OF MANTECA JOINT SIGNAL	1,409	1,500	1,500	1,500	ROAD
5390-0070	OTHER-CITY OF TRACY/LARCH RD		16,500			ROAD DIST # 5
5390-0071	OTHER-CITY OF STKN-GOLDEN GATE AVE		8,900			ROAD
5390-0071	OTHER-CITY OF STKN-GOLDEN GATE AVE		33,900			ROAD DIST # 1
5390-0072	OTHER-COG-REGIONAL BIKE PLAN	21,540	43,000			ROAD
5390-0073	OTHER-CITY OF LODI-LILAC ST BR	18,479				ROAD
5390-0075	OTHER-MEASURE K-COG		358,305			TRANSPORTATION COORD
5390-0075	OTHER-MEASURE K-COG			719,461	719,461	TRANSPORTATION COORD
5390-0077	OTHER SAC COUNTY THORNTON RD BRIDGE		100			ROAD
5390-0078	OTHER INSURANCE WALNUT GROVE BRIDGE		10,400			ROAD
5390-0080	OTHER-RAIL-APCD			129,200	129,200	TRANSPORTATION COORD
5395-0002	NAPA COUNTY-JOINT S A W S PROJECT	64,021	76,427	55,444	55,444	
5395-0005	STATE JTPA-TITLE IIA 78%	2,906,976				J. T. P. A.
5395-0008	STATE-JTPA-TITLE II-A 3%	115,878				J. T. P. A.
5395-0009	STATE-JTPA TITLE II-A 8%	354,348	451,372	460,000	460,000	J. T. P. A.
5395-0013	STATE-JTPA-TITLE II-B SYETP	1,439,359	3,890,480	3,346,000	3,346,000	J. T. P. A.
5395-0014	STATE-JTPA TITLE II-A 6% IB	204,910	492,164	400,000	400,000	J. T. P. A.
5395-0016	STATE-JTPA-TITLE IIA 5% MIS	4,086				J. T. P. A.
5395-0021	STATE-LABOR MARKET INFO	51,485	68,782	48,414	48,414	J. T. P. A.
5395-0022	STATE-JTPA-TITLE III EDWAA	918,083	1,926,192	2,500,000	2,500,000	J. T. P. A.
5395-0023	INDUSTRIAL REVOLVING LOAN FD	163,909	185,000	192,000	192,000	J. T. P. A.
5395-0024	STATE-JTPA-RAPDI RESPONSE	25,607	93,750	100,000	100,000	J. T. P. A.
5395-0025	STATE-JTPA 5% MIS REDESIGN	15,344	25,000			J. T. P. A.
5395-0026	STATE-JTPA-TITLE II A 77%	1,897,174	2,492,479	3,000,000	3,000,000	J. T. P. A.
5395-0027	STATE-JTPA-TITLE II C 82%	1,499,280	1,758,087	1,837,000	1,837,000	J. T. P. A.
5395-0028	STATE-JTPA-TITLE II A 5%-OWP	97,371	140,084	140,000	140,000	J. T. P. A.

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5395-0029	STATE-JTPA-TITLE II A 8%-30% FDS	29,000	80,000			J. T. P. A.
5395-0031	STATE-JTPA-CAPACITY BLDG	20,216	20,000	20,000	20,000	J. T. P. A.
5395-0032	STATE-JTPA-EDWAA 40% PROJECT	25,200	109,500			J. T. P. A.
	TOTAL AID FROM OTHER GOVERNMENT AGENCIES	318,287,520	365,236,940	383,135,995	382,670,544	
	CHARGES FOR CURRENT SERVICES					
6001-0000	ASSESSMENT & TAX COLLECTION FEES	195,451	200,000	220,000	220,000	
6001-0001	REDEMPTION FEES	80,115	55,000	56,500	56,500	
6001-0002	ADMINISTRATION COSTS-SB-813	384,907	220,805	227,500	227,500	
6001-0004	TAX ADMINISTRATION-SPEC DISTRICTS	696,025	622,881	638,000	638,000	
6001-0005	ADMINISTRATION COSTS-SEGREGATION	190				
6001-0006	ADMINISTRATION COSTS-SEGREGATION	470		300	300	
6001-0007	ADMINISTRATION COSTS-SEGREGATION	360				
6001-0008	ADMIN-COSTS-BUSINESS LICENSE			5,425	5,425	
6002-0000	DELINQUENT TAX SALE ADVERTISING COST	15	3,500	1,200	1,200	
6002-0001	DELINQUENT TAX SALES - SALE FEES	27	6,000	1,500	1,500	
6002-0002	DELINQUENT TAX SALES RESEARCH FEES	3,640	15,331	2,000	2,000	
6003-0000	TREAS-TAX COLLECTOR FEES-CERTIFICATION OF TAX	3,650	4,000	4,000	4,000	
6003-0002	TREAS-TAX COLL-MICROFICHE SALES FEES	75,969	58,000	56,500	56,500	
6003-0003	TREAS-TAX COLL-INVESTMENT SERVICE CHARGES	185,337	213,911	383,911	383,911	
6003-0004	FEES FOR REISSUE OF STALE WARRANTS		100	100	100	
6003-0006	FEES-UNSECURED COLLECTION COST	61,708	53,000	53,000	53,000	
6003-0007	TREAS-TAX COLL-WIRE FEES		500	500	500	
6003-0008	TREAS-TAX COLL-TOT ADMIN			4,130	4,130	
6005-0010	SPECIAL ASSESSMENTS-WEED ABATEMENT	58,193	60,000	60,000	60,000	
6005-0020	SPECIAL ASSESSMENTS-ABANDONED VEHICLES	9,447	1,940	2,500	2,500	
6006-0001	TREAS-T/C MELLO ROOS CANCEL FEES	5,350	8,500	8,500	8,500	
6006-0005	AUDITOR MELLO ROOS CANCEL FEES	2,214	2,200			
6010-0000	AUDITING & ACCOUNTING FEES	24,764	21,728	23,800	23,800	
6010-0002	ACCOUNTING FEES-STATE PRISONER REIMBURSEMENT	2,668	2,000	1,800	1,800	
6010-0003	ACCTG FEES-MENTAL HEALTH HEARINGS	3,081	2,000	2,000	2,000	
6010-0005	ACCTG FEES-CERT OF PARTICIPATION	2,337	5,000	5,200	5,200	
6011-0000	DATA PROCESSING SERVICES	212,312	188,062	170,262	170,262	
6013-0000	ASSESSORS OUTSIDE SERVICES	9,095	28,000	28,000	28,000	
6020-0000	ELECTION SERVICES		218,000			
6020-0001	ELECTION SERVICES-ELECTIONS	49,463	322,400	51,246	51,246	
6020-0002	ELECTION SERVICES-CANDIDATE FILING FEES	24,547	1,000	4,200	4,200	
6020-0003	ELECTION SERVICES-STATEMENT OF QUALIFICATIONS	2,817	31,400	1,800	1,800	
6020-0007	ELECTION SERVICES-TAPE SALES	2,898	6,000	2,500	2,500	
6020-0008	ELECTION SERVICES-MISC SALES	4,697	6,000	3,500	3,500	
6040-0001	LEGAL SERVICES-PUBLIC DEFENDER	13,393	12,088	13,000	13,000	
6040-0002	LEGAL SERVICES-PD-MENTAL HEALTH HEARINGS	50,741	18,670	25,000	25,000	
6040-0003	LEGAL SERV-PD-STATE PRISONER REIMBURSEMENT	20,103	7,150	7,000	7,000	

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6040-0004	LEGAL SERVICES-MH HEARINGS-CO COUNSEL	41,175	40,490	11,550	11,550	
6040-0005	LEGAL SERVICES-COURT APPOINTED PRIVATE ATTY	74-	500	500	500	
6040-0006	LEGAL SERVICES-DISTRICT ATTORNEY	15,093	15,000	15,000	15,000	
6040-0007	LEGAL SERVICES-COLLECTOR FEES	18,701	19,472	20,000	20,000	
6040-0008	LEGAL SERVICES-ATTORNEY FEE-MUNI ACTIONS	5,965	5,187	7,500	7,500	
6040-0009	LEGAL SERVICES-CASUALTY INS TRUST FUND	613,114	582,314	638,129	638,129	
6040-0010	LEGAL SERVICES-PUBLIC DEFENDER-CONSERVATOR FEE	11,675	16,768	15,000	15,000	
6040-0015	LEGAL SERVICES-DA-STATE PRISONER REIMBURSEMENT		1,600	1,600	1,600	
6040-0018	LEGAL SERVICES-DA-NARCOTICS ENFORCEMENT	31,389	30,000	30,000	30,000	
6040-0020	LEGAL SERVICES-BLOOD & ALCOHOL TESTING	160,125	200,000	200,000	200,000	
6040-0021	LEGAL SEREVICES-SMALL CLAIMS ADVISORY	48,824	48,824	48,824	48,824	
6040-0022	LEGAL SERVICES-WORKERS COMP TRUST	63,395	64,000	64,000	64,000	
6041-0000	ADMINISTRATIVE SERVICES	17,563	120,000	150,000	150,000	
6041-0002	ADMIN SERVICES-SELF INSURANCE-CASUALTY	167,055	159,391	169,581	169,581	
6041-0003	ADMIN SERVICES-SELF INSURANCE-WORKERS COMP	244,398	233,285	231,986	231,986	
6041-0006	ADMIN SERV-SELF INSURANCE-UNEMPLOY INSURANCE	35,360	33,888	28,236	28,236	
6041-0008	ADMIN SERVICES-SELF INSURANCE-HEALTH	214,903	206,487	191,132	191,132	
6041-0009	ADMIN SERVICES-SELF INSURANCE-DENTAL	23,878	22,943	21,237	21,237	
6041-0010	ADMIN SVCS-PERSONNEL TRAINING REIMB	4,400	1,000	3,000	3,000	
6041-0011	ADMINISTRATIVE SVCS-FEES-125 PLAN	28,151	29,000	29,000	29,000	
6041-0012	ADMIN SERVICES-125 PLAN/ENROLLMENT	37,460	35,000	35,000	35,000	
6050-0001	PLANNING DIVISION SERVICES	8,003	12,274			
6050-0002	BUILDING DIVISION SERVICES		10,000	21,017	21,017	
6050-0003	SURVEYORS SERVICES	122,381	124,500	109,000	109,000	
6050-0004	GOVERNMENT BUILDINGS SERVICES	78,268	41,335	38,992	38,992	
6050-0005	DEVELOPMENT DIVISION SERVICES	541,118	479,047	537,334	537,334	
6050-0006	PLANNING DIVISION-ENVIROMENTAL CONTROL	604,993	290,000			
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	5,260	3,000	3,000	3,000	ROAD
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	6,748-				CAPITAL OUTLAY
6050-0008	PLANNING SERVICES NEW COMMUNITIES			115,000	115,000	
6050-0008	PLANNING SERVICES NEW COMMUNITIES	291,697	279,000			
6050-0009	FEES-SURVEYOR LEGAL DESCRIPTION REVIEW	11,955	9,300	14,000	14,000	
6050-0011	HAZARDOUS MATERIALS FEES	496,524	490,524	500,585	500,585	
6050-0016	CONSULTATION FEES	267				
6050-0018	HAZARDOUS MATERIALS CONTROL SERVICES	6,201	2,000	2,500	2,500	
6050-0020	RESIDENTIAL PERMIT FEE-NEIGHBORHOOD PRESERV	7,703	1,500	1,500	1,500	
6050-0021	HOME PROGRAM PERMIT FEES	2,750		1,500	1,500	
6050-0024	EMERGENCY SERVICES-TRAINING CLASSES	925	3,652	2,500	2,500	
6050-0025	SURVEYORS SERVICES-REGISTRAR	2,374	4,600	5,000	5,000	
6050-0027	HAZMAT RISK MANAGEMENT PREVENTION PROGRAM	44,022	37,127	34,000	34,000	
6050-0028	BLDG INSP-STRONG MOTION INSTRUMENTATION PROG	503	511	525	525	
6050-0030	EDA-ADMINISTRATION FEE	5,045	2,750	2,750	2,750	
6050-0031	EDA ADMIN FEE-COUNTY CLERK	300	300			
6050-0032	ADMINISTRATIVE FEE-DEVELOPMENT SERVICES	8,750	2,700	2,700	2,700	
6050-0038	EDA ADMIN FEE-COUNTY CLERK			300	300	
6051-0000	PURCHASING SERVICES	34,013	24,000	38,500	38,500	

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6053-0000	LOCAL AGENCY FORMATION FEES	36,065	55,000	70,397	70,397	
6055-0000	CONSERVATORSHIP INVESTIGATION-PRIVATE PARTIES	97,647	58,000	50,000	50,000	TRIAL COURT
6060-0000	AGRICULTURAL SERVICES	97,500	107,500	160,524	160,524	
6060-0001	AGRICULTURE STORES TRUST	17,500	21,500	21,500	21,500	
6060-0002	AGRICULTURAL-CIVIL PENALTIES	5,243	1,300	2,000	2,000	
6060-0003	AGRICULTURAL PROGRAMS TR FEE			29,872	29,872	
6060-0038	HAZARDOUS MATERIALS INVENTORY	18,918	15,500	15,500	15,500	
6070-0001	CIVIL PROCESS SERVICES-AUDITOR	3,803	3,500	3,770	3,770	
6070-0002	CIVIL PROCESS SERVICES-SHERIFF	243,288	245,000	275,000	275,000	
6070-0004	CIVIL PROCESS SERVICES-MARSHAL-LODI			109,656	109,656	
6070-0004	CIVIL PROCESS SERVICES-MARSHAL-LODI	37,554	37,000			
6070-0005	CIVIL PROCESS SERVICES-MARSHAL-MRET	57,098	64,000			
6070-0006	CIVIL PROCESS SVC-AUTOMATION FEE-SHERIFF	30,000	65,000	66,475	66,475	
6070-0010	VEHICLE COSTS-GC 26746-SHERIFF	104,339	65,000	65,000	65,000	
6070-0011	VEHICLE COSTS-GC 26746-LODI MARSHL			8,200	8,200	
6070-0011	VEHICLE COSTS-GC 26746-LODI MARSHL	3,465	3,500			
6070-0012	VEHICLE COSTS-GC 26746-MRET MARSHAL	3,637	4,500			
6080-0001	COURT FEES & COSTS-MANTECA MUNICIPAL COURT	90,365	166,000	166,000	166,000	TRIAL COURT
6080-0004	COURT FEES & COSTS-TRACY MUNICIPAL COURT	88,192				TRIAL COURT
6080-0005	COURT FEES & COSTS-LODI MUNICIPAL COURT	107,840	90,000	90,000	90,000	TRIAL COURT
6080-0006	COURT FEES & COSTS-STOCKTON MUNICIPAL COURT	356,184	374,000	350,000	350,000	TRIAL COURT
6080-0007	COURT FEES & COSTS-SUPERIOR COURT	235,378	230,000	230,000	230,000	TRIAL COURT
6080-0008	COURT FEES & COSTS-COURT REPORTERS	48	22			TRIAL COURT
6080-0010	COURT FEES & COSTS-COORDINATED CASES	901	217			TRIAL COURT
6080-0011	COURT FEES & COSTS-TRACY MUNI-DVI		1,515	6,000	6,000	TRIAL COURT
6080-0011	COURT FEES & COSTS-TRACY MUNI-DVI	7,814				TRIAL COURT
6080-0014	COURT FEES & COSTS-SUP CT-STATE PRISONER REIMB	9,898	821			TRIAL COURT
6080-0015	COURT FEES & COSTS-SUPERIOR CT-CONCILIATN FEE	35,515	44,000	40,000	40,000	TRIAL COURT
6080-0016	CT FEES/COSTS-SUP CT REPORTERS-STATE PRIS REIM	441				TRIAL COURT
6080-0018	COURT FEES & COSTS-CYA	481	274	285	285	TRIAL COURT
6080-0019	COURT FEES & COSTS-PROBATION DEPT	76,003	51,792	50,000	50,000	
6080-0021	PROTECTIVE ORDER FILING FEES DOMESTIC VIOLENCE		695	1,000	1,000	
6080-0023	JUVENILE PROBATION-VICTIM RESTITUTION FEE	792	672	1,000	1,000	
6080-0025	COURT FEE & COST-SUP CT-MENTAL HEALTH HEARINGS	8,857	6,750			TRIAL COURT
6080-0026	PROBATION-SUPERVISION COSTS	217,779	261,321	265,000	265,000	
6080-0028	COURT FEES & COSTS PROBATION-REST FEE	10,663	14,466	14,000	14,000	
6080-0029	COURT FEES & COSTS PROBATION-DIVERSION FEE	30,124	26,599	27,000	27,000	
6080-0031	PROBATON-INVESTIGATION COSTS	12,838	11,184	12,000	12,000	
6080-0032	PROBATION-STEP PARENT ADOPTION COSTS	1,483	674	750	750	
6080-0034	COURT FEES & COSTS-REVENUE & RECOVERY	202,368	153,600	180,000	180,000	
6080-0038	COURT FEES & COSTS-STATE PRISONER TRIALS	4,020		5,000	5,000	TRIAL COURT
6080-0039	PASSPORT FEE	37,490	38,380	38,000	38,000	TRIAL COURT
6080-0040	COURT COSTS-COUNTY CHGS PC4750	65,210	50,000			
6080-0041	COURT FEES & COSTS-CRIMINALISTIC LAB	39	1,000	300	300	
6080-0042	CIYRTS-RESTITUTION FINE REBATES	3,229	2,500	2,500	2,500	
6090-0001	ESTATE FEES-PUBLIC ADMINISTRATOR	99,448	49,002	52,498	52,498	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
6090-0002	ESTATE FEES-PUBLIC ADMIN-ESCHEAT FUNDS	9,851	64,336	64,336	64,336	
6100-0000	HUMANE SERVICES	3,097	23,360	11,000	11,000	RABIES TREATMENT
6110-0000	LAW ENFORCEMENT SERVICES	26,078	26,000	25,000	25,000	
6110-0001	LAW ENFORCE SVCS-911 FIRE DISPATCH REIMB	99,556	106,735	106,735	106,735	
6110-0002	LAW ENFORCE SERV-SHERIFF-STATE PRISONER REIMB	571	3,000	3,000	3,000	
6110-0003	LAW ENF SERVICES-SHERIFF-MENTAL HEALTH HEARING	5,116	2,000	2,000	2,000	
6110-0004	LAW ENF SERV-SPECIAL EVENT BILLINGS	23,068	22,500	22,500	22,500	
6110-0005	LAW ENF SVCS-PRISONER WELFARE FD	164,394	205,000	228,000	228,000	
6110-0006	LAW ENF SERVICES-BOOKING CHARGES-CITIES	575,854	788,000	983,895	983,895	
6110-0008	LAW ENFORCEMENT SERVICES-CYA	969				
6110-0009	LAW ENF SERV-BOOKING CHARGES-CONVICTS	49,069	40,000	40,000	40,000	
6110-0010	LAW ENF SERVICES-DVI CASES-MRET MARSHAL			10,000	10,000	
6110-0010	LAW ENF SERVICES-DVI CASES-MRET MARSHAL	13,323	10,000			
6110-0011	LAW ENF SERVICES DVI-DECTIVES	3,676	3,000	3,000	3,000	
6110-0012	LAW ENF SERV-911 ADDRESS CHANGES	2,773	2,800	2,800	2,800	
6110-0013	LAW ENF SERVICES-DVI OR CYA	3,701	2,000	2,000	2,000	
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP	892,526	967,581	1,021,635	1,021,635	
6110-0017	LAW ENF SVCS-CLANDESTINE DRUG LAB	7,068	20,000	20,000	20,000	
6110-0018	LAW ENF SVCS-AMMUNITION-NARCOTICS	42,619				
6110-0020	LAW ENF SVCS-LATHROP-PATROL	124,797	105,500	79,372	79,372	
6110-0021	LAW ENF SVCS-LATHROP-COMMUNICATION	28,227	48,500	48,500	48,500	
6110-0022	LAW ENF SVCS-LATHROP-DETECTIVES	21,268	10,575	10,000	10,000	
6110-0023	LAW ENF SVCS-LATHROP-RECORDS/EVIDENCE	18,545	23,500	22,000	22,000	
6110-0025	LAW ENF SVCS-REMOVAL & STORAGE-CORONER		40,000	53,000	53,000	
6110-0026	LAW ENF SVCS-FALSE ALARM FEES		20,000	40,000	40,000	
6110-0029	LAW ENF SVCS-STC TRAINING-OTHER COUNTIES		300			
6110-0030	LAW ENF SVCS-CRIMINAL RESTITUTION		36	36	36	
6110-0031	LAW ENF SVCS-SECURITY-ELECTIONS		3,231			
6120-0000	RECORDING FEES	1,079,130	1,021,000	1,080,000	1,080,000	
6120-0001	RECORDERS MICROGRAPHICS FEES	155,806	115,000	155,000	155,000	RECORDERS EQUIP/AUTO
6120-0002	RECORDERS EQUIPMENT FEES	344,603	240,000	290,000	290,000	RECORDERS EQUIP/AUTO
6120-0003	RECORDERS VITAL STATISTICS TRUST TRANSFERS	20,000	20,000	20,000	20,000	
6120-0015	ARBITRATOR FEES	1,974	5,000	1,000	1,000	
6120-0015	ARBITRATOR FEES		26,000	50,000	50,000	TRIAL COURT
6130-0000	ROAD AND STREET SERVICES	58,987				
6130-0000	ROAD AND STREET SERVICES	23,267	45,000	30,000	30,000	ROAD
6130-0001	ROAD & STREET SERVICES-GRACE CHURCH	500	500	500	500	ROAD DIST # 4
6130-0002	ENGINEERING FEES	211,240	100,000	100,000	100,000	ROAD
6130-0005	ENGINEERING FEES-PLANNING REFERRAL	77,171	50,000	75,000	75,000	ROAD
6130-0010	ENGINEERING FEES-DEVELOPMENT PUBLIC SERVICES	237,627	150,000	180,000	180,000	ROAD
6130-0012	ENGINEERING SERVICES-NEW COMMUNITIES	148,837	70,000	60,000	60,000	ROAD
6130-0020	ENGINEERING FEES-FACILITIES PLANNING	60,704	65,000	48,000	48,000	ROAD
6131-0000	SERVICES TO SPECIAL DISTRICTS	529,927	500,000	550,000	550,000	ROAD
6131-0001	FIRE PLAN CHECK & SERVICES	44,807	44,678	45,000	45,000	
6131-0002	SERVICES TO SPEC DISTS-NPDES		206,000	200,000	200,000	ROAD
6135-0001	TRAFFIC MITIGATION-STOCKTON	31,699	41,901	36,785	36,785	COMMUN INFRA-STRUCT

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6135-0006	TRAFFIC MITIGATION-LODI	75,492	8,133	41,813	41,813	COMMUN INFRA-STRUCT
6135-0008	TRAFFIC MITIGATION-RIPON	134		67	67	COMMUN INFRA-STRUCT
6135-0010	TRAFFIC MITIGATION-MANTECA	38,919	18,773	28,846	28,846	COMMUN INFRA-STRUCT
6135-0011	TRAFFIC MITIGATION-TRACY	7,494	7,356	7,425	7,425	COMMUN INFRA-STRUCT
6135-0012	TRAFFIC MITIGATION-REGIONAL	749,136	693,948	721,542	721,542	COMMUN INFRA-STRUCT
6135-0013	TRAFFIC IMPACT MITIGATION FEES	15,778	154,000	50,000	50,000	ROAD
6135-0014	CODE ENFORCEMENT CITATION FEES	11,807	17,826	18,000	18,000	
6135-0020	TRAFFIC MITIGATION ADMIN	34,608	21,000	23,000	23,000	ROAD
6135-0020	TRAFFIC MITIGATION ADMIN	77		15,000	15,000	COMMUN INFRA-STRUCT
6135-0021	TRAFFIC MITIGATION PROCESSING	50		10,000	10,000	COMMUN INFRA-STRUCT
6135-0030	FIRE FACILITY-MANTECA-LATHROP	39,853	19,124	29,489	29,489	COMMUN INFRA-STRUCT
6135-0031	FIRE FACILITY-ESCALON	11,556	11,562	11,559	11,559	COMMUN INFRA-STRUCT
6135-0032	FIRE FACILITY-RIPON	19,467	5,425	12,447	12,447	COMMUN INFRA-STRUCT
6135-0033	FIRE FACILITY-WATERLOO-MORADA	12,021	4,948	8,485	8,485	COMMUN INFRA-STRUCT
6135-0034	FIRE FACILITY-MOKELUMNE	11,894	17,014	14,454	14,454	COMMUN INFRA-STRUCT
6135-0035	FIRE FACILITY FEE-TRACY	20,682	26,666	23,674	23,674	COMMUN INFRA-STRUCT
6135-0036	FIRE FACILITY FEE-CLEMENTS	6,071	9,607	7,839	7,839	COMMUN INFRA-STRUCT
6135-0050	FIRE FACILITY-ADMIN	1,911	1,442	1,677	1,677	COMMUN INFRA-STRUCT
6135-0051	FIRE FACILITY-PROCESSING	1,274	961	1,118	1,118	COMMUN INFRA-STRUCT
6135-0060	WATER IMPACT-STKN EAST WATER DIST	70,581	128,220	99,401	99,401	COMMUN INFRA-STRUCT
6135-0065	WATER IMPACT-ADMIN	3,424	4,000	4,000	4,000	ROAD
6135-0065	WATER IMPACT-ADMIN	28		1,400	1,400	COMMUN INFRA-STRUCT
6135-0066	WATER IMPACT-PROCESSING	16		900	900	COMMUN INFRA-STRUCT
6135-0071	TIMF-AIRPORT WAY AT FR CAMP RD SIGNAL		174,811			ROAD
6135-0072	TIMF-LWR SAC RD SPECIFIC PLAN		8,700			ROAD
6140-0001	LAB-CLINIC FEES-CONFIDENTIAL TESTING	12,225	6,715	10,000	10,000	
6140-0002	VITAL STATISTICS	114,676	123,673	115,000	115,000	
6140-0004	MISC LAB SERVICES	57,697	4,316	50,000	50,000	
6140-0006	ENVIRONMENTAL HEALTH FEES	1,939,242	2,162,123	2,222,456	2,222,456	
6140-0007	CLINIC FEES	211,083	156,536	160,000	160,000	
6140-0008	LABORATORY FEES	25,409	28,268	80,000	80,000	
6140-0011	ASSESSMENT FEES-CALIF CHILDREN SVC	2,500	5,300	3,300	3,300	
6140-0013	VITAL STATISTICS-FAX FEES	840	1,260	500	500	
6150-0000	MENTAL HEALTH SERVICES PAY PATIENTS	220,171	175,000	175,000	175,000	MH/SUBSTANCE ABUSE
6150-0001	MENTAL HEALTH SERVICES MEDI-CAL	3,758,057	3,671,676	3,807,351	3,807,351	MH/SUBSTANCE ABUSE
6150-0002	MENTAL HEALTH SERVICES MEDI-CARE	52,961	400,000	400,000	400,000	MH/SUBSTANCE ABUSE
6150-0004	MH-MEDICARE-PARTIAL HOSPITALIZATION	2,225,632	1,500,000	800,000	800,000	MH/SUBSTANCE ABUSE
6150-0005	DRUG PROGRAM SERVICING-PAY PATIENTS	424,529	456,879	441,600	441,600	MH/SUBSTANCE ABUSE
6150-0006	DRUG PROGRAMS SERVICES-MEDI-CAL	208,077	1,099,601	1,364,565	1,364,565	MH/SUBSTANCE ABUSE
6150-0007	DRUG PROGRAM SERVICES-MEDICARE	2,714				MH/SUBSTANCE ABUSE
6150-0008	DRUG PROGRAM-REFORMED MEDICAL	134,052	150,000	150,000	150,000	MH/SUBSTANCE ABUSE
6150-0011	MENTAL HEALTH SERV-EMPLOYEES ASSISTANCE PROG	304,584	270,000	270,000	270,000	MH/SUBSTANCE ABUSE
6150-0012	M-H SVCS-INST FOR MENTAL DISEASE	364,897	250,000	250,000	250,000	MH/SUBSTANCE ABUSE
6150-0013	MHS-GRANT/WILLOW HOUSE	10,183				MH/SUBSTANCE ABUSE
6150-0017	SUBSTANCE ABUSE-ALCOHOL PAY PATIENTS	60-				MH/SUBSTANCE ABUSE
6150-0018	PAROLEE CONTRACT-SUBSTANCE ABUSE	196,113	209,883	236,986	236,986	

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6150-0019	M.H. PHARMACY-OTHER INCOME	385	185	185	185	MH/SUBSTANCE ABUSE
6150-0020	MENTAL HEALTH SERVICES SB910	141,378	400,000	400,000	400,000	MH/SUBSTANCE ABUSE
6150-0021	WEBER HOME HLTH-PAY PATIENTS	1,989	19,779	25,630	25,630	MH/SUBSTANCE ABUSE
6150-0022	WEBER HOME HLTH-INS PATIENTS	583	32,307	31,476	31,476	MH/SUBSTANCE ABUSE
6150-0023	M.H. NON-MEDICATION-OTHER-WEBER HLTH CARE	2,081		11,264	11,264	MH/SUBSTANCE ABUSE
6150-0025	FED-C-SERVICES-INPATIENT CONSOLIDATION		155,707	185,000	185,000	MH/SUBSTANCE ABUSE
6150-0026	MIXIMUS-SSI		140,719	177,000	177,000	MH/SUBSTANCE ABUSE
6150-0027	HUD-CONTRACT SUB-ABUSE		32,000	120,350	120,350	MH/SUBSTANCE ABUSE
6150-0097	MENTAL HEALTH SVCS-PROFESSIONAL BLDG	30,326	10,000	10,000	10,000	MH/SUBSTANCE ABUSE
6150-0098	MENTAL HEALTH SERVICES-OTHER INCOME	81,576	20,000	20,000	20,000	MH/SUBSTANCE ABUSE
6150-0099	MENTAL HEALTH SERV-ACTIVITY CTR-OTHER INCOME	1,711,641	1,800,000	1,578,058	1,578,058	MH/SUBSTANCE ABUSE
6150-0100	DRUG PROGRAMS-OTHER	7,925				MH/SUBSTANCE ABUSE
6150-0101	MENTAL HEALTH SERVICES-PATIENTS INSURANCE	196,451	131,511	131,511	131,511	MH/SUBSTANCE ABUSE
6150-0102	DRUG PROGRAM SERVICES-PATIENTS INSURANCE	47,761	59,079	36,000	36,000	MH/SUBSTANCE ABUSE
6150-0103	CONSERVATORSHIP FEE	96,912	90,200	90,200	90,200	MH/SUBSTANCE ABUSE
6150-0104	MENTAL HEALTH I/P SERVICES-OTHER COUNTIES	670,317	20,000	20,000	20,000	MH/SUBSTANCE ABUSE
6150-0106	MH CHILDREN'S SERVICES-OTHER COUNTIES	876,841	1,027,736	1,027,736	1,027,736	MH/SUBSTANCE ABUSE
6151-0001	OTHER-CCS ENROLLMENT FEES	2,520	5,000	3,000	3,000	
6170-0000	ADOPTION FEES	2,750	1,000	2,000	2,000	
6180-0000	COUNTY CLERK PROCESSING FEES	57,548	52,000			
6180-0001	COUNTY CLERK PROCESSING FEES			85,000	85,000	
6190-0003	INSTITUTIONAL CARE & SERVICES-SJGH PAY PATIENTS	31,444	12,335	12,000	12,000	
6190-0007	INSTITUTIONAL CARE & SERVICES-BH PAY PATIENTS	144	120	120	120	
6190-0008	INSTITUTIONAL CARE & SERV-HOME DETECTION	241,758	178,000	165,000	165,000	
6190-0009	INSTITUTIONAL CARE & SERV-JAIL & HONOR FARM	187,843	60,000	50,000	50,000	
6190-0010	INSTITUTIONAL CARE & SERVICES-WORK FURLOUGH	10,028	11,000	10,000	10,000	
6190-0011	INSTITUTIONAL CARE & SERVICES-JUVENILE HALL	116,444	146,664	183,960	183,960	
6190-0012	INSTITUTIONAL CARE & SERVICE-COURT WARDS	26,510	21,116	22,000	22,000	
6190-0015	INSTITUTIONAL CARE & SERV-DEPEN CHILDREN HOME	11,343	2,000	2,000	2,000	
6190-0025	INSTITUTIONAL CARE & SERV-ALT WORK PRGM	326,889	321,000	364,500	364,500	
6190-0028	INSTITUTIONAL CARE & SVC DRUG-FOOD STAMPS	24,900				MH/SUBSTANCE ABUSE
6190-0029	INSTITUTIONAL CARE & SVC-PREVENTION/ED-SUB ABUSE	15,000	27,700	27,700	27,700	MH/SUBSTANCE ABUSE
6190-0031	INSTITUTIONAL CARE & SVC-DRUNK DRIVING-SUB ABUSE	505,307	454,647	410,053	410,053	MH/SUBSTANCE ABUSE
6190-0032	INSTITUTIONAL CARE & SVC-FIRST OFFENDER-SUB ABUSE	268,427	264,184	298,454	298,454	MH/SUBSTANCE ABUSE
6190-0050	MEDICATION-OUT PATIENT-SHORT DOYLE	606,960	587,316	627,458	627,458	MH/SUBSTANCE ABUSE
6190-0052	MEDICATION-CHILDREN SERVICES-SHORT DOYLE	6,325	4,752	4,752	4,752	MH/SUBSTANCE ABUSE
6190-0053	MEDICATION-LODI CLINIC-SHORT DOYLE	8,747	6,864	6,864	6,864	MH/SUBSTANCE ABUSE
6190-0055	MEDICATION-IN PATIENT-SHORT DOYLE	88,695	74,340	74,340	74,340	MH/SUBSTANCE ABUSE
6190-0057	MEDICATION-MEDI-CAL	680,905	677,448	737,448	737,448	MH/SUBSTANCE ABUSE
6190-0059	MEDICATION FOR CLOZARIL CLIENTS	10,155	17,172	17,172	17,172	MH/SUBSTANCE ABUSE
6190-0060	MEDICATION FOR PATIENT PAY	6,173	13,860	13,860	13,860	MH/SUBSTANCE ABUSE
6190-0061	MEDICATION-OLDER ADULT SEREVICE	14,199	6,528	6,528	6,528	MH/SUBSTANCE ABUSE
6190-0062	MEDICATION-TRANSCULTURAL CLINIC	31,040	21,300	21,300	21,300	MH/SUBSTANCE ABUSE
6190-0063	MEDICATION-CRISIS	27,407	19,392	19,392	19,392	MH/SUBSTANCE ABUSE
6210-0000	LIBRARY SERVICES	80,372	65,042	65,000	65,000	LIBRARY
6210-0001	PUBLIC INFORMATION OFFICER SERVICES	12,250	12,250	10,750	10,750	

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6211-0000	SERVICES-COOPERATIVE WORK		6,000	6,000	6,000	
6213-0002	FIRE INSPECTION FEES	33,018	23,583	24,000	24,000	
6220-0001	PARKS & RECREATION FEES-MICKE GROVE RENTALS	64,283	64,000	64,000	64,000	
6220-0004	PARKS & REC FEES-DURHAM FERRY RENTAL	67				
6220-0006	PARKS & RECREATION FEES-MAGEE PARKING	3,065	4,200	4,200	4,200	
6220-0007	PARKS & RECREATION FEES-MOSSDALE PARKING	30,205	31,000	31,000	31,000	
6220-0008	PARKS & RECREATION FEES-OAK GROVE PARKING	110,595	106,400	108,400	108,400	
6220-0009	PARKS & RECREATION FEES-HARMONY GROVE RENTALS	2,670	2,500	2,500	2,500	
6220-0010	CONCESSION LEASE-MICKE GROVE-SNACK BAR	17,707	18,000	18,000	18,000	
6220-0011	CONCESSION LEASE-MICKE GROVE-AMUSEMENT RIDES	73,092	75,000	70,000	70,000	
6220-0012	PARKS & RECREATION FEES-DOS REIS PARKING	22,502	22,000	22,000	22,000	
6220-0013	PARKS & RECREATION FEES-DURHAM FERRY PARKING	3,802	4,000	3,000	3,000	
6220-0014	CONCESSION LEASE-OAK GROVE SNACK BAR	54		2,000	2,000	
6220-0015	PARKS & RECREATION FEES-PARK USER REIMBURSEMT	1,250	1,250	1,250	1,250	
6220-0016	PARKS & RECREATION FEES-DURHAM FERRY CAMPING	12,877	15,000	12,000	12,000	
6220-0018	PARKS & RECREATION FEES-OAK GROVE RENTALS	26,244	24,000	24,000	24,000	
6220-0019	PARKS & RECREATION FEE-WESTGATE BOAT DOCKING	15,349	18,280	18,000	18,000	
6220-0020	PARKS & RECREATION FEES-OTHER REVENUES	210,316	201,146	226,358	226,358	
6220-0021	PARKS & RECREATION FEES-DOS REIS CAMPING	52,084	56,000	56,000	56,000	
6220-0022	PARKS & RECREATION FEES-MICKE GROVE PRKG	175,912	257,000	260,500	260,500	
6220-0024	PARKS & RECREATION FEES-WESTGATE DAY PARKING	6,878	10,000	10,000	10,000	
6220-0025	CONCESSION LEASE-REGIONAL SPORTS	16,286	12,000	12,000	12,000	
6220-0026	PARKS & RECREATION FEES-REGIONAL SPORTS	31,160	30,500	30,500	30,500	
6220-0027	PARKS & RECREATION-RESERVATION FEE	5,520	4,500	4,500	4,500	
6220-0028	PARKS & RECREATION-OAK GROVE FISHING PASS	12,077	13,000	13,000	13,000	
6220-0029	PARKS & RECREATION-PROGRAM ACTIVITIES	13,000	24,000	25,990	25,990	
6220-0030	CAA-PAC TEL LEASE	9,640	9,311	9,773	9,773	
6220-0031	PARKS & RECREATION-ZOO ADMISSION FEES	101,711	112,000	112,000	112,000	
6230-0006	OTHER-EMPLOYEE MAINTENANCE-PARKS & RECREATION	2,594	3,000	3,000	3,000	
6250-0000	OTHER-CHANNEL MAINTENANCE	745,558	761,481	920,004	920,004	
6250-0001	OTHER-FLOOD CONTROL	222,448	295,270	386,282	386,282	
6250-0003	OTHER-RECLAMATION DIST #17	51,632	90,000	90,000	90,000	
6250-0003	OTHER-RECLAMATION DIST #17	498	500	1,000	1,000	ROAD
6260-0000	OTHER-UTILITY DISTRICTS	609,191	725,900	939,295	939,295	
6280-0000	OTHER-PARKS & RECREATION SERVICES (CSA)	133,166	58,000	57,000	57,000	
6290-0000	OTHER-REGISTRATION OF BONDS	319	500	500	500	
6320-0000	OTHER-INMATE COMMISSARY EXPENSE REIMB	103,838	75,000	78,000	78,000	
6333-0003	OTHER-ENTERPRISE FUND-GOVT BLDGS	139,801	134,999	125,783	125,783	
6333-0004	OTHER-ENTERPRISE FUND-DATA PROCESS	19,763	19,536	19,869	19,869	
6333-0005	OTHER-ENTERPRISE FUND-PURCHASING	390,694	399,270	44,139	44,139	
6333-0006	OTHER-ENTERPRISE FUND-PERSONNEL	276,648	255,635	226,250	226,250	
6333-0007	OTHER-ENTERPRISE FUND-AUDITOR-CONTROLLER	133,575	133,889	92,258	92,258	
6333-0008	OTHER-ENTERPRISE FUND-TREASURER	8,806	14,459	9,043	9,043	
6333-0009	OTHER-ENTERPRISE FUND-RETIREMENT		84,783	128,034	128,034	
6333-0010	OTHER-ENTERPRISE FUND-GENERAL SERVICES	57,375	60,000	62,000	62,000	
6333-0011	OTHER-ENTERPRISE FUND-COUNTY COUNSEL	23,699	39,866	41,800	41,800	

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6333-0013	OTHER-ENTERPRISE FUND-COLLECTIONS	480,000	510,000	510,000	510,000	
6333-0014	OTHER-ENTERPRISE FD-COLLECTION (SJGH FEE REIMB)	20,040	20,000	25,000	25,000	
6333-0016	OTHER-ENTERPRISE FD-BLDG & EQUIP USE ALLOWANCE	16,104	15,071	8,210	8,210	
6333-0017	OTHER-ENTERPRISE FUND-PUBLIC WORKS	380,656	400,000	400,000	400,000	ROAD
6333-0019	OTHER-ENTERPRISE FUND-PARKS & RECREATION	25,226	57,035	20,759-	20,759-	
6333-0025	OTHER-ENTERPRISE FUND-SINGLE AUDIT	27,245	28,000	25,000	25,000	
6333-0026	OTHER-ENTERPRISE FUND-COUNTY ADMINISTRATOR	81,850	128,418	83,344	83,344	
6333-0027	OTHER-ENTERPRISE FUND-GENERAL SERVICES	4,866	6,490			
6333-0028	OTHER-ENTERPRISE FUND-HUMAN SERVICES AGENCY	3,863	2,488	4,393	4,393	
6333-0029	OTHER-ENTERPRISE FUND-UTILITY DISTRICTS	673				
6333-0031	OTHER-ENTERPRISE FUND-SUBSTANCE ABUSE			58,456	58,456	MH/SUBSTANCE ABUSE
6333-0033	OTHER-ENTERPRISE FD-PUBLIC HEALTH	97,520	67,713	100,656	100,656	
6333-0035	OTHER-ENTERPRISE FD-RECORDER	17				
6333-0036	OTHER-ENTERPRISE FD-CAPITAL PROJECTS (0837)		930,180			CAPITAL OUTLAY
6333-0037	OTHER-ENTERPRISE FD-CO COUNSEL-COST PLAN	4,727-	8,971-	1,081-	1,081-	
6333-0038	OTHER-ENTERPRISES FD-M. H. PHARMACY	19,149	21,629	8,400	8,400	MH/SUBSTANCE ABUSE
6333-0053	OTHER-ISF-GOVERNMENT BUILDINGS	84,257	142,050	172,294	172,294	
6333-0054	OTHER-ISF-DATA PROCESSING	8,240	697-	3,079-	3,079-	
6333-0055	OTHER-ISF-PURCHASING	16,744	24,814	15,784	15,784	
6333-0056	OTHER-ISF-PERSONNEL	4,153	3,420	3,329	3,329	
6333-0057	OTHER-ISF-AUDITOR-CONTROLLER	10,658	7,493	3,969	3,969	
6333-0058	OTHER-ISF-TREASURER	264	402	206	206	
6333-0059	OTHER-ISF-RETIREMENT ADMINISTRATION		2,734	3,752	3,752	
6333-0060	OTHER-ISF-GENERAL SERVICES	1,618	1,400	1,800	1,800	
6333-0061	OTHER-ISF-COUNTY COUNSEL	20				
6333-0063	OTHER-ISF-COLLECTIONS	1,792	1,636	2,200	2,200	
6333-0065	OTHER-ISF-BUILDING & EQUIPMENT USE ALLOWANCE	1,644	1,644	2,234	2,234	
6333-0067	OTHER-ISF-PUBLIC WORKS	258,342	230,200	225,000	225,000	ROAD
6333-0068	OTHER-ISF-UTILITY DISTRICTS		15,000	15,000	15,000	
6333-0071	OTHER-ISF-SINGLE AUDIT	829	1,000	880	880	
6333-0072	OTHER-ISF-PARKS & RECREATION	47	50	115-	115-	
6333-0076	OTHER-ISF-COUNTY ADMINISTRATOR	1,878	3,083	1,716	1,716	
6333-0079	OTHER-ISF GENERAL SERVICES	30				
6333-0082	OTHER-ISF-COUNTY COUNSEL-COST PLAN	3,498	825-	2,940-	2,940-	
6335-0000	OTHER-SPECIAL DISTRICTS		800	2,000	2,000	
6335-0003	OTHER-SPECIAL DISTRICTS-RETIREMENT ADMIN		94			
6335-0005	OTHER-SPECIAL DISTRICTS-TREASURER-TAX COLLECT	384	333	254	254	
6335-0006	OTHER-SPECIAL DISTRICTS-AUDITOR CONTROLLER	6,641	3,894	49,170	49,170	
6335-0007	OTHER-SPECIAL DISTRICTS-PURCHASING	4,167	783-	271	271	
6335-0008	OTHER-SPECIAL DISTRICTS-PERSONNEL	587-				
6335-0009	OTHER-SPECIAL DISTRICTS-GENERAL SERVICES	296-				
6335-0010	OTHER-SPECIAL DISTRICTS-GOVERNMENT BUILDINGS	6,612	3,256	2,179	2,179	
6335-0012	OTHER-SPECIAL DISTRICTS-CO ADMINISTRATOR	1-	1	6-	6-	
6335-0014	OTHER-SPECIAL DISTRICTS-COUNTY COUNSEL	34,276	35,640	70,000	70,000	
6335-0016	OTHER-SPECIAL DISTRICTS-PUBLIC HEALTH	65,547	26,765	39,500	39,500	
6335-0018	OTHER-SPEC DIST-RETIREMENT ASSOC-CO COUNSEL	38,383	37,016	36,000	36,000	

SCHEDULE 5
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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
6335-0021	OTHER-SPEC DIST-GENERAL SERVICES	14,135	2,000			
6335-0022	OTHER-SPEC DIST-PARKS & REC	8,331	12,000	20,000	20,000	
6335-0023	OTHER-SELF INS-AUDITOR COST PLAN		30,000	29,909	29,909	
6335-0024	OTHER-SPEC DIST-AGRICULTURE		122,031	122,031	122,031	
6335-0025	OTHER SELF INS-TREASURER-COST PLAN			1,064	1,064	
6350-0003	OTHER-LOAN REPAYMT-SOLID WASTE ENTERPRISE	116,000	111,000	105,000	105,000	CAPITAL OUTLAY
6350-0004	OTHER-LOAN REPAYMENT-SOUTHERN WATER SYSTEM	57,335	57,335	57,335	57,335	CAPITAL OUTLAY
6350-0007	OTHER-REPAYMENT-RAYMUS VILLAGE PARK	176				CAPITAL OUTLAY
6350-0008	OTHER-REMODELING REPAYMENT-RETIREMENT	30,834	30,879	30,897	30,897	CAPITAL OUTLAY
6500-0001	INTERFUND TRANSFERS-COUNTY COUNSEL	24,356	50,305	46,253	46,253	
6500-0002	INTERFUND TRANSFERS-GENERAL SERVICES	14,853	20,000	360,000	360,000	
6500-0003	INTERFUND TRANSFERS-PUBLIC WORKS	566,116	450,000	400,000	400,000	ROAD
6500-0004	INTERFUND TRANSFERS-PARKS & REC	77,775	84,000	74,226	74,226	
6500-0005	INTERFUND TRANSFERS-DEPT OF AGING	207,263	215,322	234,178	234,178	
6500-0006	INTERFUND TRANSFERS-DATA PROCESSING	1,367,653	1,609,962	1,494,760	1,494,760	
6500-0007	INTERFUND TRANSFERS-CAPITAL PROJECTS	316,143	299,388	314,997	314,997	
6500-0009	INTERFUND TRANSFERS-GOVT BLDGS	337,055	301,357	366,354	366,354	
6500-0011	INTERFUND TRANSFERS-RECORDER	1,764	900	700	700	
6500-0012	INTERFUND TRANSFERS-AGRICULTURE	41,386	40,682	41,708	41,708	
6500-0013	INTERFUND TRANSFERS-JTPA		300			J. T. P. A.
6500-0014	INTERFUND TRANSFERS-PERSONNEL	18,019				
6500-0015	INTERFUND TRANSFERS-SHERIFF CT SECURITY	714,576	795,955	806,346	806,346	
6500-0016	INTERFUND TRANSFERS-LODI MARSHAL	100,918	103,132			
6500-0017	INTERFUND TRANSFERS-MRET MARSHAL	100,918	206,264			
6500-0018	INTERFUND TRANSFERS-TRACY MARSHAL	100,918				
6500-0019	INTERFUND TRANSFERS-STOCKTON MARSHAL	403,672	412,528	741,923	741,923	
6500-0020	INTERFUND TRANSFERS-COLLECTOR	3,403	3,216	3,500	3,500	
6500-0021	INTERFUND TRANSFERS-COUNTY ADMINISTRATOR	23,963	8,480	7,000	7,000	
6500-0022	INTERFUND TRANSFERS-SUPERIOR COURT	400,905	548,000	798,369	798,369	TRIAL COURT
6500-0023	INTERFUND TRANSFERS-COURT ASSIGNED COUNSEL	279,016	280,000	280,000	280,000	
6500-0024	INTERFUND TRANSFER-TREAS/TAX COLLECTOR	966	2,800	2,500	2,500	
6500-0026	INTERFUND TRANSFER-MENTAL HEALTH	223,813	175,136	175,136	175,136	MH/SUBSTANCE ABUSE
6500-0027	INTERFUND TRANSFERS-SUBSTANCE ABUSE	443,194	597,761	419,449	419,449	MH/SUBSTANCE ABUSE
6500-0031	INTERFUND TRANSFERS-UTILITY DISTRICTS	44,962	20,000	20,000	20,000	
6500-0032	INTERFUND TRANSFERS-GEN SVCS/PURCHASING	443,539	372,341	58,762	58,762	
6500-0033	INTERFUND TRANSFERS-JUVENILE HALL	15,774	15,774	15,775	15,775	
6500-0035	INTERFUND TRANSFERS-AUDITOR	14,792	16,000	14,000	14,000	
6500-0036	INTERFUND TRANSFERS-PUBLIC WORKS CONSTRUCTION	21,410	89,600	364,500	364,500	ROAD
6500-0037	INTERFUND TRANSFERS-PUBLIC WORKS MATERIALS	382,004	400,000	400,000	400,000	ROAD
6500-0038	INTERFUND TRANSFERS-PUBLIC HEALTH	84,614	124,305	123,671	123,671	
6500-0041	INTERFUND TRANSFERS-PROBATION ADMIN	56,772	57,808	58,256	58,256	
6500-0042	INTERFUND TRANSFER-HSA	224,607	252,209	160,770	160,770	
6500-0043	INTERFUND TRANSF-PUBLIC WORKS-SPEC PROJECTS	65,000	56,550	56,550	56,550	ROAD
6500-0049	INTERFUND TRANSFERS-MH PHARMACY	6,766	3,912	3,912	3,912	MH/SUBSTANCE ABUSE
6500-0050	INTERFUND TRANSFERS-DA-FAMILY SUPPORT		400,000	550,000	550,000	
6500-0050	INTERFUND TRANSFERS-DA-FAMILY SUPPORT	4,800				FAMILY SUPPORT

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
6500-0051	ITF TRANSFERS-COST ALLOC-RETIREMENT		65,731	129,038	129,038	
6500-0053	ITF TRANSFERS-COST ALLOC-GOVT BLDGS	178,897	43,603	261,920	261,920	
6500-0055	ITF TRANSFERS-COST ALLOC-GEN SERV	96,806	161,463	395,226	395,226	
6500-0056	ITF TRANSFERS-COST ALLOC-PERSONNEL	156,735	138,877	138,100	138,100	
6500-0057	ITF TRANSFERS-COST ALLOC-AUDITOR	120,775	101,852	119,843	119,843	
6500-0058	ITF TRANSFERS-COST ALLOC-TREA-TAX COLL	4,403	16,494	31,669	31,669	
6500-0059	ITF TRANSFERS-COST ALLOC-SINGLE AUDIT	12,080	11,300	10,050	10,050	
6500-0060	ITF TRANSFERS-COST ALLOC-GENERAL SERV	26,182				
6500-0061	ITF TRANSFERS-COST ALLOC-CO COUNSEL	77,044	39,518	47,658	47,658	
6500-0065	ITF TRANSFERS-COST ALLOC-EQ ALLOW	139,176	133,597	124,559	124,559	
6500-0072	ITF TRANSFERS-COST ALLOC-PARKS & REC	7,120	7,120	4,814	4,814	
6500-0073	ITF TRANSFERS-COST ALLOCATION-DATA PROCESSING	33,978-	59,852-	146,328-	146,328-	
6500-0076	ITF TRANSFERS-COST ALLOC-CAO	39,989	79,834	64,242	64,242	
6500-0078	INTERFUND TRF-PERMIT & INS FEES	34				
	TOTAL CHARGES FOR CURRENT SERVICES	46,361,674	48,779,451	48,488,995	48,488,995	
	MISCELLANEOUS REVENUES					
7020-0000	AID FROM PRIVATE PARTIES	14,683	650			ROAD
7020-0000	AID FROM PRIVATE PARTIES	450				ROAD DIST # 1
7020-0000	AID FROM PRIVATE PARTIES	3,550				ROAD DIST # 4
7020-0000	AID FROM PRIVATE PARTIES		49,653	20,759	20,759	LIBRARY
7020-0008	AID FROM PRIVATE PARTIES-HAZ MAT TAPE	1,910				
7020-0023	AID FROM PRIVATE PARTIES-PARKS & RECREATION	1,512				
7020-0025	AID FROM PRIVATE PARTIES-ADAP			5,000	5,000	
7020-0047	AID FROM PRIVATE PARTIES-LLOYD LANE/MORADA		300			ROAD
7020-0062	AID FROM PRIVATE PARTY ZOO SOCIETY (0237)		90,000			CAPITAL OUTLAY
7020-0064	AID FROM PRIVATE PARTIES-INDIGENT BURIAL	6,642	9,000	9,000	9,000	
7020-0067	AID FROM PRIVATE PARTIES-HOFFMAN PHARM	700				
7020-0068	AID FROM PRIV PARTIES-PFIYER ED GRANT	5,000				
7020-0069	AID FROM PRIV PARTIES-DELTA EMPIRE	500				
7020-0070	AID FROM PRIV PARTIES-TRI-MARK	4,250				TRANSPORTATION COORD
7020-0072	AID FROM PRIV PARTIES-JR AID-PH	500				
7020-0073	AID FROM PRIVATE PARTIES-RAIL PROGRAM		4,250			TRANSPORTATION COORD
7020-0074	AID FROM PRIV PARTIES-WALNUT GROVE BR INS		25,000			ROAD DIST # 4
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS	3,507	11,700	3,000	3,000	
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS	32,899				ROAD
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS	253,000-				CAPITAL OUTLAY
7040-0000	SALE OF FIXED ASSETS	7,662	5,000	5,000	5,000	
7040-0000	SALE OF FIXED ASSETS		40			ROAD
7040-0000	SALE OF FIXED ASSETS	5,000				CAPITAL OUTLAY
7040-0000	SALE OF FIXED ASSETS		2,500	2,500	2,500	J. T. P. A.
7050-0001	OTHER SALES-DEVELOPMENT SERVICES	7,312	6,296	6,500	6,500	
7050-0003	OTHER SALES-MAPS-SIGNS-INDICES-ORDINANCES-ETC	3,671	2,000			

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
7050-0004	OTHER SALES-SUPPLIES	214	1,000	16,000	16,000	
7050-0005	OTHER SALES-GENERAL SERVICES	19,762	15,000	19,000	19,000	
7050-0007	OTHER SALES-DISASTER KITS	383	175			
7050-0009	OTHER SALES-RECYCLED MATERIALS-NO COUNTY	520	700			ROAD
7050-0010	OTHER SALES-FORMS & TAPES		345	250	250	
7050-0010	OTHER SALES-FORMS & TAPES	933				
7050-0010	OTHER SALES-FORMS & TAPES	46,382	53,500	54,000	54,000	TRIAL COURT
7050-0011	OTHER SALES-SCRAP METALS	415	410			ROAD
7050-0012	OTHER SALES-SHERIFF FOUND PROPERTY	3,196	1,500	1,500	1,500	
7050-0013	OTHER SALES-FORMS-CO CLERK	1,507	800			
7050-0014	OTHER SALES-SUBCRIPTION-BOS AGENDA & MINUTES		1,600	1,600	1,600	
7050-0014	OTHER SALES-SUBCRIPTION-BOS AGENDA & MINUTES	1,600				
7050-0015	OTHER SALES-ORDINANCE CODES		150	150	150	
7050-0019	OTHER SALES-FORMS-COUNTY CLERK			800	800	
7060-0000	MISCELLANOUS	5				ROAD
7060-0000	MISCELLANOUS	25,404	4,350	4,600	4,600	J. T. P. A.
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	1,827	1,000	1,300	1,300	
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	569	600	500	500	ROAD
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	67	89	26	26	TRIAL COURT
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	353	170	170	170	MH/SUBSTANCE ABUSE
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	250	300	300	300	J. T. P. A.
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	66				FAMILY SUPPORT
7060-0005	OTHER-CONTRIBUTION FROM MICKE GROVE TRUST FUND	54,850	48,629			CAPITAL OUTLAY
7060-0007	OTHER-OUTLAWED WARRANTS	38,574	20,000	24,000	24,000	
7060-0007	OTHER-OUTLAWED WARRANTS	26	3,000	500	500	ROAD
7060-0007	OTHER-OUTLAWED WARRANTS	8,062	7,000	8,500	8,500	TRIAL COURT
7060-0007	OTHER-OUTLAWED WARRANTS	7,338	300	300	300	MH/SUBSTANCE ABUSE
7060-0007	OTHER-OUTLAWED WARRANTS	797	2,000	2,000	2,000	J. T. P. A.
7060-0007	OTHER-OUTLAWED WARRANTS	460				FAMILY SUPPORT
7060-0008	OTHER-DCH VENDING MACHINE	226	300	300	300	
7060-0011	OTHER-RECOVERED DAMAGES	136				
7060-0011	OTHER-RECOVERED DAMAGES	3,736	40,000	20,000	20,000	ROAD
7060-0012	OTHER-RECOVERED DAMAGES-JUV HALL PROPERTY	149				
7060-0015	OTHER-DOA-INCOME FOR SERVICES	8,769				
7060-0016	OTHER-EDA TRANSFER	92,661	95,000	100,000	100,000	J. T. P. A.
7060-0018	OTHER-ENVIRONMENTAL CONSULTANTS REIMBURSEMENT	92,888	107,591	150,000	150,000	
7060-0020	OTHER-ABANDONMENT FEES	2,525	1,875	1,875	1,875	ROAD
7060-0021	OTHER-REFUNDS ON OUTSIDE AGENCY CONTRACTS	600	12,330			
7060-0026	OTHER-RSVP PROGRAM INCOME	2,861	2,162	5,732	5,732	
7060-0027	AAB FINDINGS OF FACTS FEES		600	480	480	
7060-0027	AAB FINDINGS OF FACTS FEES	150				
7060-0028	OTHER-FEES RECEIVED FROM CO EMPLOYEE-HSA & MGCS	757	500	500	500	
7060-0033	NARCOTICS ENFORCEMENT DISTRIBUTION	123,334	41,400	90,000	90,000	DA-NARC ENFORCE
7060-0035	RECOVERED DAMAGES-PARKS & RECREATION	3,350	500	500	500	
7060-0040	CCS FAMILY REPAYMENTS	1,449	3,800	600	600	
7060-0044	OTHER-LOCAL HEALTH LAB SERVICES-TUOLUMNE CO	13,475	13,314	13,200	13,200	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
7060-0046	OTHER-CHILD RECOVERY REIMBURSEMENT	833	1,500	1,500	1,500	
7060-0047	OTHER-PARKS SUBDIVISION TR (0890)	72,359	12,542			CAPITAL OUTLAY
7060-0049	OTHER-RECORD COPYING FEE	45				
7060-0051	VAPOR RECOVERY INSPECTION	60,949	52,500	52,500	52,500	
7060-0052	PERSONNEL-COPIES OF PERSONNEL DOCUMENTS	30	100	40	40	
7060-0053	OTHER-ENF AGENCY COST RECOVERY REIMBURSEMENT		22,200	45,000	45,000	
7060-0054	OTHER-REIMB FROM ENVIRONMENTAL HLTH TR	29,470	3,877	50,000	50,000	
7060-0055	OTHER-PARKS SUBDIVISION TR (0239)		15,000			CAPITAL OUTLAY
7060-0057	OTHER-VENDING MACHINE-AUDITOR	58				
7060-0058	OTHER-VENDING MACHINE-ASSESSOR	222				
7060-0059	OTHER-VENDING MACHINE-PERSONNEL	116				
7060-0060	OTHER-VENDING MACHINE-PROBATION	82				
7060-0060	OTHER-VENDING MACHINE-PROBATION		492	500	500	
7060-0062	OTHER-INDUSTRIAL DEVELOPMENT AUTHORITY SJ CO		1,000			
7060-0063	FARE BOX REVENUE-WOODBRIDGE DIAL-A-RIDE	4,836	4,900	5,000	5,000	TRANSPORTATION COORD
7060-0069	OTHER-CSA #11			3,500	3,500	
7060-0070	OTHER-CHILD SUPPORT EXCESS INCENTIVE			806,020	806,020	FAMILY SUPPORT
7060-0071	COURTHOUSE CONSTR FUND	849,695	931,454	900,000	900,000	CAPITAL OUTLAY
7060-0072	OTHER-REIMB FR R WHITE MEMORIAL TR		7,153			
7060-0074	OPERATION REVITALIZATION/OCJP CITY OF STKN	26,856	29,208			
7060-0076	OTHER-GRAIN SCALE INSP FEES	3,503	2,800	2,800	2,800	
7060-0077	OTHER-EQUITABLE LIFE INSURANCE FEES	12,883	12,000	12,000	12,000	
7060-0078	OTHER-VENDING MACHINES-JUVENILE HALL	1,947	1,456	1,600	1,600	
7060-0079	OTHER-INSPECT/TEST WEIGHING/MEASURING DEVICES	101,964	120,000	116,680	116,680	
7060-0080	OTHER-VENDING MACHINES-PARKS & REC	655	170	170	170	
7060-0081	COUNTY SHARE-ABSENT PARENT COLLECTIONS	378,733	200,000	200,000	200,000	
7060-0082	OTHER-UNCLAINED MONEY IN CO TREASURER	147,054	93,706	96,955	96,955	
7060-0083	REBATES & REFUNDS-PERMIT & INSPCETION SERVICES	1,770	1,300-			
7060-0084	OTHER-MISCELLANEOUS-PUBLIC HEALTH	144				
7060-0085	DISTRICT ATTORNEY CONSUMER FRAUD RECOVERY	6,828		15,000	15,000	
7060-0087	DA-ENVIRONMENTAL PROTECTION UNIT	111,100	110,000	125,000	125,000	
7060-0093	OTHER-CA TRAFFIC SAFETY INSTITUTE REIMB	10,900	13,582	13,582	13,582	TRIAL COURT
7060-0094	REBATES & REFUNDS-PUBLIC HEALTH	769	2,433	1,200	1,200	
7060-0096	REBATES & REFUNDS	516	800			
7060-0096	REBATES & REFUNDS	639				ROAD
7060-0096	REBATES & REFUNDS	12,074				CAPITAL OUTLAY
7060-0097	REVENUE TO BE ABATED-CHILD SUPPORT	171,659-				
7060-0098	OTHER-MISCELLANEOUS	210,620	22,000	22,000	22,000	
7060-0098	OTHER-MISCELLANEOUS	8,994	10,000	10,000	10,000	ROAD
7060-0098	OTHER-MISCELLANEOUS	100,000				FISH AND GAME
7060-0098	OTHER-MISCELLANEOUS		1,338			TRIAL COURT
7060-0099	REVENUE TO BE ABATED	392,058				
7060-0099	REVENUE TO BE ABATED	102				ROAD
7060-0106	OTHER-JAIL IMPROVEMENTS-AB 189	400,000	800,000	800,000	800,000	
7060-0106	OTHER-JAIL IMPROVEMENTS-AB 189			100,000	100,000	CAPITAL OUTLAY
7060-0108	OTHER-DRUG REHAB		608,244			CAPITAL OUTLAY

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
7060-0111	OTHER-PROCEEDS-SALE OF BONDS	316,270	454,967			
7060-0112	OTHER-LOAN PROCEEDS	18,199	18,400			CONTINGENCY
7060-0113	OTHER-ROAD DISTRICTS REIMBURSEMENT	268,963	739,000	721,000	721,000	ROAD
7060-0115	OTHER-LINKAGES CLINT FEES		2,031	6,176	6,176	
7060-0116	BUILDING INSP-BAD CHECK FEES	322	326	350	350	
7060-0117	PLANNING-BAD CHECK FEES	20				
7060-0118	PARKS & REC-BAD CHECK FEES	196	196	200	200	
7060-0119	OTHER-TRACY/SAN JOAQUIN CDC	11,641	50,000	55,000	55,000	J. T. P. A.
7060-0120	TREASURER-BAD CHECK FEES	8,224	12,000	15,400	15,400	
7060-0126	OTHER-TAX COLLECTOR OVERAGE FUND	2,420	2,500	2,500	2,500	
7060-0133	OTHER-MISCELLANEOUS- SUBSTANCE ABUSE		70,000	71,123	71,123	
7060-0133	OTHER-MISCELLANEOUS- SUBSTANCE ABUSE	102,354	248,826	246,500	246,500	MH/SUBSTANCE ABUSE
7060-0134	OTHER-BANK OF STOCKTON-TRF	3,273				
7060-0136	MISCELLANEOUS-GEN FD-COURTS	106				
7060-0137	OTHER-TREAS/TAX COL-MISC	1,169				
7060-0138	OTHER-RECORDERS MISC	868				
7060-0139	OTHER-DELTA SMALL BUSINESS DEVELOP CTR		6,000	6,000	6,000	J. T. P. A.
7060-0200	OTHER-MENTAL HEALTH LOAN REPAYMENT	234,800	229,973	234,821	234,821	
7060-0201	OTHER-TELEPHONE ISF-LOAN REPAYMENT	235,890	235,889	235,890	235,890	
7060-0202	OTHER-FAMILY SUPPORT-LOAN REPAYMENT	92,866	100,119	177,007	177,007	
7060-0203	OTHER-304 E WEBER/COURTHOUSE ELEVATOR REPAYMNT	294,944	296,939	240,497	240,497	
7060-0204	OTHER-M P & PARKING GARAGE-REPAYMENT	12,191	24,382	24,382	24,382	
7060-0205	OTHER-HOSPITAL C.O.P PROJECT-LOAN REPAYMENT	198,671	1,039,994	1,039,781	1,039,781	
7060-0206	OTHER-HOSP PUB FACILITY C.O.P. EQUIP-LOAN REPAY	228,399	456,798	456,798	456,798	
7060-0207	OTHER-PUBLIC WORKS COP PROJECT	113,569	114,559	115,059	115,059	
7060-0208	OTHER-ENERGY CONSERVATION LOAN REPAYMENT	554,620	324,702	324,702	324,702	
7060-0209	OTHER-REIMBURSEMENT-CHILD TESTRAINT TR	10,345	600	14,500	14,500	
7060-0211	OTHER-PARK SUBDIVISION TRUST (0566)	3,000	22,000			CAPITAL OUTLAY
	TOTAL MISCELLANEOUS REVENUES	5,898,039	8,217,735	7,939,175	7,939,175	
	OPERATING TRANSFERS IN					
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND		250,000			CAPITAL OUTLAY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	966,693	1,004,873	1,004,873	1,004,873	J. T. P. A.
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	336,863	292,712	342,494	300,373	RABIES TREATMENT
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	3,200,000	438,163	665,130	665,130	CONTINGENCY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	60,700	53,103	54,782	54,782	LIBRARY
8001-0002	OPERATING TRANSFERS FROM CONTINGENCY FUND	451,821	219,046			
8001-0009	OPERATING TRF FROM GEN FD FOR SUB ABUSE	143,217	145,223	143,222	143,222	MH/SUBSTANCE ABUSE
8001-0011	OPERATING TRANSFERS FROM GEN FD-SUPERIOR CT	2,591,056	2,850,698	3,104,580	3,021,396	TRIAL COURT
8001-0012	OPERATING TRANSFER FROM GEN FD-STKN MUNI CT	1,940,173	1,867,066	2,407,555	2,407,555	TRIAL COURT
8001-0013	OPERATING TRANSFERS FROM GEN FD-LODI MUNI CT	345,310	360,037	489,551	489,551	TRIAL COURT
8001-0014	OPERATING TRANSFERS FROM GEN FD-MRE MUNI CT	303,061	462,089	858,163	837,823	TRIAL COURT
8001-0015	OPERATING TRANSFERS FROM GEN FD-TRACY MUNI CT	262,475				TRIAL COURT

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	FUND (GENERAL UNLESS OTHERWISE NOTED)
8001-0017	OPERATING TRANSFERS FROM EQUIP AUTOMATION FUND	36,000	36,000	36,000	36,000	
8001-0018	OPERATING TRANSFERS FROM DA/NARCOTICS ENFORCE	40,000	40,000	90,000	90,000	
8001-0019	OPERATING TRANSFERS FROM ASSESSORS AUTOMATION TR	68,300				
8001-0021	OPER TRF FROM SHERIFF/CAL ID TRUST	58,995	75,738	75,738	75,738	
8001-0022	OPER TRF FROM CO AUTOMATED WARRANT SYSTEM	8,798	50,000	45,000	45,000	
8001-0023	OPERATING TRANSF FROM PUB HEALTH-VITAL STATS	26,792	10,614	22,500	22,500	
8001-0024	OPERATING TRANS FROM FAMILY SUPPORT		182,113			CAPITAL OUTLAY
8001-0025	OPER TRF FROM ST AUTO INS FRAUD TR	37,785	111,677			
8001-0026	OPER TRF FROM AB1288-MENTAL HEALTH TR	2,069,628	1,299,944	1,610,759	1,610,759	MH/SUBSTANCE ABUSE
8001-0028	OPER TRF FROM AB1288-HEALTH SERVICE TR	580,391	331,881	331,881	331,881	
8001-0040	OPER TR-SOC SVC TR-FOSTER CARE	102,166	104,572	104,572	104,572	
8001-0042	OPER TR-SOC SVC TR-HMK SVC		958,613	958,613	958,613	
8001-0048	OPER TRF FRM CAP OUTLAY SJ PARTNERSHIP	81,700	81,700	81,700	81,700	
8001-0050	OPER TRANSF-HOSP SUPPORT OF OTHER HEALTH SVCS	23,371,606	18,182,476	19,888,398	19,888,398	
8001-0052	OPER TR FROM AUTO THEFT PROSECUTION TR	379,832	163,263	163,263	163,263	
8001-0053	OPER TR FROM FAMILY SUPPORT		100,000			CAPITAL OUTLAY
8001-0054	OPER TR FROM WORKERS COMP FRAUD PROSECTION TRUST	30,861	125,214			
8001-0056	OPER TR-STKN MUNI CT AUTOMATION FD	18,324	51,966	17,794	17,794	TRIAL COURT
8001-0058	OPER TRF-FROM CT MICROGRAPHICS TRUST	21,275	40,000	25,000	25,000	TRIAL COURT
8001-0059	OPER TRF FROM 1991-PUBLIC FINANCING TR	201,131				
8001-0059	OPER TRF FROM 1991-PUBLIC FINANCING TR	113,869				CAPITAL OUTLAY
8001-0060	OPER TR-LODI CT CIVIL AUTOMATION-MICROGRAPHICS	2,163	5,058			TRIAL COURT
8001-0061	OPER TR-MANTECA CT CIVIL AUTOMA-MICROGRAPHICS	4,059	15,059	14,779	14,779	TRIAL COURT
8001-0062	OPER TR-TRACY CT CIVIL AUTOMATION	1,421				TRIAL COURT
8001-0063	OPER TR-STKN CT CIVIL AUTOMA-MICROGRAPHICS	62,237	30,334	17,794	17,794	TRIAL COURT
8001-0064	OPER-TRF FR 1991 COP UNPAID OBLIG FD (50587)		200,000			CAPITAL OUTLAY
8001-0065	OPER TRF FROM ADR TRUST	10,640	49,248	54,120	54,120	
8001-0066	OPER TRF FROM FARM ADVISORS TRUST		21,726			
8001-0067	OPER TR FR INMATE WELF FD-SUBSTANCE ABUSE		185,000	220,000	220,000	
8001-0068	OPER TR FROM HOSPITAL		1,900,000			
8001-0070	OPER-TR-LODI MARSHAL CIVIL FEES-GC26731		8,800			
8001-0071	OPER-TR SOLID WASTE MANAGEMENT TR		11,020			
8001-0072	OPER TRF FROM HOSP REPLACEMENT TR		1,575,000	566,048	566,048	
8001-0074	OPER TRF SMALL CLAIMS-ADVISORY-LODI			7,919	7,919	TRIAL COURT
8001-0075	OPER TRF SMALL CLAIMS-ADVISORY-MRET			8,642	8,642	TRIAL COURT
8001-0076	OPER-TRF-2% AUTOMATION FD-STKN			170,649	170,649	TRIAL COURT
8001-0077	OPER-TRF-2% AUTOMATION FD-LODI			167,179	167,179	TRIAL COURT
8001-0078	OPER-TRF-2% AUTOMATION FD-MRET			80,116	80,116	TRIAL COURT
	TOTAL OPERATING TRANSFERS IN	37,929,342	33,890,026	33,848,814	33,703,169	
	GRAND TOTAL	508,385,578	534,283,399	559,010,109	558,394,013	

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SCHEDULE 7
SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION & FUND

	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
SUMMARIZATION BY FUNCTION:				
GENERAL	46,255,180	51,742,725	53,079,412	50,904,145
PUBLIC PROTECTION	111,466,062	122,840,814	130,000,273	127,477,385
PUBLIC WAYS & FACILITIES	20,387,474	39,537,461	38,919,401	38,919,401
HEALTH & SANITATION	84,910,834	83,928,397	87,844,226	87,644,226
PUBLIC ASSISTANCE	231,366,448	238,986,870	257,043,843	257,009,994
EDUCATION	3,157,375	2,986,687	2,676,267	2,616,627
RECREATION	2,587,995	2,536,015	2,985,810	2,609,277
CONTINGENCY RESERVE	451,821	288,071	3,600,000	3,600,000
TOTAL FINANCING REQUIREMENTS	500,583,189	542,847,040	576,149,232	570,781,055
SUMMARIZATION BY FUND:				
01 GENERAL	405,388,725	416,799,568	447,717,140	444,392,808
02 ROAD	15,747,079	27,351,338	24,543,521	24,543,521
04 CAPITAL OUTLAY	3,714,043	6,600,587	3,615,082	1,721,882
05 FISH AND GAME	54,107	103,252	63,271	63,271
06 TRIAL COURT	14,494,316	15,271,706	16,351,191	16,247,667
07 MH/SUBSTANCE ABUSE	35,449,926	38,359,363	38,681,642	38,681,642
08 J. T. P. A.	10,740,475	13,070,840	13,222,187	13,222,187
09 TRANSPORTATION COORD	1,451,541	2,987,082	3,639,857	3,639,857
10 RABIES TREATMENT	384,999	403,486	486,654	439,533
11 CONTINGENCY	451,821	288,071	3,600,000	3,600,000
13 ROAD DIST # 1	99,068	1,495,939	840,775	840,775
14 ROAD DIST # 2	69,402	527,820	663,437	663,437
15 ROAD DIST # 3	297,876	1,696,920	3,288,694	3,288,694
16 ROAD DIST # 4	939,626	2,834,598	1,755,387	1,755,387
17 ROAD DIST # 5	1,045,649	1,710,410	2,373,877	2,373,877
18 LIBRARY	2,647,656	2,613,684	2,353,275	2,353,275
34 DA-NARC ENFORCE	43,000	43,000	93,000	93,000
35 SHERIFF-NARC ENFORCE	198,011	66,289		
37 RECORDERS EQUIP/AUTO	545,521	731,915	427,020	427,020
38 FAMILY SUPPORT	6,637,213	9,482,976	11,229,301	11,229,301
39 COMMUN INFRA-STRUCT	183,135	408,196	1,203,921	1,203,921
TOTAL FINANCING REQUIREMENTS	500,583,189	542,847,040	576,149,232	570,781,055

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
GENERAL				
LEGIS & ADMIN				
01 010100 BOARD OF SUPERVISORS/CLERK OF THE BOARD	807,200	1,020,855	1,016,457	1,016,457
01 010200 COUNTY ADMINISTRATOR	797,364	869,666	937,265	937,265
01 010202 CAO-CAPITAL PROJECTS	320,739	292,888	314,997	314,997
08 010305 EMPLOYMENT & ECONOMIC DEVELOPMENT	10,740,475	13,070,840	13,222,187	13,222,187
01 010400 CLERK BOARD OF SUPERVISORS	162,563			
FINANCE				
01 010800 AUDITOR-CONTROLLER	1,576,521	1,614,244	1,549,254	1,549,254
01 010804 OPERATING TRANSFERS	3,536,863	730,874	965,503	965,503
01 010900 INFORMATION SYSTEMS DIVISION	1,296,357	1,703,558	2,007,287	2,007,287
01 011000 TREASURER-TAX COLLECTOR	1,605,781	1,819,005	1,823,293	1,823,293
01 011100 ASSESSOR	4,186,477	4,565,141	4,248,547	4,156,858
01 011200 GENERAL SERVICES/PURCHASING	1,925,702	1,972,821	1,952,436	1,952,436
01 011600 REVENUE & RECOVERY	1,360,416	1,384,928	1,386,110	1,386,110
COUNSEL				
01 011800 COUNTY COUNSEL	1,226,850	1,304,263	1,362,808	1,362,808
PERSONNEL				
01 012400 PERSONNEL	1,325,929	1,421,085	1,348,187	1,348,187
ELECTIONS				
01 013000 REGISTRAR OF VOTERS	1,147,373	1,572,079	1,165,547	1,165,547
PROPERTY MANAGEMENT				
01 014200 GOVERNMENT BUILDINGS	3,711,403	3,851,732	3,964,967	3,774,589
PLANT ACQUISITION				
04 014800 PUBLIC IMPROVEMENT	3,714,043	6,600,587	3,615,082	1,721,882
PROMOTION				
01 015400 ADVERTISING COUNTY RESOURCES	94,700	81,700	81,700	81,700
OTHER GENERAL				
01 016000 SURVEYOR	291,147	245,727	228,200	228,200

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
01 016200 RETIREMENT-ADMINISTRATION	638,954	4,610-	110,998-	110,998-
01 016500 REBATES/REFUNDS & JUDGMENTS/DAMAGES	38,945	55,000	42,500	42,500
01 016600 MOTOR POOL CONTRIBUTION	5,333-			
01 018000 EQUIPMENT DEPRECIATION & BLDG USE ALLOW	5,754,711	7,570,342	11,958,083	11,958,083
TOTAL GENERAL	46,255,180	51,742,725	53,079,412	50,904,145
PUBLIC PROTECTION				
JUDICIAL				
01 020100 COUNTY CLERK	67,357	34,410		
01 020200 DISTRICT ATTORNEY	6,971,725	8,022,939	8,086,517	8,010,070
01 020201 DISTRICT ATTORNEY-CAREER CRIMINAL PROJECT	51,237	45,809	166,909	166,909
01 020202 DISTRICT ATTORNEY-SUBVENTION PROGRAM	354,213			
01 020203 DISTRICT ATTORNEY-VICTIM/WITNESS PROGRAM	266,529	255,581	227,924	227,924
01 020205 DIST ATTY-VICTIM ASSISTANCE CENTER	270,682	290,120	326,750	326,750
01 020208 D A-MAJOR NARCOTICS VENDOR SUPPRESS	116,953	119,179	122,532	122,532
01 020209 DIST ATTY-CHILD ABDUCTION UNIT	154,931	195,241	197,593	197,593
34 020210 NARCOTICS ENFORCEMENT	43,000	43,000	93,000	93,000
01 020212 D A-AUTO INSURANCE FRAUD PROSECUTION			128,170	128,170
01 020213 ANTI-DRUG ABUSE ENFORCEMENT PROGRAM	455,856	658,611	488,036	488,036
01 020215 SPOUSAL ABUSE PROSECUTION PROGRAM		110,000	174,647	174,647
01 020216 DA-WORKERS COMP INS FRAUD PROSECTION			167,116	167,116
38 020301 DA-FAMILY SUPPORT	6,637,213	9,482,976	11,229,301	11,229,301
01 020400 PUBLIC DEFENDER	4,275,751	5,125,940	5,453,626	5,317,012
01 020401 VERTICAL DEFENSE OF INDIGENTS PROJECT	146,278	118,377	112,271	112,271
01 020402 PUBLIC DEFENDER-SUBVENTION PROGRAM	348,800	3,348		
01 020900 ALTERNATIVE DISPUTE RESOLUTION	10,640	49,248	54,120	54,120
01 021000 GRAND JURY	33,780	47,082	49,982	42,364
01 021100 INTEGRATED CRIMINAL JUSTICE SYSTEM	19,610	65,625		
01 021200 PRETRIAL SERVICES	389,693	399,852	958,119	522,064
01 021201 ALCOHOL/DRUG ALTERNATIVE PROGRAM	206,536	232,968	249,577	249,577
01 021300 COURT ASSIGNED COUNSEL	2,045,946	2,139,826	2,409,209	2,409,209
01 021500 NEW DIRECTIONS	198,962	209,883	236,986	236,986
01 027400 OPERATING TRANSFERS TO COURTS	5,442,075	5,539,890	7,302,310	7,198,786
06 027500 SUPERIOR COURTS	6,773,213	7,094,264	7,580,499	7,497,315
06 027600 STOCKTON MUNICIPAL COURT	4,592,032	4,875,624	5,209,260	5,209,260
06 027700 LODI MUNICIPAL COURT	1,148,044	1,232,417	1,348,775	1,348,775
06 027800 MANTECA-RIPON-ESCALON-TRACY MUNICIPAL COURT	1,012,301	2,069,401	2,212,657	2,192,317
06 027900 MUNICIPAL CT TRACY JUD DIST	968,726			
POLICE PROTECTION				
01 021601 SHERIFF-STC TRAINING	93,480	73,047	90,015	90,015

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SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
01 021602 SHERIFF - BOATING SAFETY	44,353	409,852	571,701	34,804
35 021606 SHERIFF-NARCOTICS ENFORCEMENT	198,011	66,289		
01 021620 SHERIFF - PATROL	8,966,435	9,766,842	9,808,010	9,124,718
01 021622 SHERIFF - COMMUNICATIONS	2,700,911	2,967,457	2,923,733	2,923,733
01 021626 SHERIFF - DETECTIVES	2,233,862	2,319,595	2,368,468	2,368,468
01 021628 SHERIFF - RECORDS/EVIDENCE	2,438,287	2,431,039	2,501,447	2,456,433
01 021630 SHERIFF - COURT SERVICES	1,343,845	1,500,452	1,454,073	1,454,073
01 021650 SHERIFF-LATHROP POLICE CONTRACT	912,145	1,001,564	1,021,635	1,021,635
01 021700 MARSHAL	1,061,752	1,138,987	2,173,438	2,173,438
01 021800 MARSHAL-LODI	365,461	379,606		
01 021900 MARSHAL-MANTECA-RIPON-ESCALON-TRACY	608,422	624,341		
DETENTION & CORRECTION				
01 022600 SHERIFF - CUSTODY	24,560,836	23,471,036	23,723,799	23,723,799
01 022615 SHERIFF - CUSTODY HIRING/TRAINING	5,489-			
01 022620 SHERIFF - WORK PROGRAMS	521,272	534,130	615,475	615,475
01 022621 CORRECTIONAL HEALTH SERVICES		3,624,922	3,891,912	3,891,912
01 022700 PROBATION-JUVENILE	2,537,980	2,621,667	2,748,253	2,748,253
01 022702 PROBATION-ADULT	2,291,438	2,291,223	2,392,850	2,392,850
01 022708 PROBATION TRAINING PROGRAM	53,768	45,320	47,440	47,440
01 022745 PROBATION-ADMINISTRATION	696,854	1,029,083	873,650	873,650
01 022800 JUVENILE HALL	3,379,644	3,921,258	4,685,420	4,338,638
FLOOD CONTROL				
01 024100 FLOOD CHANNEL MAINTENANCE	797,184	851,481	1,010,004	1,010,004
PROTECTIVE INSPECTION				
01 024700 AGRICULTURAL COMMISSIONER	1,941,781	1,988,717	2,025,161	2,025,161
01 024900 SEALER OF WEIGHTS & MEASURES	310,281	309,716	332,498	332,498
OTHER PROTECTION				
01 021635 SHERIFF - CIVIL	617,789	633,929	616,272	616,272
01 021640 SHERIFF - CORONER/MORGUE	650,327	662,401	651,959	651,959
01 021645 SHERIFF - ADMIN/SUPPORT SERVICES	1,625,546	1,493,224	1,592,200	1,592,200
01 024600 NEIGHBORHOOD PRESERVATION	1,554,312	2,222,658	1,980,027	1,980,027
01 025600 COMMUNITY DEVELOPMENT	1,995,519	1,946,096	2,629,234	2,629,234
01 025700 PUBLIC ADMINISTRATOR	141,548	146,805	157,283	157,283
01 025800 PLANNING	1,329,345	1,015,625		
01 025900 RECORDER	658,647	697,335	660,745	660,745
37 025901 RECORDERS-EQUIPMENT/AUTOMATION	545,521	731,915	427,020	427,020
01 026000 EMERGENCY SERVICES	732,669	816,636	752,523	752,523
10 026300 ANIMAL CONTROL DIVISION	384,999	403,486	486,654	439,533

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
05 026500 FISH & GAME PROPAGATION	54,107	103,252	63,271	63,271
01 026700 LAFCO CONTRIBUTION	121,137	138,217	138,217	138,217
TOTAL PUBLIC PROTECTION	111,466,062	122,840,814	130,000,273	127,477,385
PUBLIC WAYS & FACILITIES				
PUBLIC WAYS				
02 030101 PUBLIC WORKS-ADMINISTRATION	2,325,080	2,456,852	2,751,175	2,751,175
02 030103 PUBLIC WORKS-ENGINEERING	1,879,706	2,371,400	2,686,908	2,686,908
02 030104 PUBLIC WORKS-EQUIPMENT MAINT	1,065,172	1,161,670	1,312,448	1,312,448
02 030105 PUBLIC WORKS-ROAD MAINT	5,359,389	6,051,081	7,021,904	7,021,904
02 030106 PUBLIC WORKS-CONSTRUCTION	4,031,678	13,978,600	9,383,814	9,383,814
02 030108 PUBLIC WORKS-DEVELOPMENT SERVICES	1,086,054	1,331,735	1,387,272	1,387,272
01 030200 ROAD & AIRPORT CONTRIBUTIONS	65,000	229,888	223,650	223,650
01 030400 FLOOD/WATER-ENGINEERING	281,431	295,270	386,282	386,282
13 031300 ROAD DISTRICT NO 1	99,068	1,495,939	840,775	840,775
14 031400 ROAD DISTRICT NO 2	69,402	527,820	663,437	663,437
15 031500 ROAD DISTRICT NO 3	297,876	1,696,920	3,288,694	3,288,694
16 031600 ROAD DISTRICT NO 4	939,626	2,834,598	1,755,387	1,755,387
17 031700 ROAD DISTRICT NO 5	1,045,649	1,710,410	2,373,877	2,373,877
39 039900 COMMUNITY INFRA STRUCTURE PROG	183,135	408,196	1,203,921	1,203,921
TRANSPORTATION TERMINAL				
01 039100 AIRPORT CONTRIBUTION	207,667			
TRANSPORTATION SYSTEMS				
09 039500 PUBLIC TRANSPORTATION	1,451,541	2,987,082	1,462,079	1,462,079
09 039501 RAIL SERVICES			2,177,778	2,177,778
TOTAL PUBLIC WAYS & FACILITIES	20,387,474	39,537,461	38,919,401	38,919,401
HEALTH & SANITATION				
HEALTH				
07 040300 MENTAL HEALTH PHARMACY	1,284,312	1,759,674	2,038,784	2,038,784

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
07 040500 MENTAL HEALTH SERVICES	25,266,232	27,504,360	27,125,451	27,125,451
07 040600 SUBSTANCE ABUSE SERVICES	8,899,382	9,095,329	9,517,407	9,517,407
01 041000 PUBLIC HEALTH	11,550,241	12,378,564	12,883,008	12,883,008
01 041500 CALIFORNIA CHILDREN'S SERVICES	1,566,804	1,850,756	2,186,568	1,986,568
01 049400 OPERATING TRFS TO HEALTH CARE SERVICES	35,689,177	30,583,814	33,118,713	33,118,713
SANITATION				
01 040800 UTILITY DISTRICTS	654,686	755,900	974,295	974,295
TOTAL HEALTH & SANITATION	84,910,834	83,928,397	87,844,226	87,644,226
PUBLIC ASSISTANCE				
ADMINISTRATION				
01 050101 HUMAN SERVICES-ADMINISTRATION	39,711,970	40,927,036	46,341,656	46,341,656
AID PROGRAMS				
01 050106 PUBLIC ASSISTANCE-FAMILIES DEP CHILDREN	154,863,698	160,056,460	170,573,691	170,573,691
01 050107 HSA-AFDC-FOSTER CARE	16,733,487	17,583,551	18,130,574	18,130,574
01 050108 PUBLIC ASSISTANCE-AID FOR ADOPTION OF CH	2,876,914	3,034,674	3,253,032	3,253,032
01 050110 PUBLIC ASSISTANCE-GENERAL RELIEF	3,910,108	3,651,067	3,700,000	3,700,000
01 050118 PUBLIC ASSISTANCE-HOMEMAKER SERVICES	3,255,778	3,945,840	4,556,560	4,556,560
01 050121 HSA-ADULT SPEC CIRCUMSTANCES PROG	994-			
01 050124 HSA-INDOCHINESE REFUGEE PROGRAM	291,792	241,294	220,500	220,500
01 050131 PUBLIC ASSISTANCE-FOOD STAMP EMPLOY.& TRNG. PROG.	35,468	29,299	28,848	28,848
01 050132 PUBLIC ASSISTANCE-TEMPORARY HOMELESS SHELTER	1,868,560	1,713,928	1,860,561	1,860,561
GENERAL RELIEF				
01 053300 BURIALS	55,764	58,526	57,296	57,298
VETERANS SERVICE				
01 055600 VETERANS SERVICE OFFICE	191,085	205,285	213,091	213,091
OTHER ASSISTANCE				
01 053900 MARY GRAHAM CHILDREN'S SHELTER	2,204,243	2,220,910	2,459,997	2,459,997
01 054000 COMMUNITY SERVICES	262,382	183,884	205,165	171,316
01 054101 DEPARTMENT OF AGING	5,106,193	5,135,116	5,442,870	5,442,870

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
TOTAL PUBLIC ASSISTANCE	231,366,448	238,986,870	257,043,843	257,009,994
EDUCATION				
ADMINISTRATION				
01 060100 SUPERINTENDENT OF SCHOOLS	27,457			
01 060200 BOARD OF EDUCATION	2,555			
LIBRARY SERVICES				
18 060900 COUNTY LIBRARY	2,647,656	2,613,684	2,353,275	2,353,275
01 060901 LIBRARY ADMINISTRATIVE SERVICES	60,700	53,103	54,782	54,782
AGRICULTURE EDUCATION				
01 061500 COOPERATIVE EXTENSION	234,305	233,115	268,210	208,570
01 061501 COOP EXT-PROJECT LINKAGES	184,702	86,785		
TOTAL EDUCATION	3,157,375	2,986,687	2,676,267	2,616,627
RECREATION				
RECREATION				
01 070200 RECREATION	23,194			
01 070300 PARKS & RECREATION	2,380,635	2,381,685	2,831,480	2,470,380
CULTURAL SERVICES				
01 070800 CULTURAL SERVICES	184,166	154,330	154,330	138,897
TOTAL RECREATION	2,587,995	2,536,015	2,985,810	2,609,277

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1993-1994	EST/ACT 1994-1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
CONTINGENCY RESERVE				
RESERVE				
11 106600 PROVISION FOR CONTINGENCIES	451,821	288,071	3,600,000	3,600,000
TOTAL CONTINGENCY RESERVE	451,821	288,071	3,600,000	3,600,000
GRAND TOTAL COUNTY BUDGET	500,583,189	542,847,040	576,149,232	570,781,055

Position Detail

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
BUDGET UNIT - 010100 - BOARD OF SUPERVISORS/CLERK OF THE BOARD						
7216	CHAIRMAN BRD OF SUPERVISORS	$3,953.74	1	1	1	EXEMPT CLASS
7212	BOARD OF SUPERVISORS	$3,771.74	4	4	4	EXEMPT CLASS
7096	CLERK OF THE BOARD	62.50	1	1	1	SENIOR MANAGEMENT
9041	-SENIOR LEGISLATIVE ASSISTANT	62.00	3	3	3	CONFIDENTIAL
9040	-LEGISLATIVE ASSISTANT	59.20	2	2	2	CONFIDENTIAL
9014	BOARD SECRETARY	54.20	2	2	2	CONFIDENTIAL
0093	SENIOR DEPUTY CLERK OF THE BOARD	54.20	1	1	1	CONFIDENTIAL
0091	DEPUTY CLERK OF THE BOARD II	52.00	2	2	2	CONFIDENTIAL
	ALLOCATED TOTAL		16	16	16	
BUDGET UNIT - 010200 - COUNTY ADMINISTRATOR						
7040	ADMINISTRATOR-COUNTY	81.20	1	1	1	EXECUTIVE
9083	ASSISTANT COUNTY ADMINISTRATOR	76.00	1	1	1	EXECUTIVE
0336	-SENIOR DEPUTY COUNTY ADMINISTRATOR	70.50	4	4	4	CONFIDENTIAL
0335	-DEPUTY COUNTY ADMINISTRATOR	67.50				CONFIDENTIAL
0332	-MANAGEMENT ANALYST III	65.70				CONFIDENTIAL
0331	-MANAGEMENT ANALYST II	63.00				CONFIDENTIAL
0330	-MANAGEMENT ANALYST I	58.00				CONFIDENTIAL
0026	-MANAGEMENT TECHNICIAN	56.20				CONFIDENTIAL
9057	PUBLIC INFORMATION OFFICER	64.50	1	1	1	SENIOR MANAGEMENT
6810	SECRETARY	56.20	1	1	1	CONFIDENTIAL
0035	-MANAGEMENT SECRETARY II	54.20	1	1	1	CONFIDENTIAL
0034	-MANAGEMENT SECRETARY I	51.00				CONFIDENTIAL
	ALLOCATED TOTAL		9	9	9	
BUDGET UNIT - 010202 - CAO-CAPITAL PROJECTS						
0336	SENIOR DEPUTY COUNTY ADMINISTRATOR	70.50	1	1	1	CONFIDENTIAL
6801	-ADMINISTRATIVE ASSISTANT II	59.20				CONFIDENTIAL
6800	-ADMINISTRATIVE ASSISTANT I	59.20	1	1	1	CONFIDENTIAL
0035	-MANAGEMENT SECRETARY II	54.20	1	1	1	CONFIDENTIAL
0034	-MANAGEMENT SECRETARY I	51.00				CONFIDENTIAL
	ALLOCATED TOTAL		3	3	3	
0000	TEMPORARY (FTE)		.8	.8	.8	
	POSITION TOTAL		3.8	3.8	3.8	

POSITION BUDGET DETAIL

BUDGET UNIT - 010305 - EMPLOYMENT & ECONOMIC DEVELOPMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9042	DIRECTOR EMPLOYMENT & TRAINING & PIC	72.50	1	1	1	EXECUTIVE
9043	DEPUTY DIRECTOR EMPLOYMENT TRNG-PIC	68.50	2	2	2	SENIOR MANAGEMENT
6797	EEDD MIS DIVISION MANAGER	65.00	1	1	1	MIDDLE MANAGEMENT
6796	EEDD DIVISION MANAGER	65.00	3	3	3	MIDDLE MANAGEMENT
6795	EEDD FISCAL DIVISION MANAGER	65.00	1	1	1	MIDDLE MANAGEMENT
6793	EEDD ANALYST III	62.00	4	4	4	PARA-PROF & TECH
9999	BUSINESS LOAN MANAGER	65.00		1 *	1 *	MIDDLE MANAGEMENT
6770	BUSINESS LOAN OFFICER	62.00	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	61.70	1	1	1	PARA-PROF & TECH
0182	PRIME SYSTEM PROGRAMMING ANALYST	60.70	2	2	2	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	60.70	2	2	2	PARA-PROF & TECH
6792	-EEDD ANALYST II	59.20	5	5	5	PARA-PROF & TECH
6791	-EEDD ANALYST I	57.20	3	3	3	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.50	1	1	1	PARA-PROF & TECH
6789	EEDD CLIENT/EMP SERV SPECIALIST III	58.20	5	5	5	PARA-PROF & TECH
6788	-EEDD CLIENT SERVICES SPECIALIST II	56.70	18	18	18	PARA-PROF & TECH
6787	-EEDD CLIENT SERVICES SPECIALIST I	53.70	9	9	9	PARA-PROF & TECH
6785	-EEDD EMPLOYMENT SERVICES SPEC II	56.70	11	11	11	PARA-PROF & TECH
6784	-EEDD EMPLOYMENT SERVICES SPEC I	53.70	4	4	4	PARA-PROF & TECH
6774	EEDD MARKETING REPRESENTATIVE	56.70	2	2	2	PARA-PROF & TECH
0033	SECRETARY	56.20	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	55.70	2	2	2	OFF TECH & CLER
0176	SYSTEMS & PROGRAMMING ANALYST I	55.00	1	1	1	PARA-PROF & TECH
0105	STOREKEEPER I	54.20	1	*	*	TRADES, LABOR & INST
0100	STOCK CLERK II	51.70		1 *	1 *	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.70	3	3	3	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	2	2	2	OFF TECH & CLER
6782	-EEDD INTAKE & REFERRAL SPECIALIST II	52.00	4	4	4	OFF TECH & CLER
6781	-EEDD INTAKE & REFERRAL SPECIALIST I	50.00	6	6	6	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	15	15	15	OFF TECH & CLER
	ALLOCATED TOTAL		114	115	115	
0000	TEMPORARY (FTE)		26.8	26.8	26.8	
	POSITION TOTAL		140.8	141.8	141.8	

BUDGET UNIT - 010800 - AUDITOR-CONTROLLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7208	AUDITOR/CONTROLLER	75.00	1	1	1	EXEMPT CLASS
0048	ACCOUNTANT-AUDITOR DIVISION CHIEF	66.00	3	3	3	MIDDLE MANAGEMENT
0047	-ACCOUNTANT AUDITOR III	63.20	5	4 *	4 *	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	60.70		1 *	1 *	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0045	-ACCOUNTANT AUDITOR I	57.20	1	1	1	PARA-PROF & TECH
0015	COUNTY PAYROLL SUPERVISOR	58.20	1	1	1	CONFIDENTIAL
0007	ACCOUNTING TECHNICIAN II	55.70	2	2	2	OFF TECH & CLER
6825	ACCOUNTING TECHNICIAN I	52.70	2	2	2	CONFIDENTIAL
0006	ACCOUNTING TECHNICIAN I	52.70	2	2	2	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	1	1	*	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	7	7	7	OFF TECH & CLER
	ALLOCATED TOTAL		25	25	24	

BUDGET UNIT - 010900 - INFORMATION SYSTEMS DIVISION

9034	INFORMATION SYSTEMS DIRECTOR	74.50	1	1	1	EXECUTIVE
0165	SYSTEMS & PROGRAMMING MANAGER	69.80	1	1	1	SENIOR MANAGEMENT
0194	SYSTEMS COORDINATOR	67.70	1	1	1	MIDDLE MANAGEMENT
0180	SYSTEMS & PROGRAMMING COORDINATOR	66.20	5	5	5	MIDDLE MANAGEMENT
0158	OPERATIONS MANAGER-DATA PROCESSING	66.20	1	1	1	MIDDLE MANAGEMENT
0193	-SENIOR SYSTEMS PROGRAMMER	65.50	3	3	3	PARA-PROF & TECH
0192	-SYSTEMS PROGRAMMER	63.20				PARA-PROF & TECH
0179	-SYSTEMS & PROGRAMMING ANALYST IV	64.00	12	12	12	PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	61.70	3	3	3	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	58.50	1	1	1	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	55.00	2	2	2	PARA-PROF & TECH
0164	SYSTEMS & PROCEDURES ANALYST II	63.70	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	61.70	2	2	2	PARA-PROF & TECH
5615	DATA TECHNICIAN V	61.20	1	1	1	OFF TECH & CLER
5631	OFFICE SYSTEMS ANALYST	58.50	1	1	1	PARA-PROF & TECH
5614	DATA TECHNICIAN IV	57.70	3	3	3	OFF TECH & CLER
5613	DATA TECHNICIAN III	55.50	8	8	8	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.50	1	1	1	OFF TECH & CLER
0150	-DATA ENTRY OPERATOR I	50.50	1	1	1	OFF TECH & CLER
0149	-DATA ENTRY OPERATOR TRAINEE	47.70				OFF TECH & CLER
0011	CLERK II	49.70	1	1	*	OFF TECH & CLER
	ALLOCATED TOTAL		50	50	49	
0000	TEMPORARY (FTE)		.0	.5 *	.5 *	
	POSITION TOTAL		50.0	50.5	49.5	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
BUDGET UNIT - 011000 - TREASURER-TAX COLLECTOR						
7268	TREASURER-TAX COLLECTOR	74.20	1	1	1	EXEMPT CLASS
9085	ASSISTANT TREASURER-TAX COLLECTOR	70.50	1	1	1	SENIOR MANAGEMENT
9005	CHIEF DEPUTY TREASURER	69.00	1	1	1	CONFIDENTIAL
0177	-SYSTEMS & PROGRAMMING ANALYST II	58.50	1	1	1	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	55.00				PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	57.20	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	55.70	4	4	4	OFF TECH & CLER
0185	FIELD COLLECTOR	54.20	1	1	1	OFF TECH & CLER
0190	TREASURY TELLER I	53.50	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.70	2	2	2	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	52.50	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	8	8	8	OFF TECH & CLER
	ALLOCATED TOTAL		23	23	23	
0000	TEMPORARY (FTE)		1.1	1.1	1.1	
	POSITION TOTAL		24.1	24.1	24.1	
BUDGET UNIT - 011100 - ASSESSOR						
7240	ASSESSOR	74.50	1	1	1	EXEMPT CLASS
9087	ASSISTANT ASSESSOR	70.50	1	1	1	SENIOR MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	66.20	1	1	1	MIDDLE MANAGEMENT
0431	PRINCIPAL APPRAISER	66.00	2	2	2	MIDDLE MANAGEMENT
0437	AUDITOR APPRAISER IV	65.00	1	1	1	PARA-PROF & TECH
0430	APPRAISER IV	65.00	4	4	4	PARA-PROF & TECH
0179	-SYSTEMS & PROGRAMMING ANALYST IV	64.00				PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	61.70				PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	58.50	1	1	1	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	55.00				PARA-PROF & TECH
0435	-AUDITOR-APPRAISER III	63.20	5	5	5	PARA-PROF & TECH
0434	-AUDITOR-APPRAISER II	61.20	2	2	1 *	PARA-PROF & TECH
0433	-AUDITOR-APPRAISER I	57.70				PARA-PROF & TECH
0420	-APPRAISER III	63.20	14	14	14	PARA-PROF & TECH
0410	-APPRAISER II	60.50	7	7	7	PARA-PROF & TECH
0400	-APPRAISER I	56.50				PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	61.70	1	1	1	PARA-PROF & TECH
2204	CHIEF CADASTRAL DRAFTSMAN	60.50	1	1	1	PARA-PROF & TECH
2203	SENIOR CADASTRAL DRAFTSMAN	58.20	1	1	1	PARA-PROF & TECH
0001	ASSESSMENT OFFICE MANAGER	56.20	1	1	1	OFF TECH & CLER
2202	-CADASTRAL DRAFTSMAN II	56.00	3	3	3	PARA-PROF & TECH
2201	-CADASTRAL DRAFTSMAN I	52.70				PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0032	CLERK STENOGRAPHER III	54.20	1	1	1	OFF TECH & CLER
0397	PROPERTY TECHNICIAN II	53.00	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	52.70	4	4	4	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.50	2	2	2	OFF TECH & CLER
0396	PROPERTY TECHNICIAN I	52.00	6	6	6	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	15	15	14 *	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		78	78	76	
0000	TEMPORARY (FTE)		2.7	2.5 *	2.5 *	
	POSITION TOTAL		80.7	80.5	78.5	

BUDGET UNIT - 011200 - GENERAL SERVICES/PURCHASING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9037	DIRECTOR OF GENERAL SERVICES	74.20	1	1	1	EXECUTIVE
0112	CHIEF DEPUTY PURCHASING AGENT	63.70	1	1	1	SENIOR MANAGEMENT
0110	RECORDS MANAGER	63.00	1	1	1	MIDDLE MANAGEMENT
9068	PROPERTY MANAGER	62.00	1	1	1	MIDDLE MANAGEMENT
0113	DEPUTY PURCHASING AGENT	61.70	3	3	3	PROFESSIONAL
0114	PURCHASING ASSISTANT	57.70	1	1	1	PARA-PROF & TECH
0115	PURCHASING TECHNICIAN	53.70	1	1	1	OFF TECH & CLER
0144	LEAD MAIL CLERK	52.70	1	1	1	OFF TECH & CLER
0142	OFFSET EQUIPMENT OPERATOR II	52.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	3	3	3	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	50.00	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER
4100	SECURITY WORKER	49.00	2	2	2	TRADES, LABOR & INST
0143	MAIL CLERK	48.70	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		20	20	20	
0000	TEMPORARY (FTE)		5.4	5.4	5.4	
	POSITION TOTAL		25.4	25.4	25.4	

BUDGET UNIT - 011600 - REVENUE & RECOVERY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9036	DIRECTOR OF REVENUE & RECOVERY	68.50	1	1	1	EXECUTIVE
9076	ASSISTANT DIRECTOR REVENUE & RECOVERY	59.80	1	1	1	SENIOR MANAGEMENT
0007	ACCOUNTING TECHNICIAN II	55.70	1	1	1	OFF TECH & CLER
0084	COLLECTIONS SUPERVISOR	55.30	2	2	2	OFF TECH & CLER
0083	SENIOR COLLECTIONS CLERK	53.70	9	9	9	OFF TECH & CLER
0081	COLLECTIONS CLERK II	52.70	3	2 *	2 *	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.70	2	2	2	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0002	SPECIALIST CLERK	51.00	5	4 *	4 *	OFF TECH & CLER
	ALLOCATED TOTAL		24	22	22	
0000	TEMPORARY (FTE)		.7	.7	.7	
	POSITION TOTAL		24.7	22.7	22.7	

BUDGET UNIT - 011800 - COUNTY COUNSEL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7050	COUNTY COUNSEL	80.70	1	1	1	EXECUTIVE
9080	ASSISTANT COUNTY COUNSEL	76.00	1	1	1	EXECUTIVE
9092	CHIEF DEPUTY COUNTY COUNSEL	74.50	1	1	1	SENIOR MANAGEMENT
3286	CHIEF LITIGATION DEPUTY	74.50	1	1	1	SENIOR MANAGEMENT
3285	-LITIGATION COUNSEL IV	72.50	2	2	2	CONFIDENTIAL
3284	-LITIGATION COUNSEL III	69.50				CONFIDENTIAL
3283	-LITIGATION COUNSEL II	65.50				CONFIDENTIAL
3282	-LITIGATION COUNSEL I	61.50				CONFIDENTIAL
3278	-DEPUTY COUNTY COUNSEL IV	72.50	3	3	3	CONFIDENTIAL
3277	-DEPUTY COUNTY COUNSEL III	69.50	2	2	2	CONFIDENTIAL
3276	-DEPUTY COUNTY COUNSEL II	65.50	1	1	1	CONFIDENTIAL
3275	-DEPUTY COUNTY COUNSEL I	61.50				CONFIDENTIAL
6810	SECRETARY	56.20	1	1	1	CONFIDENTIAL
6808	SENIOR LEGAL STENOGRAPHER	55.50	2	2	2	CONFIDENTIAL
	ALLOCATED TOTAL		15	15	15	
0000	TEMPORARY (FTE)		1.0	1.0	1.0	
	POSITION TOTAL		16.0	16.0	16.0	

BUDGET UNIT - 012400 - PERSONNEL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9003	MANAGER OF PERSONNEL & EMPLOYEE REL.	74.50	1	1	1	EXECUTIVE
9002	DEPUTY MANAGER OF PERSONNEL	70.50	1	1	1	SENIOR MANAGEMENT
0315	COUNTY SAFETY & RISK MANAGER	67.50	1	1	1	CONFIDENTIAL
0320	RISK MANAGEMENT PREVENTION COORD	65.70	1	1	1	CONFIDENTIAL
0306	-PERSONNEL ANALYST III	65.70	3	3	3	CONFIDENTIAL
0305	-PERSONNEL ANALYST II	63.00		1 *	1 *	CONFIDENTIAL
0300	-PERSONNEL ANALYST I	58.00	2	*	*	CONFIDENTIAL
6801	ADMINISTRATIVE ASSISTANT II	62.00	1	1	1	CONFIDENTIAL
0285	PERSONNEL TECHNICIAN	55.70	3	3	3	CONFIDENTIAL
6816	CLERK TYPIST III	51.00	1	1	1	CONFIDENTIAL

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
6821	SPECIALIST CLERK	51.00	6	6	6	CONFIDENTIAL
	ALLOCATED TOTAL		20	19	19	
0000	TEMPORARY (FTE)		.5	.2 *	.2 *	
	POSITION TOTAL		20.5	19.2	19.2	
BUDGET UNIT - 013000 - REGISTRAR OF VOTERS						
9006	REGISTRAR OF VOTERS	72.50	1	1	1	EXECUTIVE
9044	ASSISTANT REGISTRAR OF VOTERS	67.50	1	1	1	SENIOR MANAGEMENT
0087	SENIOR ELECTIONS TECHNICIAN	55.00	3	3	3	OFF TECH & CLER
0086	ELECTIONS TECHNICIAN II	51.00	2	2	2	OFF TECH & CLER
0085	ELECTIONS TECHNICIAN I	50.00	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		10	10	10	
0000	TEMPORARY (FTE)		1.3	2.4 *	2.4 *	
	POSITION TOTAL		11.3	12.4	12.4	
BUDGET UNIT - 014200 - GOVERNMENT BUILDINGS						
9038	DEPUTY DIRECTOR GENERAL SERVICES	70.20	1	1	1	SENIOR MANAGEMENT
4308	DISTRICT MAINTENANCE & CONST SUPER	63.70	1	1	1	MIDDLE MANAGEMENT
4160	OFFICE BUILDING ENGINEER	61.70	4	4	3 *	TRADES, LABOR & INST
4320	ELECTRICIAN	61.20	3	3	3	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	61.20	1	1	1	TRADES, LABOR & INST
4302	CRAFTS WORKER III	60.20	17	19 *	18 *	TRADES, LABOR & INST
4301	-CRAFTS WORKER II	55.20	5	3 *	3 *	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	53.20	1	1	*	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00		1 *		OFF TECH & CLER
	ALLOCATED TOTAL		34	35	31	
0000	TEMPORARY (FTE)		.0	1.3 *	1.3 *	
	POSITION TOTAL		34.0	36.3	32.3	

POSITION BUDGET DETAIL

BUDGET UNIT - 016000 - SURVEYOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
2060	-ASSOCIATE CIVIL ENGINEER	67.80				PROFESSIONAL
2078	-LICENSED LAND SURVEYOR	64.70				PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.50				PROFESSIONAL
2031	-JUNIOR ENGINEER	61.00	1	1	1	PROFESSIONAL
2080	DEPUTY COUNTY SURVEYOR	66.20	1	1	1	MIDDLE MANAGEMENT
2022	ENGINEERING ASSISTANT I	60.20	2	2	2	PARA-PROF & TECH
	ALLOCATED TOTAL		4	4	4	

BUDGET UNIT - 020100 - COUNTY CLERK

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		.3	.0 *	.0 *	
	POSITION TOTAL		.3	.0	.0	

BUDGET UNIT - 020200 - DISTRICT ATTORNEY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7228	DISTRICT ATTORNEY	79.10	1	1	1	EXEMPT CLASS
9016	ASSISTANT DISTRICT ATTORNEY	75.50	1	1	1	SENIOR MANAGEMENT
9012	CHIEF DEPUTY DISTRICT ATTORNEY	73.50	2	3 *	3 *	SENIOR MANAGEMENT
3244	-DEPUTY DISTRICT ATTORNEY IV	72.50	32	29 *	29 *	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	69.50	19	19	19	PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	65.50	2	4 *	4 *	PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	61.50	2	2	2	PROFESSIONAL
9011	CHIEF DISTRICT ATTORNEY INVESTIGATOR	68.50	1	1	1	SENIOR MANAGEMENT
3317	DISTRICT ATTORNEY INVESTIGATOR III	66.70	2	2	2	MIDDLE MANAGEMENT
6804	MANAGEMENT ANALYST III	65.70	1	*	*	MIDDLE MANAGEMENT
6820	MANAGEMENT SERVICES ADMINISTRATOR	67.50		1 *	1 *	CONFIDENTIAL
3315	-DISTRICT ATTORNEY INVESTIGATOR II	65.20	8	10 *	10 *	SAF, INVEST & CUST
3310	-DISTRICT ATTORNEY INVESTIGATOR I	64.20	1	*	*	SAF, INVEST & CUST
0037	DISTRICT ATTORNEY ADMINISTRATIVE AIDE	56.20	1	1	1	OFF TECH & CLER
3203	PARALEGAL	55.70	1	1	1	PARA-PROF & TECH
0204	DOMESTIC VIOLENCE PROGRAM COORDINATOR	55.70	1	1	1	PARA-PROF & TECH
0028	SENIOR LEGAL STENOGRAPHER	55.50	2	2	2	OFF TECH & CLER
3307	DISTRICT ATTORNEY INVESTIGATIVE ASST	54.70	2	2	2	SAF, INVEST & CUST
0027	-LEGAL STENOGRAPHER	54.20	3	2 *	2 *	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	51.50				OFF TECH & CLER
0039	WITNESS LIASION COORDINATOR	52.70	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
3202	LEGAL ASSISTANT	52.20	1	1	1	PARA-PROF & TECH
0023	LEGAL TYPIST	52.20	17	18 *	18 *	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
9999	DOMESTIC VIOLENCE ASSISTANT	51.00	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0021	CLERK TYPIST II	50.00	4	8 *	4	OFF TECH & CLER
	ALLOCATED TOTAL		108	113	109	
0000	TEMPORARY (FTE)		8.3	12.0 *	14.3 *	
	POSITION TOTAL		116.3	125.0	123.3	
BUDGET UNIT - 020201 - DISTRICT ATTORNEY-CAREER CRIMINAL PROJECT						
0000	TEMPORARY (FTE)		.6	.0 *	.0 *	
	POSITION TOTAL		.6	.0	.0	
BUDGET UNIT - 020203 - DISTRICT ATTORNEY-VICTIM/WITNESS PROGRAM						
0206	VICTIM WITNESS PROGRAM COORDINATOR	62.00	1	1	1	MIDDLE MANAGEMENT
0208	-VICTIM WITNESS SENIOR ADVOCATE	55.00	4	4	4	PARA-PROF & TECH
0208	-VICTIM WITNESS SR. ADVOCATE (UNFUNDED)	55.00	2	2	2	PARA-PROF & TECH
0207	-VICTIM WITNESS ADVOCATE	54.00				PARA-PROF & TECH
	ALLOCATED TOTAL		7	7	7	
0000	TEMPORARY (FTE)		.0	.3 *	.3 *	
	POSITION TOTAL		7.0	7.3	7.3	
BUDGET UNIT - 020205 - DIST ATTY-VICTIM ASSISTANCE CENTER						
0210	VICTIM WITNESS SENIOR CLAIMS SPEC	54.20	1	1	1	OFF TECH & CLER
0209	VICTIM WITNESS CLAIMS SPECIALIST	52.00	6	6	6	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		9	9	9	
BUDGET UNIT - 020208 - D A-MAJOR NARCOTICS VENDOR SUPPRESS						
0000	TEMPORARY (FTE)		1.8	.0 *	.0 *	
	POSITION TOTAL		1.8	.0	.0	

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
BUDGET UNIT - 020209 - DIST ATTY-CHILD ABDUCTION UNIT						
0203	CHILD RECOVERY COORDINATOR	55.70	1	*	*	PARA-PROF & TECH
	ALLOCATED TOTAL		1			
0000	TEMPORARY (FTE)		1.0	.0 *	.0 *	
	POSITION TOTAL		2.0	.0	.0	
BUDGET UNIT - 020213 - ANTI-DRUG ABUSE ENFORCEMENT PROGRAM						
0000	TEMPORARY (FTE)		1.0	1.0	1.0	
	POSITION TOTAL		1.0	1.0	1.0	
BUDGET UNIT - 020215 - SPOUSAL ABUSE PROSECUTION PROGRAM						
0000	TEMPORARY (FTE)		1.5	1.5	1.5	
	POSITION TOTAL		1.5	1.5	1.5	
BUDGET UNIT - 020301 - DA-FAMILY SUPPORT						
3244	-DEPUTY DISTRICT ATTORNEY IV	72.50	6	7 *	7 *	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	69.50	1	1	1	PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	65.50				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	61.50	1	*	*	PROFESSIONAL
9999	DIRECTOR OF FAMILY SUPPORT	72.50		1 *	1 *	SENIOR MANAGEMENT
0248	FAMILY SUPPORT ADMINISTRATOR	68.20	1	*	*	SENIOR MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	66.20	1	1	1	MIDDLE MANAGEMENT
3315	-DISTRICT ATTORNEY INVESTIGATOR II	65.20				SAF, INVEST & CUST
3310	-DISTRICT ATTORNEY INVESTIGATOR I	64.20	2	2	2	SAF, INVEST & CUST
0047	-ACCOUNTANT AUDITOR III	63.20	1	1	1	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	60.70				PARA-PROF & TECH
3305	FAMILY SUPPORT FIELD OFFICER	62.70	1	1	1	SAF, INVEST & CUST
0056	-ADMINISTRATIVE ASSISTANT II	62.00	1	2 *	2 *	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	59.20				PARA-PROF & TECH
0246	FAMILY SUPPORT COMPLIANCE ANALYST	59.20	3	2 *	2 *	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.50	1	*	*	PARA-PROF & TECH
0164	SYSTEMS & PROCEDURES ANALYST II	63.70		1 *	1 *	PARA-PROF & TECH
9999	SUPERVISING FAMILY SUPPORT OFFICER	59.20		2 *	2 *	PARA-PROF & TECH
0247	SENIOR FAMILY SUPPORT OFFICER	57.50	6	8 *	8 *	PARA-PROF & TECH
9630	OMBUDSMAN PROGRAM COORDINATOR	57.70	1	1	1	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3203	PARALEGAL	55.70	2	2	2	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	52.70	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	55.70	1	2 *	2 *	OFF TECH & CLER
0025	SENIOR LEGAL TYPIST	55.10	1	1	1	OFF TECH & CLER
9999	FAMILY SUPPORT OFFICER III	55.00		6 *	6 *	PARA-PROF & TECH
0245	-FAMILY SUPPORT OFFICER II	55.00	30	30	30	PARA-PROF & TECH
0244	-FAMILY SUPPORT OFFICER I	51.50	30	30	30	PARA-PROF & TECH
3307	DISTRICT ATTORNEY INVESTIGATIVE ASST	54.70	1	1	1	SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	52.70	8	8	8	OFF TECH & CLER
0003	LEAD CLERK	52.70	2	2	2	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.50	2	2	2	OFF TECH & CLER
0023	LEGAL TYPIST	52.20	6	6	6	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	15	24 *	24 *	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	25	25	25	OFF TECH & CLER
4100	SECURITY WORKER	49.00	1	1	1	TRADES, LABOR & INST
0020	CLERK TYPIST I	48.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		152	172	172	
0000	TEMPORARY (FTE)		9.7	14.7 *	14.7 *	
	POSITION TOTAL		161.7	186.7	186.7	

BUDGET UNIT - 020400 - PUBLIC DEFENDER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7113	PUBLIC DEFENDER	77.90	1	1	1	EXECUTIVE
9082	ASSISTANT PUBLIC DEFENDER	75.50	1	1	1	SENIOR MANAGEMENT
3258	-DEPUTY PUBLIC DEFENDER IV	72.50	29	29	29	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III	69.50	7	7	7	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III (UNFUNDED)	69.50	1	*	1	PROFESSIONAL
3256	-DEPUTY PUBLIC DEFENDER II	65.50	5	5	5	PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I	61.50	1	2 *	2 *	PROFESSIONAL
3205	-LAW CLERK	52.70	1	1	*	PARA-PROF & TECH
3345	CHIEF PUBLIC DEFENDER INVESTIGATOR	67.70		1 *	1 *	MIDDLE MANAGEMENT
3343	PUBLIC DEFENDER INVESTIGATOR II	65.20	2	2	2	SAF, INVEST & CUST
3340	PUBLIC DEFENDER INVESTIGATOR I	63.70	7	8 *	7	SAF, INVEST & CUST
3339	PUBLIC DEFENDER INVESTIGATOR ASST	56.70	1	2 *	1	SAF, INVEST & CUST
0056	ADMINISTRATIVE ASSISTANT II	62.00	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.50	1	1	1	PARA-PROF & TECH
0027	-LEGAL STENOGRAPHER	54.20	5	5	5	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	51.50				OFF TECH & CLER

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POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0023	LEGAL TYPIST	52.20	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		69	72	70	
0000	TEMPORARY (FTE)		8.1	3.2 *	.0 *	
	POSITION TOTAL		77.1	75.2	70.0	
BUDGET UNIT - 021200 - PRETRIAL SERVICES						
3456	PROBATION UNIT SUPERVISOR	63.00	1	1	1	SAF, INVEST & CUST
0202	PRETRIAL SERVICES SUPERVISOR	57.70	5	5	5	PARA-PROF & TECH
3455	PROBATION OFFICER III	61.50		1 *		SAF, INVEST & CUST
3450	PROBATION OFFICER I	56.20		3 *		SAF, INVEST & CUST
0201	-PRETRIAL SERVICES INTERVIEWER II	53.70				PARA-PROF & TECH
0200	-PRETRIAL SERVICES INTERVIEWER I	50.20	4	4	4	PARA-PROF & TECH
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		11	15	11	
0000	TEMPORARY (FTE)		3.6	11.3 *	3.6	
	POSITION TOTAL		14.6	26.3	14.6	
BUDGET UNIT - 021201 - ALCOHOL/DRUG ALTERNATIVE PROGRAM						
0000	TEMPORARY (FTE)		7.8	7.8	7.8	
	POSITION TOTAL		7.8	7.8	7.8	
BUDGET UNIT - 021602 - SHERIFF - BOATING SAFETY						
3520	SERGEANT	65.70	1	1	*	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	62.70	4	6 *	*	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		5	7		
BUDGET UNIT - 021620 - SHERIFF - PATROL						
3535	SHERIFF'S CAPTAIN	70.70	1	1	1	SHERIFF, MANAGEMENT
3530	LIEUTENANT	67.70	5	5	5	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	13	13	13	SHERIFFS SERGEANT
6804	MANAGEMENT ANALYST III	65.70	1	1	1	MIDDLE MANAGEMENT
3515	-DEPUTY SHERIFF II	62.70	100	100	88 *	SHRF. NON-MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.70				SAF, INVEST & CUST
3485	CIVILIAN CRIME PREVENTION OFFICER	63.00	1	1	1	PARA-PROF & TECH
0178	SYSTEMS & PROGRAMMING ANALYST III	61.70		1 *	1 *	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		124	125	113	

BUDGET UNIT - 021622 - SHERIFF - COMMUNICATIONS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3530	LIEUTENANT	67.70	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
0134	COMMUNICATIONS DISPATCHER IV	60.90	5	5	5	OFF TECH & CLER
0133	COMMUNICATIONS DISPATCHER III	57.20	6	6	6	OFF TECH & CLER
0132	-COMMUNICATIONS DISPATCHER II	55.20	19	22 *	22 *	OFF TECH & CLER
0131	-COMMUNICATIONS DISPATCHER I	53.20	7	7	7	OFF TECH & CLER
	ALLOCATED TOTAL		39	42	42	

BUDGET UNIT - 021626 - SHERIFF - DETECTIVES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	70.70	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	6	6	6	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	62.70	20	20	20	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.70				SAF, INVEST & CUST
0021	CLERK TYPIST II	50.00	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		29	29	29	

BUDGET UNIT - 021628 - SHERIFF - RECORDS/EVIDENCE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3530	LIEUTENANT	67.70	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3492	EVIDENCE TECHNICIAN III	60.50	1	1	1	SAF, INVEST & CUST
3491	-EVIDENCE TECHNICIAN II	57.50	5	7 *	5	SAF, INVEST & CUST
3490	-EVIDENCE TECHNICIAN I	55.20				SAF, INVEST & CUST
0004	SENIOR CLERK	55.70	1	1	1	OFF TECH & CLER
1036	EVIDENCE CUSTODIAN	54.20	1	1	1	SAF, INVEST & CUST
0003	LEAD CLERK	52.70	6	5 *	5 *	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	36	31 *	31 *	OFF TECH & CLER

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POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0021	CLERK TYPIST II	50.00	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		58	54	52	

BUDGET UNIT - 021630 - SHERIFF - COURT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	70.70	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	62.70	14	15 *	15 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.70				SAF, INVEST & CUST
	ALLOCATED TOTAL		16	17	17	

BUDGET UNIT - 021635 - SHERIFF - CIVIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3530	LIEUTENANT	67.70	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	62.70	2	2	2	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.70				SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	55.70	1	1	1	OFF TECH & CLER
1040	CIVIL PROCESS SERVER	52.70	2	2	2	SAF, INVEST & CUST
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		10	10	10	

BUDGET UNIT - 021640 - SHERIFF - CORONER/MORGUE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	62.70	2	2	2	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.70				SAF, INVEST & CUST
0031	CLERK STENOGRAPHER II	51.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	4	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
BUDGET UNIT - 021645 - SHERIFF - ADMIN/SUPPORT SERVICES						
7252	SHERIFF CORONER	78.70	1	1	1	EXEMPT CLASS
9090	ASSISTANT SHERIFF CORONER	72.20	2	2	2	SENIOR MANAGEMENT
0255	SHERIFF'S ADMINISTRATIVE OFFICER	70.50	1	1	1	CONFIDENTIAL
3530	LIEUTENANT	67.70	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	3	3	3	SHERIFFS SERGEANT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	66.20	1	1	1	MIDDLE MANAGEMENT
3515	-DEPUTY SHERIFF II	62.70	2	4 *	4 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.70				SAF, INVEST & CUST
5632	SENIOR OFFICE SYSTEMS ANALYST	61.70	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.50	1	1	1	PARA-PROF & TECH
0033	SECRETARY	56.20	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	55.70	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	51.50	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		17	19	19	
BUDGET UNIT - 021650 - SHERIFF-LATHROP POLICE CONTRACT						
3530	LIEUTENANT	67.70	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	62.70	11	11	11	SHRF. NON-MANAGEMENT
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		14	14	14	
BUDGET UNIT - 021700 - MARSHAL						
7236	MARSHAL-STKN	69.50	1	1	1	EXEMPT CLASS
7237	ASSISTANT MARSHAL	67.30	2	2	2	EXEMPT CLASS
3106	MARSHAL SERGEANT	62.50	5	5	5	SAF, INVEST & CUST
3105	DEPUTY MARSHAL	60.20	21	21	21	SAF, INVEST & CUST
0002	SPECIALIST CLERK	51.00	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		33	33	33	
0000	TEMPORARY (FTE)		5.4	5.4	5.4	
	POSITION TOTAL		38.4	38.4	38.4	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
BUDGET UNIT - 022600 - SHERIFF - CUSTODY						
3535	SHERIFF'S CAPTAIN	70.70	1	1	1	SHERIFF, MANAGEMENT
3530	LIEUTENANT	67.70	4	4	4	SHERIFF, MANAGEMENT
0256	SHERIFF'S ADMINISTRATIVE ANALYST	67.50	1	1	1	CONFIDENTIAL
3520	-SERGEANT	65.70	18	18	18	SHERIFFS SERGEANT
3501	-CORRECTIONAL SERGEANT	63.20	1	1	1	SAF, INVEST & CUST
4136	SUPPORT SERVICES DIRECTOR	66.00	1	1	1	MIDDLE MANAGEMENT
3515	-DEPUTY SHERIFF II	62.70	151	149 *	149 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	60.70				SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	60.70				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.70				SAF, INVEST & CUST
4139	INMATE PROGRAM MANAGER	63.00	1	1	1	PARA-PROF & TECH
4080	EXECUTIVE HOUSEKEEPER	61.50	1	1	1	MIDDLE MANAGEMENT
4129	LIBRARIAN-DETENTION FACILITY	61.00	1	1	1	PROFESSIONAL
3502	CORRECTIONAL OFFICER	60.20	64	75 *	75 *	SAF, INVEST & CUST
0107	STOREKEEPER II	56.70	1	1	1	TRADES, LABOR & INST
4130	CUSTODY RECREATION SUPERVISOR	55.50	1	1	1	SAF, INVEST & CUST
4137	INMATE WORK COORDINATOR	54.20	1	1	1	SAF, INVEST & CUST
1036	EVIDENCE CUSTODIAN	54.20	3	3	3	SAF, INVEST & CUST
0105	STOREKEEPER I	54.20	1	1	1	TRADES, LABOR & INST
4131	CUSTODY RECREATION ASSISTANT	54.00	1	1	1	SAF, INVEST & CUST
4141	PARK WORKER	53.70	1	1	1	TRADES, LABOR & INST
4138	INMATE AWP SUPERVISOR	52.70	5	5	5	SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	52.70	2	2	2	OFF TECH & CLER
0031	LEAD CLERK	52.70		1 *	1 *	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
0100	STOCK CLERK II	51.70	1	1	1	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	51.50	1	1	1	TRADES, LABOR & INST
4066	LEAD LAUNDRY WORKER	49.70	1	1	1	TRADES, LABOR & INST
0002	SPECIALIST CLERK	51.00	5	10 *	10 *	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	9	9	9	OFF TECH & CLER
4061	LAUNDRY ASSISTANT	49.70	1	1	1	TRADES, LABOR & INST
0143	MAIL CLERK	48.70	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		281	296	296	
0000	TEMPORARY (FTE)		4.3	4.4 *	4.4 *	
	POSITION TOTAL		285.3	300.4	300.4	

POSITION BUDGET DETAIL

BUDGET UNIT - 022620 - SHERIFF - WORK PROGRAMS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3520	SERGEANT	65.70	1	1	1	SHERIFFS SERGEANT
0221	WORK PROGRAM SPECIALIST II	53.30	3	3	3	PARA-PROF & TECH
0220	WORK PROGRAM SPECIALIST I	51.60	7	7	7	PARA-PROF & TECH
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		12	12	12	
0000	TEMPORARY (FTE)		2.3	3.3 *	3.3 *	
	POSITION TOTAL		14.3	15.3	15.3	

BUDGET UNIT - 022621 - CORRECTIONAL HEALTH SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
1553	PHARMACIST III-CLINICIAN	69.80	1	1	1	PROFESSIONAL
1127	-SENIOR PHYSICIAN ASSISTANT	69.00				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	69.00	1	1	1	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	68.30				PROFESSIONAL
1106	-NURSE PRACTITIONER II	68.30				REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	67.50	1	1	1	PROFESSIONAL
1105	-NURSE PRACTITIONER I	67.50				REGISTERED NURSES
1030	NURSING DEPARTMENT MANAGER	67.00	1	1	1	MIDDLE MANAGEMENT
0340	HEALTH SERVICES PROG COORD-CUSTODY (UNF)	66.00	1	*	*	MIDDLE MANAGEMENT
1020	-STAFF NURSE V (CLINICAL NURSE)	65.00				REGISTERED NURSES
1137	-INFECTION SURVEILLANCE NURSE	63.80				REGISTERED NURSES
1015	-STAFF NURSE IV	63.80	3	3	3	REGISTERED NURSES
6964	-REGISTERED NURSE	62.50				REGISTERED NURSES
1010	-STAFF NURSE III	62.50	5	6 *	6 *	REGISTERED NURSES
1005	-STAFF NURSE II	61.80				REGISTERED NURSES
1000	-STAFF NURSE I	60.50				REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	57.20	2	2	2	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	55.50				PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	55.50	2	2	2	PARA-PROF & TECH
1275	-SPECIAL PROCEDURES TECHNICIAN II	55.00				PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	54.50				PARA-PROF & TECH
1274	-SPECIAL PROCEDURES TECHNICIAN I	54.00				PARA-PROF & TECH
1052	-SENIOR LICENSED VOCATIONAL NURSE	54.00				PARA-PROF & TECH
1201	-ORTHOPEDIC TECHNICIAN	53.50				PARA-PROF & TECH
1051	-LICENSED VOCATINAL NURSE	53.50	9	9	9	PARA-PROF & TECH
1053	MEDICAL ASSISTANT	50.70	3	3	3	PARA-PROF & TECH
1408	MEDICAL RECORDS TECHNICIAN III	55.70	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	52.70	1	1	1	OFF TECH & CLER
1570	PHARMACY TECHNICIAN	51.70	1	1	1	PARA-PROF & TECH
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0011	CLERK II	49.70	5	5	5	OFF TECH & CLER
	ALLOCATED TOTAL		38	38	38	
0000	TEMPORARY (FTE)		15.1	19.2 *	19.2 *	
	POSITION TOTAL		53.1	57.2	57.2	

BUDGET UNIT - 022700 - PROBATION-JUVENILE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3462	PROBATION DIVISION CHIEF	66.70	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	63.00	4	4	4	SAF, INVEST & CUST
3455	PROBATION OFFICER III	61.50	9	9	9	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	59.50	17	17	17	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	56.20	8	7 *	7 *	SAF, INVEST & CUST
0003	LEAD CLERK	52.70	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	11	11	11	OFF TECH & CLER
	ALLOCATED TOTAL		53	52	52	
0000	TEMPORARY (FTE)		1.4	3.0 *	3.0 *	
	POSITION TOTAL		54.4	55.0	55.0	

BUDGET UNIT - 022702 - PROBATION-ADULT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3462	PROBATION DIVISION CHIEF	66.70	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	63.00	4	4	4	SAF, INVEST & CUST
3455	PROBATION OFFICER III	61.50	5	5	5	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	59.50	15	15	15	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	56.20	2	3 *	3 *	SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	52.70	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	2	3 *	3 *	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	19	19	19	OFF TECH & CLER
	ALLOCATED TOTAL		51	53	53	
0000	TEMPORARY (FTE)		.8	.8	.8	
	POSITION TOTAL		51.8	53.8	53.8	

BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7056	COUNTY PROBATION OFFICER	73.90	1	1	1	EXECUTIVE
3462	PROBATION DIVISION CHIEF	66.70	1	1	1	MIDDLE MANAGEMENT
0332	MANAGEMENT ANALYST III	65.70	1	1	1	CONFIDENTIAL
3456	PROBATION UNIT SUPERVISOR	63.00	1	1	1	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	59.50	1	1	1	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	56.20				SAF, INVEST & CUST
0033	SECRETARY	56.20	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	55.70	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		8	8	8	
0000	TEMPORARY (FTE)		.0	.8 *	.8 *	
	POSITION TOTAL		8.0	8.8	8.8	

BUDGET UNIT - 022800 - JUVENILE HALL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3462	PROBATION DIVISION CHIEF	66.70	1	1	1	MIDDLE MANAGEMENT
3420	ASSISTANT SUPERINTENDENT-JUVENILE HAL	63.20	1	1	1	MIDDLE MANAGEMENT
3443	GROUP COUNSELOR III-JUV-HALL	59.50	4	4	4	SAF, INVEST & CUST
3442	GROUP COUNSELOR II-JUV HALL	56.70	17	17	17	SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	55.70	1	1	1	OFF TECH & CLER
3441	-GROUP COUNSELOR I-JUV HALL	55.00	27	27	27	SAF, INVEST & CUST
3440	-GROUP COUNSELOR ASSISTANT-JUV HALL	51.70	12	19 *	12	SAF, INVEST & CUST
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		68	75	68	
0000	TEMPORARY (FTE)		9.8	28.5 *	25.0 *	
	POSITION TOTAL		77.8	103.5	93.0	

BUDGET UNIT - 024100 - FLOOD CHANNEL MAINTENANCE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
4255	CHANNEL MAINTENANCE SUPERINTENDENT	65.20	1	1	1	MIDDLE MANAGEMENT
4227	EQUIPMENT OPERATOR FOREMAN	60.70	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	59.20	4	4	4	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	57.20	3	3	3	TRADES, LABOR & INST
4192	STRUCTURAL REPAIR & FIELD WORKER	57.20	1	1	1	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	55.20	7	7	7	TRADES, LABOR & INST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
4185	-MAINTENANCE WORKER	52.70	3	3	3	TRADES, LABOR & INST
0021	CLERK TYPIST II	50.00		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		20	21	21	
0000	TEMPORARY (FTE)		1.0	.4 *	.4 *	
	POSITION TOTAL		21.0	21.4	21.4	

BUDGET UNIT - 024600 - NEIGHBORHOOD PRESERVATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
6804	-MANAGEMENT ANALYST III	65.70	1	1	1	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	63.00				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	58.00	1	*	*	PARA-PROF & TECH
2320	-ASSOCIATE PLANNER	62.20		1 *	1 *	PROFESSIONAL
2310	-ASSISTANT PLANNER	58.20				PROFESSIONAL
3015	SENIOR HOUSING REHAB SPECIALIST	64.20	1	1	1	TRADES, LABOR & INST
3014	HOUSING REHABILITION SPECIALIST	61.20	3	3	3	TRADES, LABOR & INST
0046	ACCOUNTANT AUDITOR II	60.70	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		10	9	9	

BUDGET UNIT - 024700 - AGRICULTURAL COMMISSIONER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7020	AGRICULTURAL COMMISSIONER/SEALER	73.20	1	1	1	EXECUTIVE
9086	ASSISTANT AGRICUTURAL COMMISSIONER	67.70	1	1	1	SENIOR MANAGEMENT
5070	DEPUTY AGRICULTURAL COMMISSIONER	62.70	4	4	4	MIDDLE MANAGEMENT
5632	SENIOR OFFICE SYSTEMS ANALYST	61.70	1	1	1	PARA-PROF & TECH
5069	-SENIOR AGRICULTURAL INSPECTOR	60.20	12	12	12	PROFESSIONAL
5066	-AGRICULTURAL INSPECTOR II	58.20				PROFESSIONAL
5065	-AGRICULTURAL INSPECTOR I	56.20	1	1	1	PROFESSIONAL
5057	PLANT NEMATOLOGIST	60.20	1	1	1	PROFESSIONAL
5035	AGRICULTURAL MECHANIC	59.20	1	*	*	TRADES, LABOR & INST
0007	ACCOUNTING TECHNICIAN II	55.70	1	1	1	OFF TECH & CLER
5046	-PEST ABATEMENT OPERATOR II	55.20	3	3	3	TRADES, LABOR & INST
5045	-PEST ABATEMENT OPERATOR I	52.70				TRADES, LABOR & INST
5040	AGRICULTURAL PEST SURVEYOR	54.20	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	2	2	2	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0021	CLERK TYPIST II	50.00	4	4	4	OFF TECH & CLER
	ALLOCATED TOTAL		34	33	33	
0000	TEMPORARY (FTE)		4.8	5.7 *	5.7 *	
	POSITION TOTAL		38.8	38.7	38.7	

BUDGET UNIT - 024900 - SEALER OF WEIGHTS & MEASURES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3043	DEPUTY SEALER OF WEIGHTS & MEASURES	62.70	1	1	1	MIDDLE MANAGEMENT
3042	WEIGHTS & MEASURES SUPERVISING INSPCT	59.00	1	1	1	PARA-PROF & TECH
3041	-WEIGHTS & MEASURES INSPECTOR II	58.00	2	2	2	PARA-PROF & TECH
3040	-WEIGHTS & MEASURES INSPECTOR I	57.00	1	1	1	PARA-PROF & TECH
	ALLOCATED TOTAL		5	5	5	

BUDGET UNIT - 025600 - COMMUNITY DEVELOPMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7030	DIRECTOR OF COMMUNITY DEVELOPMENT	74.00		1 *	1 *	EXECUTIVE
9077	CHIEF DEPUTY DIRECTORDEVELOPMENT SERV	72.00	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	70.00	1	1	1	MIDDLE MANAGEMENT
9093	DEPUTY DIRECTOR BUILDING INSPECTION	67.00	1	1	1	SENIOR MANAGEMENT
9078	DEPUTY DIRECTOR OF PLANNING	68.70		1 *	1 *	SENIOR MANAGEMENT
5635	OFFICE AUTOMATION COORDINATOR	66.20	1	1	1	MIDDLE MANAGEMENT
3021	SENIOR PLAN CHECK ENGINEER	65.60	1	1	1	PROFESSIONAL
2330	SENIOR PLANNER	65.50	1	3 *	3 *	MIDDLE MANAGEMENT
2297	DEVELOPMENT SERVICES COUNTER MANAGER	65.50	1	1	1	MIDDLE MANAGEMENT
3025	FIRE SERVICES COORDINATOR	65.20	1	*	*	PROFESSIONAL
3019	PLAN CHECK ENGINEER II	64.60	1	1	1	PROFESSIONAL
3011	SENIOR BUILDING INSPECTOR	64.20	3	3	3	TRADES, LABOR & INST
3009	-BUILDING INSPECTOR II	62.20	5	5	5	TRADES, LABOR & INST
3008	-BUILDING INSPECTOR I	61.20				TRADES, LABOR & INST
2320	-ASSOCIATE PLANNER	62.20	3	4 *	4 *	PROFESSIONAL
2310	-ASSISTANT PLANNER	58.20				PROFESSIONAL
5632	SENIOR OFFICE SYSTEMS ANALYST	61.70	1	1	1	PARA-PROF & TECH
2306	GRAPHIC ARTIST	60.00		1 *	1 *	PARA-PROF & TECH
2309	SENIOR CODE ENFORCEMENT OFFICER	59.50	1	1	1	SAF, INVEST & CUST
2296	DEVELOPMENT SERVICES SENIOR TECH	59.50	1	2 *	2 *	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	59.20		1 *	1 *	PARA-PROF & TECH
2308	CODE ENFORCEMENT OFFICER	57.50	1	1	1	SAF, INVEST & CUST
2295	DEVELOPMENT SERVICES TECHNICIAN	57.50	2	3 *	3 *	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	52.70	1	2 *	2 *	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	51.50	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0021	CLERK TYPIST II	50.00	3	4 *	4 *	OFF TECH & CLER
	ALLOCATED TOTAL		33	43	43	

BUDGET UNIT - 025700 - PUBLIC ADMINISTRATOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7238	PUBLIC ADMINISTRATOR	60.70	1	1	1	EXEMPT CLASS
9070	DEPUTY PUBLIC ADMINISTRATOR	54.00	1	1	1	SENIOR MANAGEMENT
0009	PUBLIC ADMINISTRATOR'S AIDE	51.70	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		3	3	3	

BUDGET UNIT - 025800 - PLANNING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7030	DIRECTOR OF COMMUNITY DEVELOPMENT	74.00	1	*	*	EXECUTIVE
9078	DEPUTY DIRECTOR OF PLANNING	68.70	1	*	*	SENIOR MANAGEMENT
2330	SENIOR PLANNER	65.50	2	*	*	MIDDLE MANAGEMENT
2320	-ASSOCIATE PLANNER	62.20	2	*	*	PROFESSIONAL
2310	-ASSISTANT PLANNER	58.20				PROFESSIONAL
2306	GRAPHIC ARTIST	60.00	1	*	*	PARA-PROF & TECH
2296	DEVELOPMENT SERVICES SENIOR TECH	59.50	1	*	*	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	59.20	1	*	*	PARA-PROF & TECH
2295	DEVELOPMENT SERVICES TECHNICIAN	57.50	1	*	*	PARA-PROF & TECH
0003	LEAD CLERK	52.70	1	*	*	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		12			

BUDGET UNIT - 025900 - RECORDER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7247	RECORDER/COUNTY CLERK	70.20	1	1	1	EXEMPT CLASS
9045	ASSISTANT RECORDER	64.00	1	1	1	SENIOR MANAGEMENT
0040	SENIOR RECORDABLE DOCUMENTS EXAMINER	55.00	1	1	1	OFF TECH & CLER
5612	DATA TECHNICIAN II	54.50	1	*	*	OFF TECH & CLER
0138	MICROGRAPHIC TECHNICIAN III	52.70	1	1	1	OFF TECH & CLER
0043	LEGAL DOCUMENTS CLERK	52.70	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.50	1	*	*	OFF TECH & CLER
0041	RECORDABLE DOCUMENTS EXAMINER	52.20	2	2	2	OFF TECH & CLER
0137	-MICROGRAPHIC TECHNICIAN II	51.00	2	2	2	OFF TECH & CLER
0136	-MICROGRAPHIC TECHNICIAN I	50.00				OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER
0011	CLERK II	49.70	2	2	2	OFF TECH & CLER
0010	CLERK I	47.70	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		16	14	14	

POSITION BUDGET DETAIL

BUDGET UNIT - 025901 - RECORDERS-EQUIPMENT/AUTOMATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0042	RECORDABLE DOCUMENTS INDEXER	51.00	6	6	6	OFF TECH & CLER
5612	DATA TECHNICIAN II	54.50		1 *	1 *	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.50		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		6	8	8	

BUDGET UNIT - 026000 - EMERGENCY SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0500	COORDINATOR OF EMERGENCY SERVICES	66.10	1	1	1	EXECUTIVE
0505	ASSISTANT COORDINATOR HAZ MAT PROGRAM	62.40	1	1	1	MIDDLE MANAGEMENT
0502	ASSISTANT COORDINATOR EMERGENCY SVCS	62.40	1	1	1	MIDDLE MANAGEMENT
0512	HAZARDOUS MATERIAL SPEC SUPERVISOR	61.50	3	2 *	2 *	SAF, INVEST & CUST
0507	EMERGENCY PLANNER	61.50	1	1	1	PARA-PROF & TECH
0511	-HAZARDOUS MATERIAL SPECIALIST II	60.50	2	1 *	1 *	SAF, INVEST & CUST
0510	-HAZARDOUS MATERIAL SPECIALIST I	59.50	2	1 *	1 *	SAF, INVEST & CUST
0033	SECRETARY	56.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		15	12	12	

BUDGET UNIT - 026300 - ANIMAL CONTROL DIVISION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
3610	ANIMAL CONTROL OFFICER	62.70	1	1	1	MIDDLE MANAGEMENT
3605	DEPUTY ANIMAL CONTROL OFFICER	53.70	3	4 *	3	SAF, INVEST & CUST
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		5	6	5	

BUDGET UNIT - 027500 - SUPERIOR COURTS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7264	SUPERIOR CRT JUDGES	$791.66	13	13	13	
9999	COMMISSIONER - FAMILY LAW	$6,711.92		1 *	1 *	
9051	-ATTORNEY IV - SUPERIOR COURT	72.50	2	2	2	PROFESSIONAL
9050	-ATTORNEY III-SUPERIOR COURT	69.50				PROFESSIONAL
9049	-ATTORNEY II-SUPERIOR COURT	65.50				PROFESSIONAL
9048	-ATTORNEY I-SUPERIOR COURT	61.50				PROFESSIONAL
9052	SAN JOAQUIN COUNTY COURT ADMINISTRATO	71.50	1	1	1	EXECUTIVE
9079	ASSISTANT COURT ADMINISTRATOR	66.70	1	1	1	SENIOR MANAGEMENT
9020	SENIOR INVESTIGATOR SUPERIOR COURT	65.50	1	1	1	SAF, INVEST & CUST
9067	SENIOR COURT REPORTER	64.70	2	2	2	PROFESSIONAL
9066	COURT REPORTER	63.70	12	12	12	PROFESSIONAL
6803	-MANAGEMENT ANALYST II	63.00	1	1	1	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
6802	-MANAGEMENT ANALYST I	58.00				PARA-PROF & TECH
0780	FAMILY COURT MEDIATOR	62.50	4	4	4	PROFESSIONAL
0771	MASTER CALENDAR CLERK	59.70	1	1	1	MIDDLE MANAGEMENT
0767	LEAD SUPERIOR COURT CLERK	58.60	1	1	1	OFF TECH & CLER
5631	OFFICE SYSTEMS ANALYST	58.50	1	1	1	PARA-PROF & TECH
0745	CHIEF LEGAL CLERK	57.70	1	1	1	MIDDLE MANAGEMENT
0045	ACCOUNTANT AUDITOR I	57.20	1	1	1	PARA-PROF & TECH
0768	DEPUTY ARBITRATION CLERK	56.70	1	1	1	PARA-PROF & TECH
0770	SUPERIOR COURT CLERK	56.50	15	16 *	16 *	OFF TECH & CLER
9015	SECRETARY - SUPERIOR COURT	56.20	1	1	1	OFF TECH & CLER
0743	SENIOR LEGAL CLERK	55.70	1	1	1	OFF TECH & CLER
9025	PROBATE CLERK	55.50	1	1	1	OFF TECH & CLER
0742	SENIOR CALENDAR CLERK	54.70	2	2	2	OFF TECH & CLER
9021	LEGAL STENOGRAPHER - SUPERIOR COURT	54.20	3	3	3	OFF TECH & CLER
0741	LEGAL CLERK	53.70	9	9	9	OFF TECH & CLER
0003	LEAD CLERK	52.70	2	2	2	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	52.50	1	1	1	OFF TECH & CLER
9018	SPECIALIST CLERK-SUPERIOR COURT	51.00	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	21	21	21	OFF TECH & CLER
	ALLOCATED TOTAL		103	105	105	
0000	TEMPORARY (FTE)		9.8	9.8	9.8	
	POSITION TOTAL		112.8	114.8	114.8	

BUDGET UNIT - 027600 - STOCKTON MUNICIPAL COURT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE	$8,172.50	7	7	7	
9007	COMMISSIONER	$2,790.15	1	1	1	
7100	CLERK ADMINISTRATOR-STOCKTON	70.30	1	1	1	EXECUTIVE
9066	COURT REPORTER	63.70	2	2	2	PROFESSIONAL
9022	ASSISTANT CLERK ADMIN-STKN MUNI COURT	60.90	1	1	1	SENIOR MANAGEMENT
0055	ADMINISTRATIVE ASSISTANT I	59.20	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	55.70		1 *	1 *	OFF TECH & CLER
5631	OFFICE SYSTEMS ANALYST	58.50	1	1	1	PARA-PROF & TECH
0078	DIRECTOR OF COURT OPERATIONS	58.50	1	*	*	MIDDLE MANAGEMENT
0074	COURTROOM CALENDAR COORDINATOR	58.50	1	1	1	MIDDLE MANAGEMENT
0073	MUNICIPAL COURTROOM CLERK	56.50	9	11 *	11 *	OFF TECH & CLER
0029	JUDICIAL SECRETARY	54.20	2	2	2	OFF TECH & CLER
0072	DEPUTY CLERK III	53.50	3	4 *	4 *	OFF TECH & CLER
0071	DEPUTY CLERK II	52.00	6	4 *	4 *	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0070	DEPUTY CLERK I	50.00	39	39	39	OFF TECH & CLER
	ALLOCATED TOTAL		75	76	76	
0000	TEMPORARY (FTE)		5.0	2.3 *	2.3 *	
	POSITION TOTAL		80.0	78.3	78.3	

BUDGET UNIT - 027700 - LODI MUNICIPAL COURT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE	$8,172.50	2	2	2	
7101	CLERK ADMINISTRATOR-LODI	62.50	1	1	1	EXECUTIVE
0075	DEPUTY CLERK ADMINISTRATOR	57.70	1	1	1	MIDDLE MANAGEMENT
0073	MUNICIPAL COURTROOM CLERK	56.50	1	1	1	OFF TECH & CLER
0072	DEPUTY CLERK III	53.50	1	1	1	OFF TECH & CLER
0071	DEPUTY CLERK II	52.00	4	4	4	OFF TECH & CLER
0070	DEPUTY CLERK I	50.00	7	7	7	OFF TECH & CLER
	ALLOCATED TOTAL		17	17	17	
0000	TEMPORARY (FTE)		3.8	3.8	3.8	
	POSITION TOTAL		20.8	20.8	20.8	

BUDGET UNIT - 027800 - MANTECA-RIPON-ESCALON-TRACY MUNICIPAL COURT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE	$8,172.50	3	3	3	
9008	TRAFFIC TRIAL COMMISSIONER	$2,790.15	1	1	1	
9061	CLERK ADMINISTRATOR-MRET	65.70	1	1	1	EXECUTIVE
0075	DEPUTY CLERK ADMINISTRATOR	57.70		2 *		MIDDLE MANAGEMENT
0072	DEPUTY CLERK III	53.50	2	*	2	OFF TECH & CLER
0073	MUNICIPAL COURTROOM CLERK	56.50		4 *		OFF TECH & CLER
0071	DEPUTY CLERK II	52.00	11	7 *	11	OFF TECH & CLER
0070	DEPUTY CLERK I	50.00	11	13 *	13 *	OFF TECH & CLER
	ALLOCATED TOTAL		29	31	31	
0000	TEMPORARY (FTE)		1.9	1.9	1.9	
	POSITION TOTAL		30.9	32.9	32.9	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

POSITION BUDGET DETAIL

BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7080	DIRECTOR OF PUBLIC WORKS	77.50	1	1	1	EXECUTIVE
9098	CHIEF DEPUTY DIRECTOR PUBLIC WORKS	74.00	1	1	1	SENIOR MANAGEMENT
9088	DEPUTY DIRECTOR-PUBLIC WORKS	73.00	2	2	2	SENIOR MANAGEMENT
0058	PUBLIC WORKS FISCAL MANAGER	65.00	1	1	1	MIDDLE MANAGEMENT
0164	SYSTEMS & PROCEDURES ANALYST II	63.70	1	1	1	PARA-PROF & TECH
0056	ADMINISTRATIVE ASSISTANT II	62.00	1	1	1	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	60.70	1	1	1	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	59.20	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	57.20	1	*	*	PARA-PROF & TECH
0004	SENIOR CLERK	55.70	1	1	1	OFF TECH & CLER
0105	STOREKEEPER I	54.20	1	*	*	TRADES, LABOR & INST
0036	PUBLIC WORKS SECRETARY	54.20	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.70	2	1 *	1 *	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.50	2	2	2	OFF TECH & CLER
4205	EQUIPMENT SERVICE WORKER I	51.70	4	*	*	TRADES, LABOR & INST
0031	CLERK STENOGRAPHER II	51.50	1	1	1	OFF TECH & CLER
0019	DEPARTMENTAL PAYROLL CLERK	51.00	1	1	1	OFF TECH & CLER
0017	PUBLIC WORKS RECORDS TECHNICIAN	51.00	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	5	5	5	OFF TECH & CLER
0011	CLERK II	49.70	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		33	25	25	
0000	TEMPORARY (FTE)		2.1	1.6 *	1.6 *	
	POSITION TOTAL		35.1	26.6	26.6	

BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
2070	SENIOR CIVIL ENGINEER	70.00	4	4	4	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	67.80	2	3 *	3 *	PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.50	5	5	5	PROFESSIONAL
2031	-JUNIOR ENGINEER	61.00	1	1	1	PROFESSIONAL
2063	CHIEF PROJECT INSPECTOR	66.50	1	1	1	MIDDLE MANAGEMENT
2024	ENGINEERING ASSISTANT III	66.00	1	1	1	PARA-PROF & TECH
2330	SENIOR PLANNER	65.50	1	*	*	MIDDLE MANAGEMENT
2320	ASSOCIATE PLANNER	62.20		1 *	1 *	PROFESSIONAL
2023	-ENGINEERING ASSISTANT II	63.70	2	2	2	PARA-PROF & TECH
2022	-ENGINEERING ASSISTANT I	60.20	8	7 *	7 *	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	59.20	2	2	2	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	57.20				PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	56.50	5	5	5	PARA-PROF & TECH
2010	-ENGINEERING AIDE	53.00	2	2	2	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		35	35	35	
0000	TEMPORARY (FTE)		.8	1.0 *	1.0 *	
	POSITION TOTAL		35.8	36.0	36.0	

BUDGET UNIT - 030104 - PUBLIC WORKS-EQUIPMENT MAINT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
4328	EQUIPMENT MAINTENANCE FOREMAN	60.70	1	1	1	TRADES, LABOR & INST
4335	WELDER	59.70	1	1	1	TRADES, LABOR & INST
4326	HEAVY EQUIPMENT MECHANIC	59.70	7	7	7	TRADES, LABOR & INST
0107	STOREKEEPER II	56.70	1	1	1	TRADES, LABOR & INST
4207	EQUIPMENT SERVICE WORKER III	55.20		2 *	2 *	TRADES, LABOR & INST
0105	STOREKEEPER I	54.20	2	2	2	TRADES, LABOR & INST
	ALLOCATED TOTAL		12	14	14	

BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
4254	MAINTENANCE SUPERINTENDENT	66.50	1	1	1	MIDDLE MANAGEMENT
4250	GENERAL FOREMAN	63.20	5	5	5	MIDDLE MANAGEMENT
4340	TRAFFIC FOREMAN	60.70	1	1	1	TRADES, LABOR & INST
4231	BRIDGE MAINTENANCE FOREMAN	60.70	1	1	1	TRADES, LABOR & INST
4227	EQUIPMENT OPERATOR FOREMAN	60.70	3	3	3	TRADES, LABOR & INST
4345	TRAFFIC STRIPER OPERATOR II	59.20	1	1	1	TRADES, LABOR & INST
4235	TREE CREW SUPERVISOR	59.20	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	59.20	10	10	10	TRADES, LABOR & INST
4230	BRIDGE MAINTENANCE WORKER	58.70	4	4	4	TRADES, LABOR & INST
0045	ACCOUNTANT AUDITOR I	57.20		1 *	1 *	PARA-PROF & TECH
4220	EQUIPMENT OPERATOR I	57.20	18	18	18	TRADES, LABOR & INST
4344	TRAFFIC STRIPER OPERATOR I	56.20	2	2	2	TRADES, LABOR & INST
4233	TREE CREW WORKER	56.20	3	3	3	TRADES, LABOR & INST
4253	TRAFFIC MAINTENANCE WORKER	55.20	2	2	2	TRADES, LABOR & INST
4207	EQUIPMENT SERVICE WORKER III	55.20	2	*	*	TRADES, LABOR & INST
4200	BRIDGE TENDER	55.20	3	3	3	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	55.20	36	36	36	TRADES, LABOR & INST
4185	-MAINTENANCE WORKER	52.70	8	8	8	TRADES, LABOR & INST
0135	RADIO COMMUNICATION CLERK	52.50	1	1	1	OFF TECH & CLER
0105	STOREKEEPER I	54.20		1 *	1 *	TRADES, LABOR & INST
4205	EQUIPMENT SERVICE WORKER I	51.70		4 *	4 *	TRADES, LABOR & INST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0011	CLERK II	49.70		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		102	107	107	
0000	TEMPORARY (FTE)		4.4	4.4	4.4	
	POSITION TOTAL		106.4	111.4	111.4	

BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
2070	SENIOR CIVIL ENGINEER	70.00	2	2	2	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	67.80	2	2	2	PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.50	3	3	3	PROFESSIONAL
2031	-JUNIOR ENGINEER	61.00	2	1 *	1 *	PROFESSIONAL
2024	ENGINEERING ASSISTANT III	66.00	2	2	2	PARA-PROF & TECH
2105	SENIOR REAL PROPERTY AGENT	64.50	1	1	1	MIDDLE MANAGEMENT
2023	ENGINEERING ASSISTANT II	63.70	2	2	2	PARA-PROF & TECH
2103	ASSOCIATE REAL PROPERTY AGENT	62.50	1	1	1	PARA-PROF & TECH
2320	ASSOCIATE PLANNER	62.20	1	*	*	PROFESSIONAL
2100	ASSISTANT REAL PROPERTY AGENT	60.50	1	1	1	PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	60.20	2	2	2	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	56.50				PARA-PROF & TECH
2010	-ENGINEERING AIDE	53.00	2	2	2	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.70	1	*	*	OFF TECH & CLER
0054	JUNIOR ADMINISTRATIVE ASSISTANT	57.20		1 *	1 *	PARA-PROF & TECH
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		23	21	21	
0000	TEMPORARY (FTE)		1.7	1.7	1.7	
	POSITION TOTAL		24.7	22.7	22.7	

BUDGET UNIT - 030400 - FLOOD/WATER-ENGINEERING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
2090	WATER RESOURCE COORDINATOR	71.00	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	70.00	1	1	1	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	67.80		1 *	1 *	PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.50		1 *	1 *	PROFESSIONAL
2031	-JUNIOR ENGINEER	61.00	2	*	*	PROFESSIONAL
2020	-SENIOR ENGINEERING AIDE	56.50	2	2	2	PARA-PROF & TECH
2010	-ENGINEERING AIDE	53.00				PARA-PROF & TECH
	ALLOCATED TOTAL		6	6	6	

BUDGET UNIT - 039500 - PUBLIC TRANSPORTATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9072	TRANSPORTATION COORDINATOR	71.00	1	*	*	SENIOR MANAGEMENT
6804	MANAGEMENT ANALYST III	65.70		1 *	1 *	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	62.00	2	*	*	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	59.20				PARA-PROF & TECH
0002	SPECIALIST CLERK	51.00	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		4	1	1	
0000	TEMPORARY (FTE)		.7	.5 *	.5 *	
	POSITION TOTAL		4.7	1.5	1.5	

BUDGET UNIT - 039501 - RAIL SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9072	TRANSPORTATION COORDINATOR	71.00		1 *	1 *	SENIOR MANAGEMENT
2330	SENIOR PLANNER	65.50		1 *	1 *	MIDDLE MANAGEMENT
2023	-ENGINEERING ASSISTANT II	63.70				PARA-PROF & TECH
2022	-ENGINEERING ASSISTANT I	60.20		1 *	1 *	PARA-PROF & TECH
0056	-ADMINISTRATIVE ASSISTANT II	62.00		2 *	2 *	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	59.20				PARA-PROF & TECH
0002	SPECIALIST CLERK	51.00		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL			6	6	

BUDGET UNIT - 040300 - MENTAL HEALTH PHARMACY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
1555	DIRECTOR OF PHARMACY-MENTAL HEALTH	69.80	1	1	1	MIDDLE MANAGEMENT
1552	-PHARMACIST II	68.60	2	2	2	PROFESSIONAL
1551	-PHARMACIST I	67.10	1	1	1	PROFESSIONAL
1178	WEBER HOME HEALTH CARE COORDINATOR	62.70	1	1	1	MIDDLE MANAGEMENT
1145	-PULMONARY FUNCTION TECHNOLOGIST	59.00				PARA-PROF & TECH
1171	-RESPIRATORY THERAPY TECHNICIAN II	57.50				PARA-PROF & TECH
1170	-RESPIRATORY THERAPY TECHNICIAN I	53.70	1	1	1	PARA-PROF & TECH
1570	PHARMACY TECHNICIAN	51.00	1	1	1	PARA-PROF & TECH
	ALLOCATED TOTAL		7	7	7	
0000	TEMPORARY (FTE)		7.1	8.3 *	8.3 *	
	POSITION TOTAL		14.1	15.3	15.3	

POSITION BUDGET DETAIL

BUDGET UNIT - 040500 - MENTAL HEALTH SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9144	CHIEF DEPUTY DIR-MENTAL HEALTH SVCS	72.70	1	1	1	EXECUTIVE
9145	SENIOR DEPUTY DIR-MENTAL HEALTH SVCS	70.70	1	1	1	SENIOR MANAGEMENT
1620	CHIEF CLINICAL PSYCHOLOGIST	69.20	1	1	1	MIDDLE MANAGEMENT
9146	DEPUTY DIRECTOR-MENTAL HEALTH SVCS	68.70	3	3	3	SENIOR MANAGEMENT
0260	DEPUTY FINANCE DIRECTOR-HCS	68.50	1	1	1	SENIOR MANAGEMENT
1699	MENTAL HEALTH SERVICES FACILITY MNGR	67.20	1	1	1	MIDDLE MANAGEMENT
1030	NURSING DEPARTMENT MANAGER	67.00	1	1	1	MIDDLE MANAGEMENT
9056	PUBLIC GUARDIAN/CONSERVATOR	66.50	1	1	1	MIDDLE MANAGEMENT
1528	-CHIEF CLINICAL SOCIAL WORKER	65.70	2	2	2	MIDDLE MANAGEMENT
1512	-CHIEF MENTAL HEALTH CLINICIAN	65.70	1	1	1	PROFESSIONAL
1057	-MENTAL HEALTH CHARGE NURSE	65.00	1	1	1	REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	65.00	1	1	1	REGISTERED NURSES
1015	-STAFF NURSE IV	63.80	3	3	3	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	62.50	3	3	3	REGISTERED NURSES
1010	-STAFF NURSE III	62.50				REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	61.80				REGISTERED NURSES
1005	-STAFF NURSE II	61.80				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	60.50	3	3	3	REGISTERED NURSES
1000	-STAFF NURSE I	60.50				REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	57.20	13	13	13	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	55.50	23	23	23	PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	55.50	18	18	18	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	54.50				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	53.00	1	1	1	PARA-PROF & TECH
1050	-NURSING ASSISTANT	49.70				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	47.70	4	4	4	PARA-PROF & TECH
1526	-CLINICAL SOCIAL WORKER III	64.70	3	3	3	PROFESSIONAL
1511	-MENTAL HEALTH CLINICIAN III	64.70	2	2	2	PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	64.50				PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	63.20				PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	61.20				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	59.70	1	1	1	PROFESSIONAL
0179	-SYSTEMS & PROGRAMMING ANALYST IV	64.00				PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	61.70	1	1	1	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	58.50	2	2	2	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	55.00				PARA-PROF & TECH
0047	-ACCOUNTANT AUDITOR III	63.20	1	1	1	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	60.70	2	2	2	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	57.20				PARA-PROF & TECH
6707	ACTIVITY CENTER PROGRAM DIRECTOR	63.00	1	1	1	MIDDLE MANAGEMENT
1525	-CLINICAL SOCIAL WORKER II	62.50	12	12	12	PROFESSIONAL
1510	-MENTAL HEALTH CLINICIAN II	62.50	23	23	23	PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	60.50	2	2	2	PROFESSIONAL
1509	-MENTAL HEALTH CLINICIAN I	60.50	16	16	16	PROFESSIONAL
1539	MENTAL HEALTH COURT LIAISON	62.00	1	1	1	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
1350	DAY TREATMENT PROGRAM DIRECTOR	62.00	1	1	1	MIDDLE MANAGEMENT
6714	PROGRAM COORDINATOR-DEVELOP DISABLED	60.50	1	1	1	PARA-PROF & TECH
1530	PATIENTS' RIGHTS ADVOCATE	60.50	1	1	1	PROFESSIONAL
4302	CRAFTS WORKER III	60.20	1	1	1	TRADES, LABOR & INST
1537	CARE PROVIDER TRAINER	59.50	1	1	1	PROFESSIONAL
0055	-ADMINISTRATIVE ASSISTANT I	59.20	1	1	1	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	57.20				PARA-PROF & TECH
1048	CHIEF PSYCHIATRIC TECHNICIAN	58.90	4	4	4	PARA-PROF & TECH
6535	ADULT PROTECTIVE SERVICES SOCIAL WKR	58.70	2	2	2	PARA-PROF & TECH
1505	DEPUTY PUBLIC GUARDIAN	58.70	3	3	3	PARA-PROF & TECH
6713	-PROGRAM SPECIALIST-DEVELOP DISABLED	58.50	6	6	6	PARA-PROF & TECH
6712	-INSTRUCTOR II	54.50	1	1	1	PARA-PROF & TECH
6711	-INSTRUCTOR I	52.50	6	6	6	PARA-PROF & TECH
6710	-INSTRUCTIONAL ASSISTANT	46.70	13	13	13	PARA-PROF & TECH
1341	REHABILITATION THERAPIST II	58.20	2	2	2	PARA-PROF & TECH
1408	MEDICAL RECORDS TECHNICIAN III	57.70	1	1	1	OFF TECH & CLER
1340	REHABILITATION THERAPIST I	56.20	5	5	5	PARA-PROF & TECH
1407	MEDICAL RECORDS TECHNICIAN II	55.70	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	55.70	5	5	5	OFF TECH & CLER
5612	DATA TECHNICIAN II	54.50	1	1	1	OFF TECH & CLER
6807	LEGAL STENOGRAPHER	54.20	1	1	1	CONFIDENTIAL
0105	STOREKEEPER I	54.20	1	1	1	TRADES, LABOR & INST
6708	ACTIVITY CENTER COOK	53.20	1	1	1	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.70	6	6	6	OFF TECH & CLER
0003	LEAD CLERK	52.70	4	4	4	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.50	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.00	19	19	19	OFF TECH & CLER
1301	REHABILITATION THERAPY ASSISTANT	50.50	1	1	1	PARA-PROF & TECH
0021	CLERK TYPIST II	50.00	31	31	31	OFF TECH & CLER
0011	CLERK II	49.70	4	4	4	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	48.50	1	1	1	TRADES, LABOR & INST
9095	OFFICE OCCUPATIONS CLERK	47.70	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		279	279	279	
0000	TEMPORARY (FTE)		76.8	76.8	76.8	
	POSITION TOTAL		355.8	355.8	355.8	

BUDGET UNIT - 040600 - SUBSTANCE ABUSE SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9147	CHIEF DEPUTY DIR-SUB ABUSE & CHS	70.70	1	1	1	SENIOR MANAGEMENT
1127	-SENIOR PHYSICIAN ASSISTANT	69.00				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	69.00				REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	68.30	1	1	1	PROFESSIONAL
1106	-NURSE PRACTITIONER II	68.30	1	1	1	REGISTERED NURSES

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
1125	-PHYSICIAN ASSISTANT I	67.50				PROFESSIONAL
1105	-NURSE PRACTITIONER I	67.50				REGISTERED NURSES
1694	SUBSTANCE ABUSE PROGRAM COORDINATOR	66.00	1	1	1	MIDDLE MANAGEMENT
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	65.00	1	1	1	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	62.50				REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	61.80				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	60.50				REGISTERED NURSES
1051	-LICENSED VOCATIONAL NURSE	53.00	1	1	1	PARA-PROF & TECH
1050	-NURSING ASSISTANT	49.70				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	47.70	2	2	2	PARA-PROF & TECH
1526	CLINICAL SOCIAL WORKER III	64.70	1	1	1	PROFESSIONAL
1695	SUBSTANCE ABUSE DIVISION COORDINATOR	63.70	4	4	4	MIDDLE MANAGEMENT
0047	-ACCOUNTANT AUDITOR III	63.20				PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	60.70		1 *	1 *	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	57.20				PARA-PROF & TECH
1692	SUBSTANCE ABUSE DIRECTOR II	61.70	7	7	7	MIDDLE MANAGEMENT
1691	SUBSTANCE ABUSE DIRECTOR I	59.70	2	2	2	MIDDLE MANAGEMENT
0055	ADMINISTRATIVE ASSISTANT I	59.20	1	1	1	PARA-PROF & TECH
1690	SUBSTANCE ABUSE ASSISTANT DIRECTOR	56.70	4	4	4	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	55.50	1	1	1	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	54.50				PARA-PROF & TECH
1689	SUBSTANCE ABUSE SENIOR COUNSELOR	53.70	8	8	8	PARA-PROF & TECH
0007	-ACCOUNTING TECHNICIAN II	55.70				OFF TECH & CLER
0006	-ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	50.00	1	1	1	OFF TECH & CLER
1688	-SUBSTANCE ABUSE COUNSELOR	51.70	47	47	47	PARA-PROF & TECH
1687	-SUBSTANCE ABUSE WORKER	49.20	12	12	12	PARA-PROF & TECH
1276	LABORATORY ASSISTANT II	51.20	1	1	1	PARA-PROF & TECH
0002	SPECIALIST CLERK	51.00	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	11	11	11	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	48.50	2	2	2	TRADES, LABOR & INST
	ALLOCATED TOTAL		114	115	115	
0000	TEMPORARY (FTE)		79.2	92.5 *	92.5 *	
	POSITION TOTAL		193.2	207.5	207.5	

BUDGET UNIT - 040800 - UTILITY DISTRICTS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
4405	UTILITY DISTRICT SUPERINTENDENT	66.50	1	1	1	MIDDLE MANAGEMENT
4404	UTILITY DISTRICT OPERATIONS FOREMAN	62.50	1	1	1	TRADES, LABOR & INST
4403	UTILITY DISTRICT SR MAINT WORKER	58.70	2	2	2	TRADES, LABOR & INST
4401	-UTILITY DISTRICT MAINT WORKER	56.70	10	10	10	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.70		1 *	1 *	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		15	16	16	
0000	TEMPORARY (FTE)		2.0	2.3 *	2.3 *	
	POSITION TOTAL		17.0	18.3	18.3	

BUDGET UNIT - 041000 - PUBLIC HEALTH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9151	PUBLIC HEALTH OFFICER	79.70	1	1	1	EXECUTIVE
9152	ASSISTANT HEALTH OFFICER	76.70	2	2	2	SENIOR MANAGEMENT
9149	CHIEF DEPUTY DIR-PUBLIC HEALTH SVCS	72.70	1	1	1	SENIOR MANAGEMENT
9153	DIRECTOR OF ENVIRONMENTAL HEALTH	70.00	1	1	1	SENIOR MANAGEMENT
9156	DIRECTOR PUBLIC HEALTH LABORATORY	69.20	1	1	1	SENIOR MANAGEMENT
9154	DIRECTOR OF PUBLIC HEALTH NURSING	69.20	1	1	1	SENIOR MANAGEMENT
1127	-SENIOR PHYSICIAN ASSISTANT	69.00				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	69.00				REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	68.30				PROFESSIONAL
1106	-NURSE PRACTITIONER II	68.30	2	2	2	REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	67.50	1	1	1	PROFESSIONAL
1105	-NURSE PRACTITIONER I	67.50				REGISTERED NURSES
6934	ENVIRONMENTAL HEALTH PROGRAM MANAGER	66.60	2	2	2	MIDDLE MANAGEMENT
6973	SUPERVISING PUBLIC HEALTH NURSE	66.30	3	3	3	REGISTERED NURSES
6827	PUBLIC HEALTH FISCAL MANAGER	65.70	1	1	1	MIDDLE MANAGEMENT
6933	SUPERVISING REG ENVIRN HEALTH SPEC	65.10	5	5	5	PROFESSIONAL
6828	PUBLIC HEALTH DATA MANAGER	65.00	1	1	1	PARA-PROF & TECH
6966	PROGRAM COORDINATOR-AIDS	64.70	1	1	1	PROFESSIONAL
6953	SUPERVISING PUBLIC HLT MICROBIOLOGIST	64.70	2	2	2	PROFESSIONAL
6912	PROGRAM COORDINATOR WIC	64.70	1	1	1	PROFESSIONAL
6911	PROGRAM COORD-MAT CHILD & ADOL HEALTH	64.70	1	1	1	PROFESSIONAL
6910	PROGRAM COORD-ADOL FAMILY LIFE PROG	64.70	1	1	1	PROFESSIONAL
6839	DIRECTOR OF HEALTH EDUCATION	64.70	1	1	1	MIDDLE MANAGEMENT
6972	-SENIOR PUBLIC HEALTH NURSE	64.30	1	1	1	REGISTERED NURSES
6971	-PUBLIC HEALTH NURSE	63.30	28	28	28	REGISTERED NURSES
6964	-REGISTERED NURSE	62.50	4	4	4	REGISTERED NURSES
6900	-CASE MANAGER	62.50	9	9	9	PROFESSIONAL
6895	-PUBLIC HEALTH CLINICAL SOCIAL WORKER	62.50				PROFESSIONAL
6838	-PUBLIC HEALTH EDUCATOR	62.50	4	4	4	PROFESSIONAL
6833	-PUBLIC HEALTH EDUCATION ASSOC II	60.10				PROFESSIONAL
6832	-PUBLIC HEALTH EDUCATION ASSOC I	57.60				PROFESSIONAL
6835	-PUBLIC HEALTH EDUCATION ASSISTANT II	56.00	5	5	5	PARA-PROF & TECH
6834	-PUBLIC HEALTH EDUCATION ASSISTANT I	54.00	1	1	1	PARA-PROF & TECH
6890	-COMMUNITY HEALTH OUTREACH WORKER	51.70	13	13	13	PARA-PROF & TECH
6886	-DENTAL AIDE II	51.70	1	1	1	PARA-PROF & TECH
6960	-PUBLIC HEALTH ASSISTANT	49.70	10	10	10	PARA-PROF & TECH
6889	-COMMUNITY HEALTH OUTREACH WKR TRAINEE	49.70				PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
6885	-DENTAL AIDE I	49.20	22	22	22	PARA-PROF & TECH
1015	STAFF NURSE IV	63.80	2	2	2	REGISTERED NURSES
6932	-SENIOR REGISTERED ENVIRN HEALTH SPEC	63.10	23	23	23	PROFESSIONAL
6931	-REGISTERED ENVIRONMENTAL HEALTH SPEC	62.10	15	15	15	PROFESSIONAL
6928	-REGISTERED DAIRY INSPECTOR	62.10	1	1	1	PROFESSIONAL
6929	-ENVIRONMENTAL HEALTH SPECIALIST	59.70				PROFESSIONAL
6952	SENIOR PUBLIC HEALTH MICROBIOLOGIST	62.70	1	1	1	PROFESSIONAL
6916	SUPERVISING PUBLIC HEALTH NUTRITONIST	62.50	1	1	1	PROFESSIONAL
1010	STAFF NURSE III	62.50	2	2	2	REGISTERED NURSES
6951	-PUBLIC HEALTH MICROBIOLOGIST	61.70	5	5	5	PROFESSIONAL
6950	-PUBLIC HEALTH MICROBIOLOGIST TRAINEE	58.70	1	1	1	PROFESSIONAL
5632	SENIOR OFFICE SYSTEMS ANALYST	61.70	1	1	1	PARA-PROF & TECH
6917	-SENIOR PUBLIC HEALTH NUTRITIONIST	60.00	2	2	2	PROFESSIONAL
6915	-PUBLIC HEALTH NUTRITIONIST	58.50	1	1	1	PROFESSIONAL
6914	-PUBLIC HEALTH NUTRITIONIST TRAINEE	56.50				PROFESSIONAL
0055	-ADMINISTRATIVE ASSISTANT I	59.20				PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	57.20	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.50	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	57.20	1	1	1	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.70	5	5	5	OFF TECH & CLER
0003	LEAD CLERK	52.70	1	1	1	OFF TECH & CLER
6925	ENVIRONMENTAL HEALTH ASSISTANT	52.20	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	52.20	10	10	10	OFF TECH & CLER
6946	PUBLIC HEALTH LABORATORY TECHNICIAN	51.20	2	2	2	PARA-PROF & TECH
0002	SPECIALIST CLERK	51.00	4	4	4	OFF TECH & CLER
6945	PUBLIC HEALTH LABORATORY ASSISTANT	50.20	1	1	1	PARA-PROF & TECH
0021	CLERK TYPIST II	50.00	39	39	39	OFF TECH & CLER
0011	CLERK II	49.70	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		254	254	254	
0000	TEMPORARY (FTE)		11.9	9.1 *	9.1 *	
	POSITION TOTAL		265.9	263.1	263.1	

BUDGET UNIT - 041500 - CALIFORNIA CHILDREN'S SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
6884	CLINIC MANAGER	67.80	1	1	1	MIDDLE MANAGEMENT
1316	-PHYSICAL THERAPIST IV	65.80	1	1	1	PROFESSIONAL
1314	-PHYSICAL THERAPIST III	64.50				PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	64.50				PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	63.20				PROFESSIONAL
1313	-PHYSICAL THERAPIST II	62.50	3	3	3	PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	61.20	3	3	3	PROFESSIONAL
1311	-PHYSICAL THERAPIST I	61.00				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	59.70				PROFESSIONAL
1310	-PHYSICAL THERAPIST ASSIST	57.60				PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
6865	-THERAPIST ASSISTANT-PHC	50.50	9	9	9	PARA-PROF & TECH
6971	PUBLIC HEALTH NURSE	63.30	2	3 *	3 *	REGISTERED NURSES
6534	SENIOR SOCIAL WORKER	57.70	1	1	1	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.70	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	3	4 *	4 *	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	4	5 *	5 *	OFF TECH & CLER
	ALLOCATED TOTAL		29	32	32	

BUDGET UNIT - 050101 - HUMAN SERVICES-ADMINISTRATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
6075	DIRECTOR OF HUMAN SERVICES	78.20	1	1	1	EXECUTIVE
3293	-CHILD PROTECTIVE SERV COUNSEL IV	72.50	2	2	2	CONFIDENTIAL
3292	-CHILD PROTECTIVE SERV COUNSEL III	69.50				CONFIDENTIAL
3291	-CHILD PROTECTIVE SERV COUNSEL II	65.50				CONFIDENTIAL
3290	-CHILD PROTECTIVE SERV COUNSEL I	61.50				CONFIDENTIAL
9055	CHILDRENS SERVICES ADMINSTRATOR	71.50	1	1	1	SENIOR MANAGEMENT
9054	INCOME MAINTENANCE ADMINISTRATOR	71.50	1	1	1	SENIOR MANAGEMENT
9053	FISCAL ADMINISTRATOR	71.50	1	1	1	SENIOR MANAGEMENT
6820	MANAGEMENT SERVICES ADMINISTRATOR	67.50	1	1	1	CONFIDENTIAL
6060	ADULT/CONTRACT SERVICES COORDINATOR	67.50	1	1	1	SENIOR MANAGEMENT
6526	CHILD WELFARE DIVISION CHIEF	66.70	2	2	2	MIDDLE MANAGEMENT
6302	BENEFITS RECOVERY COORDINATOR	66.20	1	1	1	MIDDLE MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	66.20	1	1	1	MIDDLE MANAGEMENT
6530	PROGRAM MANAGER	65.70	6	6	6	MIDDLE MANAGEMENT
6301	INVESTIGATOR II	64.70	3	3	3	SAF, INVEST & CUST
6551	TARGETED ASSISTANCE MANAGER	64.20	1	1	1	PARA-PROF & TECH
6525	CHILD WELFARE UNIT CHIEF	64.00	16	16	16	PROFESSIONAL
6300	INVESTIGATOR I	63.50	10	10	10	SAF, INVEST & CUST
4322	HUMAN SERVICES FACILITIES MANAGER	63.20	1	1	1	MIDDLE MANAGEMENT
6522	-SOCIAL SERVICE PRACTITIONER II	62.50	53	53	53	PROFESSIONAL
6539	-PROTECTIVE SERVICES SOCIAL WORKER III	61.50	17	17	17	PARA-PROF & TECH
6538	-PROTECTIVE SERVICES SOCIAL WORKER II	60.50	2	2	2	PARA-PROF & TECH
6521	-SOCIAL SERVICE PRACTITIONER I	60.50	7	7	7	PROFESSIONAL
6537	-PROTECTIVE SERVICES SOCIAL WORKER I	59.00	22	1 *	1 *	PARA-PROF & TECH
6534	-SENIOR SOCIAL WORKER	57.70		23 *	23 *	PARA-PROF & TECH
6801	-ADMINISTRATIVE ASSISTANT II	62.00	1	1	1	CONFIDENTIAL
6800	-ADMINISTRATIVE ASSISTANT I	59.20				CONFIDENTIAL
6528	PROGRAM ASSISTANT II	62.00	11	11	11	PARA-PROF & TECH
6540	SOCIAL SERVICE UNIT CHIEF	61.00	1	1	1	PARA-PROF & TECH
6061	ADULT SERVICE UNIT CHIEF	64.00	1	1	1	PROFESSIONAL
4302	CRAFTS WORKER III	60.20	1	1	1	TRADES, LABOR & INST
6299	INVESTIGATOR TRAINEE	59.70	5	5	5	SAF, INVEST & CUST
6527	PROGRAM ASSISTANT I	59.20	10	10	10	PARA-PROF & TECH
0008	CHIEF ACCOUNTING TECHNICIAN	59.00	1	1	1	MIDDLE MANAGEMENT
6535	ADULT PROTECTIVE SERVICES SOCIAL WKR	58.70	6	6	6	PARA-PROF & TECH
0163	SYSTEMS & PROCEDURES ANALYST I	58.70	1	1	1	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
6534	SENIOR SOCIAL WORKER	57.70	23	20 *	20 *	PARA-PROF & TECH
0234	ELIGIBILITY WORKER UNIT CHIEF	57.70	45	45	45	PARA-PROF & TECH
0107	STOREKEEPER II	56.70	1	1	1	TRADES, LABOR & INST
0033	SECRETARY	56.20	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	55.70	2	2	2	OFF TECH & CLER
0004	SENIOR CLERK	55.70	6	6	6	OFF TECH & CLER
4301	-CRAFTS WORKER II	55.20	1	1	1	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	53.20				TRADES, LABOR & INST
0153	DATA ENTRY OPERATOR III	54.50	1	1	1	OFF TECH & CLER
0232	-ELIGIBILITY WORKER II	53.70	278	278	278	PARA-PROF & TECH
0230	-ELIGIBILITY WORKER I	50.20	37	37	37	PARA-PROF & TECH
3407	LEAD TRANSPORTATION WORKER	54.00		1 *	1 *	SAF, INVEST & CUST
3405	TRANSPORTATION WORKER	53.00	4	3 *	3 *	SAF, INVEST & CUST
0142	OFFSET EQUIPMENT OPERATOR II	52.70	1	1	1	OFF TECH & CLER
0081	-COLLECTIONS CLERK II	52.70	4	4	4	OFF TECH & CLER
0080	-COLLECTIONS CLERK I	49.50	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.70	12	12	12	OFF TECH & CLER
0003	LEAD CLERK	52.70	5	5	5	OFF TECH & CLER
0023	LEGAL TYPIST	52.20	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	2	2	2	OFF TECH & CLER
0100	STOCK CLERK II	51.70	2	2	2	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.20	58	58	58	OFF TECH & CLER
0150	DATA ENTRY OPERATOR I	50.50	3	3	3	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	50.00	1	1	1	OFF TECH & CLER
0130	TELEPHONE OPERATOR	50.00	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	62	62	62	OFF TECH & CLER
0011	CLERK II	49.70	22	22	22	OFF TECH & CLER
6560	TEACHING & DEMONSTRATING HOMEMAKER	48.20	1	1	1	OFF TECH & CLER
0010	CLERK I	47.70	5	5	5	OFF TECH & CLER
	ALLOCATED TOTAL		770	769	769	
0000	TEMPORARY (FTE)		.4	.6 *	.6 *	
	POSITION TOTAL		770.4	769.6	769.6	

BUDGET UNIT - 053900 - MARY GRAHAM CHILDREN'S SHELTER

3422	SUPERINTENDENT DEP CHILDRENS HOME	67.70	1	1	1	SENIOR MANAGEMENT
3421	ASSISTANT SUPT. DEPEND. CHILDREN'S HM	63.00	1	1	1	MIDDLE MANAGEMENT
3433	GROUP COUNSELOR III-D.C.H.	60.00	2	2	2	SAF, INVEST & CUST
3432	GROUP COUNSELOR II-D.C.H.	57.70	5	5	5	SAF, INVEST & CUST
3431	-GROUP COUNSELOR I-D.C.H.	56.00	27	27	27	SAF, INVEST & CUST
3430	-GROUP COUNSELOR ASSISTANT-D.C.H.	52.70				SAF, INVEST & CUST
3428	-CHILD CARE ATTENDANT	49.20	3	3	3	PARA-PROF & TECH
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
4076	HOUSEKEEPING SERVICE WORKER	48.50	3	3	3	TRADES, LABOR & INST
	ALLOCATED TOTAL		44	44	44	
0000	TEMPORARY (FTE)		3.0	3.8 *	3.8 *	
	POSITION TOTAL		47.0	47.8	47.8	

BUDGET UNIT - 054101 - DEPARTMENT OF AGING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
6057	MSSP/LINKAGES UNIT CHIEF	64.00	1	1	1	PARA-PROF & TECH
6053	MSSP HEALTH PRACTITIONER	62.50	2	2	2	REGISTERED NURSES
6054	MSSP SUPERVISING COUNSELOR	61.50	1	1	1	PARA-PROF & TECH
6058	AGING PROGRAM ANALYST	61.00	1	1	1	PARA-PROF & TECH
6052	MSSP COUNSELOR	60.50	3	3	3	PARA-PROF & TECH
6014	WEATHERIZATION PROGRAM COORDINATOR	59.20	1	1	1	PARA-PROF & TECH
6031	OMBUDSMAN PROGRAM COORDINATOR	57.20	1	1	1	PARA-PROF & TECH
6005	COMMUNITY SERVICES COORDINATOR	59.20	1	1	1	PARA-PROF & TECH
0008	CHIEF ACCOUNTING TECHNICIAN	59.00	1	1	1	MIDDLE MANAGEMENT
6051	SCSP PROGRAM COORDINATOR	58.20	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	55.70	1	1	1	OFF TECH & CLER
4271	SENIOR WEATHERIZATION WORKER	55.20	3	3	3	TRADES, LABOR & INST
6056	LINKAGES CASE MANAGER	54.70	2	2	2	PARA-PROF & TECH
6050	SCSP EMPLOYMENT SPECIALIST	53.70	3	3	3	PARA-PROF & TECH
6015	ENERGY PROGRAM SPECIALIST	53.70	2	2	2	PARA-PROF & TECH
6007	COMMUNITY CENTER DIRECTOR	53.70	7	7	7	PARA-PROF & TECH
6003	RSVP PROJECT COORDINATOR	53.70	1	1	1	PARA-PROF & TECH
4270	WEATHERIZATION WORKER	53.20	2	2	2	TRADES, LABOR & INST
6020	COMMODITY PROGRAM COORDINATOR	52.70	1	1	1	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		42	42	42	
0000	TEMPORARY (FTE)		5.5	9.0 *	9.0 *	
	POSITION TOTAL		47.5	51.0	51.0	

BUDGET UNIT - 055600 - VETERANS SERVICE OFFICE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7130	VETERANS SERVICE OFFICER	64.20	1	1	1	EXECUTIVE
0251	-VETERANS SERVICE REPRESENTATIVE II	56.70	2	2	2	PARA-PROF & TECH
0250	-VETERANS SERVICE REPRESENTATIVE I	53.20				PARA-PROF & TECH
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	4	

POSITION BUDGET DETAIL

BUDGET UNIT - 061500 - COOPERATIVE EXTENSION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
5055	AGRICULTURAL FIELD & LAB TECH II	57.00	1	1	*	TRADES, LABOR & INST
0033	SECRETARY	56.20	1	1	*	OFF TECH & CLER
0003	LEAD CLERK	52.70	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	50.00	1	1	2 *	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	3	

BUDGET UNIT - 061501 - COOP EXT-PROJECT LINKAGES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		2.0	.0 *	.0 *	
	POSITION TOTAL		2.0	.0	.0	

BUDGET UNIT - 070300 - PARKS & RECREATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
9047	PARK SERVICES ADMINISTRATOR	65.70	1	1	1	SENIOR MANAGEMENT
9046	PARK OPERATIONS ADMINISTRATOR	65.70	1	1	1	SENIOR MANAGEMENT
4183	PARK PLANNER	59.50	1	1	1	TRADES, LABOR & INST
3482	PARK RANGER III	59.50	1	1	1	SAF, INVEST & CUST
4453	ZOO & INTERPRETIVE SERVICES MANAGER	59.20	1	1	1	TRADES, LABOR & INST
4455	ZOO CURATOR	57.70	1	1	1	PARA-PROF & TECH
4142	SENIOR PARK WORKER	56.70	3	3	3	TRADES, LABOR & INST
0033	SECRETARY	56.20	1	1	1	OFF TECH & CLER
4451	ZOO ATTENDANT II	54.70	1	1	1	TRADES, LABOR & INST
4140	LABOR CREW LEADER	54.70	1	1	1	TRADES, LABOR & INST
4135	PARK EQUIPMENT MECHANIC	54.70	2	2	2	TRADES, LABOR & INST
4450	ZOO ATTENDANT I	53.70	3	3	3	TRADES, LABOR & INST
4141	PARK WORKER	53.70	17	16 *	16 *	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		36	35	35	
0000	TEMPORARY (FTE)		6.6	6.6	6.6	
	POSITION TOTAL		42.6	41.6	41.6	

POSITION BUDGET DETAIL

BUDGET UNIT - 110000 - S J GENERAL HOSPITAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7015	DIRECTOR HEALTH CARE SERVICES	79.20	1	1	1	EXECUTIVE
9138	CHIEF DEPUTY DIR-SJGH	73.70	1	1	1	EXECUTIVE
9136	CHIEF DEPUTY DIR-HCS	73.70	1	1	1	EXECUTIVE
9137	CHIEF DEPUTY DIR-HCS FINANCE	73.20	1	1	1	SENIOR MANAGEMENT
1556	DIRECTOR OF PHARMACY-SJGH	71.10	1	1	1	MIDDLE MANAGEMENT
9140	SENIOR DEPUTY DIR-SJGH NURSING	70.70	1	1	1	SENIOR MANAGEMENT
9139	SENIOR DEPUTY DIR-SJGH CLINICAL	70.70	1	1	1	SENIOR MANAGEMENT
9142	-DEPUTY DIRECTOR II-SJGH	69.90	2	2	2	SENIOR MANAGEMENT
9143	-DEPUTY DIRECTOR I-SJGH	67.70	4	4	4	SENIOR MANAGEMENT
1554	PHARMACIST III-ASSISTANT DIRECTOR	69.80	1	1	1	PROFESSIONAL
1553	PHARMACIST III-CLINICIAN	69.80	1	1	1	PROFESSIONAL
7456	CHIEF RESIDENT DEPT SURGERY	69.50	1	1	1	PROFESSIONAL
1620	CHIEF CLINICAL PSYCHOLOGIST	69.20	1	1	1	MIDDLE MANAGEMENT
1127	-SENIOR PHYSICIAN ASSISTANT	69.00	2	2	2	PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	69.00	1	1	1	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	68.30	2	2	2	PROFESSIONAL
1106	-NURSE PRACTITIONER II	68.30	9	9	9	REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	67.50	9	9	9	PROFESSIONAL
1105	-NURSE PRACTITIONER I	67.50				REGISTERED NURSES
1552	-PHARMACIST II	68.80	9	9	9	PROFESSIONAL
1551	-PHARMACIST I	67.10	1	1	1	PROFESSIONAL
9141	DEPUTY DIRECTOR-SJGH NURSING	68.70	2	2	2	SENIOR MANAGEMENT
9148	DIRECTOR OF PLANNING & MARKETING-HCS	68.50	1	1	1	SENIOR MANAGEMENT
9060	HUMAN RESOURCES DIRECTOR-HCS	68.50	1	1	1	SENIOR MANAGEMENT
9031	DIRECTOR DATA PROCESSING-HCS	68.50	1	1	1	SENIOR MANAGEMENT
0260	DEPUTY FINANCE DIRECTOR-HCS	68.50	1	1	1	SENIOR MANAGEMENT
7420	-RESIDENT PHYSICIAN 4TH YR	68.00				PROFESSIONAL
7424	-RESIDENT PHYSICIAN 3RD YR	66.20	2	2	2	PROFESSIONAL
7426	-RESIDENT PHYSICIAN 2ND YR	64.20	14	14	14	PROFESSIONAL
7428	-RESIDENT PHYSICIAN 1ST YR	61.70	15	15	15	PROFESSIONAL
7615	-INTERN	59.20	20	20	20	PROFESSIONAL
7450	CHIEF RESIDENT DEPT MEDICINE	67.70	1	1	1	PROFESSIONAL
1033	EMERGENCY OUTPATIENT SERVICES COORD	67.70	1	1	1	MIDDLE MANAGEMENT
1670	HOSPITAL INSERVICE COORDINATOR	67.50	1	1	1	MIDDLE MANAGEMENT
1335	REHABILITATION COORDINATOR	67.40	1	1	1	MIDDLE MANAGEMENT
1672	CLINICAL EDUCATION COORDINATOR	66.50	1	1	1	MIDDLE MANAGEMENT
1212	ADMINISTRATIVE CLINICAL LAB TECH	67.00	1	1	1	MIDDLE MANAGEMENT
1098	CLINICAL NURSE SPECIALIST	67.00	4	4	4	REGISTERED NURSES
1030	NURSING DEPARTMENT MANAGER	67.00	17	17	17	MIDDLE MANAGEMENT
1136	PERINATAL SERVICE COORDINATOR	66.50	1	1	1	MIDDLE MANAGEMENT
4313	FACILITIES MANAGER-HCS	66.00	1	1	1	MIDDLE MANAGEMENT
1316	-PHYSICAL THERAPIST IV	65.80	1	1	1	PROFESSIONAL
1314	-PHYSICAL THERAPIST III	64.50	2	2	2	PROFESSIONAL
1313	-PHYSICAL THERAPIST II	62.50				PROFESSIONAL
1311	-PHYSICAL THERAPIST I	61.00				PROFESSIONAL

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
1310	-PHYSICAL THERAPIST ASSIST	57.60	2	2	2	PARA-PROF & TECH
7453	CHIEF RESIDENT DEPT FAMILY PRAC-PEDS	65.70	1	1	1	PROFESSIONAL
6804	-MANAGEMENT ANALYST III	65.70				MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	63.00	1	1	1	PARA-PROF & TECH
1515	DIRECTOR - MEDICAL SOCIAL SERVICE	65.70	1	1	1	MIDDLE MANAGEMENT
9030	EMERGENCY MEDICAL SERVICES COOR	65.50	1	1	1	MIDDLE MANAGEMENT
0061	HOSPITAL ACCOUNTING OFFICER	65.50	1	1	1	MIDDLE MANAGEMENT
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	65.00	32	32	32	REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	65.00	8	8	8	REGISTERED NURSES
1138	-INFECTION CONTROL COORDINATOR	64.50	1	1	1	REGISTERED NURSES
1015	-STAFF NURSE IV	63.80	60	60	60	REGISTERED NURSES
6964	-REGISTERED NURSE	62.50				REGISTERED NURSES
1010	-STAFF NURSE III	62.50	97	97	97	REGISTERED NURSES
1005	-STAFF NURSE II	61.80				REGISTERED NURSES
1000	-STAFF NURSE I	60.50	1	1	1	REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	57.20				PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	55.50				PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	55.50				PARA-PROF & TECH
1275	-SPECIAL PROCEDURES TECHNICIAN II	55.00	1	1	1	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	54.50				PARA-PROF & TECH
1274	-SPECIAL PROCEDURES TECHNICIAN I	54.00				PARA-PROF & TECH
1052	-SENIOR LICENSED VOCATIONAL NURSE	54.00	3	3	3	PARA-PROF & TECH
1201	-ORTHOPEDIC TECHNICIAN	53.50	2	2	2	PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	53.00	37	37	37	PARA-PROF & TECH
1049	-OPERATING ROOM TECHNICIAN	51.00	3	3	3	PARA-PROF & TECH
1053	-MEDICAL ASSISTANT	50.70	10	10	10	PARA-PROF & TECH
1050	-NURSING ASSISTANT	49.70	35	35	35	PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	47.70	34	34	34	PARA-PROF & TECH
1220	-CLINICAL MICROBIOLOGIST II	64.90	1	1	1	PROFESSIONAL
1219	-CLINICAL MICROBIOLOGIST I	61.70				PROFESSIONAL
1211	CLINICAL LAB TECHNOLOGIST III	64.90	4	4	4	PROFESSIONAL
1328	-SPEECH THERAPIST IV	64.50	1	1	1	PROFESSIONAL
1327	-SPEECH THERAPIST III	63.20	1	1	1	PROFESSIONAL
1325	-SPEECH THERAPIST II	61.20	1	1	1	PROFESSIONAL
1320	-SPEECH THERAPIST I	59.70	1	1	1	PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	64.50	1	1	1	PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	63.20	1	1	1	PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	61.20				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	59.70				PROFESSIONAL
1304	-OCCUPATIONAL THERAPY ASSISTANT	55.90	2	2	2	PARA-PROF & TECH
0179	SYSTEMS & PROGRAMMING ANALYST IV	63.70	1	1	1	PARA-PROF & TECH
1675	UTILIZATION REVIEW COORDINATOR	63.80	1	1	1	REGISTERED NURSES
4312	ASSISTANT FACILITIES MANAGER-HCS	63.70	1	1	1	TRADES, LABOR & INST
0164	SYSTEMS & PROCEDURES ANALYST II	63.70	1	1	1	PARA-PROF & TECH
1665	EMERGENCY MEDICAL SVC TRAINING OFF	63.20	1	1	1	PROFESSIONAL
0109	MATERIEL MANAGER	63.20	1	1	1	MIDDLE MANAGEMENT
0064	PATIENT REGISTRATION CHIEF	63.20	1	1	1	MIDDLE MANAGEMENT
0062	MANAGER OF ADM & UTILIZATION REVIEW	63.20	1	1	1	MIDDLE MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0047	ACCOUNTANT AUDITOR III	63.20	2	2	2	PARA-PROF & TECH
0305	-PERSONNEL ANALYST II	63.00				CONFIDENTIAL
0300	-PERSONNEL ANALYST I	58.00	1	1	1	CONFIDENTIAL
1177	DIRECTOR OF RESPIRATORY CARE	62.70	1	1	1	MIDDLE MANAGEMENT
1266	DIRECTOR OF DIAGNOSTIC IMAGING	62.60	1	1	1	MIDDLE MANAGEMENT
1525	-CLINICAL SOCIAL WORKER II	62.50	1	1	1	PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	60.50	5	5	5	PROFESSIONAL
1284	CHIEF CLINICAL DIETITIAN	62.50	1	1	1	PROFESSIONAL
0307	RECRUITMENT & STAFF DVLP ASST-HCS	62.00	1	1	1	CONFIDENTIAL
0067	BUSINESS OFFICE MANAGER	62.00	1	1	1	MIDDLE MANAGEMENT
1210	-CLINICAL LAB TECHNOLOGIST II	61.90	15	15	15	PROFESSIONAL
1205	-CLINICAL LAB TECHNOLOGIST I	59.90	1	1	1	PROFESSIONAL
1164	BIOMEDICAL EQUIPMENT TECHNICIAN III	61.80	5	5	5	PARA-PROF & TECH
4160	OFFICE BUILDING ENGINEER	61.70	2	2	2	TRADES, LABOR & INST
1264	RADIOLOGIC TECH EDUCATIONAL COORD	61.60	1	1	1	PARA-PROF & TECH
1400	QUALITY ASSURANCE COORDINATOR	61.50	1	1	1	PROFESSIONAL
4320	ELECTRICIAN	61.20	2	2	2	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	61.20	1	1	1	TRADES, LABOR & INST
1176	RESPIRATORY THERAPIST II	61.00	3	3	3	PARA-PROF & TECH
0170	DATA PROCESSING OPERATIONS MGR-HCS	61.00	1	1	1	OFF TECH & CLER
0108	ASSISTANT MATERIEL MANAGER	60.70	1	1	1	TRADES, LABOR & INST
0046	ACCOUNTANT AUDITOR II	60.70	1	1	1	PARA-PROF & TECH
1262	SENIOR RADIOLOGIC TECHNOLOGIST	60.40	1	1	1	PARA-PROF & TECH
4302	CRAFTS WORKER III	60.20	10	10	10	TRADES, LABOR & INST
1283	-CLINICAL DIETITIAN II	60.00	3	3	5	PROFESSIONAL
1282	-CLINICAL DIETITIAN I	58.50				PROFESSIONAL
1141	SENIOR RENAL DIALYSIS TECHNICIAN	59.50	1	1	1	PARA-PROF & TECH
1263	RADIOLOGIC TECHNOLOGIST INSTRUCTOR	59.40	1	1	1	PARA-PROF & TECH
1411	ASSISTANT MEDICAL RECORDS ADMIN	59.20	1	1	1	PARA-PROF & TECH
1175	RESPIRATORY THERAPIST I	59.00	9	9	9	PARA-PROF & TECH
1145	PULMONARY FUNCTION TECHNOLOGIST	59.00	1	1	1	PARA-PROF & TECH
1271	ULTRA SOUND TECHNOLOGIST	58.90	2	2	2	PARA-PROF & TECH
1270	NUCLEAR MEDICINE TECHNOLOGIST	58.90	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	58.50	1	1	1	PARA-PROF & TECH
4070	HOUSEKEEPING DIRECTOR	58.50	1	1	1	MIDDLE MANAGEMENT
4009	FOOD SERVICE DIRECTOR	58.50	1	1	1	MIDDLE MANAGEMENT
1686	COMMUNITY RELATIONS COORDINATOR	58.50	1	1	1	MIDDLE MANAGEMENT
1140	RENAL DIALYSIS TECHNICIAN	58.00	1	1	1	PARA-PROF & TECH
6534	-SENIOR SOCIAL WORKER	57.70	2	2	2	PARA-PROF & TECH
6531	-SOCIAL WORKER	54.70				PARA-PROF & TECH
1171	-RESPIRATORY THERAPY TECHNICIAN II	57.50	7	7	7	PARA-PROF & TECH
1170	-RESPIRATORY THERAPY TECHNICIAN I	53.70				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	53.00				PARA-PROF & TECH
1261	-RADIOLOGIC TECHNOLOGIST II	57.40	8	8	8	PARA-PROF & TECH
1260	-RADIOLOGIC TECHNOLOGIST I	56.40	3	3	3	PARA-PROF & TECH
4155	STATIONARY ENGINEER	57.20	5	5	5	TRADES, LABOR & INST
1685	ASSISTANT COMMUNITY RELATIONS COORD	57.00	1	1	1	PARA-PROF & TECH
0107	STOREKEEPER II	56.70	1	1	1	TRADES, LABOR & INST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0127	HEALTH CARE SECRETARY	56.20	1	1	1	CONFIDENTIAL
1407	MEDICAL RECORDS TECHNICIAN II	55.70	2	2	2	OFF TECH & CLER
0285	PERSONNEL TECHNICIAN	55.70	3	3	3	CONFIDENTIAL
0007	ACCOUNTING TECHNICIAN II	55.70	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	55.70	3	3	3	OFF TECH & CLER
0084	COLLECTIONS SUPERVISOR	55.30	1	1	1	OFF TECH & CLER
4069	ASSISTANT HOUSEKEEPING DIRECTOR	55.20	1	1	1	TRADES, LABOR & INST
4068	LAUNDRY DIRECTOR	55.20	1	1	1	MIDDLE MANAGEMENT
4008	FOOD SERVICE ASSISTANT DIRECTOR	55.20	2	2	2	TRADES, LABOR & INST
1573	PHARMACEUTICAL INVENTORY TECHNICIAN	55.20	1	1	1	PARA-PROF & TECH
0238	LEAD PATIENT SERVICES REPRESENTATIVE	55.20	1	1	1	PARA-PROF & TECH
0122	MEDICAL TRANSCRIBER II	55.20	1	1	1	OFF TECH & CLER
5612	DATA TECHNICIAN II	54.50	3	3	3	OFF TECH & CLER
1571	SENIOR PHARMACY TECHNICIAN	54.20	1	1	1	PARA-PROF & TECH
0105	STOREKEEPER I	54.20	3	3	3	TRADES, LABOR & INST
1200	MEDICAL TECHNICIAN	54.00	2	2	2	PARA-PROF & TECH
4141	PARK WORKER	53.70	2	2	2	TRADES, LABOR & INST
1406	MEDICAL RECORDS TECHNICIAN I	53.70	2	2	2	OFF TECH & CLER
0237	PATIENT SERVICES REP	53.70	7	7	7	PARA-PROF & TECH
4025	BAKER	50.10	1	1	1	TRADES, LABOR & INST
4007	FOOD SERVICE SUPERVISOR	53.20	4	4	4	TRADES, LABOR & INST
0121	-MEDICAL TRANSCRIBER I	53.20	9	9	9	OFF TECH & CLER
0120	-MEDICAL TRANSCRIBER TRAINEE	50.20				OFF TECH & CLER
0018	CLERK LIBRARIAN	53.00	1	1	1	OFF TECH & CLER
0126	SENIOR HEALTH CARE TYPIST	52.70	2	2	2	OFF TECH & CLER
0081	COLLECTIONS CLERK II	52.70	4	4	4	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	52.70	2	2	2	OFF TECH & CLER
0003	LEAD CLERK	50.00	10	10	10	OFF TECH & CLER
5611	DATA TECHNICIAN I	52.50	6	6	6	OFF TECH & CLER
0125	HEALTH CARE TYPIST	52.20	5	5	5	OFF TECH & CLER
0022	CLERK TYPIST III	52.20	7	7	7	OFF TECH & CLER
1570	-PHARMACY TECHNICIAN	51.70	5	5	5	PARA-PROF & TECH
1569	-PHARMACY TECHNICIAN TRAINEE	50.70	1	1	1	PARA-PROF & TECH
0100	STOCK CLERK II	51.70	3	3	3	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	51.50	5	5	5	TRADES, LABOR & INST
4066	LEAD LAUNDRY WORKER	51.50	1	1	1	TRADES, LABOR & INST
1276	LABORATORY ASSISTANT II	50.20	4	4	4	PARA-PROF & TECH
0172	CASHIER CLERK	51.00	3	3	3	OFF TECH & CLER
0019	DEPARTMENTAL PAYROLL CLERK	51.00	4	4	4	OFF TECH & CLER
0014	PATIENT REGISTRATION CLERK	50.00	25	25	25	OFF TECH & CLER
0002	SPECIALIST CLERK	50.00	36	36	36	OFF TECH & CLER
1035	DARKROOM TECHNICIAN	50.70	1	1	1	PARA-PROF & TECH
1301	REHABILITATION THERAPY ASSISTANT	50.50	8	8	8	PARA-PROF & TECH
1277	LABORATORY ASSISTANT I	50.20	8	8	8	PARA-PROF & TECH
4006	-FOOD SERVICE WORKER III	50.10	5	5	5	TRADES, LABOR & INST
4005	-FOOD SERVICE WORKER II	48.20	14	14	14	TRADES, LABOR & INST
4004	-FOOD SERVICE WORKER I	46.70	15	15	15	TRADES, LABOR & INST
0130	TELEPHONE OPERATOR	50.00	6	6	6	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0021	CLERK TYPIST II	50.00	27	27	27	OFF TECH & CLER
0016	HOSPITAL UNIT CLERK	49.70	41	41	41	OFF TECH & CLER
0011	CLERK II	49.70	16	16	16	OFF TECH & CLER
1290	DENTAL ASSISTANT	49.20	1	1	1	PARA-PROF & TECH
1045	HOSPITAL ATTENDANT	48.70	9	9	9	PARA-PROF & TECH
0143	MAIL CLERK	48.70	1	1	1	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	48.50	53	53	53	TRADES, LABOR & INST
0010	CLERK I	47.70	2	2	2	OFF TECH & CLER
4075	SEAMSTRESS	47.20	1	1	1	TRADES, LABOR & INST
4059	LAUNDRY WORKER	46.70	9	9	9	TRADES, LABOR & INST
	ALLOCATED TOTAL		994	994	994	
0000	TEMPORARY (FTE)		198.7	237.0 *	237.0 *	
	POSITION TOTAL		1,192.7	1,231.0	1,231.0	

BUDGET UNIT - 120000 - STOCKTON METROPOLITAN AIRPORT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
7070	AIRPORT MANAGER	71.50	1	1	1	EXECUTIVE
3553	CHIEF AIRPORT OPERATIONS OFFICER	63.20	1	1	1	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	62.00	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	59.20				PARA-PROF & TECH
4302	CRAFTS WORKER III	60.20	2	2	2	TRADES, LABOR & INST
3550	-AIRPORT OPERATIONS DEPUTY II (P/R)	58.20	4	1 *	1 *	SAF, INVEST & CUST
3549	-AIRPORT OPERATIONS DEPUTY I (P/R)	52.70				SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	55.70	1	1	1	OFF TECH & CLER
3548	AIRPORT GROUNDS WORKER	54.50	1	1	1	TRADES, LABOR & INST
0032	CLERK STENOGRAPHER III	54.20	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		12	9	9	

BUDGET UNIT - 130000 - MOTOR POOL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
4245	FLEET MANAGER	66.50	1	1	1	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	62.00	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	59.20				PARA-PROF & TECH
4327	AUTOMOTIVE MAINTENANCE FOREMAN	60.70	1	1	1	TRADES, LABOR & INST
4330	LEAD MECHANIC	59.20	1	1	1	TRADES, LABOR & INST
4325	AUTOMOTIVE MECHANIC	58.30	9	9	9	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	53.70	4	4	4	TRADES, LABOR & INST
4204	MOTOR POOL DISPATCHER	52.00	1	1	1	TRADES, LABOR & INST
4205	EQUIPMENT SERVICE WORKER I	51.70	3	3	3	TRADES, LABOR & INST
0002	SPECIALIST CLERK	51.00	2	2	2	OFF TECH & CLER
4203	GARAGE ATTENDANT	49.70	1	1	1	TRADES, LABOR & INST
	ALLOCATED TOTAL		24	24	24	

BUDGET UNIT - 140000 - SOLID WASTE MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
2151	INTEGRATED WASTE MANAGER	71.00	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	70.00	1	1	1	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	67.80				PROFESSIONAL
2051	-ASSISTANT ENGINEER	64.50	1	1	1	PROFESSIONAL
2031	-JUNIOR ENGINEER	61.00	2	2	2	PROFESSIONAL
4248	SOLID WASTE OPERATIONS MANAGER	66.00	1	1	1	MIDDLE MANAGEMENT
6804	MANAGEMENT ANALYST III	65.70	2	2	2	MIDDLE MANAGEMENT
4249	SOLID WASTE FOREMAN	63.20	2	2	2	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	63.00	2	2	2	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	58.00				PARA-PROF & TECH
4441	SENIOR TRANSFER TRUCK DRIVER	60.70	1	1	1	TRADES, LABOR & INST
4227	EQUIPMENT OPERATOR FOREMAN	60.70	3	3	3	TRADES, LABOR & INST
4440	TRANSFER TRUCK DRIVER	59.20	6	6	6	TRADES, LABOR & INST
4247	MATERIALS RECOVERY FACILITIES SUPERV	59.20	4	4	4	TRADES, LABOR & INST
4225	-EQUIPMENT OPERATOR II	59.20	7	7	7	TRADES, LABOR & INST
4220	-EQUIPMENT OPERATOR I	57.20	2	2	2	TRADES, LABOR & INST
0045	ACCOUNTANT AUDITOR I	57.20	1	1	1	PARA-PROF & TECH
4433	SENIOR REFUSE WORKER	56.20	2	2	2	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	53.70	1	1	1	TRADES, LABOR & INST
4432	REFUSE WORKER III	53.20	4	4	4	TRADES, LABOR & INST
4431	REFUSE WORKER II	51.00	11	11	11	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	52.70	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	51.00	2	2	2	OFF TECH & CLER
4430	REFUSE WORKER I	48.70	2	2	2	TRADES, LABOR & INST
	ALLOCATED TOTAL		59	59	59	
0000	TEMPORARY (FTE)		3.0	3.0	3.0	
	POSITION TOTAL		62.0	62.0	62.0	

BUDGET UNIT - 260000 - CENTRAL TELEPHONE ISF

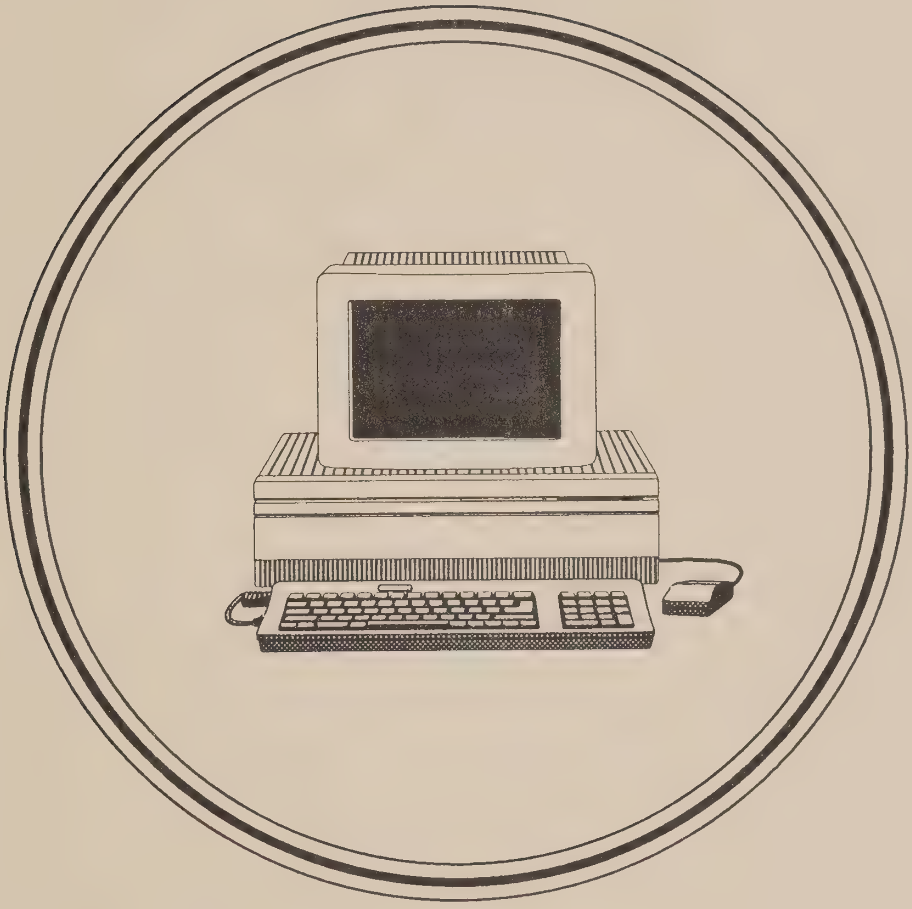
CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996	REPRESENTATION UNIT
0350	COMMUNICATIONS OFFICER	67.50	1	1	1	CONFIDENTIAL
4290	TELEPHONE TECHNICIAN	62.50	4	4	4	TRADES, LABOR & INST
5632	SENIOR OFFICE SYSTEMS ANALYST	61.70	2	2	2	PARA-PROF & TECH
0002	SPECIALIST CLERK	51.00	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		8	8	8	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

POSITION BUDGET DETAIL

SERVICE CLASSIFICATION	APPROVED JUNE 1995	REQUESTED 1995-1996	RECOMMENDED 1995-1996
0001-6999 CLASSIFIED SERVICE	4,733	4,779	4,731
7000-7199 APPOINTED DEPT HEADS	13	13	13
7200-7299 ELECTED OFFICIALS	40	40	40
7300-7399 BOARD & COMMISSIONS			
7400-7499 FULL TIME MEDICAL	34	34	34
7500-7599 PART TIME MEDICAL			
7600-7699 STUDENT & APPRENTICESHIP	20	20	20
9000-9999 MISCELLANEOUS CLASSES	115	127	127
ALLOCATED TOTALS	4,955	5,013	4,965
0000 TEMPORARY (FTE)	555.3	642.0	629.9
POSITION TOTALS	5,510.3	5,655.0	5,594.9

Equipment Budget Detail



COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1995-1996

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 010900 - INFORMATION SYSTEMS DIVISION						
1001	UPS BATTERIES		500	1,000	500	1,000
3001	STANDARD EQUIPMENT & UPGRADES		742	742	742	742
3003	STANDARD SOFTWARE & UPGRADES		450	450	450	450
3101	NON-STD EQUIPMENT & UPGRADES		650	650	650	650
3103	NON-STD SOFTWARE & UPGRADES		700	700	700	700
3107	NON-STD NETWORK SOFTWARE		7,500	7,500	7,500	7,500
		TOTAL		11,042		11,042
BUDGET UNIT - 011000 - TREASURER-TAX COLLECTOR						
3002	STANDARD PRINTERS & UPGRADES		1	3,800	1	3,800
3006	STANDARD NETWORK HARDWARE		1	185,500	1	185,500
		TOTAL		189,300		189,300
BUDGET UNIT - 011100 - ASSESSOR						
1001	OPEN SHELVING		7	3,500	7	3,500
		TOTAL		3,500		3,500
BUDGET UNIT - 011600 - REVENUE & RECOVERY						
3002	STANDARD PRINTERS & UPGRADES		14	8,218	14	8,218
		TOTAL		8,218		8,218
BUDGET UNIT - 020200 - DISTRICT ATTORNEY						
1001	OFFICE CHAIRS		20	9,520	20	9,520
3001	STANDARD EQUIPMENT & UPGRADES		1	4,020	1	4,020
3002	STANDARD PRINTERS & UPGRADES		4	2,500	4	2,500
3006	STANDARD NETWORK HARDWARE		25	5,000	25	5,000
		TOTAL		21,040		21,040
BUDGET UNIT - 020209 - DIST ATTY-CHILD ABDUCTION UNIT						
1001	REPLACEMENT CHAIR		4	2,000	4	2,000
3006	STANDARD NETWORK HARDWARE		10	3,000	10	3,000
		TOTAL		5,000		5,000

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 020212 - D A-AUTO INSURANCE FRAUD PROSECUTION						
3101	NON-STD EQUIPMENT & UPGRADES		3	1,200	3	1,200
		TOTAL		1,200		1,200
BUDGET UNIT - 020213 - ANTI-DRUG ABUSE ENFORCEMENT PROGRAM						
3001	STANDARD EQUIPMENT & UPGRADES		7	3,486	7	3,486
		TOTAL		3,486		3,486
BUDGET UNIT - 020215 - SPOUSAL ABUSE PROSECUTION PROGRAM						
1001	STANDARD NETWORK HARDWARE		3	1,050	3	1,050
3006	STANDARD NETWORK HARDWARE		10	3,950	10	3,950
		TOTAL		5,000		5,000
BUDGET UNIT - 020216 - DA-WORKERS COMP INS FRAUD PROSECTION						
1001	CHAIRS		2	900	2	900
3001	STANDARD EQUIPMENT & UPGRADES		5	2,100	5	2,100
		TOTAL		3,000		3,000
BUDGET UNIT - 020301 - DA-FAMILY SUPPORT						
1001	OFFICE FURNISHINGS-NEW BUILDING		100	250,000	100	250,000
1002	SYSTEMS FURNITURE-NEW EMPLOYEES (EXISTIN		24	91,200	24	91,200
1003	7 TIER FILING CABINETS-CASE FILE GROWTH		1	76,203	1	76,203
1004	SECURITY VIDEO MONITORS/SYSTEM		4	9,600	4	9,600
1005	METAL DETECTOR SECURITY SYSTEM		1	4,500	1	4,500
1006	SECURITY CARD SCANNER SYSTEM-BLDG ENTRAN		1	3,500	1	3,500
1007	SECURITY GLASS/ENHANCEMENTS-INTERVIEW RO		1	21,000	1	21,000
1008	REPLACEMENT CARPETING-EXISTING BLDG.		1	15,000	1	15,000
3101	NON-STD EQUIPMENT & UPGRADES		30	76,200	30	76,200
3102	NON-STD PRINTERS & UPGRADES		4	16,000	4	16,000
3104	NON-STD OPTICAL SCANNERS		1	1,500	1	1,500
3106	NON-STD NETWORK HARDWARE		1	3,500	1	3,500
3108	NON-STD DATA COMM HARDWARE & MODEMS		11	2,750	11	2,750
		TOTAL		570,953		570,953
BUDGET UNIT - 021200 - PRETRIAL SERVICES						
1001	CELLULAR PHONES		4	1,300		
1002	VCR		1	400		
1003	EXECUTIVE CHAIRS		3	1,950		

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
1004	DESK		1	550		
1005	HIGH SPEED FAX MACHINE		1	2,500		
		TOTAL		6,700		
BUDGET UNIT - 021622 - SHERIFF - COMMUNICATIONS						
1001	VOICE RECORDING TAPES		100	11,200	100	11,200
1002	STAFF CHAIR		2	400	2	400
		TOTAL		11,600		11,600
BUDGET UNIT - 021626 - SHERIFF - DETECTIVES						
3001	STANDARD EQUIPMENT & UPGRADES		4	3,020	4	3,020
		TOTAL		3,020		3,020
BUDGET UNIT - 021628 - SHERIFF - RECORDS/EVIDENCE						
1005	VIDEO CAMCORDER		2	2,000	2	2,000
1006	DUAL AUDIO CASSETTE RECORDER		1	300	1	300
1008	ELECTRONIC DATE STAMP MACHINE		2	900	2	900
1010	CHAIRS W/ARMS		2	600	2	600
3002	STANDARD PRINTERS & UPGRADES		4	9,400	4	9,400
		TOTAL		13,200		13,200
BUDGET UNIT - 021630 - SHERIFF - COURT SERVICES						
3002	STANDARD PRINTERS & UPGRADES		1	1,900	1	1,900
		TOTAL		1,900		1,900
BUDGET UNIT - 021635 - SHERIFF - CIVIL						
3101	NON-STD EQUIPMENT & UPGRADES		1	1,475	1	1,475
		TOTAL		1,475		1,475
BUDGET UNIT - 021645 - SHERIFF - ADMIN/SUPPORT SERVICES						
3106	NON-STD NETWORK HARDWARE		1	10,000	1	10,000
		TOTAL		10,000		10,000

LINE NO	DESCRIPTION		----REQUESTED----- UNITS	AMOUNT	---RECOMMENDED---- UNITS	AMOUNT
BUDGET UNIT - 022600 - SHERIFF - CUSTODY						
1001	FIRE SAFETY SUIT		9	9,423	9	9,423
1002	AIR PACK		3	3,000	3	3,000
1003	MULTISHOT LAUNCHER		1	1,401	1	1,401
1004	WASHING MACHINE		4	1,760	4	1,760
1005	CLOTHES DRYER		2	700	2	700
1006	VACUUM CLEANER (REPLACEMENT)		4	2,092	4	2,092
1007	FAX MACHINE		1	900	1	900
1008	STOOL (REPLACEMENT)		5	2,635	5	2,635
1009	ELECTRIC CART		1	5,979	1	5,979
1010	LASER PRINTER		1	2,142	1	2,142
1011	PRESSURE WASHER		1	1,719	1	1,719
1012	VIDEO CAMERA		1	1,400	1	1,400
2001	PORTABLE RADIO		8	12,800	8	12,800
3103	NON-STD SOFTWARE & UPGRADES		3	3,000	3	3,000
3203	STANDARD DATA COMMUNICATION HARDWARE		1	1,515	1	1,515
		TOTAL		50,466		50,466
BUDGET UNIT - 022620 - SHERIFF - WORK PROGRAMS						
1001	OFFICE PARTITIONS		1	2,050	1	2,050
3101	NON-STD EQUIPMENT & UPGRADES		1	1,000	1	1,000
		TOTAL		3,050		3,050
BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION						
3001	STANDARD EQUIPMENT & UPGRADES		1	3,942	1	3,942
3003	STANDARD SOFTWARE & UPGRADES		1	500	1	500
		TOTAL		4,442		4,442
BUDGET UNIT - 022800 - JUVENILE HALL						
1001	COLOR TV W/REMOTE		2	602	2	602
1002	VCR		2	408	2	408
1003	TYPEWRITER		1	1,014	1	1,014
		TOTAL		2,024		2,024
BUDGET UNIT - 025700 - PUBLIC ADMINISTRATOR						
3001	STANDARD EQUIPMENT & UPGRADES		1	8,000	1	8,000
		TOTAL		8,000		8,000

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED----- UNITS	AMOUNT	---RECOMMENDED---- UNITS	AMOUNT
BUDGET UNIT - 026000 - EMERGENCY SERVICES					
3001	STANDARD EQUIPMENT & UPGRADES	1	4,900	1	4,900
3003	STANDARD SOFTWARE & UPGRADES	1	2,591	1	2,591
	TOTAL		7,491		7,491
BUDGET UNIT - 027500 - SUPERIOR COURTS					
3101	NON-STD EQUIPMENT & UPGRADES	1	10,000	1	10,000
3102	NON-STD PRINTERS & UPGRADES	1	700	1	700
3107	NON-STD NETWORK SOFTWARE	1	2,500	1	2,500
	TOTAL		13,200		13,200
BUDGET UNIT - 027600 - STOCKTON MUNICIPAL COURT					
3001	STANDARD EQUIPMENT & UPGRADES	1	139,000	1	139,000
3002	STANDARD PRINTERS & UPGRADES	1	3,400	1	3,400
3003	STANDARD SOFTWARE & UPGRADES	650	650	650	650
3007	STANDARD NETWORK SOFTWARE	1	3,000	1	3,000
3008	STANDARD DATA COMM HARDWARE & MODEMS	1	1,200	1	1,200
	TOTAL		147,250		147,250
BUDGET UNIT - 027700 - LODI MUNICIPAL COURT					
1001	OPTICAL IMAGING SYSTEM	1	38,000	1	38,000
3002	STANDARD PRINTERS & UPGRADES	600	600	600	600
3003	STANDARD SOFTWARE & UPGRADES	431	431	431	431
	TOTAL		39,031		39,031
BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION					
1001	AUTO FEEDER - COPY MACHINE	1	775	1	775
3101	NON-STD EQUIPMENT & UPGRADES	1	3,188	1	3,188
3102	NON-STD PRINTERS & UPGRADES	1	2,865	1	2,865
3103	NON-STD SOFTWARE & UPGRADES	1	5,000	1	5,000
	TOTAL		11,828		11,828
BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING					
3101	NON-STD EQUIPMENT & UPGRADES	1	31,900	1	31,900
3103	NON-STD SOFTWARE & UPGRADES	1	6,300	1	6,300
	TOTAL		38,200		38,200

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 030104 - PUBLIC WORKS-EQUIPMENT MAINT						
1001	FLOOR JACK - 4 TON		1	1,100	1	1,100
1002	IMPACT GUN		1	617	1	617
1003	"C" PRESS KIT		1	1,563	1	1,563
3101	NON-STD EQUIPMENT & UPGRADES		1	3,050	1	3,050
		TOTAL		6,330		6,330
BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINT						
1001	STRIPER CONVERSION		2	75,000	2	75,000
1002	CHAIN SAW		3	1,050	3	1,050
1003	ROOT CUTTER		1	1,200	1	1,200
1004	OUTBOARD MOTOR		1	1,800	1	1,800
1005	AIR KNIFE		1	1,650	1	1,650
1006	MOWER HEAD		1	4,300	1	4,300
1007	PAVEMENT MILLING MACHINE		1	134,300	1	134,300
1008	10-12 TON VIB DRUM ROLLER		1	93,000	1	93,000
1009	TANDEM ROLLER		1	17,000	1	17,000
1010	HYDRAULIC PALLET TRUCK		1	700	1	700
		TOTAL		330,000		330,000
BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES						
1001	ERGONOMIC CHAIR		1	485	1	485
1002	TYPEWRITER (REPLACEMENT)		1	162	1	162
1003	BOOKCASE		1	350	1	350
1004	FILE CABINET		1	450	1	450
3001	STANDARD EQUIPMENT & UPGRADES		1	3,300	1	3,300
3101	NON-STD EQUIPMENT & UPGRADES		3	999	3	999
		TOTAL		5,746		5,746
BUDGET UNIT - 039500 - PUBLIC TRANSPORTATION						
1001	LIFT EQUPPED 18-PASSENGER BUS		1	64,350	1	64,350
1002	MATERIALS BUILDING IMPROVEMENT/MAINTENAN		1	2,500	1	2,500
3101	NON-STD EQUIPMENT & UPGRADES		2	7,600	2	7,600
3102	NON-STD PRINTERS & UPGRADES		2	2,500	2	2,500
3103	NON-STD SOFTWARE & UPGRADES		5	2,050	5	2,050
		TOTAL		79,000		79,000
BUDGET UNIT - 039501 - RAIL SERVICES						
1001	COMPUTER WORK STATIONS		2	700	2	700
1002	4-DRAWER LEGAL FILE CABINET		2	700	2	700

		----REQUESTED-----		---RECOMMENDED----	
LINE NO	DESCRIPTION	UNITS	AMOUNT	UNITS	AMOUNT
1003	DESK	2	1,100	2	1,100
1004	4-SHELF BOOKCASE	2	650	2	650
1005	SECRETARIAL SWIVEL CHAIR	2	1,000	2	1,000
1006	5' LAYOUT TABLE	2	900	2	900
1007	SHELVING	1	800	1	800
3101	NON-STD EQUIPMENT & UPGRADES	1	12,500	1	12,500
3103	NON-STD SOFTWARE & UPGRADES	1	1,100	1	1,100
	TOTAL		19,450		19,450

BUDGET UNIT - 041000 - PUBLIC HEALTH

LINE NO	DESCRIPTION	UNITS	AMOUNT	UNITS	AMOUNT
1001	COPIER	1	2,000	1	2,000
1002	FAX MACHINE	1	800	1	800
1003	CABINET - 4 SHELF, LOCKING	4	784	4	784
1004	SLIDE PROJECTOR	1	774	1	774
1005	TV/VCR MONITOR	1	600	1	600
1006	UTILITY VEHICLE - 4 WHEEL DRIVE	1	18,000	1	18,000
1007	LANDFILL GAS DETECTOR & SUPPORT EQUIPMEN	1	4,000	1	4,000
1008	CHAIRS - OFFICE/EXECUTIVE	8	4,400	8	4,400
1009	BOOKCASE	2	600	2	600
1010	CABINETS - 4-DRAWER, FILE	5	1,350	5	1,350
1011	CABINETS - DATA	6	2,340	6	2,340
1012	DATA CABINET BASE	1	80	1	80
1013	LENS - MICROSCOPE	1	600	1	600
1014	CABINET - STORAGE, LOCKED	1	350	1	350
1015	ROOM PARTITIONS	10	2,500	10	2,500
1016	STATURE MEASURING BOARD	3	450	3	450
1017	CHAIRS - STACKABLE	20	1,400	20	1,400
1018	CHAIRS - ERGONOMIC	4	1,400	4	1,400
1019	MODULAR FURNITURE	1	5,000	1	5,000
1020	DESK - OFFICE	3	1,200	3	1,200
1021	CABINET - FILING, LOCKING	2	750	2	750
1022	LOCKERS - INDIVIDUAL	30	510	30	510
1023	SCALE - FLOOR MODEL	1	350	1	350
1024	BOOKCASES	2	550	2	550
1025	TELECONFERENCE MACHINE	1	1,500	1	1,500
1026	REFRIGERATOR	1	2,950	1	2,950
3001	STANDARD EQUIPMENT & UPGRADES	1	26,350	1	26,350
	TOTAL		81,588		81,588

BUDGET UNIT - 041500 - CALIFORNIA CHILDREN'S SERVICES

LINE NO	DESCRIPTION	UNITS	AMOUNT	UNITS	AMOUNT
1001	TYPEWRITERS	4	2,000	4	2,000
	TOTAL		2,000		2,000

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 050101 - HUMAN SERVICES-ADMINISTRATION						
1001	VEHICLES		4	61,920	4	61,920
2001	RADIO SYSTEM		1	22,000	1	22,000
3001	STANDARD EQUIPMENT & UPGRADES		6	12,018	6	12,018
		TOTAL		95,938		95,938
BUDGET UNIT - 053900 - MARY GRAHAM CHILDREN'S SHELTER						
1001	CLOTHES DRYER		1	365	1	365
1002	40' DROP BOX/BIN		1	2,581	1	2,581
1003	OFFICE CHAIR		3	513	3	513
1004	SMALL DESK		1	274	1	274
1005	63" DINING TABLE		1	314	1	314
1006	WOOD DINING CHAIR		6	876	6	876
1007	PLASTIC DINING CHAIR		14	532	14	532
		TOTAL		5,455		5,455
BUDGET UNIT - 070300 - PARKS & RECREATION						
1001	UTILITY VEHICLE		2	22,000		
1002	UTILITY VEHICLE WITH ATTACHMENT		1	26,000		
1003	TRACTOR LOADER		1	35,000		
1004	WEEDEATERS		2	1,000		
1005	BACKPACK BLOWERS		2	900		
1006	SODCUTTER		1	3,200		
1007	RIDING MOWER		1	67,000		
1008	DUMP TRUCK		1	45,000		
1009	BUS		1	75,000		
1010	BACKHOE ATTACHMENT		1	15,000		
1011	WIRE FAULT AND LINE FINDER		1	2,000		
1012	EDGERS		3	1,500		
1013	ROTOTILLER		1	1,000		
1014	AIR COMPRESSOR		1	3,500		
1015	WATER PUMP		1	2,000		
1016	EQUIPMENT TRAILER		1	7,500		
1017	FLOOR BUFFER		1	3,500		
1018	PLAY EQUIPMENT		1	50,000		
		TOTAL		361,100		
BUDGET UNIT - 110000 - S J GENERAL HOSPITAL						
1001	FIXED ASSETS		1	338,147	1	338,147
		TOTAL		338,147		338,147

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 140000 - SOLID WASTE MANAGEMENT						
1001	SOLID WASTE EQUIPMENT		1	1,013,800	1	1,013,800
		TOTAL		1,013,800		1,013,800

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